# Providence St.Joseph Health

CONTINUING DISCLOSURE QUARTERLY REPORT (Filed pursuant to Rule 15c2-12(b)(5))

# PROVIDENCE ST. JOSEPH HEALTH AND THE OBLIGATED GROUP

Name, Address and Telephone Number of Obligor:

Providence St. Joseph Health 1801 Lind Ave SW Renton, WA 98057 Attention: Venkat Bhamidipati, Executive Vice President and Chief Financial Officer

### Title of Bonds to Which Report Relates:

See Exhibit 5 attached hereto

### Fiscal Year to Which Report Relates:

Quarter Ended June 30, 2019

Including Management's Discussion and Analysis and Results of Operations

# About Providence St. Joseph Health

# **Our Organization**

Providence St. Joseph Health (the System) has been a strong and stable force for more than 160 years. As one of the largest health systems in the United States, our Mission, as set forth below, calls us to

serve the most vulnerable and poor members of our community with dignity and respect, reflecting the legacy of the Sisters of St. Joseph and the Sisters of Providence. The sisters began their works of charity in 1856, creating the structure for the current network of health care services.

Our vision, Health for a Better World, is driven by a fundamental belief that health is a human right. We deliver care in our communities and through our varied care settings for all populations-whether people are uninsured, or enrolled in commercial plans, Medicare or Medicaid. We strive to increase access to health care



and our dedicated caregivers provide quality, compassionate care to all those we serve, regardless of coverage or ability to pay. We are privileged to serve in vibrant markets in the western United States with growing populations, which has led to consistent increases in service utilization in these markets. We offer a comprehensive range of industry-leading services, including an integrated care delivery system for inpatient and outpatient services, 51 acute care hospitals, 29 long-term care facilities, 16 supportive housing facilities, over 1,000 clinics, over 7,650 directly employed providers and over 25,000 affiliated providers, a health plan, senior care, financial assistance programs, and educational ministries that include a high school and university.

The Continuing Disclosure Quarterly Report (the Quarterly Report) is intended solely to provide certain limited financial and operating data in accordance with undertakings of the System and the Members of the Obligated Group under Rule 15c2-12 (the Undertaking) and does not constitute a reissuance of any Official Statement relating to the bonds referenced above or a supplement or amendment to such Official Statement. The Quarterly Report contains certain financial and operating data for the quarter ended June 30, 2019. The System has undertaken no responsibility to update such data since June 30, 2019, except as set forth herein. This Quarterly Report may be affected by actions taken or omitted or events occurring after the date hereof. The System has not undertaken to determine, or to inform any person, whether any such actions are taken or omitted or events do occur. The System disclaims any obligation to update this Quarterly Report, or to file any reports or other information with repositories, or any other person except as specifically required by the Undertaking.

The System, headquartered in Renton, Washington, is governed by a sponsorship council made up of members of its two sponsoring ministries, Providence Ministries and St. Joseph Health Ministry. The System operates hundreds of programs and services across seven states. We are a diverse family of organizations striving to create Health for a Better World, one community at a time, while ensuring the continued vibrancy of not-for-profit, Catholic health care in the United States. Together, we are bringing quality care and services to all, with a special emphasis on those most in need.

The Mission As expressions of God's healing love, witnessed through the ministry of Jesus, we are steadfast in serving all, especially those who are poor and vulnerable ®

Our Values Compassion | Dignity | Justice | Excellence | Integrity

> Our Vision Health for a Better World

Our Promise "Know me, care for me, ease my way."

# **Our Strategic Plan**

*Innovating new approaches to strengthen the Mission and continuously improve.* Guided by the Mission and our values, we are executing a strategic plan that will accelerate our progress toward achieving our vision of Health for a Better World. This far-reaching vision includes continuing to deliver high-quality,

patient-centered care; ensuring patients are digitally-enabled through appropriate technology; and our ministries serve as a partner in health for the patients and communities we serve. We intend to achieve this by focusing on the core areas of revenue growth, capital efficiency and process modernization. Our integrated strategic and financial plan is supported by three key principles:

*Strengthen the core.* We are focused on delivering outstanding, affordable health care, housing, education and other essential services to our patients and communities by:

- Delivering safe, compassionate, high-value quality health care
- Stewarding our resources to improve operational earnings
- Fostering community commitment to our Mission via philanthropy
- Creating a work experience where caregivers are developed, fulfilled and inspired to carry on the Mission
- Being the provider of choice in all our communities

*Be our communities' health partner.* We are focused on being our communities' health partner, working to achieve the physical, spiritual and emotional well-being of all. We seek to ease the way of our communities by:

- Transforming care and improving population health outcomes, especially for those who are poor and vulnerable
- Leading the way in improving our nation's mental and emotional well-being
- Extending our commitment to whole person care for people at every age and stage of life
- Engaging with partners in addressing the social determinants of health, with a focus on education, housing, and the environment
- Being the preferred health partner for our communities, and those we serve

*Transform our future.* We respond to the evolving health care landscape, pursuing new opportunities that transform our services, in a strategic and effective manner. We seek to expand our share of lives and health spend, and further sustain our Mission by:

- Diversifying sources of earnings to ensure sustainability of the ministry
- Digitally enabling, simplifying, and personalizing the health experience
- Creating an integrated scientific wellness, clinical research and genomics program that is nationally recognized for breakthrough advances
- Utilizing insights and value from big data to drive strategic transformation
- Activating the voice and presence of the System nationally to improve health policies

Strategic affiliations. As part of our overall strategic planning and development process, the System regularly evaluates and, if deemed beneficial, selectively pursues opportunities to affiliate with other service providers and invest in new facilities, programs, or other health care related entities. Likewise, we are frequently presented with opportunities from, and conduct discussions with, third parties regarding potential affiliations, partnerships, mergers, acquisitions, joint operating arrangements or other forms of collaboration, including some that could affect the Obligated Group Members. It is common for several such discussions to be in process concurrently. System management pursues such arrangements when there is a perceived strategic or operational benefit that is expected to enhance our ability to achieve the Mission and/or deliver on our strategic objectives. As a result, it is possible that the current organization and assets of the Obligated Group may change. At this time, all such discussions are preliminary in nature and do not necessarily indicate



We announced the selection of **Joseph Walker**, as Corporate Treasurer, overseeing cash management, debt, and investments activities. an intention to expand or contract the System, through partnership, affiliation, merger or acquisition, or to add or withdraw Members of the Obligated Group.

The System will continue to evaluate opportunities for strategic growth. The System does not typically disclose such discussions unless and until it appears likely that an agreement will be reached and any required regulatory approvals will be forthcoming

### **Key Initiatives**

*Providing an optimized and connected ambulatory experience for those we serve as we take care towards the home.* We are transforming our care delivery assets to augment acute care and medical groups with a greater ambulatory presence to provide patients access to an optimized, lower cost, consumer-centric, connected ambulatory care network. Our ambulatory care network currently provides three million visits in almost 210 access points across seven states, and consists of 43 ambulatory surgery centers, 46 imaging centers, 73 urgent care centers, 47 retail clinics, and 13 behavioral health centers. We believe ambulatory care networks offer advantages to patients and physicians, including greater affordability, predictability, flexibility, and convenience, while offering a seamless connection to our full continuum of care. We are expanding our ambulatory care network in 2019 through strategic partnerships that improve patient access and reduce costs for consumers and employers, including increased same-day access through our retail and urgent care clinics.

*Diversifying revenue to support patient care.* In July 2019, we acquired Bluetree, an Epic consulting and strategy company that helps health care providers maximize their use of technology. The acquisition is

part of a strategy to diversify revenue to support patient care and our Mission. In joining our system, Bluetree will extend its customer reach of more than 140 health system clients nationwide and pursue additional growth and innovation opportunities. As one of the largest Epic customers in the world, we have extensive experience maximizing Epic, both within our own seven-state system and for other independent hospitals and medical groups. By acquiring Bluetree, we

"Bluetree is on a trajectory for continued growth and success, and we look forward to partnering with them on this journey." -Mike Butler, President of Operations and Strategy

will expand our current offerings to increase the value we deliver to other health systems across the country. With the addition of Bluetree, we now have two of the top electronic health record solutions companies in the country. We also own Engage, which has grown to become one of the largest MEDITECH solutions companies in the United States.

Modernizing and simplifying our revenue cycle through blockchain, artificial intelligence and automation technology. We are using our scale to integrate best-in-class technologies to reduce administrative burden for providers and payers. Our acquisition of Lumedic, a next-generation revenue cycle management platform that uses blockchain as a foundation, is enabling us to build a collaborative information-sharing platform. We are the first integrated provider-payer system to design a scalable platform to transform claims processing and enhance interoperability between providers and payers. We are engaged in efforts to reinvent revenue cycle to lower overall costs, improve caregiver focus, and provide greater transparency. The revenue cycle management system can also be commercialized for a diversified revenue stream to better support our Mission.

*Making a transformational shift from health care to health.* Our Population Health Management division is composed of a family of services, including Population Health Informatics, Payer & Provider Contracting, Value-Based Care, Care Management, Pacific Medical Centers and US Family Health Plan, Providence Health Plans, and Ayin Health Solutions.

Population Health models and initiatives form a vital pillar in achieving our strategic plan of transforming care, delivering value-based care, and creating healthier communities together. Our goal is to maximize the health outcomes of the people in our defined populations and communities through the design, delivery and coordination of affordable quality health care and services. We integrate solutions to improve social determinants of health and provide care management for complex patients. We are building community partnerships to increase access to health services, transportation, housing, education, food banks, and mental health services.

Providence Health Plan (PHP) is a 501(c)(4) Oregon non-profit health care service contractor and Providence Health Assurance (PHA), a wholly-owned subsidiary of PHP, are collectively referred to as the

Health Plans. Providence Plan Partners (PPP), is a 501(c)(4) Washington non-profit corporation. These three combined entities generated total revenues exceeding two billion and services to over one million lives in 2018.

Providence Health Plan provides services to a wide range of clients, including self-funded employers, and insurance coverage for large group employers, small group employers, individual and family coverage under the Affordable Care Act, Medicare Commercial, Medicare Advantage, Managed Medicaid risk administration, pharmacy benefits management, workers compensation services, and network access services under Providence Preferred plans.

*Easing the way for consumers through digital innovation.* We work to bring health care into the digital and consumer age through a persistent focus on patient and consumer value. We utilize digital tools to meet and engage patients where they live, deliver care on their terms, and establish a long-term dialogue about their health outside the walls of the exam room. We create technology to deliver personalized patient care that is accessible, convenient and connected. We believe this strategy will lower the cost of care, generate new digital revenue streams, and unlock population health management capabilities and risk arrangements that help entire communities stay healthy.

*Funding the future of health care through technology innovations.* We founded Providence Ventures in 2014 to manage a \$150 million venture capital fund designed to achieve venture class returns through direct investments in innovative health care companies that improve quality and convenience, lower cost and improve health outcomes. We offer investment capital, combined with health system expertise, to companies addressing existing and emerging pain points in health care. We partner with our portfolio companies to refine existing solutions, while expanding their adoption within and beyond our health system. We launched a second \$150 million fund, Providence Ventures II, to target early and growth-stage health care companies that specialize in health care information technology, technology-enabled services, medical devices, and health care services.

### **Physician Enterprises**

The System's physician enterprise consists of employed and foundation physicians, providers and their supporting care teams, including employed medical group providers, as well as hospital-based employed physicians. Our Employed Provider Network (the Provider Network) is composed of eight provider service organizations.

Medical groups and medical foundations within the Provider Network include: Providence Medical Group, a network serving Alaska, Washington and Montana, and Oregon; Swedish Medical Group, with staffed clinics throughout Washington's greater Puget Sound area; Providence Medical Institute (PMI), in Southern California; Pacific Medical Centers, in western Washington; Kadlec Regional Medical Center (Kadlec), serving communities in southeast Washington; Providence St. John's Medical Foundation, in Southern California; Facey Medical Foundation (Facey), in Southern California; St. Joseph Heritage Healthcare, in Northern and Southern California; and Covenant Medical Group operating in West Texas and Eastern New Mexico.

# **Health Care Facilities**

We currently own, manage or operate hospitals, surgery centers, urgent care facilities, imaging centers, physician practices, pharmacies, home health services, rehabilitation facilities, a university and a high school, and various other acute and long-term care facilities shown in Exhibit 6. We have contracted the servicing of certain facilities to allow us to continue our focus on areas that are central to serving our communities, while improving the quality of property management.

The System is organized into the geographic regions spanning seven states across the western United States shown in the graphic below in Exhibit 1.1.

Exhibit 1.1



# **Region Information**

The System's operating revenue share by geographic region is presented for the periods indicated:

EXHIBIT 1.2 - REGIONAL OPERATING REVENUE SHARE	6-30-2019	6-30-2018
Alaska	4%	4%
Swedish	11%	11%
Washington and Montana	19%	20%
Oregon	21%	21%
Northern California	6%	6%
Southern California (1)	30%	28%
West Texas and Eastern New Mexico <sup>(2)</sup>	5%	7%
Other (including Home and Community Care) <sup>(1)</sup>	4%	3%

<sup>(1)</sup> Includes recognition of \$303 million in reimbursement from the California provider tax program that had been deferred until the revenue recognition criteria had been met in 2019 and reclassification of Home and Community Care entities to Other in 2018.

(2) As reported, the West Texas/Eastern New Mexico regional share decreased due to the divestment of revenue related to the sale of Texas-based FirstCare Health Plans on January 1, 2019, including eliminations related to claims activity in 2018.

#### Alaska

As the largest health system in Alaska, the System operates 17 facilities throughout the state, with a 35 percent inpatient market share statewide in 2017, as reported by the Alaska Health Facilities Data Reporting Program. Providence Alaska Medical Center (PAMC) is the largest hospital in the state. The System's 17 Alaska facilities are located in the greater Anchorage area, with 60 percent inpatient market share, and in the remote communities of Kodiak, Seward and Valdez, as reported by the Alaska Health Facilities Data Reporting Program. PAMC is a 401-bed acute care facility and the only comprehensive tertiary referral center in the state. St. Elias Specialty Hospital, a 59-bed long term acute hospital (the only one in the state) is also located in the Anchorage area. Three critical access hospitals are located in Kodiak, Seward and Valdez, all co-located with skilled nursing facilities.

#### Swedish

In the greater Puget Sound area of Washington, Swedish Health Services operates five hospital campuses: First Hill, Cherry Hill, Ballard, Edmonds and Issaquah located in King and Snohomish counties. The inpatient market share for Swedish was 27 percent in 2017, as reported by the Comprehensive Hospital Abstract Reporting System. Swedish also has ambulatory care centers in Redmond and Mill Creek, and a network of more than 100 primary care and specialty clinics throughout the Seattle metropolitan corridor.

#### Washington and Montana

In the Washington-Montana region, the System operates 12 hospitals, with a 44 percent inpatient market share in 2017, as reported by the Comprehensive Hospital Abstract Reporting System. The region is composed of five geographic markets: Northwest Washington, Southwest Washington, Eastern Washington, Southeast Washington and Western Montana, with medical groups in the region employing over 2,000 providers. The region provides a variety of services, including home health care, primary and immediate care services, inpatient rehabilitation, and general acute care services.

#### Oregon

The Oregon region includes eight hospitals in Portland, Hood River, Medford, Milwaukie, Newberg, Seaside and Oregon City, with a total inpatient market share of 30 percent in 2017, as reported by Apprise Health Insights. Providence St. Vincent Medical Center provides tertiary care to the Portland metropolitan market. The region also provides more than 100 primary care, specialty and immediate care clinics, home health care, and housing. The Health Plans are based in Oregon, and a majority of its members (over 600,000) live in the region.

#### Northern California

The System's ministries in Northern California serve the North Coast, Humboldt, Napa and Sonoma communities with five hospitals, ambulatory surgery centers, urgent care centers, wellness centers, physician offices, home health, hospice, and rehabilitation sites. The acute care hospitals in Northern

California had 36 percent inpatient market share in 2017, as reported by the Office of Statewide Health Planning and Development. St. Joseph Heritage Healthcare, a medical foundation, operates clinics in the region with its contracted physician partners.

#### Southern California

The Southern California region includes 13 acute care hospitals in Los Angeles, Orange and San Bernardino counties, and the High Desert, with a total inpatient market share of 24 percent in 2017, as reported by the Office of Statewide Health Planning and Development. In Los Angeles County, the System operates six acute care facilities. Our largest hospital, Providence St. Joseph Medical Center, is located in Burbank. The System also operates hospitals in Mission Hills, San Pedro, Tarzana, Torrance and Santa Monica. Providence Medical Foundation (PMF) operates 63 practice locations in the market, offering more than 20 types of specialty care. PMF includes the Facey, PMI and Providence St. John's medical foundations, In addition, the System operates seven acute care facilities within Orange and San Bernardino counties: Apple Valley, Fullerton, Mission Viejo, Laguna Beach, Newport Beach, Irvine and Orange. Mission Hospital is located on two campuses in Mission Viejo and Laguna Beach, and maintains the region's level II trauma center, as well as a women's center. Hoag Hospital, which is also composed of two campuses, in Newport Beach and Irvine, also includes Hoag Orthopedic Institute, part of St. Joseph Hoag Health alliance described below. St. Joseph Heritage Healthcare, a medical foundation, operates clinics in the region with its contracted physician partners.

#### West Texas and Eastern New Mexico

The West Texas-Eastern New Mexico region includes Covenant Health System and Covenant Medical Group. Covenant Heath System and its related Texas affiliates is the market's largest health system with seven licensed hospitals; the inpatient market share was 38 percent in 2017, as reported by Texas Health Care Information Collection. Covenant Health System also operates Grace Health System, which includes Grace Clinic and Grace Medical Center, and Covenant Medical Group, a medical foundation physician network of employed and aligned physicians. Covenant Health Partners, a physician-hospital cooperative organization based in Lubbock, Texas, operates two acute care community hospitals in the region: Covenant Health Plainview and Covenant Health Levelland. Finally, Covenant Health System also operates: Specialty Hospital, a long-term acute care facility; manages a joint ventured acute rehabilitation facility; and operates Hospice of Lubbock.

# **Obligated Group**

The System including the other entities listed in the following table (collectively, the Obligated Group) are currently members of the Obligated Group under the Master Trust Indenture (Amended and Restated), dated as of May 1, 2003 (as supplemented and amended, the Master Indenture) as shown below.

#### List of Obligated Group Members

Obligated Group MemberProvidence St. Joseph HealthProvidence Health & ServicesProvidence Health & Services - WashingtonProvidence Health System - Southern CaliforniaLittle Company of Mary Ancillary Services CorporationProvidence Saint John's Health CenterProvidence St. Joseph Medical CenterProvidence Health & Services - MontanaProvidence Health & Services - OregonProvidence Health & Services - OregonProvidence Health & Services - Western WashingtonSwedish Health ServicesSwedish EdmondsPacMed ClinicsWestern HealthConnectKadlec Regional Medical CenterSt. Joseph Hospital of OrangeSt. Jude Hospital, Inc. <sup>(1)</sup> Mission Hospital Regional Medical CenterSt. Mary Medical CenterSt. Mary Medical CenterSt. Mary Medical CenterSt. Joseph Health Northern California, LLC	Incorporation Washington nonprofit Washington nonprofit Washington nonprofit California nonprofit religious California nonprofit public benefit California nonprofit religious Montana nonprofit Montana nonprofit Oregon nonprofit Washington nonprofit Washington nonprofit Washington nonprofit Washington nonprofit Washington nonprofit Washington nonprofit California nonprofit public benefit California nonprofit public benefit	ReferenceSystemPH&SProvidence - WashingtonProvidence - Southern CaliforniaLCMASCProvidence - Saint John'sProvidence - SJMC MontanaProvidence - MontanaProvidence - OregonProvidence - OregonProvidence - Western WashingtonSwedishSwedish EdmondsPacMedWestern HealthConnectKadlecSJHSSt. Joseph OrangeSt. JudeMission HospitalSt. MaryHoag HospitalSJHNC
Western HealthConnect		Western HealthConnect
Kadlec Regional Medical Center	Washington nonprofit	Kadlec
St. Joseph Health System	California nonprofit public benefit	SJHS
•		
		<b>,</b>
Queen of the Valley Medical Center	California nonprofit public benefit	Queen of the Valley
Santa Rosa Memorial Hospital	California nonprofit public benefit	Santa Rosa Memorial
St. Joseph Hospital of Eureka	California nonprofit public benefit	St. Joseph Eureka
Redwood Memorial Hospital of Fortuna	California nonprofit public benefit	Redwood Memorial CHS
Covenant Health System Covenant Medical Center	Texas nonprofit	CHS
	Texas nonprofit	Covenant Children's
Methodist Children's Hospital <sup>(2)</sup> Methodist Hospital Levelland <sup>(3)</sup>	Texas nonprofit Texas nonprofit	Covenant Levelland
Methodist Hospital Plainview <sup>(4)</sup>	Texas nonprofit	Covenant Plainview

<sup>(1)</sup> Doing business as St. Jude Medical Center

<sup>(2)</sup> Doing business as Covenant Children's Hospital

<sup>(3)</sup> Doing business as Covenant Hospital Levelland <sup>(4)</sup> Doing business as Covenant Hospital Plainview

The System is the Obligated Group Agent under the Master Indenture. Under the Master Indenture, debt incurred or secured through the issuance of Obligations under the Master Indenture are the responsibility, jointly and severally, of the Obligated Group Members. Pursuant to the Master Indenture, Obligated Group Members may be added to and withdrawn from the Obligated Group under certain conditions described in the Master Indenture. INDEBTEDNESS EVIDENCED OR SECURED BY OBLIGATIONS ISSUED UNDER THE MASTER INDENTURE IS SOLELY THE OBLIGATION OF THE OBLIGATED GROUP, AND SUCH OBLIGATIONS ARE NOT GUARANTEED BY, OR THE LIABILITIES OF, SISTERS OF PROVIDENCE, MOTHER JOSEPH PROVINCE, ANY OTHER PROVINCE OF THE SISTERS, AMERICAN PROVINCE, SISTERS OF ST. JOSEPH OF ORANGE, THE ROMAN CATHOLIC CHURCH, OR ANY AFFILIATE OF THE SYSTEM THAT IS NOT AN OBLIGATED GROUP MEMBER.

# System Utilization

The System's key volume indicators are presented for the periods indicated:

EXHIBIT 2.1 - DATA PRESENTED YEAR TO DATE; PRESENTED IN THOUSANDS UNLESS NOTED	6-30-2019	6-30-2018
Inpatient Admissions	257	259
Acute Adjusted Admissions	520	510
Acute Patient Days	1,252	1,234
Long-term Care Patient Days	205	204
Outpatient Visits (incl. Physicians)	13,445	13,473
Emergency Room Visits	1,063	1,067
Surgeries and Procedures	346	311
Acute Average Daily Census (actual)	6,918	6,819
Providence Health Plan Members	657	659

# Obligated Group Utilization

A summary of certain acute care utilization data for the Obligated Group is presented for the periods indicated:

EXHIBIT 2.2 - DATA PRESENTED YEAR TO DATE; PRESENTED IN THOUSANDS UNLESS NOTED	6-30-2019	6-30-2018
Obligated Group		
Inpatient Admissions	252	254
Acute Adjusted Admissions	492	486
Acute Patient Days	1,226	1,214
Long-term Patient Days	200	198
Outpatient Visits (incl. Physicians)	10,458	10,814
Emergency Room Visits	1,049	1,058
Surgeries and Procedures	281	279
Acute Average Daily Census (actual)	6,776	6,705

# **Financial Information**

The summary unaudited combined financial information as of and for the six months ended June 30, 2019 and 2018, respectively, are presented below. The summary audited combined financial information as of December 31, 2018, presented below, has been derived by the System's management from audited financial information of the System. The summary unaudited combined financial information as of and for the six-month periods ended June 30, 2019 and 2018, presented below, has been derived by the System's management from the internal unaudited financial information of the System. The financial information of the System's management from the internal unaudited financial information of the System. The financial information as of and for the six-month periods ended June 30, 2019 and 2018 is unaudited, but includes all adjustments the System's management considers necessary for a fair presentation of the results for such period. The financial information should be read in conjunction with the audited combined financial statements of the System, including the notes thereto, and the report of KPMG LLP, independent auditors.

For the six months ended June 30, 2019, the unaudited combined net operating revenue and total assets attributable to the Obligated Group Members were approximately 84 percent and 87 percent, respectively, of the System totals. For the six months ended June 30, 2018, the unaudited combined net operating revenues and total assets attributable to the Obligated Group members were approximately 82 percent and 87 percent, respectively, of the Systems totals. Refer to Exhibit 7 for supplementary information on the Obligated Group Members.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make assumptions, estimates and judgments that affect the amounts reported in the combined financial statements, including the notes thereto, and related disclosures of commitments and contingencies, if any. System management considers critical accounting policies to be those that require the more significant judgments and estimates in the preparation of its financial statements, including the following: recognition of net operating revenues, which includes contractual allowances; impairment of long-lived assets; valuation of investments; accounting for expenses in connection with restructuring activities; provisions for bad debt; and reserves for losses and expenses related to health care professional and general liability risks. Management relies on historical experience and on other assumptions believed to be reasonable under the circumstances in making its judgments and estimates. Actual results could differ materially from those estimates.

EXHIBIT 3.1 - DATA PRESENTED YEAR TO DATE; PRESENTED IN MILLIONS	6-30-2019	6-30-2018
Net Patient Service Revenues	10,102	9,315
Premium Revenues	1,211	1,480
Capitation Revenues	754	691
Other Revenues	566	519
Total Operating Revenues	12,633	12,005
Salaries and Benefits	6,057	5,870
Supplies	1,818	1,765
Purchased Healthcare Services	1,045	1,246
Interest, Depreciation, and Amortization	674	661
Purchased Services, Professional fees, and Other	2,748	2,412
Total Operating Expenses Before Restructuring Costs	12,342	11,954
Excess of Revenues Over Expenses from Operations Before Restructuring Costs Restructuring Costs	<b>291</b> 41	<b>51</b> 21
Excess of Revenues Over Expenses from Operations	250	30
Net Non-operating Gains	735	9
Excess of Revenues Over Expenses	985	39
Operating EBIDA	924	691
Pro Forma Operating EBIDA (1)	965	712

#### Summary Unaudited Combined Statements of Operations

(1) Pro forma operating EBIDA normalizes for restructuring costs

### Summary Unaudited Combined Balance Sheets

EXHIBIT 3.2 - PRESENTED IN MILLIONS	6-30-2019	12-31-2018
Current Assets:		
Cash and Cash Equivalents	1,283	1,597
Accounts Receivable, Net	2,471	2,257
Supplies Inventory	277	293
Other Current Assets	1,295	858
Current Portion of Assets Whose Use is Limited	417	654
Total Current Assets	5,743	5,659
Assets Whose Use Is Limited	10,534	9,599
Property, Plant and Equipment, Net	10,743	10,871
Other Assets <sup>(1)</sup>	2,747	1,300
Total Assets	29,767	27,429
Current Liabilities:		
Current Portion of Long-term Debt	299	300
Master Trust Debt classified as Short-term	110	110
Accounts Payable	813	1,098
Accrued Compensation	1,071	1,202
Other Current Liabilities (1)	2,379	1,835
Total Current Liabilities	4,672	4,545
Long-term Debt, Net of Current Portion	6,211	6,258
Pension Benefit Obligation	1,071	1,065
Other Liabilities (1)	2,357	1,170
Total Liabilities	14,311	13,038
Net Assets:		
Controlling Interests	14,007	12,988
Noncontrolling Interests	131	168
Net Assets without Donor Restrictions	14,138	13,156
Net Assets with Donor Restrictions	1,318	1,235
Total Net Assets	15,456	14,391
Total Liabilities and Net Assets	29,767	27,429

(1) On January 1, 2019, the System adopted ASC 842, Leases, in accordance with U.S. GAAP and recognizes right-of-use assets and lease liabilities on the balance sheet for all leases with a term longer than 12 months.

# Introduction to Management's Discussion and Analysis

Management's discussion and analysis provides additional narrative explanation of the financial condition, operational results and cash flow of the System to assist in increasing understanding of the combined financial statements. The summary unaudited combined financial information as of and for the six-month period ended June 30, 2019 and 2018, respectively, are presented below. The following document is incorporated herein by reference and available for review on the Electronic Municipal Market Access (EMMA) website of the Municipal Securities Rulemaking Board (MSRB): Providence St. Joseph Health, Continuing Disclosure Quarterly Report, including Management's Discussion and Analysis and Results of Operations, Quarter Ended June 30, 2019.

# **Results of Operations**

### **Operations Summary**

Operating earnings before interest, depreciation and amortization (EBIDA) and operating income were \$924 million and \$250 million, respectively, for the six months ended June 30, 2019, compared with \$691 million and \$30 million, respectively, for the same period in 2018. Pro forma operating EBIDA normalized for restructuring costs increased \$253 million for the six months ended June 30, 2019, compared with the same period in 2018, driven by core operating improvements led by expense reduction initiatives and higher labor productivity, in addition to the recognition of \$136 million of net operating income related to the California provider tax program that had been deferred for several reporting periods until the revenue recognition criteria had been met. The System's key financial indicators are presented for the periods indicated:

	AS REPORTED		PRO FORMA <sup>(1)</sup>	
EXHIBIT 3.3 - DATA PRESENTED YEAR TO DATE; \$ FIGURES PRESENTED IN MILLIONS	6-30-2019	6-30-2018	6-30-2019	6-30-2018
Operating Income	250	30	295	51
Operating Margin %	2.0	0.2	2.3	0.4
Operating EBIDA	924	691	965	712
Operating EBIDA Margin %	7.3	5.8	7.7	5.9
Net Service Revenue/Case Mix Adjusted Admits	12,318	11,887	12,318	11,887
Net Expense/Case Mix Adjusted Admits	12,038	11,852	11,992	11,827
Total Community Benefit (millions)	753	789	753	789
Full-time Equivalents (thousands)	105	105	105	105

(1) Pro forma normalizes operating expenses, operating income, and operating EBIDA for restructuring costs of \$41 million in 2019 and \$21 million in 2018, respectively, comprised of expenses as part of a system-wide effort to streamline operations and improve productivity.

#### Volumes

The System experienced four percent higher volumes per case mix adjusted admissions (CMAA) the six months ended June 30, 2019, compared with the same period in 2018. Surgeries and procedures increased by 11 percent for the six months ended June 30, 2019, compared with the same period in 2018, driven by an 18 percent increase in the outpatient setting, as we expand care delivery to lower-cost settings, including non-consolidated equity joint ventures. Acute patient days and acute average daily census both increased by one percent, respectively, for the six months ended June 30, 2019, compared with the same period in 2018. Total outpatient visits were relatively flat for the six months ended June 30, 2019, compared with the same period in 2018, due to a two percent decline in physician visits affected by severe weather and a low-severity flu season during the first quarter of 2019.

#### **Operating Revenues**

Operating revenues for the six months ended June 30, 2019 were \$13 billion, an increase of five percent, compared with the same period in 2018, mainly driven by the recognition of \$303 million accrued reimbursement from the California provider tax program that had been deferred until the revenue recognition criteria had been met. Excluding the recognition of these provider tax amounts, operating revenues also increased by three percent, compared with the prior year, driven by higher surgeries and procedures, higher

acuity levels, and a high growth rate in Home and Community Care. Net patient revenues per CMAA increased by four percent for the six months ended June 30, 2019, compared with the same period in 2018.

The System's operating revenues by state are presented for the periods indicated:

EXHIBIT 3.4 - OPERATING REVENUES BY STATE; PRESENTED IN MILLIONS	6-30-2019	6-30-2018
Alaska	440	421
Washington	3,732	3,500
Montana	223	213
Oregon	2,615	2,534
California <sup>(1)</sup>	4,484	4,037
Texas <sup>(2)</sup>	573	781
Total Revenues from Contracts with Customers	12,067	11,486
Other Revenues	566	519
Total Operating Revenues	12,633	12,005

#### The System's operating revenues by line of business are presented for the periods indicated:

EXHIBIT 3.5 - OPERATING REVENUES BY LINE OF BUSINESS; PRESENTED IN MILLIONS	6-30-2019	6-30-2018
Hospitals (1)	8,383	7,601
Health Plans and Accountable Care <sup>(2)</sup>	1,299	1,787
Physician and Outpatient Activities	1,402	1,342
Long-term Care, Home Care, and Hospice	549	471
Other Services	434	285
Total Revenues from Contracts with Customers	12,067	11,486
Other Revenues	566	519
Total Operating Revenues	12,633	12,005

The System's operating revenues by payor are presented for the periods indicated:

EXHIBIT 3.6 - OPERATING REVENUES BY PAYOR <sup>(3)</sup> ; PRESENTED IN MILLIONS	6-30-2019	6-30-2018
Commercial	5,853	5,755
Medicare	4,038	3,795
Medicaid <sup>(1)</sup>	1,952	1,742
Self-pay and Other	224	194
Total Revenues from Contracts with Customers	12,067	11,486
Other Revenues	566	519
Total Operating Revenues	12,633	12,005

(1) Includes recognition of \$303 million in prior period fees from California provider tax program

(2) Decrease due to the divestment of revenue related to the sale of Texas-based FirstCare Health Plans on January 1, 2019.

(3) Represents total payor net patient revenues received, including premium and capitation revenue per the adoption of ASC 606, Revenue from Contracts with Customers. Refer to exhibit 7.3 for supplementary information on net patient revenue payor mix driven by patient utilization.

#### **Operating Expenses**

Operating expenses for the six months ended June 30, 2019 were \$12 billion, an increase of three percent, compared with the same period in 2018, driven by the recognition of \$167 million in prior period expense from the California provider tax program that had been deferred until the related reimbursement had met the revenue recognition criteria. Excluding the recognition of these provider tax expense amounts, improved productivity and efficiencies moderated expense growth, as labor productivity improved four percent on an adjusted occupied bed volumes basis and medical supply costs per CMAA were lower by four percent, compared with the prior year. Overall salaries and benefits expenses increased three percent for

the six months ended June 30, 2019, compared with the same period in 2018. Supplies expense increased by three percent for the six months ended June 30, 2019, driven primarily by an eight percent increase in pharmaceutical spend, and offset by clinical variation and other medical supply initiatives.

#### Non-Operating Activity

Non-operating gains totaled \$735 million for the six months ended June 30, 2019, compared with non-operating gains of \$9 million for the same period in 2018. The increase was primarily driven by strong market performance for the six months ended June 30, 2019, compared with the same period in 2018.

# Liquidity and Capital Resources

#### Unrestricted Cash and Investments

Unrestricted cash and investments totaled approximately \$11.6 billion as of June 30, 2019, compared to \$11.2 billion as of December 31, 2018, and includes cash generated from operations, debt service costs, capital spending and investment activity. The System's liquidity is presented for the periods indicated:

EXHIBIT 4.1 - DATA PRESENTED YEAR TO DATE; PRESENTED IN MILLIONS	6-30-2019	12-31-2018
Cash and Cash Equivalents	1,283	1,597
Short-term Investments	275	511
Long-term Investments	10,015	9,135
Total Unrestricted Cash and Investments	11,573	11,243

### Financial Ratios

The System's financial ratios are presented for the periods indicated:

EXHIBIT 4.2 - DATA PRESENTED YEAR TO DATE	6-30-2019	12-31-2018
Total Debt to Capitalization %	30.9	32.6
Comprehensive Debt to Capitalization % (1)	38.5	41.9
Cash to Debt Ratio %	183.1	176.6
Cash to Comprehensive Debt % <sup>(1)</sup>	131.0	118.4
Current Debt Service Coverage	3.5	4.4
Days Cash on Hand <sup>(3)</sup>	182	178
Debt to Operating Cash Flow (2)	4.0	5.0
Cushion Ratio	30	29
Cash to Net Assets Ratio	0.82	0.85

(1) Comprehensive Debt uses actuals for 2019 due to the adoption of ASC 842, Leases, with \$1.5 million in operating lease liabilities

recognized on-balance sheet effective January 1, 2019. Best estimates were used pre-adoption for 2018.

(2) Debt to Operating Cash Flow, a measure of total debt to cash flow from operations, is calculated based on a rolling 12-months of EBIDA for the current period.

(3) Days Cash on Hand, a measure of cash in relation to monthly operating expenses, is calculated as follows: (unrestricted cash & investments) / (total operating expenses - depreciation and amortization expenses)/days outstanding during the periods)).

#### Capitalization

The System's capitalization is presented for the periods indicated:

EXHIBIT 4.3 - DATA PRESENTED YEAR TO DATE; PRESENTED IN MILLIONS	6-30-2019	12-31-2018
Long-term Indebtedness	6,510	6,558
Less: Current Portion of Long-term Debt	299	300
Net Long-term Debt	6,211	6,258
Net Assets - Unrestricted	14,138	13,156
Total Capitalization	20,349	19,414
Long-term Debt to Capitalization %	30.5	32.2

The System's coverage of Maximum Annual Debt Service (MADS) on indebtedness is presented for the periods indicated:

EXHIBIT 4.4 - DATA PRESENTED YEAR TO DATE; \$ FIGURES PRESENTED IN MILLIONS	Rolling 12-Months 6-30-2019 <sup>(2)</sup>	12-31-2018
Income Available for Debt Service:		
(Deficit) Excess of Revenues Over Expenses	502	(445)
Plus: Unrealized Losses/Less: Unrealized (Gains) Losses on Trading Securities	(66)	652
Plus: Loss on Extinguishment of Debt	1	6
Plus: Loss on Pension Settlement Costs and Other	13	26
Plus: Depreciation	1,094	1,082
Plus: Interest and Amortization	278	278
Total	1,822	1,599
Debt Service Requirements <sup>(1):</sup>		
MADS	390	390
Coverage of Debt Service Requirements	4.7x	4.1x

(1) Debt Service Requirements has the meaning assigned to such term in the Master Indenture.

(2) Represents 12 consecutive months of financial results for an annualized disclosure for interim periods

#### **Outstanding Master Trust Indenture Obligations**

As of June 30, 2019, the System had Obligations outstanding under the Master Indenture totaling \$6,126,000,000. This excludes obligations that secure interest rate or other swap transactions, bank liquidity or credit facilities. The obligations outstanding under the Master Indenture relating to tax-exempt and taxable bond/note indebtedness and swap transactions are described further in the Notes to the Combined Audited Financial Statements for the twelve-month period ended December 31, 2018.

# System Governance and Management

#### Corporate Governance

The System serves as the parent and corporate member of PH&S and SJHS. The System was created in connection with the combination of the multi-state health care systems of PH&S and the SJHS, which was effective on July 1, 2016 (the "Combination"). The System has been determined to be an organization that is exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code. Prior to the Combination, the sole corporate member of PH&S was Providence Ministries, which acted through its sponsors, who are five individuals appointed by the Provincial Superior of the Sisters of Providence, Mother Joseph Province. Similarly, the sole corporate member of SJHS was St. Joseph Health Ministry, a California non-profit public benefit corporation. Providence Ministries and St. Joseph Health Ministry are each a public juridic person under Canon law, responsible for assuring the Catholic identity and fidelity to the mission of their respective systems. Pursuant to the Combination, Providence Ministries and

St. Joseph Health Ministry have entered into an agreement that establishes a sponsorship model through contractual obligations exercised by the parties' sponsors collectively (the Sponsors Council). The Sponsors Council retains certain reserved rights with respect to the System. Among the powers reserved to the Sponsors Council are the following powers over the affairs of the System (excluding certain affiliates, such as: Providence - Western Washington, Western HealthConnect, Swedish, Swedish Edmonds, PacMed, Kadlec and Hoag Hospital): to amend or repeal the articles of incorporation or bylaws of the System; the appointment and removal, with or without cause, of the directors of the System; the appointment and removal, with or without cause, of the President and Chief Executive Officer of the System; the approval of the acquisition of assets, incurrence of debt, encumbering of assets and sale of certain property of the System; the approval of operating and capital budgets, upon recommendation of the System Board of Directors; and the approval of dissolution, consolidation or merger. The System has reserved rights over PH&S and SJHS, which powers may be exercised by Board of the System. Given the complexity of the System's governance structure, the System routinely evaluates and considers alternative governance models to best meet the System's governance needs.

The following table lists the current members of the Board of Directors of the System and the Sponsors Council.

	Term Expires
Board of Directors	<u>(December 31)</u>
Richard Blair, Chair <sup>†</sup>	2020
David Olsen, Vice Chair ‡	2019
Dick Allen ‡	2019
Isiaah Crawford, PhD Δ	2019
Lucille Dean, SP †	2020
Diane Hejna, CSJ, RN. Δ	2019
Michael Holcomb ‡	2019
Phyllis Hughes, RSM, PhD. Δ	2019
Sallye Liner, MSN, RN †	2019
Mary Lyons, PhD. $\Delta$	2019
Walter "Bill" Noce, Jr. †	2019
Carolina Reyes, M.D. A	2019
Phoebe Yang $\Delta$	2019
Charles W. Sorenson, M.D. Δ	2021
Lydia M. Marshall Δ	2021
Rod Hochman, M.D.	Ex-officio

	Term Expires
Sponsors Council	<u>(December 31)</u>
Eleanor Brewer	2020
Ned Dolejsi	2019
Jeff Flocken	2019
Barbara Savage	2020
Bill Cox	2022
Russell Danielson	2021
Sr. Sharon Becker, CSJ	2021
Sr. Barbara Schamber, SP	2019
Sr. Katherine Gray, CSJ	2019
Mark Koenig	2021

Not eligible for an additional term.

Eligible for one additional three-year term.

 $\dot{\Delta}$  Eligible for up to two.

#### Executive Leadership Team

The following leaders are members of our executive leadership team, reporting to the CEO of the System.

# Nomo

Name	<u>Title</u>
Rod Hochman, M.D.	President and CEO
Mike Butler	President of Operations and Strategy
Venkat Bhamidipati	EVP and CFO
JoAnn Escasa-Haigh	EVP and CFO of Operations
Cindy Strauss	EVP and Chief Legal Officer

#### Support Services

Corporate officers and supporting staff oversee the management activities carried on, on a day-today basis, by the management staff of each region. Each regional Chief Executive reports to the President of Operations, who oversees their management with emphasis on the service area's achievements in responding to unmet health care needs in the community, especially the unmet needs of the poor and vulnerable, productivity, developing integrated delivery systems, meeting financial guidelines, and maintaining or increasing market share. The Chief Financial Officer of the System and Finance staff coordinate the annual budget and multi-year forecasts of the service areas, and manage the capital

acquisition and management activities of the Obligated Group. Other areas in which the corporate staff provides centralized services or coordinates the activities of the service areas include: legal affairs, insurance and risk management, treasury services, materials management, technical support, fund raising, quality of care, medical ethics, pastoral services, mission effectiveness, human resources, planning and policy development, and public affairs.

#### Non-obligated group system affiliates

In addition to the Obligated Group Members, the System includes: health plans; a provider network; numerous fundraising foundations; Providence Ventures, Inc., a Washington corporation that invests in health care activities; various not-for-profit corporations that own and operate assisted living facilities and low-income housing projects, including housing facilities for the elderly; and the University of Providence formerly known as University of Great Falls, located in Great Falls, Montana. The System also includes multiple operations involving or supporting home health, outpatient surgery, imaging services and other professional services provided through for-profit and non-profit entities that are not part of the Obligated Group. These entities are organized as subsidiaries of the System, partnerships or joint ventures with other entities. Obligated Group Members also may engage in informal alliances and/or contract-based physician relationships. Affiliates that are not Obligated Group Members are referred to in this Quarterly Report as the Non-Obligated Group System Affiliates. Certain Non-Obligated Group System Affiliates are discussed elsewhere in this Quarterly Report only to the extent they are viewed by System management to be of particular operational or strategic importance.

# **Control of Certain Obligated Group Members**

#### General

PH&S is the sole corporate member, directly or indirectly, of each of Providence - Washington, Providence - Southern California, LCMASC, Providence - St. John's, Providence - SJMC Montana, Providence - Montana, Providence - Oregon, Swedish, Swedish Edmonds, Pac Med, Western Health Connect and Kadlec, and co-corporate member of Providence - Western Washington.

SJHS is the sole corporate member of Redwood Memorial, St. Joseph Eureka, Santa Rosa Memorial and Queen of the Valley and, as more fully described hereinafter, a corporate member of St. Joseph Orange, St. Jude, Mission Hospital and St. Mary.

#### Northern California Region

SJHS is the sole member of St. Joseph Health Northern California, LLC, which operates the hospital facilities known as Santa Rosa Memorial Hospital, Queen of the Valley Medical Center, St. Joseph Hospital of Eureka, and Redwood Memorial Hospital. The corporate entities of Santa Rosa Memorial Hospital, Queen of the Valley Medical Center, St. Joseph Hospital of Eureka and Redwood Memorial Hospital, each a California nonprofit public benefit corporation (collectively, the "Hospital") transferred their assets to SJHNC effective as of April 1, 2018. While the Hospitals currently remain in existence, the System expects that those entities will be dissolved. St. Joseph Health Northern California, LLC, is also the sole member of SRM Alliance Hospital Services, which operates Petaluma Valley Hospital.

#### Southern California Region

In connection with the March 2013 affiliation of SJHS and Hoag Hospital, a new entity known as Covenant Health Network, Inc. (CHN), a California nonprofit public benefit corporation, was created. CHN is a corporate member of Hoag Hospital and St. Joseph Orange, St. Jude, Mission Hospital and St. Mary (the SJHS Southern California Hospitals). CHN, The George Hoag Family Foundation (Hoag Family Foundation) and the constituent churches of the Los Ranchos Presbytery of the Presbyterian Church (USA), as represented by the Association of Presbyterian Ministers (APM), are the corporate members of Hoag Hospital. None of CHN, Hoag Family Foundation or APM is an Obligated Group Member or is obligated for payment on the Series 2018 Bonds.

SJHS, CHN, Hoag Hospital and the SJHS Southern California Hospitals entered into an affiliation pursuant to the terms of an Affiliation Agreement dated as of October 15, 2012 (the "CHN Affiliation Agreement"). The CHN Affiliation Agreement, which became effective as of March 1, 2013, is designed to

allow SJHS and each of the SJHS Southern California Hospitals on the one hand, and Hoag Hospital on the other hand, to preserve their respective Catholic and Presbyterian heritages and identities while creating an integrated community health care delivery system. The Affiliation Agreement was amended June 1, 2017 and the System became a party to the arrangement. In addition, a Supplemental Agreement and two amendments were also entered into between the parties in 2017.

CHN does not have any corporate members, and neither the System, SJHS, its affiliates, nor Hoag Hospital have any ownership interest in CHN. CHN's governing board consists of seven members, four of whom are designated by the System. The remaining three members are designated by Hoag Family Foundation and APM, acting collaboratively. In accordance with the CHN Affiliation Agreement and its amendments and supplements, the System shall at all times have the right to designate at least a majority of the CHN board members. The CHN board is principally responsible for providing strategic planning leadership and oversight for each of Hoag Hospital, the SJHS Southern California Hospitals.

CHN and SJHS have certain reserved powers with respect to the governance, management and operation of each of the SJHS Southern California Hospitals and Hoag Hospital. Some of these powers may be exercised only by a supermajority vote of the CHN Board of Directors, meaning the affirmative vote of at least three of the four members designated by the System, and of at least two of the three members designated by Hoag Family Foundation and APM. These reserved powers include, among others, certain actions relating to: (i) changes in articles and bylaws, (ii) certain board member and management appointments and removals; and (iii) certain hospital mergers, acquisitions, joint ventures, asset sales, cash transfers and financings. Hoag Family Foundation and APM also have reserved powers with respect to certain management and operating matters and transactions involving Hoag Hospital.

#### West Texas/Eastern New Mexico Region

SJHS and Lubbock Methodist Hospital System (LMHS) are the corporate members of CHS. CHS is the sole corporate member of CMC, Covenant Levelland and Covenant Plainview. LMHS is not an Obligated Group Member and is not obligated for payment on the Series 2018 Bonds.

CHS was formed in 1998 pursuant to an affiliation between SJHS and LMHS and its affiliates, pursuant to which CHS became the sole corporate member of certain entities previously affiliated with LMHS and, together with certain of such entities, joined the obligated group to which SJHS and its affiliates were party.

CHS is governed by a 19-member board of directors. LMHS and SJHS each appoint eight directors. SJHS also appoints the Chief Executive Officer of CHS, who is an ex-officio voting director. The CMC Chief of Staff and Covenant Children's Hospital Chief of Staff also serve as ex-officio voting directors. SJHS has extensive authority with respect to the financial affairs of CHS and its subsidiaries, including, but not limited to, the approval of budgets of CHS and its subsidiaries and selection and retention of auditors.

As part of the affiliation, SJHS, CHS and LMHS entered into an agreement that significantly restricts the ability of SJHS to sever its relationship with CHS and the entities formerly affiliated with LMHS. Under certain circumstances, it also restricts CHS and SJHS from a wide variety of transactions (the "Covered Transactions"), including: (i) certain management agreements, leases, joint ventures and other transactions that might have the effect of transferring control of Covenant Medical Center or all assets of CHS and its subsidiaries to an unrelated third party, or in a manner that voids or reduces LMHS's right, as a member, to appoint directors; (ii) a sale, transfer or conveyance of all or substantially all of CHS' assets (including all of CHS' affiliates, taken in the aggregate); (iii) an affiliation, management agreement, lease or joint venture under which a third party acquires the right to control CHS, as a whole; or (iv) any other transaction in which the ability to appoint and remove more than 50 percent of the directors of CHS is transferred to a third party.

In the event SJHS or CHS undertakes a Covered Transaction, they are obligated to provide notice and information to LMHS and to make a "reciprocal offer" to LMHS, including an offer to purchase LMHS's membership rights in CHS and a simultaneous obligation to offer CHS' membership rights to LMHS at the same purchase price, adjusted upward by a formula that reflects the dissolution percentages Pursuant to the terms of the affiliation, the dissolution percentages are SJHS - 57 percent; LMHS - 43 percent.

# **Other Information**

#### Employees

As of June 30, 2019, the System employed approximately 116,000 caregivers (excluding Hoag), which represents 104,995 FTEs. Of the total employees in the System, approximately 32 percent are represented by 19 different labor unions.

Management of the System believes the salary levels and benefits packages for its employees are competitive in all of the respective markets. At the same time, management of the System knows that the health care market is rapidly evolving. As a result, the leadership of each of the separate employers within the System is working to ensure the compensation and benefits are modern and reflect competitive market practices, which will require negotiations at various employers within the System throughout 2019. In the past two years, the System has experienced strikes at different facilities, as a result of contract negotiations. In each situation, the facility operated with qualified replacement employees and did not experience any disruption to hospital operations or patient service, and ultimately settled the contracts. Management is also aware of ongoing organizing efforts by labor unions in health care generally, particularly in the markets where the System operates, and at both separate employers within the System and other employers in certain markets in the System.

#### Insurance

The System has developed insurance programs that provide coverage for the vast majority of insurable risks. The program uses benchmarking and insurance analytics to guide its decisions regarding both the type of coverage it purchases and the limits of that insurance. The analytics use claims and historical data to estimate the likelihood of certain events occurring such as an earthquake or an anti-trust claim. The premium for an additional limit can then be compared to the probability of the event to pinpoint when the purchase of an additional insurance limit no longer provides a value to the System. The insurance team and brokers negotiate almost all of the policies directly to obtain the most favorable terms of coverage possible. Policies are also reviewed to ensure no coverage gaps - what is excluded in one policy must be covered by a different policy. Insurers must have an A rating or better from A.M. Best to be on the System program. Management meets with most of its underwriters at least once a year to obtain updates on any changes in business strategy or capacity. The System currently self-insures a portion of its professional and general liability. Such claims are paid through trust arrangements which are funded to a 75 percent confidence level based on projections from outside independent actuaries. The major lines of insurance renewed yearly include property, directors and officers, employment practices, auto, fiduciary, cyber/information security, workers' compensation, crime, and aviation.

#### Community Benefit

Through programs and donations, health education, free care, medical research and more, our community benefit investments fulfill unmet needs in communities we serve across seven states.

Building on our commitment to care for those who are poor and vulnerable, we have invested \$753 million in community benefit in the six months ended June 30, 2019, compared with \$789 million in the same period in 2018, demonstrating our commitment to the communities we serve. Community benefit spending related to the unpaid costs of Medicaid was \$466 million for the six months ended June 30, 2019, compared with \$524 million for the same period in 2018.

#### Interest Rate Swap Arrangements

The System and/or certain of its affiliates enter into interest rate swap contracts from time to time to increase or decrease variable rate debt exposure, to achieve a targeted mix of fixed and floating rate indebtedness and for other purposes. At June 30, 2019, SJHS was party to seven interest rate swap agreements with a current notional amount totaling approximately \$445 million and with varying expiration dates. The swap agreements require SJHS to make fixed rate payments in exchange for variable rate payments made by the counterparties. The market risk exposure of these agreements occurs when the fixed rate paid is greater than the variable rate received. At June 30, 2019, the total fair value of the combined interest rate swaps of approximately \$112 million represents the estimated amount SJHS would have paid upon termination of these agreements as of that date. Fair values are based on independent valuations obtained and are determined by calculating the value of the discounted cash flows of the differences between

the fixed interest rate of the interest rate swaps and the counterparty's forward London Interbank Offered Rate curve, which is the input used in the valuation, also taking into account any nonperformance risk. Changes in the fair value of the interest rate swaps are included within non-operating gains and losses. As of June 30, 2019, SJHS has restricted approximately \$12.5 million in collateral held for swaps with one or more counterparties as required by the swap agreements.

#### Litigation

Certain material litigation may result in an adverse outcome to the System. The System is involved in litigation and regulatory investigations arising in the course of doing business. After consultation with legal counsel, except as described below, management estimates that these matters will be resolved without material adverse effect on the System's future consolidated financial position or results of operations. On July 22, 2019, the U.S. Department of Justice served Swedish Health Services with a Civil Investigative Demand requesting documents pertaining to certain arrangements and joint ventures and physician organizations. Swedish is cooperating with the Department and compiling the responsive documents.

A number of civil actions are pending or threatened against certain Affiliates, including Obligated Group Members, alleging medical malpractice. In the opinion of management of the System, based upon the advice of legal counsel and risk management personnel, the probable recoveries in these proceedings and the estimated costs and expenses of defense will be within applicable insurance limits or will not materially adversely affect the business or properties of the System.

#### Accreditation and Memberships

The System's acute care hospital facilities are appropriately licensed by applicable state licensing agencies, certified for Medicare and Medicaid/Medi-Cal reimbursement, and (except Covenant Levelland, Providence Seward Medical Center, Providence Valdez Medical Center and Swedish Issaquah) accredited by The Joint Commission. Each long-term care facility or unit is licensed by applicable state licensing agencies and is appropriately certified for Medicare and Medicare and Medicaid/Medi-Cal reimbursement.

#### EXHIBIT 5 LIST OF BONDS TO WHICH REPORT RELATES

Alaska Industrial Development and Export Authority Revenue Bonds (Providence Health & Services) Series 2011A, issued in the original principal amount of \$122,720,000;

California Health Facilities Financing Authority Revenue Bonds (St. Joseph Health System) Series 2009 A and B, issued in the original principal amount of \$254,410,000;

California Health Facilities Financing Authority Revenue Bonds (Providence Health & Services) Series 2009B, issued in the original principal amount of \$150,000,000;

California Health Facilities Financing Authority Variable Rate Refunding Revenue Bonds (St. Joseph Health System) Series 2009 C and D, issued in the original principal amount of \$166,690,000;

California Health Facilities Financing Authority Revenue Bonds (St. Joseph Health System) Series 2013 A, B, C, and D, issued in the original principal amount of \$654,840,000;

California Health Facilities Financing Authority Revenue Bonds (Providence Health & Services) Series 2014A, issued in the original principal amount of \$275,850,000;

California Health Facilities Financing Authority Revenue Bonds (Providence Health & Services) Series 2014B, issued in the original principal amount of \$118,740,000;

California Health Facilities Financing Authority Revenue Bonds (Providence St. Joseph Health) Series 2016A, issued in the original principal amount of \$448,165,000;

California Health Facilities Financing Authority Revenue Bonds (Providence St. Joseph Health) Series 2016B1, issued in the original principal amount of \$95,240,000;

California Health Facilities Financing Authority Revenue Bonds (Providence St. Joseph Health) Series 2016B2, issued in the original principal amount of \$95,245,000;

California Health Facilities Financing Authority Revenue Bonds (Providence St. Joseph Health) Series 2016B3, issued in the original principal amount of \$95,245,000;

Lubbock Health Facilities Development Corporation Variable Rate Refunding Revenue Bonds (St. Joseph Health System), Series 2008B, issued in the original principal amount of \$105,385,000;

Lubbock Health Facilities Development Corporation Revenue Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016C, issued in the original principal amount of \$39,215,000;

Montana Facility Finance Authority Direct Obligation Bonds (Providence St. Joseph Health) Series 2016F, issued in the original Principal amount of \$50,810,000;

Oregon Facilities Authority Revenue Bonds (Providence Health & Services) Series 2011C, issued in the original principal amount of \$22,355,000;

Oregon Facilities Authority Revenue Bonds (Providence Health & Services) Series 2013A, issued in the original principal amount of \$78,190,000;

Oregon Facilities Authority Revenue Bonds (Providence Health & Services) Series 2015C, issued in the original principal amount of \$71,070,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2010A, issued in the original principal amount of \$174,240,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2011B, issued in the original principal amount of \$91,170,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2012A, issued in the original principal amount of \$511,370,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2012B, issued in the original principal amount of \$100,000,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2012C, issued in the original principal amount of \$80,000,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2012D, issued in the original principal amount of \$80,000,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2014C, issued in the original principal amount of \$92,245,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2014D, issued in the original principal amount of \$178,770,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence Health & Services) Series 2015A, issued in the original principal amount of \$77,635,000;

Washington Health Care Facilities Authority Revenue Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016D, issued in the original principal amount of \$105,430,000;

Washington Health Care Facilities Authority Revenue Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016E, issued in the original principal amount of \$105,430,000;

Washington Health Care Facilities Authority Revenue Bonds (Providence St. Joseph Health) Series 2018B, issued in the original principal amount of \$141,690,000;

Taxable Bonds Direct Obligation Notes (Providence Health & Services) Series 2005, issued in the original principal amount of \$60,000,000;

Taxable Bonds Direct Obligation Notes (Providence Health & Services) Series 2009A, issued in the original principal amount of \$250,000,000;

Taxable Bonds Direct Obligation Notes (Providence Health & Services) Series 2012E, issued in the original principal amount of \$239,760,000;

Taxable Bonds Direct Obligation Notes (Providence Health & Services) Series 2013D, issued in the original principal amount of \$252,285,000;

Taxable Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016G, issued in the original principal amount of \$100,000,000;

Taxable Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016H, issued in the original principal amount of \$300,000,000;

Taxable Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2016I, issued in the original principal amount of \$400,000,000;

Taxable Bonds Direct Obligation Notes (Providence St. Joseph Health) Series 2018A, issued in the original principal amount of \$350,000,000

#### EXHIBIT 6 OBLIGATED GROUP

A list of the System's acute care facilities in each region as of June 30, 2019, each of which is owned or operated by an Obligated Group Member, is provided in Exhibit 6.1 below.

### EXHIBIT 6.1 - List of Acute Care Facilities by Region

Region	Obligated Group Member	Facility	Location(s)	Licensed Acute Care Beds*
Alaska	Providence Health & Services-Washington	Providence Alaska Medical Center	Anchorage	401
	Services-washington	Providence Kodiak Island Medical Center <sup>(1)</sup>	Kodiak	25
		Providence Seward Medical and Care Center <sup>(1)</sup>	Seward	6
0		Providence Valdez Medical Center <sup>(1)</sup>	Valdez	11
Swedish	Swedish Edmonds	Swedish Edmonds <sup>(2)</sup> Swedish Medical Center Campuses <sup>(3)</sup> :	Edmonds	217
	Swedish Health Services	Swedish Ballard Swedish Issaquah Swedish Cherry Hill Swedish First Hill	Ballard Issaquah Seattle Seattle	133 175 385 697
Washington a	nd Montana			
	Providence Health & Services-Washington	Providence Centralia Hospital Providence Regional Medical	Centralia	128
		Center Everett Providence St. Peter Hospital <sup>(4)</sup>	Everett Olympia	530 390
	Providence Health & Services-Washington	Providence St. Joseph's Hospital Providence Mount Carmel	Chewelah	65
		Hospital Providence Sacred Heart Medical Center and Children's	Colville	55
		Hospital Providence Holy Family Hospital	Spokane Spokane	691 197
		Providence St. Mary Medical Center	Walla Walla	142
	Kadlec Regional Medical Center Providence Health &	Kadlec Regional Medical Center	Richland	270
	Services-Montana Providence St. Joseph	St. Patrick Hospital Providence St. Joseph Medical	Missoula (MT)	253
Oregon	Medical Center	Center	Polson (MT)	22
eregen	Providence Health & Services-Oregon	Providence Hood River Memorial Hospital Providence Medford Medical	Hood River	25
		Center Providence Milwaukie Hospital	Medford Milwaukie	168 77
		Providence Newberg Medical Center Providence Willemette Follo	Newberg	40
		Providence Willamette Falls Medical Center Providence St. Vincent Medical	Oregon City	143
		Center Providence Portland Medical	Portland	523
		Center	Portland	483

Region	Obligated Group Member	Facility	Location(s)	Licensed Acute Care Beds*
		Providence Seaside Hospital <sup>(5)</sup>	Seaside	25
Northern Cali	ifornia			
	St. Joseph Health Northern	<b>a</b>		. – .
	California, LLC.	St. Joseph Hospital	Eureka	153
		Redwood Memorial Hospital Queen of the Valley Medical	Fortuna	35
		Center Santa Rasa Mamarial Haspital	Napa Santa Rosa	208 298
Southern Cal	ifomia	Santa Rosa Memorial Hospital	Salita Rusa	290
oounom ou	Providence Health System-	Providence St. Joseph Medical		
	Southern California	Center	Burbank	392
		Providence Holy Cross Medical	NA:	00/
		Center Providence Little Company of	Mission Hills	329
		Mary Medical Center San Pedro Providence Tarzana Medical	San Pedro	183
		Center	Tarzana	249
		Providence Little Company of	laizana	2.0
	Providence Saint John's	Mary Medical Center Torrance Providence Saint John's Health	Torrance	32
	Health Center	Center	Santa Monica	26
	St. Mary Medical Center	St. Mary Medical Center	Apple Valley	21
	St. Jude Medical Hospital, Inc.	St. Jude Medical Center	Fullerton	32
	inc.	Mission Hospital Regional	T unertoin	52
		Medical Center Campuses <sup>(6)</sup> :		52
	Mission Hospital Regional	Mission Hospital Regional		
	Medical Center	Medical Center	Mission Viejo	
		Mission Hospital Laguna Beach	Laguna Beach	
		Hoag Memorial Hospital Presbyterian Campuses <sup>(7)</sup> :		518
	Hoag Memorial Hospital	Hoag Memorial Hospital		51
	Presbyterian	Presbyterian	Newport Beach	
	-	Hoag Hospital Irvine	Irvine	
	St. Joseph Hospital of			
-	Orange	St. Joseph Hospital of Orange <sup>(8)</sup>	Orange	463
Texas				
	Methodist Hospital Levelland	Covenant Hospital Levelland CHS Campuses:	Levelland	48 38
	Covenant Health System	Covenant Medical Center Covenant Medical Center -	Lubbock	
		Lakeside	Lubbock	
	Methodist Children's Hospital	Covenant Children's Hospital	Lubbock	27
	Methodist Hospital Plainview	Covenant Hospital Plainview	Plainview	68
TOTAL				11,525

\* Includes all acute care licensure categories except for normal newborn bassinettes and partial hospitalization psychiatric beds

(1) Leased and/or managed by Providence - Washington

(2) The legal entity Swedish Edmonds operates the hospital under a lease with Public Hospital District No. 2 of Snohomish County

(3) Four campuses with three licenses

(4) Includes a 50-bed chemical dependency center

(5) Leased to and managed by Providence - Oregon

(6) Two campuses on one license, including 36 acute care psychiatric beds in Laguna Beach

(7) Two campuses on one license

(8) Includes 37 acute care psychiatric beds

The System's principal owned or leased long-term care facilities as of June 30, 2019 is shown in Exhibit 6.2 is the table below.

### EXHIBIT 6.2 - List of Long-Term Care Facilities by Region

Pagion	Obligated Group Member	Facility	Location(s)	Licensed Long-Term Care Beds
Region Facilities	Owned or Leased By Obligate		Location(s)	
Alaska				
	Providence Health &			
	Services-Washington	Providence Kodiak Island Medical Center <sup>(1)</sup> Providence Seward Medical and Care	Kodiak	22
		Center <sup>(1)</sup>	Seward	40
		Providence Valdez Medical Center <sup>(1)</sup>	Valdez	1(
		Providence Extended Care	Anchorage	96
		Providence Transitional Care Center	Anchorage	5
Nashingto	on and Montana			
	Providence Health &			
	Services-Washington	Providence Marionwood	Issaquah	11
		Providence Mother Joseph Care Center	Olympia	15
		Providence Mount St. Vincent	Seattle	21
	Providence Health &			
	Services-Washington	Providence St. Joseph Care Center	Spokane	11
Dregon				
	Providence Health &			
	Services-Oregon	Providence Benedictine Nursing Center <sup>(2)</sup>	Mt. Angel	9
		Providence Child Center	Portland	5
Northern (	California			
	St. Joseph Health			
	Northern California, LLC.	Santa Rosa Memorial Hospital	Santa Rosa	3
Southern	California			
Jourion	Providence Health			
	System-Southern			
	California	Providence Holy Cross Medical Center	Mission Hills	4
	California	Providence Little Company of Mary		
		Subacute Care Center San Pedro	San Pedro	12
		Providence Little Company of Mary		
		Transitional Care Center	Torrance	11
			North	
		Providence St. Elizabeth Care Center	Hollywood	5
exas				
	Covenant Health System	Covenant Long-term Acute Care	Lubbock	5
	, ,	č		
FOTAL				1,39
(1) Leased an	d/or managed by Providence - Washington			

(1) Leased and/or managed by Providence - Washington(2) Also includes 15 adult foster care units

EXHIBIT 7 Providence St. Joseph Health Supplementary Information

# **EXHIBIT 7.1 - SUMMARY UNAUDITED COMBINED STATEMENTS OF OPERATIONS**

	Ended June 30, 2019 (in 000's of dollars)		Ended June	30, 2018	
			(in 000's of	dollars)	
	C	onsolidated	Obligated	Consolidated	Obligated
Operating Revenues:					
Net Patient Service Revenues	\$	10,102,318	9,670,110	9,314,685	9,001,360
Premium Revenues		1,210,534	105,563	1,479,670	90,389
Capitation Revenues		754,480	341,114	691,032	284,801
Other Revenues		565,887	536,081	519,866	484,362
Total Operating Revenues		12,633,219	10,652,868	12,005,253	9,860,912
Operating Expenses:					
Salaries and Benefits		6,057,182	5,419,463	5,870,171	5,265,038
Supplies		1,817,501	1,686,733	1,764,979	1,650,037
Purchased Healthcare Services		1,044,899	198,961	1,246,019	111,859
Interest, Depreciation, and Amortization		674,557	629,747	661,930	620,499
Purchased Services, Professional Fees, and Other		2,747,347	2,115,261	2,410,987	1,859,838
Total Operating Expenses Before Restructuring Costs		12,341,486	10,050,165	11,954,086	9,507,271
Excess of Revenues Over Expenses from Operations Before					
Restructuring Costs		291,733	602,703	51,167	353,641
Restructuring Costs		41,470	41,470	21,388	21,388
(Deficit) Excess of Revenues Over Expenses From Operations		250,263	561,233	29,779	332,253
Net Non-operating (Losses) Gains		734,852	609,116	9,182	25,364
(Deficit) Excess of Revenues Over Expenses	\$	985,115	1,170,349	38,961	357,618

# EXHIBIT 7.2 - SUMMARY UNAUDITED AND AUDITED COMBINED STATEMENTS OF CASH FLOWS

		Ended June 30, 2019 (in 000's of dollars)		Ended December 31, 2018 (in 000's of dollars)	
	С	onsolidated	Obligated	Consolidated	Obligated
Net Cash Provided by Operating Activities	\$	1,361,070	1,464,052	1,348,012	1,834,510
Net Cash Used in Investing Activities		(1,727,733)	(1,418,017)	(1,233,858)	(884,078)
Net Cash Provided by (Used in) Financing Activities		52,126	(307,933)	112,054	(710,270)
(Decrease) Increase in Cash and Cash Equivalents		(314,537)	(261,898)	226,208	240,162
Cash and Cash Equivalents, Beginning of Period		1,597,397	1,027,088	1,371,189	786,926
Cash and Cash Equivalents, End of Period	\$	1,282,860	765,190	1,597,397	1,027,088

# EXHIBIT 7.3 - SUMMARY UNAUDITED NET PATIENT REVENUE PAYOR MIX

	Ended June 30, 2019 (in 000's of dollars)		Ended June 30, 2018 (in 000's of dollars)	
	Consolidated Obligated		Consolidated	Obligated
Commercial	49%	48%	49%	50%
Medicare	32%	32%	32%	32%
Medicaid	17%	18%	16%	16%
Self-pay and Other	2%	2%	3%	2%

### EXHIBIT 7.4 - SUMMARY UNAUDITED AND AUDITED COMBINED BALANCE SHEETS

	As of June 30, 2019			As of December 31, 2018		
		(in 000's of e	lollars)	(in 000's of c	lollars)	
	C	onsolidated	Obligated	Consolidated	Obligated	
Current Assets:						
Cash and Cash Equivalents	\$	1,282,860	765,190	1,597,397	1,027,088	
Accounts Receivable, Net		2,470,645	2,335,615	2,256,807	2,126,654	
Supplies Inventory		277,021	265,733	293,259	281,923	
Other Current Assets		1,295,047	1,147,845	857,596	789,070	
Current Portion of Assets Whose Use is Limited		417,677	90,607	653,722	338,778	
Total Current Assets		5,743,250	4,604,990	5,658,781	4,563,513	
Assets Whose Use is Limited		10,533,706	7,823,417	9,599,278	7,144,631	
Property, Plant, and Equipment, Net		10,743,498	10,195,665	10,870,578	10,286,917	
Other Assets		2,746,973	3,114,922	1,300,183	1,932,833	
Total Assets	\$	29,767,427	25,738,994	27,428,820	23,927,894	
Current Liabilities:						
Current Portion of Long-Term Debt	\$	298,523	294,537	300,096	296,115	
Master Trust Debt Classified as Short-Term		110,000	110,000	110,000	110,000	
Accounts Payable		813,567	722,577	1,097,689	983,562	
Accrued Compensation		1,070,750	994,946	1,202,269	1,109,270	
Other Current Liabilities		2,379,113	1,627,874	1,835,023	1,187,849	
Total Current Liabilities		4,671,953	3,749,934	4,545,077	3,686,796	
Long-Term Debt, Net of Current Portion		6,211,208	6,096,455	6,257,868	6,125,953	
Pension Benefit Obligation		1,071,029	1,071,029	1,065,098	1,065,098	
Other Liabilities		2,357,295	1,330,396	1,169,817	484,017	
Total Liabilities		14,311,485	12,247,814	13,037,860	11,361,864	
Net Assets:						
Controlling Interests		14,007,045	12,615,608	12,988,247	11,739,238	
Noncontrolling Interests		130,475	(475)	167,908	-	
Net Assets Without Donor Restrictions		14,137,520	12,615,133	13,156,155	11,739,238	
Net Assets With Donor Restrictions		1,318,422	876,047	1,234,805	826,792	
Total Net Assets		15,455,942	13,491,180	14,390,960	12,566,030	
Total Liabilities and Net Assets	\$	29,767,427	25,738,994	27,428,820	23,927,894	



### EXHIBIT 7.5 - KEY PERFORMANCE METRICS

	Ended June 30,	2019	Ended June 30, 2018		
	Consolidated	Obligated	Consolidated	Obligated	
Inpatient Admissions	256,589	251,716	259,019	254,472	
Acute Patient Days	1,252,178	1,226,387	1,234,241	1,213,589	
Acute Outpatient Visits	6,273,814	5,884,021	6,233,842	5,892,141	
Primary Care Visits	6,487,478	4,134,372	6,609,535	4,495,370	
Inpatient Surgeries	109,930	106,985	111,287	108,376	
Outpatient Surgeries	235,879	174,244	199,257	170,501	
Long-Term Care Patient Days	204,743	199,538	204,441	198,294	
Home Health Visits	684,091	440,076	629,176	426,542	
Hospice Days	499,865	298,445	444,921	289,550	
Housing and Assisted Living Days	306,893	120,994	308,227	122,451	
Health Plan Members	656,671	n/a	658,944	n/a	
Acute Average Daily Census	6,918	6,776	6,819	6,705	
Acute Licensed Beds	11,959	11,627	11,906	11,633	
FTEs	104,995	92,257	104,768	93,871	



# EXHIBIT 7.6 - SUMMARY UNAUDITED COMBINING STATEMENTS OF OPERATIONS BY REGION

						E 1 1 1 20 2010				
	Ended June 30, 2019									
		Alaska	Swedish	Washington/ Montana	Oregon	(in 000's of dollars) Northern California	Southern California	West Texas/ Eastern New Mexico	Other/ Eliminations	Consolidated
Operating Revenues:										
Net Patient Service Revenues	\$	439,661	1,313,708	2,236,431	1,303,864	656,190	2,784,403	573,483	794,578	10,102,318
Premium Revenues		-	-	-	1,178,766	-	-	-	31,768	1,210,534
Capitation Revenues		-	-	77,516	7,141	36,780	632,796	-	247	754,480
Other Revenues		29,579	67,572	121,948	141,958	21,615	147,195	28,823	7,197	565,887
Total Operating Revenues		469,240	1,381,280	2,435,895	2,631,729	714,585	3,564,394	602,306	833,790	12,633,219
Operating Expenses:										
Salaries and Benefits		176,461	646,448	1,104,837	861,071	298,769	1,375,293	256,045	1,338,258	6,057,182
Supplies		55,345	222,099	393,858	257,664	102,963	523,998	110,785	150,789	1,817,501
Purchased Healthcare Services		-	1,338	51,918	689,635	24,087	276,622	-	1,299	1,044,899
Interest, Depreciation, and Amortization		29,107	76,064	91,494	59,082	33,642	189,482	30,300	165,386	674,557
Purchased Services, Professional Fees, and Other		143,427	424,499	789,573	669,610	252,831	1,307,504	174,212	(1,014,309)	2,747,347
Total Operating Expenses Before Restructuring Costs		404,340	1,370,448	2,431,680	2,537,062	712,292	3,672,899	571,342	641,423	12,341,486
Excess of Revenues Over Expenses from Operations Before Restructuring Costs		64,900	10,832	4,215	94,667	2,293	(108,505)	30,964	192,367	291,733
Restructuring Costs		-	-	-	-	-	-	-	41,470	41,470
(Deficit) Excess of Revenues Over Expenses From Operations		64,900	10,832	4,215	94,667	2,293	(108,505)	30,964	150,897	250,263
Net Non-operating (Losses) Gains		68,843	47,783	81,234	149,555	38,645	216,301	12,189	120,302	734,852
(Deficit) Excess of Revenues Over Expenses	\$	133,743	58,615	85,449	244,222	40,938	107,796	43,153	271,199	985,115



# EXHIBIT 7.7 - SUMMARY UNAUDITED COMBINING BALANCE SHEETS BY REGION

	 As of June 30, 2019 (in 000's of dollars)								
	Alaska	Swedish	Washington/ Montana	Oregon	Northern California	Southern California	West Texas/ Eastern New Mexico	Other/ Eliminations	Consolidated
Current Assets:									
Cash and Cash Equivalents	\$ 549,732	126,071	103,039	608,508	33,114	(659,714)	159,947	362,163	1,282,860
Accounts Receivable, Net	144,356	346,941	577,599	292,113	171,593	781,309	158,311	(1,577)	2,470,645
Supplies Inventory	14,708	40,660	61,187	44,772	21,646	69,732	14,344	9,972	277,021
Other Current Assets	41,488	169,355	354,989	228,868	24,163	233,047	9,057	234,080	1,295,047
Current Portion of Assets Whose Use is Limited	-	-	-	-	738	18,232	-	398,707	417,677
Total Current Assets	 750,284	683,027	1,096,814	1,174,261	251,254	442,606	341,659	1,003,345	5,743,250
Assets Whose Use is Limited	764,882	562,221	913,616	2,253,212	420,332	3,068,177	156,933	2,394,333	10,533,706
Property, Plant, and Equipment, Net	442,848	1,250,060	1,606,511	1,066,940	676,974	3,854,354	515,359	1,330,452	10,743,498
Other Assets	79,061	447,633	356,863	171,079	33,415	1,074,274	112,037	472,611	2,746,973
Total Assets	\$ 2,037,075	2,942,941	3,973,804	4,665,492	1,381,975	8,439,411	1,125,988	5,200,741	29,767,427
Current Liabilities:									
Current Portion of Long-Term Debt	101	4,348	1,023	196	3,872	106,596	15,035	167,352	298,523
Master Trust Debt Classified as Short-Term	-	-	-	-	1,605	91,347	-	17,048	110,000
Accounts Payable	22,286	85,610	126,976	91,282	39,445	261,751	31,417	154,800	813,567
Accrued Compensation	27,277	94,016	175,839	130,262	39,764	260,347	42,304	300,941	1,070,750
Other Current Liabilities	44,224	221,927	337,015	595,005	61,678	563,235	61,659	494,370	2,379,113
Total Current Liabilities	 93,888	405,901	640,853	816,745	146,364	1,283,276	150,415	1,134,511	4,671,953
Long-Term Debt, Net of Current Portion	251,536	1,003,108	1,135,467	144,935	350,908	1,919,746	243,550	1,161,958	6,211,208
Pension Benefit Obligation	-	353,892	-	11,118	-	-	-	706,019	1,071,029
Other Liabilities	53,986	342,079	147,177	141,825	24,914	609,013	62,159	976,142	2,357,295
Total Liabilities	\$ 399,410	2,104,980	1,923,497	1,114,623	522,186	3,812,035	456,124	3,978,630	14,311,485
Net Assets:									
Controling Interests	1,616,298	738,169	1,991,487	3,324,132	795,725	3,804,089	598,044	1,139,101	14,007,045
Noncontroling Interests	298	2,308	(0)	467	-	96,810	25,747	4,845	130,475
Net Assets Without Donor Restrictions	 1,616,596	740,477	1,991,487	3,324,599	795,725	3,900,899	623,791	1,143,946	14,137,520
Net Assets With Donor Restrictions	21,069	97,484	58,820	226,270	64,064	726,477	46,073	78,165	1,318,422
Total Net Assets	 1,637,665	837,961	2,050,307	3,550,869	859,789	4,627,376	669,864	1,222,111	15,455,942
Total Liabilities and Net Assets	\$ 2,037,075	2,942,941	3,973,804	4,665,492	1,381,975	8,439,411	1,125,988	5,200,741	29,767,427



### **EXHIBIT 7.8 - KEY PERFORMANCE METRICS BY REGION**

	As of June 30, 2019								
	Alaska	Swedish	Washington/ Montana	Oregon	Northern California	Southern California	West Texas/ Eastern New Mexico	Consolidated	
Inpatient Admissions	8,158	31,130	64,411	31,200	15,039	93,428	13,223	256,589	
Acute Patient Days	59,309	149,457	334,490	159,922	78,327	401,914	68,759	1,252,178	
Acute Outpatient Visits	233,553	355,665	1,546,417	1,628,217	373,924	1,789,423	346,615	6,273,814	
Primary Care Visits	61,460	893,640	1,895,919	1,161,855	284,509	1,828,307	302,219	6,487,478	
Inpatient Surgeries	4,168	14,585	29,899	15,035	4,188	37,915	4,140	109,930	
Outpatient Surgeries	5,570	27,095	60,222	64,250	8,275	58,080	12,387	235,879	
Long-Term Care Patient Days	29,430	n/a	4,765	23,146	n/a	41,375	5,205	204,743	
Home Health Visits	6,993	n/a	2,917	160,798	27,203	n/a	n/a	684,091	
Hospice Days	10,864	n/a	n/a	101,883	55,508	169	31,279	499,865	
Housing and Assisted Living Days	14,083	n/a	13,112	70,572	n/a	n/a	n/a	306,893	
Health Plan Members	n/a	n/a	n/a	656,671	n/a	n/a	n/a	656,671	
Average Daily Census	328	826	1,848	884	433	2,221	380	6,918	
Acute Licensed Beds	485	1,607	2,743	1,484	774	3,852	1,014	11,959	
FTEs	3,748	10,694	21,281	16,805	4,889	26,549	5,636	104,995	