

## Facilities

The following table shows the number inpatient beds, discharges and ambulatory care visits provided by each Facility. Every extension clinic operates under the administrative auspices of a major Facility.

	Fiscal Year Ended June 30, 2020			
	Certified Beds <sup>1</sup>	Operating Beds <sup>2</sup>	Inpatient Discharges	Ambulatory Care <sup>3</sup>
<b>Inpatient Hospitals</b>				
Bellevue Hospital Center .....	912	782	25,515	520,947
Coney Island Hospital .....	371	365	13,666	303,914
Elmhurst Hospital Center <sup>4</sup> .....	545	510	19,845	554,913
Harlem Hospital Center .....	282	267	11,177	263,511
Jacobi Medical Center .....	457	429	19,196	341,572
Kings County Hospital Center .....	624	560	19,451	533,226
Lincoln Medical & Mental Health Center .....	362	320	18,680	439,973
Metropolitan Hospital Center .....	338	295	8,871	303,470
North Central Bronx Hospital .....	213	152	7,044	170,411
Queens Hospital Center .....	269	239	13,965	389,710
Woodhull Medical & Mental Health Center .....	364	280	10,514	326,491
Subtotal .....	<u>4,737</u>	<u>4,199</u>	<u>167,924</u>	<u>4,148,138</u>
<b>Post-Acute &amp; Long Term Care Facilities</b>				
Sea View .....	304	304	501	-
McKinney .....	320	320	544	-
Coler .....	815	655	296	-
Carter .....	365	313	581	-
Gouverneur .....	<u>295</u>	<u>295</u>	<u>1,041</u>	-
Subtotal .....	<u>2,099</u>	<u>1,887</u>	<u>2,963</u>	-
<b>Gotham Health – Major Facilities</b>				
Gouverneur .....	-	-	-	190,292
Cumberland .....	-	-	-	131,375
East New York .....	-	-	-	65,353
Morrisania .....	-	-	-	83,591
Renaissance/Sydenham .....	-	-	-	50,944
Segundo Ruiz Belvis .....	-	-	-	<u>42,019</u>
Subtotal .....	<u>0</u>	<u>0</u>	<u>0</u>	<u>563,574</u>
<b>TOTAL SYSTEM-WIDE .....</b>	<b><u>6,836</u></b>	<b><u>6,298</u></b>	<b><u>170,887</u></b>	<b><u>4,711,712</u></b>

(1) Includes acute and long-term care, as of June 30, 2020. Certified bed counts do not include newborn bassinets.

(2) Includes acute and long-term care, as of June 30, 2020. Operating bed counts do not include newborn bassinets.

(3) Includes all primary care clinics, behavioral health, substance abuse, other specialty services clinics, Emergency Department, ambulatory surgery and renal dialysis visits.

(4) Inpatient discharges for Elmhurst Hospital Center do not include hospice services provided by other vendors.

## Utilization

The following table summarizes the System's aggregate historical utilization data for the Facilities.

	<u>Fiscal Years Ended June 30</u>		
	<u>2018</u>	<u>2019</u>	<u>2020<sup>7</sup></u>
<b>Inpatient Acute Care</b>			
Certified Beds <sup>1, 6</sup> .....	4,776	4,752	4,737
In Service Beds <sup>1, 6</sup> .....	4,235	4,199	4,199
Total Average Daily Census .....	3,409	3,252	3,161
Acute Care Average Daily Census .....	2,349	2,192	2,225
Occupancy Rate <sup>2</sup> .....	79.7%	75.1%	75.3%
Patient Days.....	1,243,579	1,187,140	1,153,830
Average Length of Stay (days) <sup>3</sup> .....	5.5	5.5	5.7
Acute Care Discharges .....	158,765	144,730	141,333
Total Discharges (incl. Psych + Rehab)..	185,237	177,012	167,924
<b>Ambulatory Care</b>			
Clinic Visits <sup>4</sup> .....	4,031,443	4,061,680	3,855,473
Primary Care Visits <sup>5</sup> .....	1,431,854	1,103,158	1,361,660
Emergency Room Visits.....	970,415	941,713	809,730
Ambulatory Surgery Visits.....	68,473	64,134	46,509
Methadone Visits .....	210,132	210,346	191,828
<b>Long-Term Care</b>			
Nursing Facility Beds <sup>6</sup> .....	1,858	1,898	1,898
Nursing Facility Patient Days .....	620,918	591,177	561,879
Nursing Facility Average Daily Census...	1,701	1,620	1,535
Long-Term Care Beds <sup>6</sup> .....	201	201	201
Long-Term Care Patient Days .....	51,281	42,873	48,058
Long-Term Care Average Daily Census .	140	117	131

(1) Excludes newborn bassinets.

(2) Based on annual average of beds in service for each fiscal year.

(3) Excludes psychiatric and rehabilitation services.

(4) Includes specialty care visits, primary care visits and visits to Family Health Services clinics provided under contract with the New York City Department of Health ("NYCDOH"). Includes methadone visits.

(5) Primary care visits include routine clinical care services, such as general adult medicine, pediatrics, and obstetrics and gynecological care, but exclude specialty care visits and visits to Family Health Services clinics.

(6) Based on number of beds as of the last day of the period.

(7) Preliminary figures, subject to change.

## Sources of Patient Service Revenues

The following table shows the New York City Health + Hospitals' patient activity or utilization by inpatient and outpatient payor mix for each of the previous three fiscal years. The information provided was compiled from the System's records and based on patient classification categories.

### Inpatient Payor Mix

(Percentage based on number of patient discharges)

	Fiscal Years Ended June 30 <sup>th</sup>		
	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>INPATIENT PAYOR MIX :</b>			
<b>Medicare</b>	<b>23.8%</b>	<b>24.5%</b>	<b>25.6%</b>
<i>Fee-for-service</i>	11.3%	11.2%	11.5%
HMO	12.5%	13.3%	14.1%
<b>Medicaid</b>	<b>62.4%</b>	<b>61.1%</b>	<b>58.7%</b>
<i>Fee-for-service</i>	20.1%	20.0%	20.5%
HMO	42.3%	41.1%	38.2%
<b>Self-pay</b>	<b>3.9%</b>	<b>3.6%</b>	<b>3.1%</b>
<b>Other Payors</b>	<b>9.8%</b>	<b>10.8%</b>	<b>12.6%</b>
<b>Total</b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>

### Outpatient Payor Mix

(Excludes Ambulatory Surgery, Percentage based on number of patient visits)

	Fiscal Years Ended June 30 <sup>th</sup>		
	<u>2018</u>	<u>2019</u>	<u>2020*</u>
<b>OUTPATIENT PAYOR MIX :</b>			
<b>Medicare</b>	<b>15.1%</b>	<b>16.1%</b>	<b>16.4%</b>
<i>Fee-for-service</i>	5.7%	5.3%	5.2%
HMO	9.4%	10.8%	11.2%
<b>Medicaid</b>	<b>50.2%</b>	<b>48.7%</b>	<b>45.9%</b>
<i>Fee-for-service</i>	7.2%	8.7%	8.0%
HMO	43.0%	40.0%	37.9%
<b>Self-pay</b>	<b>22.1%</b>	<b>21.2%</b>	<b>21.6%</b>
<b>Other Payors</b>	<b>12.6%</b>	<b>14.0%</b>	<b>16.1%</b>
<b>Total</b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>

\*Includes Ambulatory Surgery

## OPERATING FINANCIAL PLAN <sup>1</sup>

The following Operating Financial Plan<sup>1</sup> is a cash basis budget projection prepared by New York City Health + Hospitals and the City of New York which indicates that (i) the System's financial planning and operations are based on a balanced cash budget and (ii) the City sets General City Support for the System based on the System's cash needs. The Operating Financial Plan is revised up to four times each fiscal year. The plan presented below reflects projections for fiscal year 2020 through 2024 and represents the base to which trend factors are applied to forecast revenues and expenses in later years. Trend factors are re-evaluated at least once a year.

### Projected: Fiscal Years Ending June 30 (in \$ millions)

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUES:</b>					
Third party revenue:					
Medicaid & Medicaid Mgd Care	\$ 2,211.9	\$2,216.9	\$2,216.9	\$2,216.9	\$2,239.1
Medicare & Medicare Advantage	1,121.6	1,344.5	1,305.4	1,328.6	1,341.9
Other, Managed Care, Commercial	359.0	359.0	362.3	365.6	369.3
Supplemental Medicaid	2,537.7	1,518.0	1,372.7	1,384.1	1,384.1
Disproportionate Share (DSH)	1,751.4	823.1	787.2	793.7	793.7
Other Supplemental Medicaid	<u>786.3</u>	<u>694.9</u>	<u>585.5</u>	<u>590.5</u>	<u>590.5</u>
Subtotal: Third Party Revenue	6,230.2	5,438.5	5,257.3	5,295.3	5,334.4
Other Revenue:					
City Services	899.1	1,057.6	1,107.6	1,109.5	1,109.5
Grants and Other	<u>559.0</u>	<u>578.4</u>	<u>612.8</u>	<u>624.7</u>	<u>624.7</u>
Subtotal: Other Revenue	1,458.1	1,636.0	1,720.4	1,734.2	1,734.2
Revenue Generating Initiatives:					
Medicaid Waiver Programs	248.6	120.0	120.0	120.0	120.0
Federal & State Charity Care	-	85.0	62.0	62.0	62.0
Health Insurance Initiatives	552.3	685.0	710.0	710.0	710.0
Growth Initiatives	<u>75.4</u>	<u>125.0</u>	<u>135.0</u>	<u>135.0</u>	<u>135.0</u>
Subtotal: Revenue Generating Initiatives	876.3	1,015.0	1,027.0	1,027.0	1,027.0
<b>TOTAL REVENUES</b>	<b>8,564.6</b>	<b>8,089.5</b>	<b>8,004.7</b>	<b>8,056.6</b>	<b>8,095.7</b>
<b>EXPENSES:</b>					
Operating Expenses					
Personal Services	3,302.9	3,320.9	3,400.4	3,437.7	3,437.7
Fringe Benefits	1,681.6	1,646.9	1,727.6	1,764.5	1,764.5
Affiliation Contracts	1,170.1	1,179.6	1,194.1	1,201.7	1,201.7
Other than Personal Services	<u>2,832.2</u>	<u>2,449.0</u>	<u>2,503.7</u>	<u>2,552.1</u>	<u>2,552.1</u>
Subtotal: Operating Expenses	8,986.7	8,596.4	8,825.8	8,956.1	8,956.1
Expense-Reducing Initiatives:					
Procurement Efficiencies	(145.0)	(155.0)	(155.0)	(155.0)	(155.0)
Restructuring & Personnel	<u>(295.0)</u>	<u>(430.0)</u>	<u>(430.0)</u>	<u>(430.0)</u>	<u>(430.0)</u>
Subtotal: Expense-Reducing Initiatives	(440.0)	(585.0)	(585.0)	(585.0)	(585.0)
<b>TOTAL EXPENSES</b>	<b>8,546.7</b>	<b>8,011.4</b>	<b>8,240.8</b>	<b>8,371.1</b>	<b>8,371.1</b>
<b>INCOME / (LOSS)</b>	<b>18.0</b>	<b>78.1</b>	<b>(236.1)</b>	<b>(314.5)</b>	<b>(275.4)</b>
<b>OPENING CASH BALANCE</b>	<b><u>776.4</u></b>	<b><u>794.4</u></b>	<b><u>872.5</u></b>	<b><u>636.4</u></b>	<b><u>321.9</u></b>
<b>CLOSING CASH BALANCE</b>	<b><u>\$ 794.4</u></b>	<b><u>\$ 872.5</u></b>	<b><u>\$ 636.4</u></b>	<b><u>\$ 321.9</u></b>	<b><u>\$ 46.5</u></b>

(1) This is an updated Operating Financial Plan released in February 2020.