



**Ochsner Clinic Foundation  
d/b/a Ochsner Health System  
Quarterly Financial Information Disclosure**

**For the Six Months Ended  
June 30, 2019**

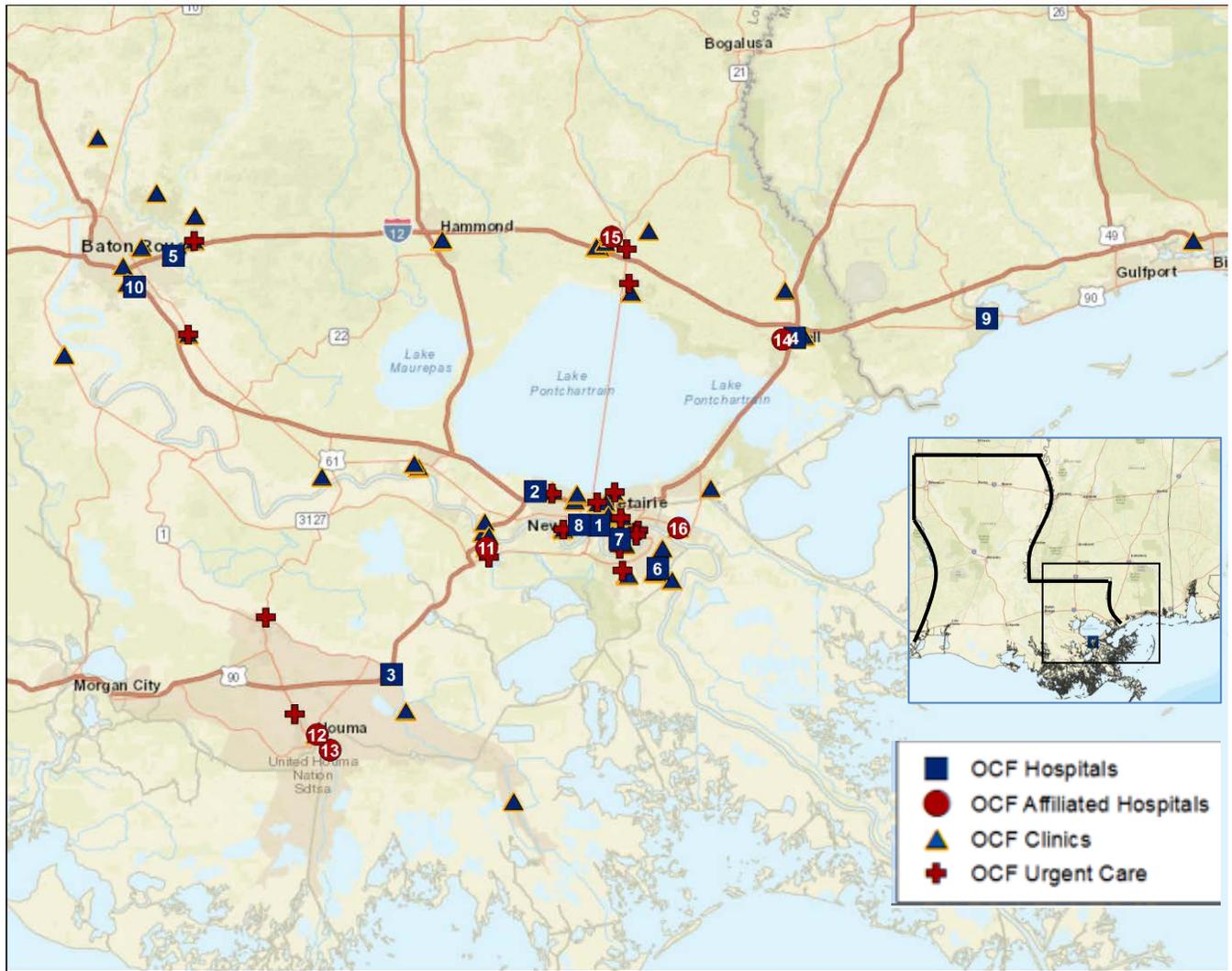
## System Overview

Ochsner Clinic Foundation d/b/a Ochsner Health System (“OCF” or “Ochsner”) is a Louisiana-based nonprofit corporation and an organization exempt from taxation under Section 501(c)(3) of the Internal Revenue Code (the “Code”) founded on providing the best patient care, research and education. Ochsner is the largest non-profit, academic, multi-specialty, integrated healthcare delivery system in the Gulf Coast region with ten hospitals, 99 health centers, 16 Urgent Care Clinics and five Occupational Health Clinics. When combined with affiliated hospitals, Ochsner owns, provides management assistance and support, or is affiliated with 32 hospitals. It also employs approximately 1,700 active staff physicians that have over 1,400 board certifications in 77 specialties, trains 287 medical residents and fellows annually, has 467 Doctor of Medicine students enrolled in the University of Queensland, Ochsner Clinical School, and is currently conducting over 1,100 clinical research studies. In 2018, more than 811,000 people from all 50 states and more than 70 countries visited Ochsner.

Ochsner is recognized nationally for quality. Awards and recognitions in 2018-2019 include:

- Ochsner Medical Center, Ochsner Baptist, a campus of Ochsner Medical Center, and Ochsner Medical Center – West Bank Campus were ranked among the best hospitals in the country in two medical specialties, according to *U.S. News and World Report’s* 2019-20 Best Hospitals rankings. Ochsner Medical Center, Ochsner Baptist and Ochsner Medical Center – West Bank Campus were also ranked #1 among the best hospitals in Louisiana and #1 among the best hospitals in the New Orleans metro area as well as being recognized among the Best Hospitals in Southeastern Louisiana.
- Ochsner Medical Center, Ochsner Baptist and Ochsner Medical Center – West Bank Campus have received the 2018 Distinguished Hospital Award for Clinical Excellence™ from Healthgrades.
- Ochsner Medical Center, Ochsner Baptist, Ochsner Medical Center – West Bank Campus, Ochsner Medical Center Kenner, Ochsner Medical Center – Baton Rouge and Leonard J. Chabert Medical Center have been recognized for Five-star ratings, Specialty Excellence Awards and are among the top 5 and 10% in the nation by the Healthgrades 2018 Report to the Nation.
- Ochsner Medical Center was named to the IBM Watson Health’s 100 Top Hospitals® award list, formerly known as the Truven Health Analytics® 100 Top Hospitals, as one of the top U.S. Major Teaching Hospitals.
- Ochsner Medical Center - Baton Rouge was named as one of the top Medium Community Hospitals for the 2018 100 Top Hospitals® Award by Truven Health Analytics.
- *Becker’s Hospital Review* recognized Ochsner Medical Center as one of the “100 Great Hospitals in America” for 2018. This is the seventh consecutive year that Ochsner Medical has been recognized with this award and is the only Louisiana hospital named to this list.
- *Becker’s Hospital Review* recognized Ochsner Medical Center-Baton Rouge as one of the “100 Great Community Hospitals in America” for 2018.
- Ochsner Hospital for Children was ranked among the top 50 children’s hospitals in the country for pediatric cardiology and heart surgery and gastroenterology and gastrointestinal surgery specialties in the new 2019-20 *U.S. News and World Reports* Best Children’s Hospitals rankings.
- Eleven Ochsner Facilities received an “A’ Grade for Patient Safety from the 2018 Leapfrog Group.
- Ochsner Medical Center was awarded Magnet Designation status by the American Nurses Credentialing Center four consecutive times.

The following map indicates the locations of Ochsner’s acute care hospitals and health centers. See “Health Care Operations of the Credit Group – Facilities” herein for more information regarding Ochsner’s health care facilities.



**Ochsner Clinic Foundation Hospitals**

- |  |  |                                       |
|--|--|---------------------------------------|
| Ochsner Medical Center (1)               | Ochsner Medical Center Kenner (2)                        | Ochsner St. Anne General Hospital (3) |
| Ochsner Medical Center Northshore (4)    | Ochsner Medical Center Baton Rouge (5)                   | Ochsner Medical Center West Bank (6)  |
| Ochsner Baptist Medical Center (7)       | Ochsner Hospital for Orthopedics and Sports Medicine (8) | Ochsner Medical Center Hancock (9)    |
| Ochsner Medical Complex – The Grove (10) |  |                                       |

**Ochsner Clinic Foundation Affiliate Hospitals**

- |                                  |  |                                       |
|----------------------------------|--|---------------------------------------|
| St. Charles Parish Hospital (11) | Terrebonne General Medical Center (12) | Leonard J Chabert Medical Center (13) |
| Slidell Memorial Hospital (14)   | St. Tammany Parish Hospital (15)       | St. Bernard Parish Hospital (16)      |

\* Ochsner-LSU Health’s 2 Hospitals in Shreveport and Monroe, Lafayette General Health’s 7 Hospitals, and CHRISTUS Health Louisiana’s 7 Hospitals (incl. CHRISTUS Ochsner St Patrick Hospital and CHRISTUS Ochsner Lake Area Hospital) are excluded from map as each is located outside of the Service Area as hereinafter defined.

## **Forward-Looking Information:**

*This Financial Information Disclosure contains disclosures, which contain “forward-looking statements” within the meaning of the Federal securities laws. Forward-looking statements include all statements that do not relate solely to historical or current fact and can be identified by the use of words “expect”, “anticipate”, “intend”, “project”, “likely”, “may”, “might”, “estimate”, “budget” and similar words or expressions. These forward-looking statements are based on the current plans and expectations of Ochsner Clinic Foundation d/b/a Ochsner Health System (“OCF” or “Ochsner”) as of the date of this report and are subject to a number of known and unknown risks and uncertainties inherent in the operation of health care facilities, many of which are beyond OCF's control, that could significantly affect current plans and expectations and OCF's future financial position and results of operations.*

*Important factors that could cause results to differ materially from those expected by management include, but are not limited to, general, economic and business, competition from other healthcare facilities in the service areas, an unfavorable pricing environment, inability to achieve expected efficiencies in operations or effectively control health care costs, the efforts of insurers and others to contain health care costs, changes in Medicare or Medicaid reimbursement formulas, the risk that managed care provider arrangements will not be negotiated or renewed on acceptable terms, future divestitures or acquisitions which may have a financial impact, availability and terms of capital to fund future expansion and ongoing capital needs, new laws or regulations, the possible enactment of federal or state health care reform, fines or penalties related to regulatory matters, changes in accounting standards and practices, the outcome of pending and future litigation and government investigations, labor issues and the ability to attract and retain qualified management and other personnel, including physicians, nurses and medical support personnel.*

*Given these uncertainties, bondholders and prospective bondholders are cautioned not to unduly rely on such forward-looking statements when evaluating the information presented in this report. OCF disclaims any obligation, and makes no promise, to update any such factors or forward-looking statements or to disclose any facts, events or circumstances after the date hereof that may affect the accuracy of any forward-looking statements, whether as a result of changes in underlying factors, to reflect new information, as a result of the occurrence of events or developments or otherwise.*

## Description of Credit Group

Ochsner's history began when the Ochsner Clinic opened its doors to patients on January 2, 1942 as a physician practice. Alton Ochsner Medical Foundation ("AOMF"), a Louisiana not for profit corporation exempt from taxation under Section 501(c)(3) of the IRS Code, was founded on January 21, 1944 to own and operate Ochsner Foundation Hospital. On August 31, 2001, Ochsner Clinic merged with a wholly-owned subsidiary of AOMF and Ochsner Clinic became a wholly-owned subsidiary of AOMF. As part of the acquisition of Ochsner Clinic, AOMF changed its name to Ochsner Clinic Foundation ("OCF"). Ochsner Community Hospitals ("OCH") and Ochsner Health System ("OHS"), each a Louisiana not for profit corporation exempt from taxation under Section 501(c)(3) of the IRS code, were formed in July 2006. OCH was formed for the purpose of acquiring certain medical facilities from Tenet Healthcare Corporation, and OHS was formed to be the parent company and sole corporate member of OCF and OCH. Effective December 31, 2016, OCH was merged with and into OCF, with OCF continuing as the surviving entity. Effective December 31, 2017, OHS was merged with and into OCF, with OCF continuing as the surviving entity. Ochsner Clinic Foundation still operates under the trade name of Ochsner Health System. All references to "Ochsner," "Ochsner Health System," "OCF," or "OHS" hereinafter refer to Ochsner Clinic Foundation.

OCF is the only Obligated Group Member under the Master Indenture. Certain affiliates of OCF have been designated as Designated Affiliates and Credit Group Members under the Master Indenture. Credit Group or Credit Group Members means all Obligated Group Members and Designated Affiliates. Under the Master Indenture, Obligated Group Members are jointly and severally liable to make payments with respect to Obligations issued under the Master Indenture. Designated Affiliates are not obligated to make payments with respect to Obligations but may be required to transfer to Obligated Group Members, to the extent legally available, amounts necessary to enable the Obligated Group Members to make payments under the Master Indenture. Obligated Group Members may designate entities as Designated Affiliates under the Master Indenture and may rescind such designation at any time. Designated Affiliates have not changed since the 2017 Official Statement dated May 11, 2017. OCF and Designated Affiliates constituted 96.65% of the total assets of OCF Consolidated as of June 30, 2019 and 97.77% of the total revenue of OCF Consolidated for the six months ended June 30, 2019.

## Obligated Group Member

OCF is the only Obligated Group Member under the Master Indenture. OCF is headquartered in New Orleans, Louisiana, and, either directly or through its fully owned affiliates or subsidiaries, owns and operates eight hospitals and other healthcare facilities, including:

- OMC, a 684-bed acute care hospital located in New Orleans, Louisiana, which serves as the flagship of Ochsner, and includes an 11-story clinic building, a 134-room hotel and related medical facilities located on a main campus in Jefferson Parish at the western end of New Orleans;
- Ochsner Hospital for Orthopedics and Sports Medicine, a satellite hospital of OMC, located in Elmwood, Louisiana, which primarily provides outpatient services (15 beds to be licensed during the third quarter of 2019);
- Ochsner Medical Center – West Bank Campus, a 162-bed acute care satellite hospital of OMC in New Orleans, Louisiana,
- Ochsner Baptist Medical Center, a 135-bed acute care satellite hospital of OMC in New Orleans, Louisiana.
- Ochsner Medical Center - Kenner, a 110-bed acute care hospital in Kenner, Louisiana;
- Ochsner Medical Center – Baton Rouge, a 152-bed acute care hospital in Baton Rouge, Louisiana;
- Ochsner Medical Complex – The Grove, a 10-bed satellite hospital of Ochsner Medical Center – Baton Rouge, located in Baton Rouge, Louisiana, which primarily provides outpatient services;
- Ochsner Medical Center – North Shore, a 168-bed acute care hospital in Slidell, Louisiana;
- 99 health centers throughout southeast Louisiana and Mississippi;
- 16 Urgent Care Clinics and five Occupational Health Clinics throughout Greater New Orleans; and,
- Several fitness centers that operate as Ochsner Fitness Center.

OCF, through its fully owned subsidiaries, operates two hospitals:

- Ochsner St. Anne Hospital, a 35-bed acute care hospital in Raceland, Louisiana, and
- Ochsner Medical Center - Hancock, a 102-bed acute care hospital in Bay St. Louis, Mississippi.

OCF, either directly or through its fully owned affiliates or subsidiaries, provides management assistance and support to five hospitals:

- Leonard J. Chabert Medical Center (“LJCMC”), a 156-bed public, safety net hospital in Houma, Louisiana;
- St. Charles Parish Hospital (“SCPH”), a 59-bed public, safety net hospital in Luling, Louisiana;
- St. Bernard Parish Hospital (“SBPH”), a 40-bed public, safety net hospital in Chalmette, Louisiana.
- Ochsner LSU Health System of North Louisiana (“OLHS-NL”), which includes a 452-bed hospital in Shreveport, Louisiana, a 244-bed hospital in Monroe, Louisiana and healthcare operations in Shreveport, Louisiana and Monroe, Louisiana.

OCF also has joint operating agreements with three hospitals:

- Terrebonne General Medical Center (“TGMC”), a 321-bed acute care hospital in Houma, Louisiana;
- St. Tammany Parish Hospital (“STPH”), a 232-bed acute care hospital in Covington, Louisiana;
- Slidell Memorial Hospital (“SMH”), a 223-bed public acute care hospital in Slidell, Louisiana

OCF also entered into strategic partnerships to create clinical affiliations with Lafayette General Health and CHRISTUS Health Louisiana.

In recent years, OCF has entered into several strategic partnerships, affiliation agreements, and acquisitions that increase local access to care, improve quality, reduce the cost of healthcare, and share best practices and resources in order to improve the health of Louisiana communities. Agreements completed in 2019 and 2018 are as follows:

- Hospital Service District No. 2 of the Parish of St. Mary. On June 28, 2019, OCF, through a wholly-owned subsidiary, executed an agreement with the Hospital Service District No. 2 of the Parish of St. Mary to lease and operate the facilities currently known as Teche Regional Medical Center, a 164-bed acute care general hospital located in Morgan City, Louisiana. The lease agreement, which is for an initial term of 10 years, will not go into effect until various closing conditions are met including the completion of Louisiana Attorney General review of the transaction and execution of certain related asset purchase and transition services agreements between Ochsner and the current operator of Teche Regional Medical Center. Closing of the transaction is anticipated to be on or around October 1, 2019. As part of the transaction, OCF will acquire certain current assets, including the current provider number of Teche Regional Medical Center, and the hospital will be renamed Ochsner St. Mary.
- Louisiana State University. Effective October 1, 2018, OCF entered into management agreement with a newly formed nonprofit entity Ochsner LSU Health System of North Louisiana to provide management services, billing and collection services and administrative support for certain hospital and healthcare operations in Shreveport and Monroe. OCF and the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College (“LSU”) formed OLHS-NL to assume overall responsibility for the operations and clinical activities of the former University Health hospitals and clinics in Shreveport and Monroe and coordinate the activities between LSU Medical School, the parties’ physicians, and the healthcare operations in Shreveport and Monroe. OLHS-NL is a standalone nonprofit organization and is not a subsidiary of either LSU or OCF. OLHS-NL’s Bylaws require that LSU and OCF each appoint an equal number of directors to the OLHS-NL Board to oversee, coordinate, and manage OLHS-NL’s activities. In conjunction with the management agreement of OLHS-NL, Ochsner acquired the licenses for the electronic health records and related liabilities and hired the Information Services (IS) employees of OLHS-NL in exchange for a note payable of approximately \$6.2 million to the Biomedical Research Foundation on October 1, 2018. With this acquisition, Ochsner fully manages the IS function of OLHS-NL.
- CHRISTUS Health. In March 2018, Ochsner signed a membership interest purchase agreement with CHRISTUS Health (“CHRISTUS”) to acquire a 40% minority ownership interest in CHRISTUS Health Southwestern Louisiana (“SWLA”) in exchange for cash of \$35 million and a promissory note of \$27.4 million. SWLA owns and operates healthcare facilities and operations related to physician practices in Lake Charles,

Louisiana, including CHRISTUS St. Patrick Hospital, CHRISTUS Lake Area Medical Center and various clinical facilities. CHRISTUS St. Patrick Hospital is a 50-bed hospital and CHRISTUS Lake Area Medical Center is an 88-bed, full-service acute care hospital in Lake Charles, Louisiana. This agreement was finalized September 1, 2018 once regulatory approval was received. CHRISTUS Health manages the hospitals, CHRISTUS St. Patrick, and CHRISTUS Lake Area Medical Center. Ochsner began managing all physician and clinic operations in February of 2019.

- Hancock Medical Center. On April 1, 2018, OCF, through a wholly-owned subsidiary, closed an agreement with the Hancock County Board of Supervisors to operate Hancock Medical Center, a 102-bed acute care hospital, under a 25-year lease agreement, and OCF will own the property at the end of the lease term. This lease expands upon the strategic partnership the two organizations created in 2013 through a management agreement under which Ochsner managed Hancock Medical Center. As part of this transaction, OCF acquired the current assets, liabilities and provider number of Hancock. The hospital was renamed Ochsner Medical Center - Hancock.
- Select Medical Corporation. On June 15, 2015, Ochsner entered into a joint venture, OSR Louisiana, LLC, with Pennsylvania-based Select Medical Corporation to open a new \$35 million, 60-bed acute inpatient rehabilitation hospital. The facility began operations during the second quarter of 2018.

## **Governance**

As of the release date of this document, there have been no changes to Governance since the Quarterly Information Disclosure dated March 31, 2019.

## **Executive Leadership**

As of the release date of this document, there have been no changes to Executive Leadership since the Quarterly Information Disclosure dated March 31, 2019.

## Management Discussion and Analysis of Financial Results

### Executive Summary:

OCF had Income from Operations of \$39.4 million (2.2% of Total Unrestricted Revenues) for the first six months of 2019 compared to \$39.7 million (2.5% of Total Unrestricted Revenues) for the first six months of 2018, a \$0.3 million decrease. Operating EBITDA was \$136.5 million (7.5% of Total Unrestricted Revenues) for the first six months of 2019 compared to \$134.5 million (8.3% of Total Unrestricted Revenues) for the first six months of 2018, a \$2.1 million increase.

OCF retrospectively adopted Accounting Standards Update (ASU) 2017-07, *Compensation – Retirement Benefits (Topic 715)* on January 1, 2019, which requires that an employer report the service cost component in the same line item as other compensation costs arising from services rendered by the pertinent employees during the period. It also requires the other components of net periodic pension costs and net periodic postretirement benefits cost to be presented in the income statement separately from the service cost component and outside a subtotal of income from operations. For more information, please see Note A of the Consolidated Statements of Operations.

OCF adopted ASU 2016-02, *Leases (Topic 842)* on January 1, 2019, which requires companies that lease assets to recognize a right-of-use assets and a lease liability, initially measured at the present value of the lease payments, on the balance sheet. For more information, please see Note B of the Consolidated Balance Sheets.

### Statement of Operations:

OCF achieved Total Unrestricted Revenues of approximately \$1.8 billion for the first six months of 2019, an increase of \$204.0 million or 12.7% over the first six months of 2018 due to organic growth, an increase in patients referred from affiliates and outlying facilities, and an increase in Other Operating Revenue. Patient Service Revenue increased \$72.2 million or 5.8%. Premium Revenue increased \$9.1 million. When comparing the first six months of 2019 to the first six months of 2018, discharges decreased less than 1.0%, patient days increased 3.2%, inpatient surgical procedures decreased 2.4%, outpatient surgical procedures increased 8.3%, emergency room visits increased 12.9%, clinic relative value units increased 11.3%, clinic visits increased 9.9%, and unique clinic patient visits increased 5.3%. Revenue received from any of OCF's managed or affiliated hospitals is not included within Patient Service Revenue.

Other Operating Revenue for the first six months of 2019 was \$338.5 million, a \$122.1 million increase over the first six months of 2018. Other Operating Revenue for the first six months of 2019 includes a \$25.1 million increase in pharmacy revenue, a \$31.5 million increase related to the new management agreement with OLHS-NL and a \$40.0 million increase in management fees for LJCMC, SBPH and SCPH.

Salaries and Wages for the first six months of 2019 were \$807.1 million, an \$88.4 million increase over the first six months of 2018. This increase is partially related to additional staffing and additional providers needed to meet increased patient demand. Total providers increased by 11.0% or 177 full-time equivalents ("FTEs"). That includes a 9.7% increase in physicians, or 101 FTEs, and a 13.3% increase in the number of other providers, or 76 FTEs. Ochsner employs approximately 1,700 active staff physicians and over 700 Other Providers. This increase is also due to the addition of FTEs associated with OCF's operation of Ochsner Medical Center – Hancock, OCF's management of the SWLA physician and clinic operations and hiring of the OLHS-NL IS employees.

Medical Services to Outside Providers expense for the first six months of 2019 increased by \$7.4 million from the first six months of 2018. OCF currently provides services to approximately 35,000 senior members under a capitation contract for both physician and hospital services.

Medical Supplies and Services increased by \$52.1 million when comparing the first six months of 2019 to the first six months of 2018. Medical Supplies and Services as a percentage of Total Unrestricted Revenues was 19.9% for the first six months of 2019 and 19.2% for the first six months of 2018. Approximately \$25.7 million of the increase is due to increased drug expenses primarily due to an increased volume of infusion drugs and retail pharmacy. Approximately \$17.8 million of the increase is related to medical supplies primarily due to an increase in volume.

Other operating expenses which includes building and equipment, insurance, professional services and general and administrative expenses for the first six months of 2019 increased by \$43.4 million over the first six months of 2018. \$12.7 million of the difference is due to an increase in the funding of partially owned subsidiaries formed exclusively for charitable, educational and scientific purposes.

OCF had net non-operating gains of \$60.1 million and \$0.8 million for the first six months of 2019 and the first six months of 2018, respectively. Non-operating gains and losses include realized gains and losses, as well as changes in the market value of the pooled investment portfolio.

### **Ratings**

In conjunction with the 2017 Official Statement dated May 11, 2017, Fitch Ratings has provided a rating for the Bonds of A- with a stable outlook and Moody's Investors Service, Inc. provided a rating for the Bonds of A3 with a stable outlook. On September 6, 2018, Moody's Investors Service, Inc. affirmed its rating for the Bonds of A3 with a stable outlook. On July 30, 2019 Fitch Ratings affirmed its rating for the Bonds of A- with a stable outlook. On April 30, 2019, S&P Global Ratings assigned an Issuer Credit Rating of A with a stable outlook.

### **Liquidity and Cash Position**

At June 30, 2019, OCF had unrestricted cash and investments of \$928.4 million which equates to 99 days cash on hand. Cash and Investments increased by \$43.3 million from \$885.2 million or 102 days cash on hand at December 31, 2018. The 3-day reduction in days cash on hand includes a 5 day increase due to the increase in cash and an 8-day reduction due to the increase in expense per day. Operating earnings before interest, depreciation and amortization for the first six months of 2019 was \$136.2 million. Cash decreased due to \$109.4 million of capital expenditures. Other uses of Cash include a \$23.1 million increase in Patients Accounts Receivable and a \$21.3 million increase in Other Receivables. Investments appreciated \$62.4 million related to the Pooled Investment Portfolio. As of June 30, 2019, OCF had \$88.0 million of donor restricted investments.

## **Cash and Investments; Days Cash on Hand**

The table below includes Cash and Investments and Days Cash on Hand. Dollar amounts are in thousands.

	<b>Cash and Investments</b>		<b>Days Cash on Hand</b>	
	<b>Jun. 30, 2019</b>	<b>Dec. 31, 2018</b>	<b>Jun. 30, 2019</b>	<b>Dec. 31, 2018</b>
Monthly Liquidity	\$ 732,435	\$ 700,787	78	81
Liquidity greater than 30 days and less than one year	183,098	169,480	20	19
Locked Up (liquidity one year or more)	12,916	14,909	1	2
Total	\$ 928,449	\$ 885,176	99	102

## **Debt**

As of June 30, 2019, and December 31, 2018, OCF had \$1.3 billion in total long-term debt outstanding.

<b>Series</b>	<b>Par Amt O/S</b>	<b>Final Maturity</b>	<b>Interest Mode</b>
<b>OCHSNER CLINIC FOUNDATION</b>			
Series 2015 Taxable New Money	252,820,000	5/15/2045	Fixed
Series 2015 Tax Exempt Refunding	106,505,000	5/15/2047	Fixed
Series 2016	154,060,000	5/15/2047	Fixed
Series 2017 New Money	160,220,000	5/15/2046	Fixed
Series 2017 Tax Exempt Refunding	259,450,000	5/15/2042	Fixed
March 2013 Note Payable <sup>(1)</sup>	5,455,295	3/31/2033	Fixed
December 2013 Note Payable <sup>(1)</sup>	45,392,848	12/31/2028	Fixed
July 2014 Note Payable <sup>(1)</sup>	67,364,234	8/15/2034	Fixed
December 2013 Promissory Note	9,510,416	12/30/2020	Variable <sup>(3)</sup>
October 2014 Promissory Note	15,400,000	10/31/2021	Fixed
September 2015 Promissory Note	19,500,000	9/30/2022	Variable <sup>(3)</sup>
September 2018 Promissory Note	27,423,636	9/1/2023	Fixed
October 2018 Promissory Note	4,782,596	9/30/2021	Fixed <sup>(3)</sup>
2006 Working Capital Note <sup>(2)</sup>	8,987,417	5/1/2026	Variable
Software and Equipment Loans <sup>(2)</sup>	102,531	N/A	N/A
Financing Lease Obligations <sup>(2)(4)</sup>	169,142,732	N/A	N/A
<b>SUBTOTAL</b>	<b>1,306,116,704</b>		

Note:

(1) Not an obligation of a credit group member or a supplemental obligation of the Master Indenture.

(2) Not secured by an Obligation issued under the Master Indenture.

(3) Interest on this loan has been fixed through an interest rate swap agreement.

(4) Excludes operating lease liabilities.

**Ochsner Clinic Foundation and Subsidiaries**  
**Consolidated Statements of Operations**  
**For the Six Months Ended June 30, 2019 and 2018**  
**(\$ In Thousands)**

	<b>Unaudited</b>		
	<b>2019</b>	<b>2018 <sup>A</sup></b>	<b>Difference</b>
Unrestricted revenues:			
Patient service revenue	1,307,647	1,235,466	72,181
Premium revenue	167,699	158,639	9,060
Other operating revenue	338,487	216,382	122,105
Net assets released from restriction used for operations	2,759	2,094	665
Total unrestricted revenues	<u>1,816,592</u>	<u>1,612,581</u>	<u>204,011</u>
Expenses:			
Salaries and wages	807,056	718,682	88,374
Benefits	91,074	81,031	10,043
Medical services to outside providers	78,892	71,469	7,423
Medical supplies and services	361,029	308,912	52,117
Other operating expenses	342,326	298,902	43,424
Depreciation and amortization	69,325	69,435	(110)
Interest	27,454	24,442	3,012
Total expenses	<u>1,777,156</u>	<u>1,572,873</u>	<u>204,283</u>
Income from operations	<u>39,436</u>	<u>39,708</u>	<u>(272)</u>
Non-operating gains (losses):			
Investment and other realized gains - net	8,291	24,562	(16,271)
Pension service costs	-	732	(732)
Unrealized gains (losses) on investments - net	51,763	(24,489)	76,252
Total non-operating gains (losses)	<u>60,054</u>	<u>805</u>	<u>59,249</u>
Excess of revenues over expenses	<u>\$ 99,490</u>	<u>\$ 40,513</u>	<u>\$ 58,977</u>

Note A: In March 2017, the FASB issued ASU2017-07, *Compensation – Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*. The amendments in ASU 2017-07 require that an employer report the service cost component in the same line item or items as other compensation costs arising from services rendered by the pertinent employees during the period. It also requires the other components of net periodic pension cost and net periodic postretirement benefit cost to be presented in the income statement separately from the service cost component and outside a subtotal of income from operations. The provisions of ASU 2017-07 are effective for Ochsner for the fiscal year ending December 31, 2019, and for interim periods starting January 1, 2020, and early adoption is permitted. Ochsner adopted this pronouncement retrospectively effective January 1, 2019. As a result of this adoption, approximately \$4.9 million of net periodic pension benefit will be reclassified out of income from operations for 2018. For the first six months of 2018, approximately \$732,000 was reclassified from benefit expense into pension service costs as non-operating income.

**Ochsner Clinic Foundation and Subsidiaries**  
**Consolidated Balance Sheets**  
**As of June 30, 2019 and December 31, 2018**  
**(\$ In Thousands)**

	<b>(Unaudited)</b>	
	<b><u>June 30, 2019</u></b>	<b><u>December 31, 2018</u><sup>B</sup></b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	163,174	137,604
Assets limited as to use, required for current liabilities	7,630	7,630
Patient accounts receivable, net	294,478	271,331
Other receivables	170,478	149,190
Inventories	75,755	69,757
Prepaid expenses and other current assets	57,894	40,814
Estimated third-party payor settlements	32,412	27,448
Total current assets	<u>801,821</u>	<u>703,774</u>
Assets limited as to use:		
By Board for capital improvements, charity, research, and other	765,274	747,572
Under self-insurance trust fund	11,438	10,024
Donor-restricted long-term investments	88,036	82,010
Total assets limited as to use	<u>864,748</u>	<u>839,606</u>
Less assets limited as to use, required for current liabilities	<u>(7,630)</u>	<u>(7,630)</u>
Non-current assets limited as to use	857,118	831,976
Investments in unconsolidated affiliates, real estate, and other	81,671	83,409
Property, net	1,210,593	1,171,795
Right of use asset from operating leases	207,315	-
Goodwill	72,411	72,411
Intangible assets	11,472	11,477
Other assets	39,052	50,167
Total assets	<u><u>\$ 3,281,453</u></u>	<u><u>\$ 2,925,009</u></u>

**Ochsner Clinic Foundation and Subsidiaries**  
**Consolidated Balance Sheets**  
**As of June 30, 2019 and December 31, 2018**  
**(\$ In Thousands)**

	<b>(Unaudited)</b>	
	<b><u>June 30, 2019</u></b>	<b><u>December 31, 2018</u></b> <sup>B</sup>
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable	191,057	205,582
Accrued salaries, wages, and benefits	183,718	190,359
Deferred revenue	46,778	39,476
Estimated third-party payor settlements	5,470	5,079
Notes payable, current	99,430	52,430
Long-term debt and bonds payable, current portion	31,596	19,666
Operating lease current liabilities	32,927	-
Other current liabilities	41,398	43,230
Total current liabilities	<u>632,374</u>	<u>555,822</u>
Pension and postretirement obligations	138,600	141,993
Bonds payable	974,321	980,831
Long-term debt	185,936	193,672
Operating lease long-term liabilities	184,440	-
Other long-term liabilities	129,153	118,094
Total liabilities	<u>2,244,824</u>	<u>1,990,412</u>
Net assets:		
Without donor restrictions	922,946	820,414
With donor restrictions	113,683	114,183
Total net assets	<u>1,036,629</u>	<u>934,597</u>
Total liabilities and net assets	<u><u>\$ 3,281,453</u></u>	<u><u>\$ 2,925,009</u></u>

Note B: In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. ASU 2016-02 requires companies that lease assets to recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments, on their balance sheet. The provisions of ASU 2016-02 are effective for Ochsner starting January 1, 2019, including interim periods within that reporting period, and are being applied using a modified retrospective approach. As a result of adopting this ASU, operating lease assets and liabilities are shown separately above within the following financial statement line items: Right of use assets from operating leases, Operating lease current liabilities, and Operating lease long-term liabilities. Financing lease assets are \$108.8 million and are included within Property, net above. Current financing lease liabilities are \$9.3 million and are included within Other current liabilities above. Non-current financing lease liabilities are \$101.6 million and are included within Other long-term liabilities above.

**Ochsner Clinic Foundation**  
**Condensed Consolidated Statements of Cash Flows**  
**For the Six Months Ended June 30, 2019 and 2018**  
**(In Thousands)**

	<u>Unaudited</u>	
	<u>2019</u>	<u>2018</u>
<u>Cash Flows from Operating Activities:</u>		
Increase in net assets	\$ 102,032	\$ 41,138
Adjustments to reconcile decrease in net assets to net cash provided by operating activities:		
Depreciation and amortization	69,325	69,435
Loss from equity-method investments, net of cash received	1,761	1,988
Net realized and unrealized (gains) losses on investments	(62,383)	1,253
Other reconciling items, net	(770)	(1,113)
Changes in operating assets and liabilities, net of acquisitions:		
Patient accounts receivable	(23,147)	(15,879)
Other current and noncurrent assets	(28,692)	(23,744)
Accounts payable	10,061	(32,794)
Accrued expenses and other liabilities	(3,608)	4,042
Net cash provided by operating activities	<u>64,579</u>	<u>44,326</u>
<u>Cash Flows from Investing Activities:</u>		
Purchases of assets whose use is limited and other investments	(83,821)	(126,625)
Sales and maturities of assets whose use is limited and other investments	121,062	154,884
Capital expenditures	(109,410)	(127,677)
Acquisitions of businesses	-	(1,357)
Other	2,922	350
Net cash used in investing activities	<u>(69,247)</u>	<u>(100,425)</u>
<u>Cash Flows from Financing Activities:</u>		
Proceeds from line of credit	47,000	-
Repayment of bonds payable and long-term debt	(11,776)	(8,671)
Payments on capital lease obligations	(5,006)	(6,025)
Proceeds from contributions restricted for long-term investments	20	201
Net cash provided by (used in) financing activities	<u>30,238</u>	<u>(14,495)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	<u>25,570</u>	<u>(70,594)</u>
Cash and Cash Equivalents, Beginning of Year	137,604	186,401
Cash and Cash Equivalents, End of Year	<u>\$ 163,174</u>	<u>\$ 115,807</u>

## OCHSNER CLINIC FOUNDATION UTILIZATION STATISTICS

	2016	2017	2018	Jun 2018 YTD	Jun 2019 YTD
Licensed Beds (1)	1,284	1,388	1,556	1,522	1,558
Average Number of Beds in Use (2)	1,372	1,365	1,527	1,425	1,540
Discharges Including Newborn	67,454	70,052	69,861	34,590	34,396
Discharges Excluding Newborn	61,341	63,597	63,329	31,484	31,242
Patient Days Including Newborn	326,145	342,561	343,507	171,193	176,360
Patient Days Excluding Newborn	312,349	327,929	328,927	164,220	169,419
Average Daily Census (3)	853	898	903	912	936
Percent Occupancy (3)	62.20%	65.79%	59.16%	63.99%	60.79%
Average Length of Stay	4.8	4.9	4.9	4.9	5.1
Adjusted Patient Days (3)	659,409	699,547	739,904	364,974	395,849
Clinic Visits (4)	1,823,527	2,012,588	2,243,621	1,115,098	1,225,358
Clinic RVUs	6,050,375	6,584,475	7,226,658	3,526,860	3,925,770
Unique Clinic Patients (5)	446,515	513,328	573,754	557,723	587,320
Employed Physician FTEs	924	995	1,080	1041.3	1,142
Transfers through Regional Referral Center	10,201	10,691	11,173	5,484	5,443

	Ochsner Medical Center	OMC West Bank	Ochsner St. Anne	OMC Baton Rouge	OMC North Shore	OMC Kenner	Ochsner Baptist Med. Ctr.	OMC Hancock	TOTAL
	Licensed Beds (1)	684	162	35	162	168	110	135	
Average Number of Beds in Use (2)	684	181	35	161	168	110	154	47	1,540
Discharges Including Newborn	13,498	4,082	1,004	3,846	2,289	3,800	5,257	620	34,396
Discharges Excluding Newborn	13,498	3,567	824	3,312	2,289	3,330	3,878	544	31,242
Patient Days Including Newborn	90,137	17,098	3,552	14,191	11,025	14,266	24,159	1,932	176,360
Patient Days Excluding Newborn	90,137	15,920	3,216	13,095	11,025	13,175	21,058	1,793	169,419
Average Daily Census (3)	498	88	18	72	61	73	116	10	936
Percent Occupancy (3)	72.81%	48.59%	50.77%	45.03%	36.26%	66.17%	75.55%	21.08%	60.79%
Average Length of Stay	6.7	4.2	3.5	3.7	4.8	3.8	4.6	3.1	5.1
Adjusted Patient Days (3)	174,473	40,832	17,332	47,787	22,349	38,085	46,481	8,510	395,849

(1) Data excludes NICU and Nursery Beds.

(2) Data excludes Nursery beds, but includes NICU beds, a large number of beds in use will yield an amount greater than the number of licensed beds.

(3) Data excludes Normal Newborn Days.

(4) Data includes physician visits and resident visits. 2016 was restated to conform to the 2017 presentation.

(5) Data includes the numbers of patients seen in a 12 months rolling period.

**OCHSNER CLINIC FOUNDATION GROSS REVENUE BY PAYOR  
FOR THE SIX MONTHS ENDED JUNE 30, 2019 AND 2018**

<b>Payor Groupings</b>	<b>6/30/2018</b>	<b>6/30/2019</b>
Commercial	32%	32%
Managed Medicare	26%	26%
Medicare	20%	20%
Medicaid	18%	18%
Guarantor / Patients / Other	4%	4%
<b>TOTAL</b>	<b>100%</b>	<b>100%</b>