UNAUDITED CONSOLIDATING FINANCIAL STATEMENTS DRAFT - PENDING COMPLETION OF ANNUAL AUDIT

FOR THE YEAR ENDED DECEMBER 31, 2020

The Cleveland Clinic Foundation d.b.a. Cleveland Clinic Health System





CLEVELAND CLINIC HEALTH SYSTEM UNAUDITED CONSOLIDATING FINANCIAL STATEMENTS December 31, 2020

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Consolidating Balance Sheet

UNAUDITED

| | December 31, 2020 | | | | | | | | |
|-------------------------------------|--------------------|------------------------|--|---------------|--|--|--|--|--|
| | Obligated Group | Non-Obligated Group | Consolidating Adjustments and Eliminations | Consolidated | | | | | |
| Assets | | | | | | | | | |
| Current assets: | | | | | | | | | |
| Cash and cash equivalents | \$ 792,399 | \$ 252,994 | \$ | \$ 1,045,393 | | | | | |
| Patient receivables | 1,074,672 | 209,326 | (28,317) | 1,255,681 | | | | | |
| Due from affiliates | 31,287 | 56 | (31,343) | _ | | | | | |
| Investments for current use | 122,668 | 54,721 | _ | 177,389 | | | | | |
| Other current assets | 539,922 | 79,167 | (72,367) | 546,722 | | | | | |
| Total current assets | 2,560,948 | 596,264 | (132,027) | 3,025,185 | | | | | |
| Investments: | | | | | | | | | |
| Long-term investments | 9,178,758 | 1,175,119 | _ | 10,353,877 | | | | | |
| Funds held by trustees | 110,307 | | _ | 110,307 | | | | | |
| Assets held for self-insurance | · – | 179,300 | _ | 179,300 | | | | | |
| Donor-restricted assets | 946,735 | 66,695 | _ | 1,013,430 | | | | | |
| | 10,235,800 | 1,421,114 | _ | 11,656,914 | | | | | |
| Property, plant, and equipment, net | 4,462,295 | 1,404,679 | _ | 5,866,974 | | | | | |
| Other assets: | | | | | | | | | |
| Pledges receivable, net | 117,987 | 7,654 | _ | 125,641 | | | | | |
| Trusts and interests in foundations | 63,956 | 48,469 | _ | 112,425 | | | | | |
| Operating lease right-of-use assets | 136,712 | 224,129 | _ | 360,841 | | | | | |
| Other noncurrent assets | 736,665 | 139,281 | (231,376) | 644,570 | | | | | |
| | 1,055,320 | 419,533 | (231,376) | 1,243,477 | | | | | |
| Total assets | \$ 18,314,363 | \$ 3,841,590 | \$ (363,403) | \$ 21,792,550 | | | | | |

| | December 31, 2020 | | | | | | | | | |
|--|--------------------------|------------------------|---------------|---------------|--|--|--|--|--|--|
| | Obligated Group | Non-Obligated Group | Consolidating | Consolidated | | | | | | |
| Liabilities and net assets | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | |
| Accounts payable | \$ 440,176 | \$ 89,094 | \$ (476) | \$ 528,794 | | | | | | |
| Compensation and amounts | | | | | | | | | | |
| withheld from payroll | 417,175 | 47,074 | _ | 464,249 | | | | | | |
| Current portion of long-term debt | 94,264 | 6,742 | _ | 101,006 | | | | | | |
| Variable rate debt classified as current | 537,644 | 52,247 | _ | 589,891 | | | | | | |
| Due to affiliates | 56 | 31,287 | (31,343) | _ | | | | | | |
| Other current liabilities | 650,107 | 191,617 | (103,401) | 738,323 | | | | | | |
| Total current liabilities | 2,139,422 | 418,061 | (135,220) | 2,422,263 | | | | | | |
| Long-term debt | 3,664,878 | 1,144,179 | (226,063) | 4,582,994 | | | | | | |
| Other liabilities: | | | | | | | | | | |
| Professional and general liability | | | | | | | | | | |
| insurance reserves | 65,703 | 150,397 | _ | 216,100 | | | | | | |
| Accrued retirement benefits | 296,218 | 1,523 | _ | 297,741 | | | | | | |
| Operating lease liabilities | 102,196 | 221,486 | _ | 323,682 | | | | | | |
| Other noncurrent liabilities | 652,509 | 55,406 | _ | 707,915 | | | | | | |
| | 1,116,626 | 428,812 | _ | 1,545,438 | | | | | | |
| Total liabilities | 6,920,926 | 1,991,052 | (361,283) | 8,550,695 | | | | | | |
| Net assets: | | | | | | | | | | |
| Without donor restrictions | 10,195,011 | 1,728,866 | (2,120) | 11,921,757 | | | | | | |
| With donor restrictions | 1,198,426 | 121,672 | _ | 1,320,098 | | | | | | |
| Total net assets | 11,393,437 | 1,850,538 | (2,120) | 13,241,855 | | | | | | |
| Total liabilities and net assets | \$ 18,314,363 | \$ 3,841,590 | \$ (363,403) | \$ 21,792,550 | | | | | | |

Consolidating Balance Sheet

UNAUDITED

| | December 31, 2019 | | | | | | | | |
|-------------------------------------|-------------------|---------------|------------------|---------------|--|--|--|--|--|
| | | | Consolidating | | | | | | |
| | Obligated | Non-Obligated | Adjustments | | | | | | |
| | Group | Group | and Eliminations | Consolidated | | | | | |
| Assets | | | | | | | | | |
| Current assets: | | | | | | | | | |
| Cash and cash equivalents | \$ 302,455 | \$ 203,274 | \$ - | \$ 505,729 | | | | | |
| Patient receivables | 1,139,314 | 195,186 | (35,244) | 1,299,256 | | | | | |
| Due from affiliates | 44,160 | 10 | (44,170) | _ | | | | | |
| Investments for current use | 119,445 | 59,355 | _ | 178,800 | | | | | |
| Other current assets | 438,946 | 78,142 | (28,420) | 488,668 | | | | | |
| Total current assets | 2,044,320 | 535,967 | (107,834) | 2,472,453 | | | | | |
| Investments: | | | | | | | | | |
| Long-term investments | 8,155,876 | 1,116,411 | _ | 9,272,287 | | | | | |
| Funds held by trustees | 225,097 | 110 | _ | 225,207 | | | | | |
| Assets held for self-insurance | , <u> </u> | 157,972 | _ | 157,972 | | | | | |
| Donor-restricted assets | 796,476 | 63,644 | _ | 860,120 | | | | | |
| | 9,177,449 | 1,338,137 | _ | 10,515,586 | | | | | |
| Property, plant, and equipment, net | 4,659,169 | 1,206,421 | _ | 5,865,590 | | | | | |
| Other assets: | | | | | | | | | |
| Pledges receivable, net | 143,352 | 11,566 | _ | 154,918 | | | | | |
| Trusts and interests in foundations | 67,570 | 45,867 | _ | 113,437 | | | | | |
| Operating lease right-of-use assets | 107,174 | 218,786 | _ | 325,960 | | | | | |
| Other noncurrent assets | 658,193 | 97,464 | (229,217) | 526,440 | | | | | |
| | 976,289 | 373,683 | (229,217) | 1,120,755 | | | | | |
| | | | | | | | | | |
| Total assets | \$ 16,857,227 | \$ 3,454,208 | \$ (337,051) | \$ 19,974,384 | | | | | |

| | December 31, 2019 | | | | | | | | | |
|--|-------------------|---------------|------------------|---------------|--|--|--|--|--|--|
| | | | Consolidating | | | | | | | |
| | Obligated | Non-Obligated | Adjustments | | | | | | | |
| | Group | Group | and Eliminations | Consolidated | | | | | | |
| Liabilities and net assets | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | |
| Accounts payable | \$ 431,124 | \$ 105,616 | \$ (60) | \$ 536,680 | | | | | | |
| Compensation and amounts | | | | | | | | | | |
| withheld from payroll | 386,325 | 44,596 | _ | 430,921 | | | | | | |
| Current portion of long-term debt | 88,803 | 6,674 | (72) | 95,405 | | | | | | |
| Variable rate debt classified as current | 475,297 | 54,544 | _ | 529,841 | | | | | | |
| Due to affiliates | 10 | 44,160 | (44,170) | _ | | | | | | |
| Other current liabilities | 477,697 | 162,589 | (66,363) | 573,923 | | | | | | |
| Total current liabilities | 1,859,256 | 418,179 | (110,665) | 2,166,770 | | | | | | |
| Long-term debt | 3,807,383 | 1,115,456 | (224,191) | 4,698,648 | | | | | | |
| Other liabilities: | | | | | | | | | | |
| Professional and general liability | | | | | | | | | | |
| insurance reserves | 65,677 | 98,331 | _ | 164,008 | | | | | | |
| Accrued retirement benefits | 329,599 | 17,465 | _ | 347,064 | | | | | | |
| Operating lease liabilities | 83,326 | 213,342 | _ | 296,668 | | | | | | |
| Other noncurrent liabilities | 500,478 | 41,688 | (75) | 542,091 | | | | | | |
| | 979,080 | 370,826 | (75) | 1,349,831 | | | | | | |
| Total liabilities | 6,645,719 | 1,904,461 | (334,931) | 8,215,249 | | | | | | |
| Net assets: | | | | | | | | | | |
| Without donor restrictions | 9,115,205 | 1,427,771 | (2,120) | 10,540,856 | | | | | | |
| With donor restrictions | 1,096,303 | 121,976 | _ | 1,218,279 | | | | | | |
| Total net assets | 10,211,508 | 1,549,747 | (2,120) | 11,759,135 | | | | | | |
| Total liabilities and net assets | \$ 16,857,227 | \$ 3,454,208 | \$ (337,051) | \$ 19,974,384 | | | | | | |

Consolidating Statements of Operations and Changes in Net Assets

UNAUDITED

(*In Thousands*)

Operations

| • | Three Months Ended December 31, 2020 | | | | | | | | | |
|-----------------------------------|--------------------------------------|---------------|----------|-----|--------------|----|-------------|--|--|--|
| | Obligated | Non-Obligated | | U | | | | | | |
| | Group | | Group | and | Eliminations | Co | onsolidated | | | |
| Unrestricted revenues | | | | | | | | | | |
| Net patient service revenue | \$ 2,257,126 | \$ | 396,887 | \$ | (68,653) | \$ | 2,585,360 | | | |
| Other | 384,267 | | 78,839 | | (67,785) | | 395,321 | | | |
| Total unrestricted revenues | 2,641,393 | | 475,726 | | (136,438) | | 2,980,681 | | | |
| Expenses | | | | | | | | | | |
| Salaries, wages, and benefits | 1,296,354 | | 262,989 | | (81,085) | | 1,478,258 | | | |
| Supplies | 241,891 | | 43,092 | | _ | | 284,983 | | | |
| Pharmaceuticals | 316,274 | | 36,158 | | _ | | 352,432 | | | |
| Purchased services and other fees | 170,143 | | 59,838 | | (29,891) | | 200,090 | | | |
| Administrative services | 15,425 | | 33,614 | | (5,830) | | 43,209 | | | |
| Facilities | 67,268 | | 21,518 | | (414) | | 88,372 | | | |
| Insurance | 19,781 | | 14,538 | | (19,193) | | 15,126 | | | |
| | 2,127,136 | | 471,747 | | (136,413) | | 2,462,470 | | | |
| Operating income before interest, | | | | | | | _ | | | |
| depreciation and amortization | 514,257 | | 3,979 | | (25) | | 518,211 | | | |
| Interest | 30,508 | | 7,469 | | _ | | 37,977 | | | |
| Depreciation and amortization | 120,092 | | 19,941 | | (25) | | 140,008 | | | |
| Operating income (loss) | 363,657 | | (23,431) | | _ | | 340,226 | | | |
| Nonoperating gains and losses | | | | | | | | | | |
| Investment income | 818,964 | | 106,860 | | _ | | 925,824 | | | |
| Derivative gains (losses) | 12,702 | | (617) | | _ | | 12,085 | | | |
| Other, net | (769) | | (1,429) | | | | (2,198) | | | |
| Net nonoperating gains | 830,897 | | 104,814 | | | | 935,711 | | | |
| Excess of revenues over expenses | 1,194,554 | | 81,383 | | _ | | 1,275,937 | | | |

| | Three Months Ended December 31, 2020 | | | | | | | | |
|--|---|----------------------|--|-------------------------|----------------------------------|-------------|----|----------------------------|--|
| | Obligated | | Obligated Non-Obligated Group Group | | Consolid Adjustr and Elimi | nents | C | onsolidated | |
| Changes in net assets without donor restrictions: Excess of revenues over expenses Donated capital Net assets released from restriction | \$ | 1,194,554 (7,883) | \$ | 81,383 - | \$ | - | \$ | 1,275,937 (7,883) | |
| for capital purposes Retirement benefits adjustment Foreign currency translation | | 27,005 (7,198) | | 8,123 1,209 6,416 | | - - - | | 35,128 (5,989) 6,416 | |
| Other Increase in net assets without | | 14,051 | | (18,062) | | | | (4,011) | |
| donor restrictions | | 1,220,529 | | 79,069 | | _ | | 1,299,598 | |
| Changes in net assets with donor restrictions: | | | | | | | | | |
| Gifts and bequests | | 45,940 | | 2,509 | | _ | | 48,449 | |
| Net investment income | | 65,965 | | 4,530 | | - | | 70,495 | |
| Net assets released from restrictions used for operations included in other unrestricted revenues | | (14,993) | | (2,723) | | _ | | (17,716) | |
| Net assets released from restriction | | (25,005) | | (0.100) | | | | (25.120) | |
| for capital purposes Change in interests in foundations | | (27,005) | | (8,123) | | - | | (35,128) | |
| Change in value of perpetual trusts | | 1,923 251 | | 1,098 | | _ | | 1,923 1,349 | |
| Other | | (76) | | 40 | | _ | | (36) | |
| Increase (decrease) in net assets with donor restrictions | | 72,005 | | (2,669) | | _ | | 69,336 | |
| Increase in net assets | | 1,292,534 | | 76,400 | | _ | | 1,368,934 | |
| Net assets at beginning of period | | 10,100,903 | | 1,774,138 | | (2,120) | | 11,872,921 | |
| Net assets at end of period | \$ | 11,393,437 | \$ | 1,850,538 | \$ | (2,120) | \$ | 13,241,855 | |

Consolidating Statements of Operations and Changes in Net Assets

UNAUDITED

(In Thousands)

Operations

| operations . | Three Months Ended December 31, 2019 | | | | | | | | |
|--|--------------------------------------|------|----------|----|--------------|--------------|--|--|--|
| | Consolidating | | | | | | | | |
| | Obligated | | | | djustments | | | | |
| | Group | 1101 | | | Eliminations | Consolidated | | | |
| Unrestricted revenues | | | | | | | | | |
| Net patient service revenue | \$ 2,151,504 | \$ | 362,792 | \$ | (69,538) | \$ 2,444,758 | | | |
| Other | 238,608 | | 102,956 | | (48,338) | 293,226 | | | |
| Total unrestricted revenues | 2,390,112 | | 465,748 | | (117,876) | 2,737,984 | | | |
| Expenses | | | | | | | | | |
| Salaries, wages, and benefits | 1,258,633 | | 264,555 | | (81,851) | 1,441,337 | | | |
| Supplies | 233,295 | | 47,604 | | (400) | 280,499 | | | |
| Pharmaceuticals | 313,521 | | 31,218 | | _ | 344,739 | | | |
| Purchased services and other fees | 156,788 | | 37,781 | | (8,052) | 186,517 | | | |
| Administrative services | 35,590 | | 36,709 | | (8,239) | 64,060 | | | |
| Facilities | 72,878 | | 21,873 | | (687) | 94,064 | | | |
| Insurance | 17,868 | | 18,298 | | (18,622) | 17,544 | | | |
| | 2,088,573 | | 458,038 | | (117,851) | 2,428,760 | | | |
| Operating income before interest, depreciation | | | | | | | | | |
| and amortization | 301,539 | | 7,710 | | (25) | 309,224 | | | |
| Interest | 32,963 | | 8,354 | | _ | 41,317 | | | |
| Depreciation and amortization | 126,490 | | 18,814 | | (25) | 145,279 | | | |
| Operating income (loss) | 142,086 | | (19,458) | | _ | 122,628 | | | |
| Nonoperating gains and losses | | | | | | | | | |
| Investment income | 306,682 | | 289,731 | | _ | 596,413 | | | |
| Derivative gains (losses) | 36,751 | | (479) | | _ | 36,272 | | | |
| Other, net | (2,752) | | 2,313 | | | (439) | | | |
| Net nonoperating gains | 340,681 | | 291,565 | | _ | 632,246 | | | |
| Excess of revenues over expenses | 482,767 | | 272,107 | | _ | 754,874 | | | |

| | Three Months Ended December 31, 2019 | | | | | | | |
|---|---|--|----|--|----|--------------|----|------------|
| | | Obligated Non-Obligated Group Group a | | Consolidating Adjustments and Eliminations | | Consolidated | | |
| Changes in net assets without donor restrictions: | | | | | | | | |
| Excess of revenues over expenses | \$ | 482,767 | \$ | 272,107 | \$ | _ | \$ | 754,874 |
| Donated capital | | 38 | | _ | | _ | | 38 |
| Net assets released from restriction | | | | | | | | |
| for capital purposes | | 12,830 | | 4,193 | | _ | | 17,023 |
| Retirement benefits adjustment | | (8,768) | | 4,368 | | _ | | (4,400) |
| Foreign currency translation | | _ | | (2,747) | | _ | | (2,747) |
| Other | | 14,054 | | (13,997) | | _ | | 57 |
| Increase in net assets without | | | | | | | | |
| donor restrictions | | 500,921 | | 263,924 | | _ | | 764,845 |
| Changes in net assets with donor restrictions: | | | | | | | | |
| Gifts and bequests | | 42,851 | | 3,260 | | _ | | 46,111 |
| Net investment income | | 22,326 | | 2,798 | | _ | | 25,124 |
| Net assets released from restrictions used | | | | | | | | |
| for operations included in other | | | | | | | | |
| unrestricted revenues | | (16,131) | | (2,347) | | _ | | (18,478) |
| Net assets released from restriction | | | | | | | | |
| for capital purposes | | (12,831) | | (4,192) | | _ | | (17,023) |
| Change in interests in foundations | | 523 | | _ | | _ | | 523 |
| Change in value of perpetual trusts | | 259 | | 471 | | _ | | 730 |
| Other | | (781) | | 793 | | _ | | 12 |
| Increase in net assets with donor restrictions | | 36,216 | | 783 | | _ | | 36,999 |
| Increase in net assets | | 537,137 | | 264,707 | | _ | | 801,844 |
| Net assets at beginning of period | | 9,674,371 | | 1,285,040 | | (2,120) | | 10,957,291 |
| Net assets at end of period | \$ | 10,211,508 | \$ | 1,549,747 | \$ | (2,120) | \$ | 11,759,135 |

Consolidating Statements of Operations and Changes in Net Assets

UNAUDITED

(In Thousands)

Operations

| F F F F F F F F F F | Year Ended December 31, 2020 | | | | | | | | | |
|--|------------------------------|---------------|------------------|--------------|--|--|--|--|--|--|
| | | Cur Enacu D | Consolidating | | | | | | | |
| | Obligated | Non-Obligated | 0 | | | | | | | |
| | Group | Group | and Eliminations | Consolidated | | | | | | |
| Unrestricted revenues | | T | | | | | | | | |
| Net patient service revenue | \$ 7,964,677 | \$ 1,427,556 | \$ (257,548) | \$ 9,134,685 | | | | | | |
| Other | 1,327,134 | 369,446 | (203,359) | 1,493,221 | | | | | | |
| Total unrestricted revenues | 9,291,811 | 1,797,002 | (460,907) | 10,627,906 | | | | | | |
| Expenses | | | | | | | | | | |
| Salaries, wages, and benefits | 5,157,213 | 1,055,097 | (309,788) | 5,902,522 | | | | | | |
| Supplies | 941,618 | 164,184 | (92) | 1,105,710 | | | | | | |
| Pharmaceuticals | 1,169,357 | 129,728 | _ | 1,299,085 | | | | | | |
| Purchased services and other fees | 616,669 | 164,245 | (48,610) | 732,304 | | | | | | |
| Administrative services | 67,616 | 135,217 | (23,628) | 179,205 | | | | | | |
| Facilities | 268,927 | 83,893 | (1,917) | 350,903 | | | | | | |
| Insurance | 75,362 | 80,239 | (76,772) | 78,829 | | | | | | |
| | 8,296,762 | 1,812,603 | (460,807) | 9,648,558 | | | | | | |
| Operating income (loss) before interest, | | | | _ | | | | | | |
| depreciation and amortization | 995,049 | (15,601) | (100) | 979,348 | | | | | | |
| Interest | 126,569 | 30,455 | _ | 157,024 | | | | | | |
| Depreciation and amortization | 509,788 | 80,266 | (100) | 589,954 | | | | | | |
| Operating income (loss) | 358,692 | (126,322) | _ | 232,370 | | | | | | |
| Nonoperating gains and losses | | | | | | | | | | |
| Investment income | 989,304 | 138,639 | _ | 1,127,943 | | | | | | |
| Derivative losses | (59,211) | (2,262) | _ | (61,473) | | | | | | |
| Other, net | 24,447 | 1,957 | _ | 26,404 | | | | | | |
| Net nonoperating gains | 954,540 | 138,334 | _ | 1,092,874 | | | | | | |
| Excess of revenues over expenses | 1,313,232 | 12,012 | _ | 1,325,244 | | | | | | |

| | Year Ended December 31, 2020 | | | | | | | | |
|--|------------------------------|----|----------------------|-------|----------------------------------|----|-------------------|--|--|
| _ | Obligated Group | No | n-Obligated Group | Adjus | lidating stments ninations | C | onsolidated | | |
| Changes in net assets without donor restrictions: | | | | | | | | | |
| | \$ 1,313,232 | \$ | 12,012 | \$ | | \$ | 1,325,244 | | |
| Donated capital | 1,819 | | - | | _ | | 1,819 | | |
| Net assets released from restriction | | | | | | | | | |
| for capital purposes | 42,718 | | 13,796 | | _ | | 56,514 | | |
| Retirement benefits adjustment | (9,173) | | 1,037 | | _ | | (8,136) | | |
| Foreign currency translation | _ | | 9,004 | | _ | | 9,004 | | |
| Transfers (to) from affiliates | (266,974) | | 266,974 | | _ | | _ | | |
| Other | (1,816) | | (1,728) | | _ | | (3,544) | | |
| Increase in net assets without | | | | | | | | | |
| donor restrictions | 1,079,806 | | 301,095 | | _ | | 1,380,901 | | |
| Changes in net assets with donor restrictions: Gifts and bequests Net investment income Net assets released from restrictions used | 121,754 75,581 | | 10,627 7,272 | | <u>-</u> - | | 132,381 82,853 | | |
| for operations included in other unrestricted revenues Net assets released from restriction | (56,209) | | (5,256) | | _ | | (61,465) | | |
| for capital purposes | (42,718) | | (13,796) | | - | | (56,514) | | |
| Change in interests in foundations | 2,395 | | _ | | _ | | 2,395 | | |
| Change in value of perpetual trusts | (4) | | 751 | | - | | 747 | | |
| Other | 1,324 | | 98 | | _ | | 1,422 | | |
| Increase (decrease) in net assets with donor restrictions | 102,123 | | (304) | | _ | | 101,819 | | |
| Increase in net assets | 1,181,929 | | 300,791 | | _ | | 1,482,720 | | |
| Net assets at beginning of year | 10,211,508 | | 1,549,747 | | (2,120) | | 11,759,135 | | |
| Net assets at end of year | \$ 11,393,437 | \$ | 1,850,538 | \$ | (2,120) | \$ | 13,241,855 | | |

Consolidating Statements of Operations and Changes in Net Assets

UNAUDITED

(In Thousands)

Operations

| • | Year Ended December 31, 2019 | | | | | | | | | |
|--|------------------------------|---------------|------------------------------|--------------|--|--|--|--|--|--|
| | Obligated | Non-Obligated | Consolidating Adjustments | | | | | | | |
| | Group | Group | and Eliminations | Consolidated | | | | | | |
| Unrestricted revenues | | | | | | | | | | |
| Net patient service revenue | \$ 8,389,714 | \$ 1,423,627 | \$ (297,058) | \$ 9,516,283 | | | | | | |
| Other | 864,219 | 385,065 | (206,046) | 1,043,238 | | | | | | |
| Total unrestricted revenues | 9,253,933 | 1,808,692 | (503,104) | 10,559,521 | | | | | | |
| Expenses | | | | | | | | | | |
| Salaries, wages, and benefits | 5,013,136 | 1,027,930 | (343,151) | 5,697,915 | | | | | | |
| Supplies | 881,337 | 168,882 | (963) | 1,049,256 | | | | | | |
| Pharmaceuticals | 1,191,156 | 116,363 | _ | 1,307,519 | | | | | | |
| Purchased services and other fees | 565,536 | 138,291 | (28,994) | 674,833 | | | | | | |
| Administrative services | 122,203 | 121,549 | (24,791) | 218,961 | | | | | | |
| Facilities | 294,027 | 87,123 | (2,661) | 378,489 | | | | | | |
| Insurance | 75,787 | 106,909 | (102,444) | 80,252 | | | | | | |
| | 8,143,182 | 1,767,047 | (503,004) | 9,407,225 | | | | | | |
| Operating income before interest, depreciation | | | | | | | | | | |
| and amortization | 1,110,751 | 41,645 | (100) | 1,152,296 | | | | | | |
| Interest | 132,230 | 29,042 | _ | 161,272 | | | | | | |
| Depreciation and amortization | 522,825 | 78,094 | (100) | 600,819 | | | | | | |
| Operating income (loss) | 455,696 | (65,491) | _ | 390,205 | | | | | | |
| Nonoperating gains and losses | | | | | | | | | | |
| Investment income | 904,375 | 345,006 | _ | 1,249,381 | | | | | | |
| Derivative losses | (34,148) | (2,046) | _ | (36,194) | | | | | | |
| Other, net | 228,851 | 192,979 | | 421,830 | | | | | | |
| Net nonoperating gains | 1,099,078 | 535,939 | _ | 1,635,017 | | | | | | |
| Excess of revenues over expenses | 1,554,774 | 470,448 | _ | 2,025,222 | | | | | | |

| | Year Ended December 31, 2019 | | | | | | | | |
|---|------------------------------|--------------------|----|----------------------|------------|---|----|-------------|--|
| | (| Obligated Group | | n-Obligated Group | Con Adj | solidating justments Climinations | | onsolidated | |
| Changes in net assets without donor restrictions: | | | | | | | | | |
| Excess of revenues over expenses | \$ | 1,554,774 | \$ | 470,448 | \$ | _ | \$ | 2,025,222 | |
| Donated capital | | 38 | | _ | | _ | | 38 | |
| Net assets released from restriction | | | | | | | | | |
| for capital purposes | | 55,341 | | 2,502 | | _ | | 57,843 | |
| Retirement benefits adjustment | | (10,456) | | 4,196 | | _ | | (6,260) | |
| Foreign currency translation | | _ | | (1,395) | | _ | | (1,395) | |
| Transfers (to) from affiliates | | (28,483) | | 28,483 | | _ | | _ | |
| Other | | (3,822) | | 3,762 | | _ | | (60) | |
| Increase in net assets without | | | | | | | | | |
| donor restrictions | | 1,567,392 | | 507,996 | | - | | 2,075,388 | |
| Changes in net assets with donor restrictions: | | | | | | | | | |
| Gifts and bequests | | 100,434 | | 28,066 | | _ | | 128,500 | |
| Net investment income | | 65,932 | | 6,142 | | _ | | 72,074 | |
| Net assets released from restrictions used | | | | | | | | | |
| for operations included in other | | (47.017) | | (4.026) | | | | (50.053) | |
| unrestricted revenues | | (47,917) | | (4,936) | | _ | | (52,853) | |
| Net assets released from restriction | | (55.041) | | (2.502) | | | | (57, 0.42) | |
| for capital purposes | | (55,341) | | (2,502) | | _ | | (57,843) | |
| Change in interests in foundations | | 1,521 | | - | | _ | | 1,521 | |
| Change in value of perpetual trusts | | (602) | | 1,213 | | _ | | 611 | |
| Member substitution contribution | | 31,488 | | 40,260 | | _ | | 71,748 | |
| Other | | (993) | | 1,095 | | | | 102 | |
| Increase in net assets with donor restrictions | | 94,522 | | 69,338 | | | | 163,860 | |
| Increase in net assets | | 1,661,914 | | 577,334 | | _ | | 2,239,248 | |
| Net assets at beginning of year | | 8,549,594 | | 972,413 | | (2,120) | | 9,519,887 | |
| Net assets at end of year | \$ | 10,211,508 | \$ | 1,549,747 | \$ | (2,120) | \$ | 11,759,135 | |

Consolidating Statement of Cash Flows

UNAUDITED

| Decrating activities and net nonoperating gains and losses Increase in net assets Increase | | Year Ended December 31, 2020 | | | | | | |
|--|---|------------------------------|---|----|-----------|-------------|----|-------------|
| Increase in net assets | | | _ | N | | Adjustments | C | onsolidated |
| Adjustments to reconcile increase in net assets to net cash provided by (used in) operating activities and net nonoperating gains and losses: Retirement benefits adjustment 9,173 (1,037) - 8, | | | | | *** == | | | |
| net cash provided by (used in) operating activities and net conoperating gains and losses: Retirement benefits adjustments | | \$ | 1,181,929 | \$ | 300,791 | \$ | \$ | 1,482,720 |
| Retirement benefits adjustment 9,173 (1,037) - 8,8 Net realized and unrealized gains on investments (1,013,514) (141,878) - 0 (1,155, 140) Depreciation and amortization 509,788 80,266 (100) 589, 140 Foreign currency translation gain - 0,90,044 - 0,90, 141, 141, 141, 141, 141, 141, 141, 14 | 3 | | | | | | | |
| Retirement benefits adjustment 9,173 (1,037) — 8, Net realized and unrealized gains on investments (1,155,14) (14,1878) — (1,155, 1,155) Depreciation and amortization 509,788 80,266 (100) 509,788 Foreign currency translation gain — (9,004) — (10,000) Donated capital (1,819) — — (11,000) Restricted gifts, bequests, investment income, and other (199,726) (18,650) — — (218,600) Transfers to (from) affiliates 266,974 (266,974) — — (218,600) Amortization of bond premiums and debt issuance costs (61,34) 178 — — 25,788 Net loss in value of derivatives 25,878 — — — 25,788 Pension funding (15,076) (16,603) — — 23,144 Changes in operating assets and liabilities: — — — 43,341 — (78,000) — — 225,000 — — — — | | | | | | | | |
| Net realized and unrealized gains on investments | | | | | | | | |
| Depreciation and amortization 509,788 80,266 (100) 589, | • | | , | | | _ | | 8,136 |
| Foreign currency translation gain | | | | | | | | (1,155,392) |
| Donated capital (1,819) | | | 509,788 | | | * * | | 589,954 |
| Restricted gifts, bequests, investment income, and other 199,726 18,650 — (218, | | | _ | | (9,004) | _ | | (9,004) |
| Transfers to (from) affiliates 266,974 (266,974) — Amortization of bond premiums and debt issuance costs (6,134) 178 — 5. Net loss in value of derivatives 25,878 — — 25, Pension funding (15,076) (16,603) (31, Changes in operating assets and liabilities: — — 43, Patient receivables 64,642 (14,140) (6,927) 43, Other current assets (118,375) 3,149 31,120 (78, Other noncurrent assets (108,375) (40,059) 2,259 (146, Accounts payable and other current liabilities 241,341 (4,567) (24,627) 212, Other liabilities 115,700 68,428 75 184, Net cash provided by (used in) operating activities and net 957,626 (60,100) 1,800 899, Financing activities 225,000 — — 225, Proceeds from short-term borrowings (225,000) — — 225, Payments | • | | | | | | | (1,819) |
| Amortization of bond premiums and debt issuance costs Net loss in value of derivatives 25,878 - 25, Pension funding (15,076) (16,603) Changes in operating assets and liabilities: Patient receivables Patient receivables Other current assets (113,155) 3,149 31,120 (78, Other current assets (1108,375) (40,059) 2,259 (146, Accounts payable and other current liabilities Other liabilities Other liabilities Other liabilities 115,700 8,428 75 184, Net cash provided by (used in) operating activities and net nonoperating gains and losses Financing activities Proceeds from short-term borrowings 225,000 225, Payments on short-term borrowings (225,000) 225, Payments on short-term borrowings 16,408 1,872 1,1872 16, Principal payments on long-term debt (91,903) (6,667) 72 (98, Petricipal payments on long-term debt Change in pledges receivables, trusts and interests in foundations Restricted gifts, bequests, investment income, and other Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - 5,777, 5,7 | | | | | | | | (218,376) |
| Net loss in value of derivatives 25,878 - - 25, 25, 25, 25, 25, 25, 25, 25, 25, 25, | | | | | | - | | _ |
| Pension funding | • | | | | 178 | - | | (5,956) |
| Changes in operating assets and liabilities: According to the current assets 64,642 (14,140) (6,927) 43, 43, 43, 43, 43, 43, 43, 43, 43, 43, | | | , | | _ | - | | 25,878 |
| Patient receivables 64,642 (14,140) (6,927) 43, Other current assets Other noncurrent assets (113,155) 3,149 31,120 (78, Other noncurrent assets Other noncurrent assets (108,375) (40,059) 2,259 (146, Accounts payable and other current liabilities 241,341 (4,567) (24,627) 212, Other liabilities 115,700 68,428 75 184, Other liabilities Net cash provided by (used in) operating activities and net nonoperating gains and losses 957,626 (60,100) 1,800 899, Other nonoperating activities Proceeds from short-term borrowings 225,000 - - - 225, Other nonoperating activities 16,408 1,872 (1,872) 16, Other nonoperating activities 12, Other nonoperating activities 18 | <u> </u> | | (15,076) | | (16,603) | | | (31,679) |
| Other current assets (113,155) 3,149 31,120 (78, Other noncurrent assets Other noncurrent assets (108,375) (40,059) 2,259 (146, Accounts payable and other current liabilities 241,341 (4,567) (24,627) 212, Other liabilities 115,700 68,428 75 184, Other noncurrent assets 75 184, Other noncurrent liabilities 957,626 (60,100) 1,800 899, Other noncurrent liabilities 899, Other liabilities 899, Other liabilities 115,700 68,428 75 184, Other noncurrent liabilities 957,626 (60,100) 1,800 899, Other liabilities 999, Other liabilities 1,800 899, Other liabilities 899, Other liabilities 1,800 - - | | | | | | | | |
| Other noncurrent assets (108,375) (40,059) 2,259 (140,059) Accounts payable and other current liabilities 241,341 (4,567) (24,627) 212,000 Other liabilities 115,700 68,428 75 184,000 Net cash provided by (used in) operating activities and net nonoperating gains and losses 957,626 (60,100) 1,800 899,000 Financing activities 225,000 - - - 225,000 Proceeds from short-term borrowings 225,000 - - - 225,000 Proceeds from long-term borrowings 16,408 1,872 (1,872) 16,000 Payments for advance refunding and redemption of long-term debt (12,660) - - - (12,000) Principal payments on long-term debt (91,903) (6,667) 72 (98,000) Debt issuance costs (30) - - - (12,000) Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45,000 Restricted gifts, bequests, investment income, and other <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td> <td>43,575</td> | | | , | | | | | 43,575 |
| Accounts payable and other current liabilities 241,341 (4,567) (24,627) 212, 212, 212, 213, 213, 213, 213, 213, | | | | | * | | | (78,886) |
| Other liabilities 115,700 68,428 75 184, Net cash provided by (used in) operating activities and net nonoperating gains and losses 957,626 (60,100) 1,800 899, 899, 899, 899, 899, 899, 899, 899, | | | | | | | | (146,175) |
| Net cash provided by (used in) operating activities and net nonoperating gains and losses 957,626 (60,100) 1,800 899, | * * | | | | | | | 212,147 |
| Prinacting activities Proceeds from short-term borrowings 225,000 - - 225, | | | 115,700 | | 68,428 | 75 | | 184,203 |
| Financing activities Proceeds from short-term borrowings 225,000 - - 225, Payments on short-term borrowings (225,000) - - (225, Proceeds from long-term borrowings 16,408 1,872 (1,872) 16, Payments for advance refunding and redemption of long-term debt (12,660) - - - (12, Principal payments on long-term debt (91,903) (6,667) 72 (98, Debt issuance costs (30) - - 45, Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | | | | | | | | |
| Proceeds from short-term borrowings 225,000 - - 225, Payments on short-term borrowings (225,000) - - (225, Proceeds from long-term borrowings 16,408 1,872 (1,872) 16, Payments for advance refunding and redemption of long-term debt (12,660) - - - (12, Principal payments on long-term debt (91,903) (6,667) 72 (98, Debt issuance costs (30) (811) - 45, Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | nonoperating gains and losses | | 957,626 | | (60,100) | 1,800 | | 899,326 |
| Payments on short-term borrowings (225,000) - - (225, 225, 225, 225, 225, 225, 225, 225, | Financing activities | | | | | | | |
| Proceeds from long-term borrowings 16,408 1,872 (1,872) 16, Payments for advance refunding and redemption of long-term debt (12,660) - - - (12, Principal payments on long-term debt (91,903) (6,667) 72 (98, Debt issuance costs (30) (811) - 45, Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | Proceeds from short-term borrowings | | 225,000 | | _ | _ | | 225,000 |
| Proceeds from long-term borrowings 16,408 1,872 (1,872) 16, Payments for advance refunding and redemption of long-term debt (12,660) - - - (12, Principal payments on long-term debt (91,903) (6,667) 72 (98, Debt issuance costs (30) (811) - 45, Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | Payments on short-term borrowings | | (225,000) | | _ | _ | | (225,000) |
| Payments for advance refunding and redemption of long-term debt (12,660) - - (12,70) Principal payments on long-term debt (91,903) (6,667) 72 (98,70) Debt issuance costs (30) Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45,70 Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218,70 Net cash provided by financing activities 157,680 13,044 (1,800) 168,70 Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577,80) | | | ` , , | | 1.872 | (1.872) | | 16,408 |
| Principal payments on long-term debt (91,903) (6,667) 72 (98, 098, 098, 098) Debt issuance costs (30) (811) - 45, 098, 098, 098, 098, 098, 098, 098, 098 | g g | | * | | _,-, | (-,) | | (12,660) |
| Debt issuance costs (30) Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, | | | | | (6.667) | 72 | | (98,498) |
| Change in pledges receivables, trusts and interests in foundations 46,139 (811) - 45, Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | | | | | (0,007) | ·- | | (30) |
| Restricted gifts, bequests, investment income, and other 199,726 18,650 - 218, Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | | | | | (811) | _ | | 45,328 |
| Net cash provided by financing activities 157,680 13,044 (1,800) 168, Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) - (577, | | | , | | | _ | | 218,376 |
| Investing activities Expenditures for property, plant, and equipment (332,871) (245,013) – (577, | | | | | | (1,800) | | 168,924 |
| Expenditures for property, plant, and equipment (332,871) (245,013) – (577, | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | - ,- | ()/ | | , |
| | 9 | | (222.0=4) | | (245.042) | | | (FFF 00 4) |
| Proceeds from sale of property, plant, and equipment 22,543 – 22, | | | | | (245,013) | _ | | (577,884) |
| 204.445 55.050 | | | , | | - | _ | | 22,543 |
| | | | , | | | | | 441,506 |
| | | | | | | | | (6,260,930) |
| | | | | | , | _ | | 5,831,084 |
| Transfers (to) from affiliates (266,974 – | | | | | | | | - |
| Net cash (used in) provided by investing activities (620,313) 76,632 – (543, | Net cash (used in) provided by investing activities | | (620,313) | | 76,632 | _ | | (543,681) |
| Effect of exchange rate changes on cash – 11,280 – 11, | Effect of exchange rate changes on cash | _ | | | 11,280 | | | 11,280 |
| | Increase in cash, cash equivalents and restricted cash | | 494,993 | | 40,856 | _ | | 535,849 |
| Cash, cash equivalents and restricted cash at beginning of year \$ 422,598 \$ 214,688 \$ - \$ 637, | Cash, cash equivalents and restricted cash at beginning of year | \$ | 422,598 | \$ | 214,688 | \$ - | \$ | 637,286 |
| | Cash, cash equivalents and resticted cash at end of year | \$ | 917,591 | \$ | | \$ - | \$ | 1,173,135 |

Consolidating Statement of Cash Flows

UNAUDITED

| | | Year Ended December 31, 2019 | | | | | |
|--|----|------------------------------|------------------------|--|--------------|--|--|
| | _ | Obligated Group | Non-Obligated Group | Consolidating Adjustments and Eliminations | Consolidated | | |
| Operating activities and net nonoperating gains and losses | | | | | | | |
| Increase in net assets | \$ | 1,661,914 | \$ 577,334 | \$ - | \$ 2,239,248 | | |
| Adjustments to reconcile increase in net assets | | | | | | | |
| to net cash provided by operating activities and | | | | | | | |
| net nonoperating gains and losses: | | | | | | | |
| Loss on extinguishment of debt | | 6,340 | - | - | 6,340 | | |
| Retirement benefits adjustment | | 10,456 | (4,196) | - | 6,260 | | |
| Net realized and unrealized gains on investments | | (910,851) | (345,612) | - (100) | (1,256,463) | | |
| Depreciation and amortization | | 522,825 | 78,074 | (100) | 600,799 | | |
| Foreign currency translation loss | | - | 1,395 | = | 1,395 | | |
| Donated capital | | (38) | (05.401) | _ | (38) | | |
| Restricted gifts, bequests, investment income, and other | | (167,285) | (35,421) | _ | (202,706) | | |
| Transfers to (from) affiliates | | 28,483 | (28,483) | _ | - (5.25E) | | |
| Amortization of bond premiums and debt issuance costs | | (6,455) | 188 | - | (6,267) | | |
| Net loss (gain) in value of derivatives | | 21,073 | (5) | = | 21,068 | | |
| Member substitution contribution | | (266,389) | (233,766) | _ | (500,155) | | |
| Pension funding | | (145,438) | (37,655) | - | (183,093) | | |
| Changes in operating assets and liabilities: | | (71.210) | 217 | (1.107) | (72.100) | | |
| Patient receivables | | (71,218) | 217 | (1,197) | (72,198) | | |
| Other current assets | | (79,811) | 10,727 | 66,967 | (2,117) | | |
| Other noncurrent assets | | (145,393) | (220,986) | 31,680 | (334,699) | | |
| Accounts payable and other current liabilities | | 74,200 | 74,874 | (66,264) | 82,810 | | |
| Other liabilities | _ | 11,986 | 188,505 | 76 | 200,567 | | |
| Net cash provided by operating activities and net | | 544 200 | 25 100 | 31,162 | coo 751 | | |
| nonoperating gains and losses | | 544,399 | 25,190 | 31,102 | 600,751 | | |
| Financing activities | | | | | | | |
| Proceeds from long-term borrowings | | 1,253,000 | 352,503 | (31,162) | 1,574,341 | | |
| Payments for advance refunding and redemption of long-term debt | | (511,218) | = | = | (511,218) | | |
| Principal payments on long-term debt | | (264,007) | (40,154) | - | (304,161) | | |
| Debt issuance costs | | (8,889) | (42) | - | (8,931) | | |
| Change in pledges receivables, trusts and interests in foundations | | 10,330 | (8,193) | = | 2,137 | | |
| Restricted gifts, bequests, investment income, and other | | 167,285 | 35,421 | _ | 202,706 | | |
| Net cash provided by financing activities | | 646,501 | 339,535 | (31,162) | 954,874 | | |
| Investing activities | | | | | | | |
| Expenditures for property, plant, and equipment | | (741,647) | (180,595) | _ | (922,242) | | |
| Proceeds from sale of property, plant, and equipment | | 85,348 | _ | - | 85,348 | | |
| Cash acquired through member substitution | | 18 | 16,384 | - | 16,402 | | |
| Net change in cash equivalents reported in long-term investments | | (58,431) | (422,775) | - | (481,206) | | |
| Purchases of investments | | (4,740,908) | (542,299) | - | (5,283,207) | | |
| Sales of investments | | 4,435,621 | 759,903 | - | 5,195,524 | | |
| Transfers (to) from affiliates | | (28,483) | 28,483 | | | | |
| Net cash used in investing activities | | (1,048,482) | (340,899) | - | (1,389,381) | | |
| Effect of exchange rate changes on cash | | = | 25,921 | | 25,921 | | |
| Increase in cash, cash equivalents and restricted cash | | 142,418 | 49,747 | _ | 192,165 | | |
| Cash, cash equivalents and restricted cash at beginning of year | | 280,180 | 164,941 | = | 445,121 | | |
| Cash, cash equivalents and resticted cash at end of year | \$ | 422,598 | \$ 214,688 | \$ - | \$ 637,286 | | |