

**NEW ISSUE  
BOOK-ENTRY ONLY**

**RATING: S&P Rated: "AA"**  
See "MISCELLANEOUS-Bond Rating" herein

*In the opinion of Gilmore & Bell, P.C., as Bond Counsel to the District, under existing law and assuming continued compliance with certain requirements of the Internal Revenue Code of 1986, as amended (the "Code"), the interest on the Bonds (including any original issue discount properly allocable to an owner thereof) (1) is excludable from gross income for federal income tax purposes and is not an item of tax preference for purposes of the federal alternative minimum tax and (2) is exempt from income taxation by the State of Missouri. The Bonds have not been designated as "qualified tax-exempt obligations" within the meaning of Section 265(b)(3) of the Code. See "TAX MATTERS" in this Official Statement.*

**\$30,000,000  
THE SCHOOL DISTRICT OF COLUMBIA,  
BOONE COUNTY, STATE OF MISSOURI  
GENERAL OBLIGATION IMPROVEMENT BONDS  
SERIES 2019**

**Dated: Date of Delivery**

**Due: March 1, as shown below**

The General Obligation Improvement Bonds, Series 2019 (the "Bonds"), will be issued as fully registered bonds and will be registered in the name of Cede & Co., as registered owner and nominee for The Depository Trust Company, New York, New York ("DTC"). DTC will act as securities depository for the Bonds. The Bonds will be available for purchase in denominations of \$5,000 or any integral multiple thereof, under the book-entry system maintained by DTC. DTC will receive all payments with respect to the Bonds from UMB Bank, N.A., Kansas City, Missouri, as paying agent for the Bonds. DTC is required to remit such payments to DTC Participants (hereinafter defined) for subsequent disbursement to the beneficial owners of the Bonds. Semiannual interest will be payable on March 1 and September 1, beginning on September 1, 2019.

The Bonds and the interest thereon will constitute general obligations of the District, payable from ad valorem taxes, which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District. See the section "THE BONDS – Security and Sources of Payment for the Bonds" herein.

The Bonds are subject to optional redemption and payment prior to maturity as set forth herein. See the section "THE BONDS – Redemption Provisions" herein.

**MATURITY SCHEDULE**

**Base CUSIP: 198037**

<b>Maturity March 1</b>	<b>Principal Amount</b>	<b>Interest Rate</b>	<b>Yield</b>	<b>Price</b>	<b>CUSIP</b>	<b>Maturity March 1</b>	<b>Principal Amount</b>	<b>Interest Rate</b>	<b>Yield</b>	<b>Price</b>	<b>CUSIP</b>
2022	\$1,275,000	5.000%	1.590%	109.716%	DU4	2031	\$1,755,000	2.750%	2.810%	99.394%	ED1
2023	1,290,000	5.000	1.610	112.851	DV2	2032	1,480,000	2.875	2.900	99.730	EE9
2024	1,300,000	2.000	1.720	101.316	DW0	2033	1,780,000	2.875	2.970	98.921	EF6
2025	1,370,000	5.000	1.750	118.222	DX8	2034	1,920,000	3.000	3.020	99.759	EG4
2026	1,415,000	2.000	1.890	100.710	DY6	2035	1,980,000	3.000	3.080	98.997	EH2
2027	1,510,000	5.000	1.940	122.383	DZ3	2036	2,050,000	3.125	3.150	99.672	EJ8
2028	1,305,000	4.000	2.030*	114.357*	EA7	2037	2,115,000	3.125	3.210	98.846	EK5
2029	1,355,000	4.000	2.140*	113.495*	EB5	2038	2,190,000	3.250	3.260	99.857	EL3
2030	1,645,000	4.000	2.270*	112.485*	EC3	2039	2,265,000	3.250	3.310	99.127	EM1

\* Yield is calculated to the first optional redemption date of March 1, 2027.

*The Bonds are offered when, as and if issued by the District, subject to the approval of legality by Gilmore & Bell, P.C., Kansas City, Missouri, as Bond Counsel to the District. Gilmore & Bell, P.C., will also pass on certain matters relating to this Official Statement. It is expected that the Bonds will be available for delivery in book-entry form through DTC, New York, New York, on or about March 27, 2019.*

**RBC CAPITAL MARKETS, LLC**

The date of this Official Statement is March 11, 2019.

**THE SCHOOL DISTRICT OF COLUMBIA,  
BOONE COUNTY, STATE OF MISSOURI**

**ADMINISTRATIVE OFFICES**

1818 West Worley  
Columbia, Missouri 65203  
(573) 214-3400

**ELECTED OFFICIALS**

**BOARD OF EDUCATION**

Ms. Janis Mees, President and Member  
Mr. Paul Cushing, Vice President and Member  
Mr. James Whitt, Member  
Mr. Jonathan Sessions, Member  
Ms. Helen Wade, Member  
Ms. Susan Blackburn, Member  
Ms. Teresa Maledy, Member

Ms. Tracy Davenport, Board Secretary

**ADMINISTRATION**

Dr. Peter Stiepleman, Superintendent of Schools  
Ms. Heather McArthur, Board Treasurer and Chief Financial Officer

**BOND COUNSEL**

Gilmore & Bell, P.C.  
Kansas City, Missouri

**FINANCIAL ADVISOR**

Piper Jaffray & Co.  
Leawood, Kansas

## REGARDING USE OF THIS OFFICIAL STATEMENT

No dealer, broker, salesperson or other person has been authorized by the District or the Underwriter to give any information or to make any representations with respect to the Bonds other than those contained in this Official Statement, and, if given or made, such other information or representations must not be relied upon as having been authorized by any of the foregoing. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the Bonds by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale. The information set forth herein has been furnished by the District and other sources believed to be reliable, but such information is not guaranteed as to accuracy or completeness, and is not to be construed as a representation, by the Underwriter. The information and expressions of opinion herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the District or others since the date hereof.

The Underwriter has reviewed the information in this Official Statement in accordance with, and as part of, its responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriter does not guarantee the accuracy or completeness of that information.

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IN CONNECTION WITH THIS OFFERING, THE UNDERWRITER MAY OVERALLOTT OR EFFECT TRANSACTIONS THAT STABILIZE OR MAINTAIN THE MARKET PRICE OF THE BONDS AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

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THE BONDS HAVE NOT BEEN REGISTERED WITH THE SECURITIES AND EXCHANGE COMMISSION UNDER THE SECURITIES ACT OF 1933, AS AMENDED, OR UNDER ANY STATE SECURITIES OR "BLUE SKY" LAWS. THE BONDS ARE OFFERED PURSUANT TO AN EXEMPTION FROM REGISTRATION WITH THE SECURITIES AND EXCHANGE COMMISSION.

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### CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS IN THIS OFFICIAL STATEMENT

Certain statements included or incorporated by reference in this Official Statement constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995, Section 21E of the United States Securities Exchange Act of 1934, as amended, and Section 27A of the United States Securities Act of 1933, as amended. Such statements are generally identifiable by the terminology used such as "plan," "expect," "estimate," "anticipate," "projected," "budget" or other similar words.

THE ACHIEVEMENT OF CERTAIN RESULTS OR OTHER EXPECTATIONS CONTAINED IN SUCH FORWARD-LOOKING STATEMENTS INVOLVE KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND OTHER FACTORS, INCLUDING THOSE DESCRIBED UNDER THE SECTION "RISK FACTORS" HEREIN, WHICH MAY CAUSE ACTUAL RESULTS, PERFORMANCE OR ACHIEVEMENTS DESCRIBED TO BE MATERIALLY DIFFERENT FROM ANY FUTURE RESULTS, PERFORMANCE OR ACHIEVEMENTS EXPRESSED OR IMPLIED BY SUCH FORWARD-LOOKING STATEMENTS. NEITHER THE DISTRICT NOR ANY OTHER PARTY PLANS TO ISSUE ANY UPDATES OR REVISIONS TO THOSE FORWARD-LOOKING STATEMENTS IF OR WHEN THEIR EXPECTATIONS, OR EVENTS, CONDITIONS OR CIRCUMSTANCES UPON WHICH SUCH STATEMENTS ARE BASED OCCUR.

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## BOND ISSUE SUMMARY

This Bond Issue Summary is expressly qualified by the entire Official Statement, which is provided for the convenience of potential investors and which should be reviewed in its entirety by potential investors.

District:	The School District of Columbia, Boone County, State of Missouri.
Issue:	\$30,000,000 General Obligation Improvement Bonds, Series 2019.
Dated Date:	Date of Delivery.
Interest Date:	March 1 and September 1, commencing September 1, 2019.
Principal Due:	Serially each March 1 in the years 2022 through 2039, as detailed on the cover page of this Official Statement.
Optional Redemption:	The Bonds or portions thereof maturing on March 1, 2028, and thereafter may be called for redemption and payment prior to maturity on March 1, 2027, and thereafter, in whole or in part at any time, at a redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date.
Authorization:	The Bonds are authorized by a resolution adopted by the Board of Education of the District on March 11, 2019, pursuant to and in full compliance with the Constitution and statutes of the State of Missouri, including particularly Article VI, Section 26 of the Missouri Constitution and Chapters 108 and 164 of the Revised Statutes of Missouri, as amended.
Security:	The Bonds will be general obligations of the District and will be payable from ad valorem taxes which may be levied without limitations as to rate or amount upon all taxable property, real and personal, within the territorial limits of the District. See also the section “ <b>THE BONDS – Security and Sources of Payment For The Bonds</b> ” herein.
Credit Rating:	S&P Global Ratings (“ <b>S&amp;P</b> ”) has assigned the Bonds the rating shown on the cover page, based on S&P’s evaluation of the credit worthiness of the District. See the section “ <b>MISCELLANEOUS – Bond Rating</b> ” herein.
Purpose:	The Bonds are being issued for the purpose of (1) paying costs of capital expenditures, and (2) paying costs of issuing the Bonds. See the section “ <b>PLAN OF FINANCING</b> ” herein.
Tax Exemption:	Gilmore & Bell, P.C., as Bond Counsel to the District, will provide an opinion as to the tax exemption of the Bonds as discussed under the section “ <b>TAX MATTERS</b> ” herein.
Paying Agent	UMB Bank, N.A., Kansas City, Missouri (the “ <b>Paying Agent</b> ”).
Book-Entry Form:	The Bonds will be registered in the name of Cede & Co. as nominee for The Depository Trust Company (“ <b>DTC</b> ”), New York, New York. DTC will act as securities depository of the Bonds. See <i>Appendix D</i> attached hereto.

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## OFFICIAL STATEMENT

**\$30,000,000**  
**THE SCHOOL DISTRICT OF COLUMBIA,**  
**BOONE COUNTY, STATE OF MISSOURI**  
**GENERAL OBLIGATION IMPROVEMENT BONDS**  
**SERIES 2019**

### INTRODUCTION

*This introduction is only a brief description and summary of certain information contained in this Official Statement and is qualified in its entirety by reference to more complete and detailed information contained in the entire Official Statement, including the cover page and appendices hereto, and the documents summarized or described herein. A full review should be made of the entire Official Statement.*

#### **Purpose of the Official Statement**

The purpose of this Official Statement is to furnish information relating to (1) The School District of Columbia, Boone County, State of Missouri (the “**District**”), and (2) the General Obligation Improvement Bonds, Series 2019 (the “**Bonds**”) of the District, dated the date of delivery, to be issued in the principal amount of \$30,000,000.

#### **The District**

The District is a school district and political subdivision organized and existing under the laws of the State of Missouri. For information about the District, see *Appendix A* attached hereto.

#### **Purpose of the Bonds**

The Bonds, which are being issued in the aggregate principal amount of \$30,000,000, represent the entire \$30,000,000 principal amount of general obligation bonds that were authorized by the required majority of the qualified voters of the District voting on a general obligation bond proposition at an election held in the District on April 3, 2018 (the “**2018 Election**”). The Bonds are being issued pursuant to a resolution adopted by the District’s Board of Education on March 11, 2019 (the “**Bond Resolution**”). See the sections “**PLAN OF FINANCING**” and “**THE BONDS**” herein. *All capitalized terms not otherwise defined herein have the meanings assigned to those terms in the Bond Resolution.*

#### **Security and Source of Payment**

The Bonds will be general obligations of the District and will be payable from ad valorem taxes which may be levied without limitations as to rate or amount upon all taxable property, real and personal, within the territorial limits of the District. See also the section “**THE BONDS – Security and Sources of Payment for the Bonds**” herein.

#### **Other Outstanding Obligations Payable**

In addition to the Bonds, the District is obligated to meet from ad valorem taxes the principal and interest requirements on the District’s other general obligation bonds as set forth in “*Appendix A - DEBT STRUCTURE OF THE DISTRICT – Current Long-Term General Obligation Indebtedness*” attached hereto. The District is also obligated on an annually renewable basis to make certain lease payments under lease purchase financings described under “*Appendix A - DEBT STRUCTURE OF THE DISTRICT – Other Obligations of the District*” attached hereto. The lease payments are payable solely from available

money in the District's Capital Projects Fund and not from moneys in the District's Debt Service Fund, which is available solely to make payments on the District's general obligation bonds.

### **Financial Statements**

Audited financial statements of the District, as of and for the year ended June 30, 2018, are included in *Appendix B* attached hereto. These financial statements have been audited by Kerber, Eck & Braeckel LLP, Certified Public Accountants, to the extent and for the period indicated in their report which is also included in *Appendix B* attached hereto.

### **Continuing Disclosure Information**

The District has agreed to provide certain annual financial information and notices of certain events to the Municipal Securities Rulemaking Board via the Electronic Municipal Market Access system ("EMMA"), in accordance with Rule 15c2-12 promulgated by the Securities and Exchange Commission. See the section "MISCELLANEOUS – Continuing Disclosure" herein and *Appendix C: "Form of Continuing Disclosure Undertaking"* attached hereto.

### **Bond Rating**

The District has received the rating set forth on the cover page from S&P Global Ratings, a division of S&P Global, Inc. ("S&P"), on the Bonds. See the section "MISCELLANEOUS – Bond Rating" herein.

## **PLAN OF FINANCING**

### **Authorization and Purpose of Bonds**

The Bonds are authorized pursuant to and in full compliance with the Constitution and statutes of the State of Missouri, including particularly Article VI, Section 26 of the Missouri Constitution and Chapters 108 and 164 of the Revised Statutes of Missouri, as amended, and are being issued pursuant to the 2018 Election and the Bond Resolution for the purpose of (1) paying costs of various capital expenditures, as described below under the section "Project Improvements," and (2) paying the costs of issuing the Bonds.

### **Project Improvements**

The Bonds to be issued represents the entire \$30,000,000 principal amount in general obligation bonds authorized at the 2018 Election, at which 83% (11,869 to 2,426) of the qualified voters of the District voting on the general obligation bond proposition approved the general obligation bond proposition for the purpose of acquiring, constructing, improving, extending, repairing, remodeling, renovating, furnishing and equipping new and existing school facilities and acquiring land therefor, including, without limitation, completing construction of the new middle school, constructing additions to elementary schools, renovating and upgrading aging facilities, improving outdoor middle school athletic facilities, repairing or replacing roofs, windows, parking lots, and heating and air conditioning, and improving technology.



## Sources and Uses of Funds

The following table summarizes the estimated sources of funds, including the proceeds from the sale of the Bonds, and the expected uses of such funds, in connection with the plan of financing:

### *Sources of Funds:*

Principal Amount of the Bonds	\$30,000,000.00
Net original issue premium	<u>1,367,670.10</u>
Total	<u>\$31,367,670.10</u>

### *Uses of Funds:*

Deposit to Capital Projects Fund	\$31,225,045.11
Costs of issuance for the Bonds, including Underwriter's discount	<u>142,624.99</u>
Total	<u>\$31,367,670.10</u>

## THE BONDS

*The following is a summary of certain terms and provisions of the Bonds. Reference is hereby made to the Bonds and the provisions with respect thereto in the Bond Resolution for the detailed terms and provisions thereof.*

### General Description

The Bonds are being issued in the aggregate principal amount of \$30,000,000. The Bonds are dated as of the date of original delivery of and payment for such Bonds and the principal is payable on March 1 in the years and in the principal amounts set forth on the cover page of this Official Statement, subject to redemption and payment prior to maturity upon the terms and conditions described under the section below captioned "**Redemption Provisions.**" Interest on the Bonds is calculated at the rates per annum set forth on the cover page hereof, computed on the basis of a 360-day year of twelve 30-day months. The Bonds shall consist of fully registered bonds without coupons in denominations of \$5,000 or any integral multiple thereof. Interest on the Bonds is payable from the date thereof or the most recent date to which said interest has been paid and is payable semiannually on March 1 and September 1 in each year, beginning September 1, 2019.

Payment of the interest on the Bonds will be made to the person in whose name such Bond is registered on the registration books (the "**Bond Register**") at the close of business on the 15th day (whether or not a business day) of the calendar month next preceding an interest payment date (the "**Record Date**"). Interest on the Bonds will be paid to the Registered Owners thereof by check or draft mailed by UMB Bank, N.A., Kansas City, Missouri (the "**Paying Agent**"), to each Registered Owner at the address shown on the Bond Register or at such other address as is furnished to the Paying Agent in writing by such Registered Owner, or by electronic transfer to such Registered Owner upon written notice signed by such Registered Owner and given to the Paying Agent not less than 15 days prior to the Record Date for such interest payment, containing the electronic transfer instructions including the name and address of the bank (which shall be in the continental United States), the ABA routing number and the account number to which such Owner wishes to have such transfer directed and an acknowledgement that an electronic transfer fee may be applicable.

Principal of the Bonds will be paid by check or draft to the Registered Owner of such Bond at the maturity of such Bond or otherwise, upon presentation and surrender of such Bond at the designated payment office of the Paying Agent.

While the Bonds remain in book-entry only form, payments to Beneficial Owners (as defined in *Appendix D* hereto) are governed by the rules of DTC as described in *Appendix D* attached to this Official Statement. If DTC ceases to act as securities depository for the Bonds, payment may be made as described in the Bond Resolution.

### **Security and Sources of Payment for the Bonds**

***Pledge of Full Faith and Credit.*** The Bonds will constitute general obligations of the District and will be payable as to both principal, Redemption Price and interest from ad valorem taxes, which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District.

***Levy and Collection of Annual Tax.*** Under the Bond Resolution, the District has authorized the imposition upon all of the taxable tangible property within the District of a direct annual tax sufficient to produce the amounts necessary for the payment of the principal of and interest on the Bonds as the same become due and payable in each year. Such taxes shall be extended upon the tax rolls in each year, and shall be levied and collected at the same time and in the same manner as the other ad valorem taxes of the District are levied and collected. The proceeds derived from said taxes shall be deposited in the Debt Service Fund, shall be kept separate and apart from all other funds of the District and shall be used solely for the payment of the principal or redemption price of and interest on the Bonds, as and when the same become due, and the fees and expenses of the Paying Agent.

### **Redemption Provisions**

***Optional Redemption.*** At the option of the District, the Bonds or portions thereof maturing on March 1, 2028, and thereafter may be called for redemption and payment prior to maturity on March 1, 2027, and thereafter, in whole or in part, at any time at the redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date.

***Selection of Bonds to be Redeemed.*** Bonds shall be redeemed only in the principal amount of \$5,000 or any integral multiple thereof. When less than all of the Outstanding Bonds are to be redeemed, such Bonds shall be redeemed from Stated Maturities selected by the District, and Bonds of less than a full Stated Maturity shall be selected by the Paying Agent in \$5,000 units of principal amount by lot or in such other equitable manner as the Paying Agent may determine.

In the case of a partial redemption of Bonds, when Bonds of denomination greater than \$5,000 are Outstanding, then for all purposes in connection with such redemption each \$5,000 of face value shall be treated as though it were a separate Bond of the denomination of \$5,000. If it is determined that one or more, but not all, of the \$5,000 units of face value represented by any Bond are selected for redemption, then upon notice of intention to redeem such \$5,000 unit or units, the Registered Owner of such Bond or the Registered Owner's duly authorized agent shall present and surrender such Bond to the Paying Agent (1) for payment of the price which such Bonds are to be redeemed (the "**Redemption Price**") and interest to the date fixed for redemption (the "**Redemption Date**") of such \$5,000 unit or units of face value called for redemption, and (2) for exchange, without charge to the Registered Owner thereof, for a new Bond or Bonds of the aggregate principal amount of the unredeemed portion of the principal amount of such Bond. If the Registered Owner of any such Bond fails to present such Bond to the Paying Agent for payment and exchange as aforesaid, such Bond shall, nevertheless, become due and payable on the redemption date to the extent of the \$5,000 unit or units of face value called for redemption (and to that extent only).

***Notice and Effect of Call for Redemption.*** Unless waived by any Registered Owner of Bonds to be redeemed, official notice of any redemption shall be given by the Paying Agent on the District's behalf by mailing a copy of an official redemption notice by first class mail at least 30 days prior to the Redemption Date to the State Auditor of Missouri and each Registered Owner of the Bond or Bonds to be redeemed at the

address shown on the Bond Register. All official notices of redemption shall be dated and shall contain the following information: (1) the Redemption Date; (2) the Redemption Price; (3) if less than all Outstanding Bonds of a maturity are to be redeemed, the identification, number and Stated Maturity (and, in the case of partial redemption of any Bonds, the respective principal amounts), of the Bonds to be redeemed; (4) a statement that on the Redemption Date the Redemption Price will become due and payable upon each such Bond or portion thereof called for redemption and that interest thereon shall cease to accrue from and after the Redemption Date; (5) the place where such Bonds are to be surrendered for payment of the Redemption Price, which shall be the principal payment office of the Paying Agent; and (6) if applicable, that the proposed redemption is conditioned upon there being on deposit with the Paying Agent on the Redemption Date sufficient money to pay the full Redemption Price of the Bonds to be prepaid.

With respect to optional redemptions, such notice may be conditioned upon moneys being on deposit with the Paying Agent on or prior to the Redemption Date in an amount sufficient to pay the Redemption Price on the Redemption Date. If such notice is conditional and either the Paying Agent receives written notice from the District that moneys sufficient to pay the Redemption Price will not be on deposit on the Redemption Date, or such moneys are not received on the Redemption Date, then such notice shall be of no force and effect, the Paying Agent shall not redeem such Bonds and the Paying Agent shall give notice, in the same manner in which the notice of redemption was given, that such moneys were not or will not be so received and that such Bonds will not be redeemed.

Official notice of redemption having been given as aforesaid, the Bonds or portions of Bonds to be redeemed shall become due and payable on the Redemption Date, at the Redemption Price therein specified, and from and after the Redemption Date (unless the District defaults in the payment of the Redemption Price) such Bonds or portion of Bonds shall cease to bear interest.

So long as DTC is effecting book-entry transfers of the Bonds, the Paying Agent will provide the notices specified in the Bond Resolution of the Bonds to be redeemed to DTC. It is expected that DTC will, in turn, notify the DTC Participants and that the DTC Participants, in turn, will notify or cause to be notified the Beneficial Owners. Any failure on the part of DTC or a DTC Participant, or failure on the part of a nominee of a Beneficial Owner of a Bond (having been mailed notice from the Paying Agent, a DTC Participant or otherwise) to notify the Beneficial Owner of the Bond so affected, will not affect the validity of the redemption of such Bond.

The failure of any Registered Owner to receive the foregoing notice or any defect therein shall not invalidate the effectiveness of the call for redemption.

### **Book-Entry Only System**

Ownership interests in the Bonds will be available to purchasers only through a book-entry only system (the “**Book-Entry Only System**”) described in *Appendix D* attached hereto. If, however, the Book-Entry Only System has been discontinued and a Direct Participant has elected to withdraw its Bonds from DTC (or such successor securities depository), Bond certificates may be delivered to Beneficial Owners in the manner described herein under the caption “**Registration, Transfer and Exchange of Bonds**” below.

### **Registration, Transfer and Exchange of Bonds Upon Discontinuance of Book-Entry Only System**

Bonds may be transferred and exchanged only on the Bond Register as provided in the Bond Resolution. Upon surrender of any Bond at the principal payment office of the Paying Agent or such other office designated by the Paying Agent, the Paying Agent shall transfer or exchange such Bond for a new Bond or Bonds in any authorized denomination of the same Stated Maturity and in the same aggregate principal amount as the Bond that was presented for transfer or exchange. Bonds presented for transfer or exchange shall be accompanied by a written instrument or instruments of transfer or authorization for exchange, in a form and with guarantee of signature satisfactory to the Paying Agent, duly executed by the Registered Owner

thereof or by the Registered Owner's duly authorized agent. The District shall pay the reasonable fees and expenses of the Paying Agent for the registration, transfer and exchange of Bonds provided for by the Bond Resolution and the reasonable cost of printing a reasonable supply of registered bond blanks. Any additional costs or fees that might be incurred in the secondary market, other than fees of the Paying Agent, are the responsibility of the Registered Owners of the Bonds. If any Registered Owner fails to provide a correct taxpayer identification number to the Paying Agent, the Paying Agent may make a charge against such Registered Owner sufficient to pay any governmental charge required to be paid as a result of such failure. In compliance with Section 3406 of the Code, such amount may be deducted by the Paying Agent from amounts otherwise payable to such Registered Owner under the Bond Resolution or under the Bonds.

## **CUSIP Numbers**

It is anticipated that CUSIP identification numbers will be printed on the Bonds, but neither the failure to print such numbers on any Bonds, nor any error in the printing of such numbers shall constitute cause for a failure or refusal by the purchaser thereof to accept delivery of and payment for any Bonds.

## **RISK FACTORS**

*The following is a discussion of certain risks that could affect the payments to be made by the District with respect to the Bonds. In order to identify risk factors and make an informed investment decision, potential investors should be thoroughly familiar with this entire Official Statement (including its appendices) in order to make a judgment as to whether the Bonds are an appropriate investment. Prospective purchasers of the Bonds should consider carefully all possible factors that may result in a default in the payment of the Bonds, the redemption of the Bonds prior to maturity, a determination that the interest on the Bonds might be deemed taxable for purposes of federal and Missouri income taxation, or that may affect the market price or liquidity of the Bonds. **This discussion of risk factors is not, and is not intended to be, comprehensive or exhaustive.***

## **Ad Valorem Property Taxes**

The Bond Resolution levies a direct annual tax on all taxable tangible property within the District sufficient to produce amounts necessary for the payment of the principal of and interest on the Bonds each year. Declining property values in the District, whether caused by national or global financial crises, natural disasters, local economic downturns, or other reasons, may require higher levy rates, which may increase the burden on local taxpayers and affect certain taxpayers' willingness or ability to continue timely paying property taxes. See the section captioned "**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Property Valuations – History of Property Valuations**" in *Appendix A* attached to this Official Statement. In addition, the issuance of additional general obligation bonds by the District or by other political subdivisions in the District would increase the tax burden on taxpayers in the District. See the section captioned "**DEBT STRUCTURE OF THE DISTRICT – Overlapping or Underlying General Obligation Indebtedness**" in *Appendix A* attached to this Official Statement. Missouri law limits the amount of general obligation debt issuable by the District to 15% of the assessed valuation of taxable tangible property in the District. See "**DEBT STRUCTURE OF THE DISTRICT – Legal Debt Capacity**" in *Appendix A* attached to this Official Statement. Other political subdivisions in the District are subject to similar limitations on general obligation debt imposed by Missouri law, including cities, counties and certain other political subdivisions, which are limited to general obligation debt of 20%, 10% and 5% of assessed valuation of taxable tangible property, respectively.

Concentration of property ownership in the District would expose the District's ability to collect ad valorem property taxes to the financial strength and ability and willingness of major taxpayers to pay property taxes. See "**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Property**

**Valuations – Current Assessed Valuation” and “PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Major Property Taxpayers” in Appendix A attached to this Official Statement.**

### **Secondary Market Prices and Liquidity**

The Underwriter will not be obligated to repurchase any of the Bonds, and no representation is made concerning the existence of any secondary market for the Bonds. No assurance is given that any secondary market will develop following the completion of the offering of the Bonds and no assurance is given that the initial offering price for the Bonds will continue for any period of time.

Prices of municipal securities in the secondary market are subject to adjustment upward and downward in response to changes in the credit markets and changes in the operating performance or tax collection patterns of issuers. Particularly, prices of outstanding municipal securities should be expected to decline if prevailing market interest rates rise. Municipal securities are generally viewed as long-term investments, subject to material unforeseen changes in the investor’s or the issuer’s circumstances, and may require commitment of the investor’s funds for an indefinite period of time, perhaps until maturity.

### **No Reserve Fund or Credit Enhancement**

No debt service reserve fund will be funded and no financial guaranty insurance policy, letter of credit or other credit enhancement will be issued to ensure payment of the Bonds. Accordingly, any potential purchaser of the Bonds should consider the financial ability of the District to pay the Bonds. As described under “**THE BONDS – Security and Sources of Payment for the Bonds**” in this Official Statement, the District has irrevocably pledged its full faith, credit and resources for the prompt payment of the Bonds and levied a direct annual tax, without limitation, sufficient to pay principal and interest on the Bonds on all taxable tangible property in the District.

### **Rating**

S&P has assigned the Bonds the rating set forth on the cover page attached to this Official Statement and in the section captioned “**MISCELLANEOUS - Bond Rating**” herein. Such rating reflects only the views of such rating agency, and an explanation of the significance of such rating may be obtained therefrom. There is no assurance that the rating will remain in effect for any given period of time or that they will not be revised, either downward or upward, or withdrawn entirely, by said rating agency if, in their judgment, circumstances warrant. Any such downward revisions or withdrawal of the rating may have an adverse effect on the market price of the Bonds.

### **Bankruptcy**

In addition to the limitations on remedies contained in the Bond Resolution, the rights and remedies provided by the Bonds may be limited by and are subject to (i) bankruptcy, insolvency, reorganization, arrangement, fraudulent conveyance, moratorium and other laws affecting creditors’ rights, (ii) the application of equitable principles, and (iii) the exercise of judicial discretion in appropriate cases and to limitations on legal remedies against political subdivisions in the State of Missouri. Section 108.180 of the Revised Statutes of Missouri, as amended, requires that any interest and sinking fund moneys only be used to pay principal and interest on the Bonds. The District, like all other Missouri political subdivisions, is specifically authorized by Missouri law to institute proceedings under Chapter 9 of the Federal Bankruptcy Code. Such proceedings, if commenced, are likely to have an adverse effect on the market price of the Bonds.

## **Pensions and Other Postemployment Benefits**

The District contributes to two cost-sharing multiple-employer defined benefit pension plans on behalf of its employees: (i) The Public School Retirement System of Missouri (“PSRS”) and (ii) The Public Education Employee Retirement System of Missouri (“PEERS”). See “**FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Pension and Employee Retirement Plans**” in *Appendix A* attached to this Official Statement. The District also provides other postemployment benefits as part of the total compensation offered to attract and retain the services of qualified employees. See “**FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Other Postemployment Benefits**” in *Appendix A* attached to this Official Statement.

The discount rate used by PSRS and PEERS to calculate each school district’s net pension liability is equal to a projected long-term actuarial rate of return on plan investments. This assumed actuarial rate of return was 8.0% from 1980 through fiscal year ended June 30, 2016. The Board of Trustees of PSRS (the “**PSRS Board**”) adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation, based on the actuarial experience studies and asset liability study conducted during the 2016 fiscal year. The PSRS Board further reduced this assumed actuarial rate of return to 7.6% effective with the June 30, 2017 valuation. Further reductions in the assumed actuarial rate of return could significantly increase the District’s net pension liability for PSRS and PEERS plans in the future. Although the Missouri statutes prohibit the PSRS Board from approving an increase in contribution requirements of PSRS and PEERS members that is greater than 1.0% and 0.5% in aggregate, respectively, of contributing member covered pay from the previous year, future substantial reductions in the assumed actuarial rate of return may result in significant increases to school districts’ net pension liability, which may force the Missouri legislature to amend those statutes and require employee members and school districts to contribute greater amounts.

Such future required contribution increases may require the District to increase its revenues, reduce its expenditures, or some combination thereof, which may impact the District’s operations or limit the District’s ability to generate additional revenues in the future. For more information about PSRS and PEERS, see “**FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Pension and Employee Retirement Plans**” in *Appendix A* attached to this Official Statement.

## **Amendment of the Bond Resolution**

Certain amendments, effected by resolution of the District, to the Bonds and the Bond Resolution may be made with the written consent of the Registered Owners of not less than a majority in principal amount of the Bonds then outstanding. Such amendments may adversely affect the security of the owners of the Bonds; provided that, no amendments may (a) extend the maturity of any payment of principal or interest due upon any Bond; (b) alter the optional redemption provisions of any Bond; (c) effect a reduction in the amount which the District is required to pay as principal of or interest on any Bond; (d) permit preference or priority of any Bond over any other Bond; or (e) reduce the percentage in principal amount of Bonds required for the written consent to any modification or alteration of the provisions of the Bond Resolution without the written consent of the Registered Owners of all of the Bonds at the time outstanding.

## **Loss of Premium from Redemption**

Any person who purchases the Bonds at a price in excess of their principal amount or who holds such Bonds trading at a price in excess of par should consider the fact that the Bonds are subject to redemption prior to maturity at the redemption prices described herein in the event such Bonds are redeemed prior to maturity. See the section “**THE BONDS – Redemption Provisions**” in this Official Statement.

## **Tax-Exempt Status and Risk of Audit**

The failure of the District to comply with certain covenants set forth in the Bond Resolution could cause the interest on the Bonds to become included in federal gross income for federal and Missouri income tax purposes retroactive to the date of issuance of the Bonds. The Bond Resolution does not provide for the payment of any additional interest, redemption premium or penalty if the interest on the Bonds becomes included in gross income for federal income tax purposes. See the section “**TAX MATTERS**” in this Official Statement.

The Internal Revenue Service (the “**IRS**”) has established an ongoing program to audit tax-exempt obligations to determine whether interest on such obligations should be included in gross income for federal income tax purposes. Owners of the Bonds are advised that, if an audit of the Bonds were commenced, the IRS, in accordance with its current published procedures, is likely to treat the District as the taxpayer, and the owners of the Bonds may not have a right to participate in such audit. Public awareness of any audit could adversely affect the market value and liquidity of the Bonds during the pendency of the audit, regardless of the ultimate outcome of the audit.

## **Defeasance Risks**

When all Bonds are deemed paid and discharged as provided in the Bond Resolution, the requirements contained in the Bond Resolution and the pledge of the District’s faith and credit thereunder and all other rights granted thereby will terminate with respect to the Bonds or scheduled interest payments thereon so paid and discharged. Bonds or scheduled interest payments thereon shall be deemed to have been paid and discharged within the meaning of the Bond Resolution if there has been deposited with the Paying Agent, or other commercial bank or trust company moneys and/or Defeasance Obligations (as defined in the Bond Resolution) that, together with the interest to be earned on any such Defeasance Obligations, will be sufficient for the payment of the Bonds to the stated maturity or prior redemption date. There is no legal requirement in the Bond Resolution that Defeasance Obligations be rated in the highest rating category by any rating agency. Prices of municipal securities in the secondary market are subject to adjustment upward and downward in response to changes in the credit markets, and that could include the rating of Bonds defeased with Defeasance Obligations to the extent the Defeasance Obligations have a change or downgrade in rating.

## **LEGAL MATTERS**

### **Legal Proceedings**

As of the date hereof, there is no controversy, suit or other proceeding of any kind pending or threatened wherein or whereby any question is raised or may be raised, questioning, disputing or affecting in any way the legal organization of the District or its boundaries, or the right or title of any of its officers to their respective offices, or the legality of any official act in connection with the authorization, issuance and sale of the Bonds, or the constitutionality or validity of the Bonds or any of the proceedings had in relation to the authorization, issuance or sale thereof, or the levy and collection of a tax to pay the principal and interest thereof, or which might affect the District’s ability to meet its obligations to pay the Bonds.

### **Approval of Legality**

All legal matters incident to the authorization and issuance of the Bonds are subject to the approval of Gilmore & Bell, P.C., Kansas City, Missouri, as Bond Counsel to the District. Gilmore & Bell, P.C., will also pass upon certain legal matters relating to this Official Statement.

The various legal opinions to be delivered concurrently with the delivery of the Bonds express the professional judgment of the attorneys rendering the opinions as to the legal issues explicitly addressed therein.

By rendering a legal opinion, the opinion giver does not become an insurer or guarantor of that expression of professional judgment, of the transactions opined upon or of the future performance of parties to such transaction, nor does the rendering of an opinion guarantee the outcome of any legal dispute that may arise out of the transaction.

## TAX MATTERS

*The following is a summary of the material federal and State of Missouri income tax consequences of holding and disposing of the Bonds. This summary is based upon laws, regulations, rulings and judicial decisions now in effect, all of which are subject to change (possibly on a retroactive basis). This summary does not discuss all aspects of federal income taxation that may be relevant to investors in light of their personal investment circumstances or describe the tax consequences to certain types of owners subject to special treatment under the federal income tax laws (for example, dealers in securities or other persons who do not hold the Bonds as a capital asset, tax-exempt organizations, individual retirement accounts and other tax deferred accounts, and foreign taxpayers), and, except for the income tax laws of the State of Missouri, does not discuss the consequences to an owner under any state, local or foreign tax laws. The summary does not deal with the tax treatment of persons who purchase the Bonds in the secondary market. Prospective investors are advised to consult their own tax advisors regarding federal, state, local and other tax considerations of holding and disposing of the Bonds.*

### Opinion of Bond Counsel

In the opinion of Gilmore & Bell, P.C., as Bond Counsel to the District (“**Bond Counsel**”), under the law existing as of the issue date of the Bonds:

**Federal and Missouri Tax Exemption.** The interest on the Bonds (including any original issue discount properly allocable to an owner thereof) is excludable from gross income for federal income tax purposes and is exempt from income taxation by the State of Missouri.

**Alternative Minimum Tax.** The interest on the Bonds is not an item of tax preference for purposes of computing the federal alternative minimum tax.

**Bank Qualification.** The Bonds have not been designated as “qualified tax-exempt obligations” for purposes of Section 265(b)(3) of the Code.

Bond Counsel’s opinions are provided as of the date of the original issue of the Bonds, subject to the condition that the District comply with all requirements of the Code that must be satisfied subsequent to the issuance of the Bonds in order that interest thereon be, or continue to be, excludable from gross income for federal income tax purposes. The District has covenanted to comply with all such requirements. Failure to comply with certain of such requirements may cause the inclusion of interest on the Bonds in gross income for federal and State of Missouri income tax purposes retroactive to the date of issuance of the Bonds. Bond Counsel is expressing no opinion regarding other federal, state or local tax consequences arising with respect to the Bonds, but has reviewed the discussion under the section captioned “**TAX MATTERS.**”

### Other Tax Consequences

**Original Issue Discount.** For federal income tax purposes, original issue discount is the excess of the stated redemption price at maturity of a Bond over its issue price. The issue price of a Bond is generally the first price at which a substantial amount of the Bonds of that maturity have been sold to the public. Under Section 1288 of the Code, original issue discount on tax-exempt bonds accrues on a compound basis. The amount of original issue discount that accrues to an owner of a Bond during any accrual period generally equals (1) the issue price of that Bond, plus the amount of original issue discount accrued in all prior accrual



periods, multiplied by (2) the yield to maturity on that Bond (determined on the basis of compounding at the close of each accrual period and properly adjusted for the length of the accrual period), minus (3) any interest payable on that Bond during that accrual period. The amount of original issue discount accrued in a particular accrual period will be considered to be received ratably on each day of the accrual period, will be excludable from gross income for federal income tax purposes, and will increase the owner's tax basis in that Bond. Prospective investors should consult their own tax advisors concerning the calculation and accrual of original issue discount.

***Original Issue Premium.*** For federal income tax purposes, premium is the excess of the issue price of a Bond over its stated redemption price at maturity. The issue price of a Bond is generally the first price at which a substantial amount of the Bonds of that maturity have been sold to the public. Under Section 171 of the Code, premium on tax-exempt bonds amortizes over the term of the Bond using constant yield principles, based on the purchaser's yield to maturity. As premium is amortized, the owner's basis in the Bond and the amount of tax-exempt interest received will be reduced by the amount of amortizable premium properly allocable to the owner, which will result in an increase in the gain (or decrease in the loss) to be recognized for federal income tax purposes on sale or disposition of the Bond prior to its maturity. Even though the owner's basis is reduced, no federal income tax deduction is allowed. Prospective investors should consult their own tax advisors concerning the calculation and accrual of bond premium.

***Sale, Exchange or Retirement of Bonds.*** Upon the sale, exchange or retirement (including redemption) of a Bond, an owner of the Bond generally will recognize gain or loss in an amount equal to the difference between the amount of cash and the fair market value of any property received on the sale, exchange or retirement of the Bond (other than in respect of accrued and unpaid interest) and such owner's adjusted tax basis in the Bond. To the extent a Bond is held as a capital asset, such gain or loss will be capital gain or loss and will be long-term capital gain or loss if the Bond has been held for more than 12 months at the time of sale, exchange or retirement.

***Reporting Requirements.*** In general, information reporting requirements will apply to certain payments of principal, interest and premium paid on the Bonds, and to the proceeds paid on the sale of the Bonds, other than certain exempt recipients (such as corporations and foreign entities). A backup withholding tax will apply to such payments if the owner fails to provide a taxpayer identification number or certification of foreign or other exempt status or fails to report in full dividend and interest income. The amount of any backup withholding from a payment to an owner will be allowed as a credit against the owner's federal income tax liability.

***Collateral Federal Income Tax Consequences.*** Prospective purchasers of the Bonds should be aware that ownership of the Bonds may result in collateral federal income tax consequences to certain taxpayers, including, without limitation, financial institutions, property and casualty insurance companies, individual recipients of Social Security or Railroad Retirement benefits, certain S corporations with "excess net passive income," foreign corporations subject to the branch profits tax, life insurance companies, and taxpayers who may be deemed to have incurred or continued indebtedness to purchase or carry or have paid or incurred certain expenses allocable to the Bonds. Bond Counsel expresses no opinion regarding these tax consequences. Purchasers of Bonds should consult their tax advisors as to the applicability of these tax consequences and other federal income tax consequences of the purchase, ownership and disposition of the Bonds, including the possible application of state, local, foreign and other tax laws.

## MISCELLANEOUS

### **Bond Rating**

S&P has assigned the Bonds the rating of “AA”. Such rating reflects only the view of S&P at the time the rating is given, and the District and the Underwriter make no representation as to the appropriateness of the rating or that the rating will not be changed, suspended or withdrawn.

The District has furnished S&P with certain information and materials relating to the Bonds and the District that have not been included in this Official Statement. Generally, rating agencies base their ratings on the information and materials so furnished and on investigations, studies and assumptions made by the rating agencies. There is no assurance that a particular rating will be maintained for any given period of time or that it will not be lowered or withdrawn entirely if, in the judgment of the rating agency originally establishing such rating, circumstances so warrant. The Underwriter has not undertaken any responsibility to bring to the attention of the holders of the Bonds any proposed revision or withdrawal of the rating of the Bonds or to oppose any such proposed revision or withdrawal. Any such revision or withdrawal of the rating could have an adverse effect on the market price and marketability of the Bonds.

### **Underwriting**

Based upon bids received by the District on March 11, 2019, the Bonds were awarded to RBC Capital Markets, LLC (the “**Underwriter**”). The Underwriter has agreed, subject to certain conditions, to purchase the Bonds from the District at a purchase price of \$31,341,845.11 (equal to the par amount of the Bonds plus a net original issue premium of \$1,367,670.10, less an underwriting discount of \$25,824.99). The Underwriter is purchasing the Bonds from the District for resale in the normal course of the Underwriter’s business activities. The Underwriter may sell certain of the Bonds at a price greater than such purchase price, as shown on the cover page hereof. The Underwriter reserves the right to offer any of the Bonds to one or more purchasers on such terms and conditions and at such price or prices as the Underwriter, in its discretion, shall determine. The Underwriter reserves the right to join with dealers and other purchasers in offering the Bonds to the public. The Underwriter may offer and sell Bonds to certain dealers (including dealers depositing Bonds into investment trusts) at prices lower than the public offering prices.

### **Financial Advisor**

Piper Jaffray & Co., Leawood, Kansas, is employed as financial advisor to the District to render certain professional services, including advising the District on a plan of financing in connection with the planning, structuring and issuance of the Bonds and various other debt related matters (the “**Financial Advisor**”). The Financial Advisor will not be a manager or a member of any purchasing group submitting a proposal for the purchase of the Bonds.

### **Certain Relationships**

Gilmore & Bell, P.C., as Bond Counsel to the District, has represented the Financial Advisor in transactions unrelated to the issuance of the Bonds, but is not representing the Financial Advisor in connection with the issuance of the Bonds.

### **Certification and Other Matters Regarding Official Statement**

Information set forth in this Official Statement has been furnished or reviewed by certain officials of the District, certified public accountants, and other sources, as referred to herein, which are believed to be reliable. Any statements made in this Official Statement involving matters of opinion, estimates or projections, whether or not so expressly stated, are set forth as such and not as representations of fact, and no representation is made that any of the estimates or projections will be realized.

Simultaneously with the delivery of the Bonds, the President of the Board of Education, acting on behalf of the District, will furnish to the purchaser of the Bonds a certificate which shall state, among other things, that to the best knowledge and belief of such officer, this Official Statement (and any amendment or supplement hereto) as of the date of sale and as of the date of delivery of the Bonds does not contain any untrue statement of a material fact or omit to state a material fact required to be stated therein or necessary to make the statements herein, in light of the circumstances under which they were made, not misleading in any material respect.

The form of this Official Statement, and its distribution and use by the purchaser of the Bonds has been approved by the District. Neither the District nor any of its officers, directors or employees, in either their official or personal capacities, has made any warranties, representations or guarantees regarding the financial condition of the District or the District's ability to make payments required of it; and further, neither the District nor its officers, directors or employees assumes any duties, responsibilities or obligations in relation to the issuance of the Bonds other than those either expressly or by fair implication imposed on the District by the Bond Resolution.

### **Continuing Disclosure**

Pursuant to a Continuing Disclosure Undertaking, the District has agreed to provide to the Municipal Securities Rulemaking Board (the "**MSRB**"), via the EMMA system, not later than 180 days after the end of each fiscal year, beginning with the District's fiscal year ending June 30, 2019, (1) the audited financial statements of the District for that fiscal year and (2) certain operating data of the District (the "**Annual Report**"). The financial statements of the District are audited by the District's independent certified public accountants. The District has also agreed to provide prompt notice of the occurrence of certain material events with respect to the Bonds. See *Appendix C: "Form of Continuing Disclosure Undertaking"* attached to this Official Statement.

The District has entered into prior undertakings under Rule 15c2-12 (the "**Rule**"). The District believes that in the past five years it has complied in all material respects with its prior undertakings under the Rule, except as follows:

- The District timely filed on EMMA its audited financial statements and operating data for fiscal year ended June 30, 2018; however, such audited financial statements and operating data were not properly linked on EMMA to the CUSIPS for certain outstanding obligations of the District that were subject to prior undertakings under the Rule. The District has corrected this issue and linked the audited financial statements and operating data for fiscal year ended June 30, 2018, to such CUSIPS on EMMA.

*[Remainder of this page intentionally left blank.]*

**Additional Information**

Additional information regarding the District or the Bonds may be obtained from the District, Ms. Heather McArthur, Chief Financial Officer, 1818 West Worley, Columbia, Missouri 65203 (573-214-3400) or from the Financial Advisor, Piper Jaffray & Co., Attention: Mr. Todd Goffoy, 11635 Rosewood Street, Leawood, Kansas 66211 (913-345-3373).

**THE SCHOOL DISTRICT OF COLUMBIA,  
BOONE COUNTY, STATE OF MISSOURI**

By: \_\_\_\_\_ /s/ Janis Mees  
President of the Board of Education

**APPENDIX A**

**THE SCHOOL DISTRICT OF COLUMBIA,  
BOONE COUNTY, STATE OF MISSOURI**

**GENERAL, ECONOMIC AND FINANCIAL INFORMATION**

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## GENERAL AND ECONOMIC INFORMATION CONCERNING THE DISTRICT

### Location and Size

The District is located in Boone County, Missouri, and encompasses approximately 303 square miles. Most of the residents of the District reside within the City of Columbia (highlighted in map at right). The District also includes surrounding unincorporated areas in Boone County.



### Population

	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2017</u>
District	80,456	94,307	112,803	147,408
Columbia	62,061	69,101	84,531	121,717
Boone County	100,376	112,379	135,454	178,271
State of Missouri	4,916,766	5,117,073	5,595,211	6,113,532

Source: U.S. Census Bureau, American Community Survey.

### Government and Organization

The District is a seven-director school district formed pursuant to Chapter 162 of the Revised Statutes of Missouri. The District is governed by a seven-member Board of Education. The members of the Board are elected by the voters of the District for three-year staggered terms. All Board members are elected at-large and serve without compensation. The Board is responsible for all policy decisions. The President of the Board is elected by the Board from among its members for a term of one year and has no regular administrative duties. The Secretary and Treasurer are appointed by the Board and may or may not be members of the Board.

The Board of Education appoints the Superintendent of Schools who is the chief administrative officer of the District responsible for carrying out the policies set by the Board. Additional members of the administrative staff are appointed by the Board of Education upon recommendation by the Superintendent.

The current members and officers of the Board of Education are:

<u>Name</u>	<u>Office</u>	<u>First Elected or Appointed</u>	<u>Current Term Began</u>	<u>Current Term Expires</u>
Ms. Janis Mees	President and Member	4/2007	4/2016	4/2019
Mr. Paul Cushing	Vice President and Member	4/2014	4/2017	4/2020
Mr. James Whitt	Member	6/2009	4/2016	4/2019
Mr. Jonathan Sessions	Member	4/2010	4/2017	4/2020
Ms. Helen Wade	Member	4/2011	4/2017	4/2020
Ms. Susan Blackburn	Member	4/2018	4/2018	4/2021
Ms. Teresa Maledy	Member	4/2018	4/2018	4/2021

The Board has appointed Tracy Davenport, as Secretary of the Board of Education. Ms. Davenport is also employed by the District as Executive Assistant to the Chief Financial Officer.

The Superintendent of Schools is Dr. Peter Stiepleman. He has served as an educator and an administrator for approximately 19 years. Prior to his appointment in 2014, Dr. Stiepleman served as Assistant Superintendent for Elementary Education at the District from 2010 to 2014. Dr. Stiepleman holds a Bachelor of Arts in Spanish from Skidmore College in Saratoga Springs, New York, and a Master of Education and an Education Doctorate from Mills College in Oakland, California.

Ms. Heather M. McArthur was appointed to serve as the District’s interim Chief Financial Officer on March 15, 2018, and was subsequently appointed as the District’s Chief Financial Officer. Ms. McArthur also serves as the Treasurer of the Board of Education. Ms. McArthur is a licensed certified public accountant, who has been employed by the District for over 12 years. She served in the role as Chief Accountant in the District’s Business Services Department for the first 9 of those years and, since 2015, serving as the Administrative Project Manager, working directly with the Chief Financial Officer and Superintendent’s cabinet, with significant involvement in the District’s budgeting process, long range planning, contracts and other special projects.

**Educational Facilities**

The following table contains descriptive information on the various schools and sites owned by the District. Beginning in the fall of 2013, all secondary schools were reorganized. All schools serving grades 6 through 9 became middle schools for grades 6 through 8. All four high schools now serve grades 9 through 12.

<u>Name of School</u>	<u>Grades Served</u>
Battle High School 7575 St. Charles Road	PS/9-12
Hickman High School 1104 North Providence Road	PS/9-12
Rock Bridge Senior High School 4303 South Providence Road	PS/9-12
Frederick Douglass High School 310 North Providence Road	PS/6-12
Jefferson Middle School 713 Rogers Street	6-8
Oakland Middle School 3405 Oakland Place	6-8
West Middle School 401 Clinkscapes Road	6-8
Ann Hawkins Gentry Middle School 4200 Bethel Street	6-8
John B. Lange Middle School 2201 E. Smiley Lane	6-8
Smithton Middle School 3600 West Worley Street	6-8
Benton Elementary School 1410 Hinkson Avenue	K-5
Blue Ridge Elementary School 2801 Leeway Drive	PS-5
Cedar Ridge Elementary School 1100 Roseta Avenue	K-5
Derby Ridge Elementary School 4000 Derby Ridge Drive	K-5
Fairview Elementary School 909 Fairview Road	PS-5
Alpha Hart Lewis Elementary School 5801 Arbor Pointe Parkway	PS-5
Grant Elementary School 10 East Broadway	PK/PS-5
Locust Street Expressive Arts Elementary School 1208 Locust	K-5



<u>Name of School</u>	<u>Grades Served</u>
Midway Heights Elementary School 8130 West Highway 40	K-5
Mill Creek Elementary School 2200 Nifong Blvd. West	K-5
New Haven Elementary School 3301 New Haven Road	K-5
Parkade Elementary School 111 Parkade Boulevard	K-5
Mary Paxton Keeley Elementary School 201 Park DeVille	K-5
John Ridgeway Elementary School 107 East Sexton Road	K-5
Rock Bridge Elementary School 5151 S. Highway 163	PS-5
Russell Boulevard Elementary School 1800 West Rollins Road	PS-5
Shepard Boulevard Elementary School 2616 Shepard Boulevard	PS-5
Two Mile Prairie Elementary School 5450 North Highway Z	K-5
West Boulevard Elementary School 319 West Boulevard North	PS-5
Eliot Battle Elementary School 2500 Battle Avenue	PS-5
Beulah Ralph Elementary School 5801 South Highway KK	K-5
Center for Gifted Education (Field School) 1010 Range Line	2-5
Early Childhood Discovery Center 901 Rainforest Parkway	PS/PK
Center for Early Learning – North 2191 E. Smiley Lane	PS/PK
Center for Responsive Education (CORE) 4600 Bethel Road	--

### History of Enrollment

The following table shows student enrollment in the District as of the last Wednesday in September, for each of the last four completed school years (ended June 30, 2015 through 2018) and the current school year (ending June 30, 2019).

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Preschool (PK/PS)	686	750	788	766	645
Elementary (K-5)	8,403	8,315	8,287	8,428	8,506
Middle (6-8)	3,784	3,864	3,983	4,086	4,166
Senior High (9-12)	<u>5,100</u>	<u>5,039</u>	<u>5,112</u>	<u>5,272</u>	<u>5,337</u>
Total	17,973	17,968	18,170	18,552	18,654

Source: Missouri Department of Elementary and Secondary Education for fiscal years ended June 30, 2014 through 2016; District for fiscal years ended June 30, 2017 and June 30, 2018 and fiscal year ending June 30, 2019.

## Other District Statistics

The following table shows additional information about the District compiled by the Department of Elementary and Secondary Education for the last five completed fiscal years for which such information is available.

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>
Avg. Daily Attendance (ADA)	16,649	16,671	16,690	16,828	17,114
Current Expenditures per ADA	\$10,488	\$10,709	\$10,942	\$12,006	\$11,911
Students per Teacher	13	13	13	13	13
Students per Classroom Teacher	18	18	18	17	17

Source: Missouri Department of Elementary and Secondary Education.

## School Rating and Accreditation

DESE administers the Missouri School Improvement Program (“MSIP”) the state’s school accountability system for reviewing and accrediting public school districts in Missouri. Since MSIP was established in 1990, four review cycles have been completed, each cycle lasting from five to six years. The fifth cycle, referred to as MSIP 5, began in the 2012-13 school year.

DESE computes an Annual Performance Report (APR) for every public school district and charter local education agency and for each school. This overall score is comprised of scores for each of the MSIP 5 performance standards: (1) Academic Achievement (percent proficient or advanced in English language arts, mathematics, science and social studies), (2) Subgroup Achievement (percent proficient or advanced in English language arts, mathematics, science and social studies for students in certain super subgroups (Hispanic, Black, FRL (free/reduced price lunch eligible), IEP (Individualized Education Program for child with disability), ELL (English Language Learners), (3) High School Readiness (K-8 districts) or College and Career Readiness (K-12 districts) based on certain test scores, (4) Attendance Rate, and (5) Graduation Rate (K-12 districts). Status, progress and growth (where applicable) are used to calculate a comprehensive score used to determine the accreditation level of a school district.

Under MSIP 5, there are four levels of school accreditation: (1) Accredited With Distinction, for districts with equal to or greater than 90% of the points possible on the APR and meeting other criteria yet to be determined by the State Board of Education, (2) Accredited, for districts with scoring equal to or greater than 70% of the points possible on the APR, (3) Provisional, for districts with equal to or greater than 50% but less than 70% of the points possible on the APR, and (4) Unaccredited, for districts scoring less than 50% of the points possible on the APR. In the District’s 2018 APR, the District earned 93.3% of the points possible, placing the District in the “Accredited” category (as stated above, no placement in the Accredited with Distinction Category is currently possible).

The MSIP classification is not a bond or debt rating, but is solely an evaluation made by DESE.

## Municipal Services and Utilities

The City of Columbia provides the normal range of governmental services for facilities within the city limits, maintenance, police protection, fire protection, street and bridges, civil defense and joint communications, code enforcement, building inspections, health services, animal control and parks.

In addition, the City of Columbia owns and operates several enterprise operations. Enterprise operations include electric (generation and distribution), water, sewer, refuse collection, airport, transit system, and recreation services. Enterprise operations derive their revenues entirely from user fees, with the exception of the airport, transit system and recreation services, which receive operating subsidies from the City of Columbia’s General Fund.

## **Medical and Health Facilities**

There are approximately 1,700 hospital beds and approximately 800 doctors in Columbia including specialists in every field. Columbia has been chosen by various levels of government as a regional and statewide focal point for medical services. Columbia's medical facilities are comparable to those found in a city of nearly half a million population.

Three of Columbia's six hospitals specialize in the care of general acute illnesses: Boone Hospital Center, University Women's and Children's Hospital and University Hospital, which is a teaching hospital. The Eye Research Foundation of Missouri, sponsored by the Lions Club, is also located in Columbia. The Mid-Missouri Mental Health Center is a short-term intensive treatment facility for children and adults. The Harry S. Truman Memorial Veterans Hospital serves the needs of veterans in the central Missouri area. Two medical facilities specializing in cancer research and patient care are the Ellis Fischel Cancer Center and the Cancer Research Center.

Charter Behavioral Health System of Columbia, a psychiatric hospital with 96 beds, provides general psychiatric services to both youth and adults.

Special services for persons with mental retardation and developmental disabilities are offered by the Woodhaven Learning Center, which offers vocational and self-development training programs.

A variety of retirement and nursing facilities provide Columbia's older citizens with care and medical assistance. Several retirement homes are also located in Columbia.

## **Transportation and Communications Facilities**

Columbia is located in the center of Missouri and serves as a crossroads for travelers going east and west on Interstate 70, and north and south on U.S. 63.

Sixteen motor carriers provide full truck freight service to Kansas City, St. Louis, Chicago and other midwestern markets. Branch lines of the Norfolk & Southern Railway make daily freight stops in Columbia. In addition, United Parcel Service, Federal Express and DHL offer delivery services from Columbia to most states in the nation.

American Airlines and United service Columbia Regional Airport located eleven miles southeast of Columbia. The airport serves both Columbia and Jefferson City, the state capital of Missouri, which is located 30 miles southeast of Columbia. Private flying service and charter flights are also available at the Columbia Regional Airport.

The City-operated transit system runs scheduled routes throughout the City on Monday through Saturday with special routes serving morning and evening commuters.

Media coverage is provided by two local daily newspapers, six television stations and fifteen local radio stations. The *Columbia Missourian*, a morning newspaper, is written and edited by students under the supervision of professionals at the University of Missouri School of Journalism. The evening newspaper, the *Columbia Daily Tribune*, is locally owned and independent. Television programming is available from the major networks through four local stations and two in Jefferson City. Mediacom Cable Service and Charter Communications Capital Cable television services offer viewers additional channel capacity for broadcasts.

## **Recreational and Cultural Facilities**

Year-round activity programs are sponsored by the City of Columbia's Parks and Recreation Department, which maintains various recreational centers and more than 40 city and neighborhood parks. Park facilities in

Columbia include nature trails, fishing lakes, picnic areas, playgrounds, year-round swimming facilities, lighted tennis courts and golf courses.

Two major state parks are within a few miles of Columbia's city limits. The Lake of the Ozarks, a popular recreational resort area, is located approximately eighty miles southwest of Columbia.

Private clubs and commercial enterprises offer dance, roller skating, bowling, gymnastics, tennis, handball, golf and swimming. College and University facilities are also open to the public when classes are not in session.

Because it is the site of a major university and two progressive liberal arts colleges, Columbia has cultural activities that are rare for a community of its size. The stars of theater and music, rock and folk bands, symphony orchestras and dance groups regularly schedule appearances in Columbia. Columbia offers a civic band, community summer theater and radio drama programs for local participation. The Columbia Art League, in conjunction with the University, exhibits and promotes student and local artwork.

The Daniel Boone Regional Library is located in Columbia and serves other areas of Boone County with a traveling bookmobile. The library is an active focal point for children's organized programs, exhibits for local artists and meeting rooms for community groups. Other major library resources in Columbia include the University's Ellis Library, the State Historical Society of Missouri and the Western Historical Manuscript Collection.

Columbia has become a regional shopping center for the central Missouri area. Specialty shops, department stores and discount centers are located in the downtown shopping area, as well as the Columbia Mall and numerous shopping plazas in the City's suburban areas. Three multi-story parking garages are located one-half block from the City's downtown area, and downtown shops are within walking distance of the college campuses.

## **Economy**

The City of Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the City of Columbia's economic base. Six major hospitals employ a significant portion of the area work force in medically related occupations. In addition, the City of Columbia serves as the home of several major insurance companies and many light industrial facilities.

Education is also a major employer in the area due to the University of Missouri, Columbia College and Stephens College, as well as the Columbia School District, being located in the City of Columbia.

Other area industry consists of printing, structural metal fabrication, structural materials production, electronics products and bottling and food processing.

## Employment

Listed below are the major employers located in the District and the approximate number of employed by each:

<u>Major Employers</u>	<u>Type of Business</u>	<u>Number of Employees</u>
University of Missouri-Columbia	Education	8,706
University Hospital and Clinics	Medical/Education	4,600
Columbia Public Schools	Education	2,517
Veterans United Home Loans	Veterans Home Loans	1,742
City of Columbia	City Government	1,487
Harry S Truman Veterans Hospital	Medical	1,341
Boone Hospital Center	Medical	1,220
Shelter Insurance Companies	Insurance	1,139
Joe Machens Dealerships	Automobile Dealer	882
MBS Textbook Exchange, Inc.	Distribution of Textbooks	827
State Farm Insurance Companies	Insurance	700
Columbia College	Education	684
Hubbell Power Systems, Inc. <sup>(1)</sup>	Electric Utility Equipment	580
Kraft Heinz	Food Processing	508
State of Missouri (excludes MU) <sup>(1)</sup>	State Government	503
Boone County Government	County Government	448
3M	Manufacturing	444
EAG Laboratories, Inc. (formerly ABC Labs)	Analytical Services	372
MidwayUSA	Hunting & Gun-Related Products	346
US Postal Service <sup>(1)</sup>	Government Mail Delivery	303

Source: Columbia Regional Economic Development, Inc., Columbia/Boone County, Missouri, Facts and Figures 2017-2018.

<sup>(1)</sup> Figures reported 2016 or prior.

The following tables set forth unofficial employment figures for Boone County for the last five calendar years:

<u>Average for Year</u>	<u>Total Labor Force</u>	<u>Unemployed</u>	<u>Unemployment Rate</u>
2018	97,518	2,276	2.4%
2017	97,496	2,543	2.6
2016	99,372	3,227	3.2
2015	99,523	3,488	3.5
2014	98,216	4,060	4.1

Source: MERIC (Missouri Economic Research and Information Center – *Local Area Unemployment Statistics*).

## Agriculture

The agricultural industry in Boone County consists of farming, food processing, wholesaling, storage and retailing. Major livestock includes cattle, hogs and horses. Dairying and poultry production are limited.

## Building Construction

The following table indicates the number of building permits and total estimated valuation of these permits issued within the City of Columbia over a five-year period and as of September 2018<sup>(1)</sup>, the last date available. These numbers reflect permits issued either for new construction or for major renovation.

<u>Calendar</u> <u>Year to Date</u>	<u>Number of Permits Issued</u>			<u>Estimated Valuation</u>		
	<u>Residential</u>	<u>Non-Residential</u>	<u>Total</u>	<u>Residential</u>	<u>Non-Residential</u>	<u>Total</u>
2018 <sup>(2)</sup>	770	199	969	\$ 62,229,012	\$ 85,970,648	\$148,199,660
2017	857	255	1,112	204,541,569	151,072,503	355,614,072
2016	1,036	236	1,272	199,235,378	111,980,844	311,216,222
2015	1,178	271	1,449	218,812,104	121,687,541	340,499,645
2014	1,052	265	1,317	227,367,340	120,071,137	347,438,477
2013	1,571	286	1,857	198,235,099	97,428,318	295,663,417

Source: City of Columbia, Department of Public Works.

(1) Effective October 1, 2018, the Department of Community Development installed a new software system and only fiscal year to date reports will be available until sufficient data is available to provide calendar year to date reports.

(2) September 2018 calendar year to date.

## Other Statistics

### *Income.*

The following table shows certain per capita personal income for Boone County and the State of Missouri:

<u>Year</u>	<u>Boone County</u>	<u>State of Missouri</u>
2017	\$44,797	\$44,978
2016	43,816	43,587
2015	43,580	42,839

Source: U.S. Department of Commerce - Bureau of Economic Analysis.

(1) Per Capita Personal Income is the annual total personal income of residents divided by resident population as of July 1. "Personal Income" is the sum of net earnings by place of residence, rental income of persons, personal dividend income, personal interest income, and transfer payments. "Net Earnings" is earnings by place of work — the sum of wage and salary disbursements (payrolls), other labor income, and proprietors' income — less personal contributions for social insurance, plus an adjustment to convert earnings by place of work to a place-of-residence basis. Personal Income is measured before the deduction of personal income taxes and other personal taxes and is reported in current dollars (no adjustment is made for price changes).

### *Housing.*

#### Median Housing Value of Owner-Occupied Housing Units

District	\$184,000
Boone County	181,900
City of Columbia	187,100
State of Missouri	156,700

Sources: U.S. Census Bureau, American Community Survey, 2017.

## DEBT STRUCTURE OF THE DISTRICT

### Overview

The following table summarizes certain financial information concerning the District. This information should be reviewed in conjunction with the information contained in this section and the financial statements of the District in *Appendix B* hereto.

2018 Assessed Valuation <sup>(1)</sup>	\$2,480,531,231
2018 Estimated Actual Valuation <sup>(2)</sup>	\$10,913,515,977
Outstanding General Obligation Bonds (“ <b>Direct Debt</b> ”) <sup>(3)</sup>	\$310,272,000
Estimated Population (2017)	147,408
Per Capita Direct Debt	\$2,104.85
Ratio of Direct Debt to Assessed Valuation	12.51%
Ratio of Direct Debt to Estimated Actual Valuation	2.84%
Overlapping and Underlying General Obligation Debt (“ <b>Indirect Debt</b> ”) <sup>(4)</sup>	\$7,733,857
Total Direct and Indirect Debt	\$318,005,857
Per Capita Direct and Indirect Debt	\$2,157.32
Ratio of Direct and Indirect Debt to Assessed Valuation	12.82%
Ratio of Direct and Indirect Debt to Estimated Actual Valuation	2.91%

<sup>(1)</sup> Includes 2018 real and personal property certified by the Boone County Clerk, but excludes assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District and excludes assessed valuations attributable to state assessed railroad and utility property. For further details see the section “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT**” herein.

<sup>(2)</sup> Estimated actual valuation is calculated by dividing different classes of property by the corresponding assessment ratio. For a detail of these different classes and ratios see the section “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT**” herein.

<sup>(3)</sup> Includes \$280,272,000 aggregate principal amount of District’s outstanding general obligation bonds and the Bonds in the aggregate principal amount of \$30,000,000 as of March 27, 2019, the date of issuance of the Bonds. Excludes \$39,800,000 principal amount of District’s General Obligation Refunding and Improvement Bonds, Series 2011, maturing on March 1, 2022, and thereafter, which have been advance refunded and will be redeemed and paid from moneys on deposit in an escrow trust agreement on March 1, 2021. For further details see the section “**DEBT STRUCTURE OF THE DISTRICT – Current Long-Term General Obligation Indebtedness**” herein.

<sup>(4)</sup> For further details see the section “**DEBT STRUCTURE OF THE DISTRICT – Overlapping or Underlying Indebtedness**” herein.

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**Current Long-Term General Obligation Indebtedness**

The following table sets forth all of the outstanding general obligation indebtedness of the District following issuance of the Bonds. The amounts outstanding shown below exclude principal of bonds either refunded or defeased for which the District has funds deposited with escrow agents under escrow trust agreements in such amounts to be sufficient, together with the interest to accrue thereon, to pay such bonds.

<u>Category of Indebtedness</u>	<u>Date of Indebtedness</u>	<u>Amount Outstanding<sup>(1)</sup></u>
General Obligation Qualified School Construction Bonds, Series 2009B (Tax Credit Bonds)	November 19, 2009	\$ 9,187,000
General Obligation Qualified School Construction Bonds, Series 2010C (Direct-Pay Bonds)	November 18, 2010	6,465,000
General Obligation Refunding & Improvement Bonds, Series 2011	June 1, 2011	1,250,000 <sup>(2)</sup>
General Obligation Refunding and Improvement Bonds, Series 2012	April 4, 2012	33,050,000
General Obligation Refunding and Improvement Bonds, Series 2013	May 1, 2013	8,780,000
General Obligation Bonds, Series 2014	March 5, 2014	48,230,000
General Obligation Refunding and Improvement Bonds, Series 2015	April 22, 2015	59,765,000
General Obligation Refunding and Improvement Bonds, Series 2016	April 28, 2016	31,840,000
General Obligation School Building Bonds, Series 2017	April 12, 2017	10,000,000
General Obligation Refunding Bonds, Series 2017B	November 1, 2017	37,955,000
General Obligation Improvement Bonds, Series 2018	March 27, 2018	33,750,000
General Obligation Improvement Bonds, Series 2019	March 27, 2019	<u>30,000,000</u>
<b>TOTAL</b>		<b><u>\$310,272,000</u></b>

<sup>(1)</sup> Excludes March 1, 2019 principal payments.

<sup>(2)</sup> Excludes \$39,800,000 principal amount of District’s General Obligation Refunding and Improvement Bonds, Series 2011, maturing on March 1, 2022, and thereafter, which have been advance refunded with proceeds of the District’s General Obligation Refunding Bonds, Series 2017B, and will be redeemed and paid prior to maturity on March 1, 2021, from moneys on deposit in an escrow trust agreement.

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## History of General Obligation Indebtedness

The following table sets forth debt information pertaining to the District as of the end of each of the following fiscal years:

<u>As of June 30</u>	<u>Total Outstanding Debt</u> <sup>(1)</sup>	<u>Debt as % of Assessed Value</u> <sup>(2)</sup>
2018	\$291,882,000	12.15%
2017	270,232,000	11.61
2016	271,432,000	12.02
2015	248,792,000	11.33
2014	225,302,000	10.58

Source: CAFR Fiscal Years Ended June 30, 2014 through 2018.

(1) Excludes principal of bonds either refunded or defeased for which the District has funds deposited with escrow agents under escrow trust agreements in such amounts to be sufficient, together with the interest to accrue thereon, to pay such bonds.

(2) Excludes incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District and state assessed railroad and utility property. If state assessed railroad and utility property and the incremental increase in the assessed value of property within TIF Districts were taken into account, the net debt as a percentage of total assessed valuation would be lower than the percentages shown above (15% being the maximum percentage allowed by the Missouri Constitution). For more information see the section “**Legal Debt Capacity**” herein.

The District has never defaulted on the payment of any of its debt obligations.

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## Debt Service Requirements

The following schedule shows the yearly principal and interest requirements for all general obligation bonds of the District that will be outstanding after the issuance of the Bonds.

Fiscal Year Ended <u>June 30</u>	All Outstanding Bonds		Bonds Being Offered		Total
	Principal <sup>(2)</sup>	Interest	Principal	Interest	
2019 <sup>(1)</sup>	\$11,610,000.00	\$11,475,740.85 <sup>(3)(4)</sup>	--	--	\$ 23,085,740.85
2020	12,025,000.00	11,174,168.88 <sup>(3)(4)</sup>	--	\$ 958,098.72	24,157,267.60
2021	5,645,000.00	10,748,868.88 <sup>(3)(4)</sup>	--	1,032,681.26	17,426,550.14
2022	21,172,000.00	10,019,541.38 <sup>(3)</sup>	\$ 1,275,000.00	1,032,681.26	33,499,222.64
2023	12,400,000.00	9,455,481.38 <sup>(3)</sup>	1,290,000.00	968,931.26	24,114,412.64
2024	13,245,000.00	8,894,431.38 <sup>(3)</sup>	1,300,000.00	904,431.26	24,343,862.64
2025	13,660,000.00	8,285,681.38 <sup>(3)</sup>	1,370,000.00	878,431.26	24,194,112.64
2026	14,575,000.00	7,641,931.38 <sup>(3)</sup>	1,415,000.00	809,931.26	24,441,862.64
2027	15,460,000.00	6,963,362.64 <sup>(3)</sup>	1,510,000.00	781,631.26	24,714,993.90
2028	15,890,000.00	6,471,197.64 <sup>(3)</sup>	1,305,000.00	706,131.26	24,372,328.90
2029	10,490,000.00	5,973,833.88 <sup>(3)</sup>	1,355,000.00	653,931.26	18,472,765.14
2030	24,260,000.00	5,535,696.95	1,645,000.00	599,731.26	32,040,428.21
2031	18,865,000.00	4,856,881.26	1,755,000.00	533,931.26	26,010,812.52
2032	21,160,000.00	4,098,256.26	1,480,000.00	485,668.76	27,223,925.02
2033	22,000,000.00	3,219,112.50	1,780,000.00	443,118.76	27,442,231.26
2034	21,280,000.00	2,320,168.76	1,920,000.00	391,943.76	25,912,112.52
2035	16,605,000.00	1,409,568.76	1,980,000.00	334,343.76	20,328,912.52
2036	13,725,000.00	822,443.76	2,050,000.00	274,943.76	16,872,387.52
2037	4,910,000.00	266,381.26	2,115,000.00	210,881.26	7,502,262.52
2038	2,905,000.00	98,043.76	2,190,000.00	144,787.50	5,337,831.26
2039	--	--	<u>2,265,000.00</u>	<u>73,612.50</u>	<u>2,338,612.50</u>
<b>TOTAL</b>	<b><u>\$291,882,000.00</u></b>	<b><u>\$119,730,792.94</u></b>	<b><u>\$30,000,000.00</u></b>	<b><u>\$12,219,842.64</u></b>	<b><u>\$453,832,635.58</u></b>

<sup>(1)</sup> Totals include debt service payments that have been made on September 1, 2018 and March 1, 2019, respectively, during the District's current fiscal year ending June 30, 2019.

<sup>(2)</sup> *Excludes* \$39,800,000 principal amount of the District's General Obligation Refunding and Improvement Bonds, Series 2011 (the "**Series 2011 Bonds**"), maturing on March 1, 2022, and thereafter, which have been advance refunded with proceeds of the District's General Obligation Refunding Bonds, Series 2017B (the "**Series 2017B Bonds**"), and will be redeemed and paid on March 1, 2021, from moneys on deposit in an escrow fund (the "**Escrow Fund**") pursuant to an Escrow Trust Agreement dated November 1, 2017 (the "**Escrow Trust Agreement**").

<sup>(3)</sup> For the District's fiscal years ending June 30, 2019 through 2030, reflects the interest payments due on the District's outstanding General Obligation Qualified School Construction Bonds, Series 2010C (the "**Series 2010C Bonds**") in each fiscal year *less* the direct-payment subsidy the District expects to receive from the United States Treasury in each of those fiscal year that will be used to off-set a portion of the interest payments made by the District during each of those fiscal years. At the time the Series 2010C Bonds were issued, the District expected to receive a direct-payment subsidy in each fiscal year in an amount equal to 100% of the interest payments due on the Series 2010C Bonds in each fiscal year; however, under the Balanced Budget and Balanced Budget and Emergency Deficit Control Act of 1985, as amended, certain automatic reductions in the amounts of subsidy payments have occurred since March 1, 2013. For the federal fiscal year ended September 30, 2018, the subsidy payments were reduced by 6.6% and will be reduced by 6.2% for the federal fiscal year ending September 30, 2019, as a result of automatic cuts in federal spending commonly referred to as "**Sequestration.**" The interest paid on the Series 2010C Bonds on September 1, 2018, excludes the subsidy expected to be received by the District to offset the interest paid by the District on that date based upon the 2018 federal sequestration rate of 6.6% (meaning the District expects to receive a subsidy equal to 93.4% of the interest paid on the Series 2010C Bonds on September 1, 2018). The interest payable on the Series 2010C Bonds on March 1, 2019, through September 1, 2029, excludes the subsidy expected to be received by the District to offset a portion of the interest payments due on the Series 2010C Bonds in each of those fiscal years based upon the 2019 federal sequestration rate of 6.2% (meaning the District expects to receive a subsidy equal to 93.8% of the interest paid on the Series 2010C Bonds in each of those fiscal years). If this assumption remains constant, the District will be required to pay approximately \$20,799 in interest annually on the Series 2010C Bonds until final maturity.

<sup>(4)</sup> Includes interest due on District's Series 2011 Bonds scheduled to become due prior to and on March 1, 2021, the redemption date for Series 2011 Bonds, that will be paid from moneys on deposit in the District's Debt Service Fund. *Excludes* interest due on the District's Series 2017B Bonds scheduled to become due prior to and on March 1, 2021, to be paid from cash and maturing escrowed securities on deposit in the Escrow Fund pursuant to the Escrow Trust Agreement.

## Overlapping or Underlying General Obligation Indebtedness

The following table sets forth overlapping and underlying general obligations indebtedness of political subdivisions with boundaries overlapping the District or lying within the District following the issuance of the Bonds, and the percent attributable (on the basis of assessed valuation for calendar year 2018) to the District, based on information furnished by the jurisdictions responsible for the debt. The District has not independently verified the accuracy or completeness of such information. Furthermore, political subdivisions may have ongoing programs requiring the issuance of substantial additional bonds, the amounts of which cannot be determined at this time. The general obligation indebtedness outstanding is as of March 1, 2019.

<u>Jurisdiction</u>	<u>Obligations Outstanding</u>	<u>Percent Attributable to the District</u>	<u>Amount Attributable to the District</u>
Boone County	\$1,687,683	86.0%	\$1,451,407
Boone County Fire Protection District	9,105,000	69.0	<u>6,282,450</u>
Total			<u>\$7,733,857</u>

Source: Missouri State Auditor Bond Registration Reports; most recent data available from Municipal Securities Rulemaking Board's Electronic Municipal Market Access system website.

## Legal Debt Capacity

Under Article VI, Section 26(b) of the Constitution of Missouri, the District may incur indebtedness for authorized school district purposes not to exceed 15% of the valuation of taxable tangible property in the District according to the last completed assessment upon the approval of four-sevenths of the qualified voters in the District voting on the proposition at any municipal, primary or general election or two-thirds voter approval on any other election date.

The legal debt limitation and debt margin of the District are as follows:

### Legal Debt Limitation and Debt Margin

Constitutional Debt Limitation under Article VI, Section 26(b) (15% of 2018 assessed valuation of \$2,483,979,026 <sup>(1)</sup> )	\$372,596,854 <sup>(1)</sup>
General Obligation Bonds Outstanding, including the Bonds	<u>310,272,000</u>
Legal Debt Margin under Article VI, Sections 26(b)	<u>\$ 62,324,854</u>

<sup>(1)</sup> Includes assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District.

The District's debt margin would actually be greater if the value attributable to state assessed railroad and utility property were included in the calculation. Because of the manner in which tax collections are distributed to school districts from assessments of state assessed railroad and utility property (see the section "**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT-Property Valuations-Current Assessed Valuation**" herein), the cumbersome task of determining the valuation of such property physically located within a school district is not normally undertaken unless, without the value of such property included in the calculation, the district would exceed its legal debt limit. It was not necessary to determine the value of state assessed railroad and utility property within the District because, even excluding such value, the principal amount of all of the District's general obligation bonds outstanding is well below the constitutional limitation of 15% of the valuation of all other taxable tangible property within the District.

## Other Obligations of the District

**Series 2011A and Series 2011B Certificates.** On October 6, 2011, the District approved the delivery of (i) its Certificates of Participation (School District Administration Building Project), Series 2011A, in the original principal amount of \$8,120,000 (the “**Series 2011A Certificates**”) for the purpose of constructing an approximately 40,000 square foot addition to an existing building on the Administration Building site, as well as energy-efficiency improvements and other improvements to the existing Administration Building and (ii) its Certificates of Participation (Early Childhood Special Education Building Project), Series 2011B, in the original principal amount of \$895,000 (the “**Series 2011B Certificates**”) for the purpose of acquiring the Early Childhood Special Education Building site and improving the building currently located on the site to result in five classrooms and an indoor activity area for occupational therapy, physical therapy and gross motor-skill development. The District received approval for a multi-year federal grant administered by the Missouri Department of Elementary and Secondary Education to pay the costs of the EC-SPED Project. The grant is expected to be sufficient to reimburse the District for that portion of the Rental Payments distributable to Owners of the Series 2011B Certificates.

The following schedule shows the yearly Rental Payments that are payable by the District under the Lease, subject to annual appropriation, and that is distributable to owners of the Series 2011A Certificates and the Series 2011B Certificates:

Fiscal Year Ended June 30	Series 2011A Rental Payments			Series 2011B Rental Payments			TOTAL BASIC RENT
	Principal Portion	Interest Portion	Total	Principal Portion	Interest Portion	Total	
2019 <sup>(1)</sup>	\$ 225,000.00	\$ 286,084.50	\$ 511,084.50	\$115,000.00	\$4,560.00	\$119,560.00	\$ 630,644.50
2020	235,000.00	280,270.75	515,270.75	<u>120,000.00</u>	<u>1,590.00</u>	<u>121,590.00</u>	636,860.75
2021	245,000.00	273,604.50	518,604.50				518,604.50
2022	255,000.00	266,099.50	521,099.50				521,099.50
2023	270,000.00	257,624.50	527,624.50				527,624.50
2024	280,000.00	248,062.00	528,062.00				528,062.00
2025	295,000.00	237,490.75	532,490.75				532,490.75
2026	310,000.00	225,992.00	535,992.00				535,992.00
2027	330,000.00	213,342.00	543,342.00				543,342.00
2028	345,000.00	199,587.00	544,587.00				544,587.00
2029	365,000.00	184,849.50	549,849.50				549,849.50
2030	385,000.00	168,907.00	553,907.00				553,907.00
2031	405,000.00	151,820.75	556,820.75				556,820.75
2032	430,000.00	133,337.00	563,337.00				563,337.00
2033	455,000.00	112,651.00	567,651.00				567,651.00
2034	480,000.00	90,024.00	570,024.00				570,024.00
2035	510,000.00	66,066.00	576,066.00				576,066.00
2036	540,000.00	40,656.00	580,656.00				580,656.00
2037	<u>570,000.00</u>	<u>13,794.00</u>	<u>583,794.00</u>				<u>583,794.00</u>
Total	<u>\$6,930,000.00</u>	<u>\$3,450,262.75</u>	<u>\$10,380,262.75</u>	<u>\$235,000.00</u>	<u>\$6,150.00</u>	<u>\$241,150.00</u>	<u>\$10,621,412.75</u>

<sup>(1)</sup> Totals include principal portion and interest portion of rental payments that have been made on October 1, 2018, during the District’s current fiscal year ending June 30, 2019.

**Capital Lease Obligations.** On May 3, 2017, the District entered into an equipment lease purchase agreement with U.S. Bancorp Government Leasing and Finance, Inc., in the amount of \$3,047,000, with annual interest rate of 1.950%, in order to finance the acquisition of laptop computers for each of the District’s high school students as part of the implementation of the District’s “1:1 Program.” Below is the rental payment schedule reflecting the remaining rental payments due under such equipment lease:

<b>Rental Payment Date</b>	<b>Principal Portion</b>	<b>Interest Rate</b>	<b>Interest Portion</b>	<b>Total Rental Payment</b>
04/01/2019	\$ 758,018.80	1.950%	\$ 22,388.93	\$ 780,407.73
10/01/2019	--		14,998.25	14,998.25
04/01/2020	765,409.48	1.950%	14,998.25	780,407.73
10/01/2020	--		7,535.50	7,535.50
04/01/2021	<u>772,872.23</u>	1.950%	<u>7,535.50</u>	<u>780,407.73</u>
	\$2,296,300.51		\$67,456.43	\$2,363,756.94

### Anticipated Issuance of Additional Long-Term Obligations

**General Obligation Bonds.** On April 3, 2018 (the “2018 Election”), the voters of the District authorized \$30,000,000 of general obligation bonds to be issued by the District for the purpose of, among other things, acquiring and developing sites for school buildings and acquiring, constructing, improving, extending, repairing, remodeling, renovating, furnishing and equipping new and existing school facilities. With these Bonds, the District will issue all of the \$30,000,000 of the general obligation bonds so authorized at the 2018 Election. Under Missouri law, in order to issue additional general obligation bonds to finance new capital improvement projects, the District will need to submit a general obligation bond proposition to the voters of the District at an election and obtain the required majority approval from such qualified voters voting on the question. Currently, the District is discussing the possibility of submitting a general obligation bonds proposition to the voters at the April 7, 2020, election. If a general obligation bonds proposition is submitted, the District anticipates asking the voters to approve the issuance of approximately \$15,000,000 of general obligation bonds. However, the discussions are preliminary and the Board of Education of the District has not taken any formal action to move forward with such election.

**Capital Leases.** Currently, the District does not have any definitive plans to enter into any long-term capital lease transactions to finance the acquisition of equipment or infrastructure improvements within the next three years.

**Operating Leases.** Currently, the District has a 5-year operating lease agreement (the “Prior Lease”) with Sumner/Image Technologies (the “Company”), as lessor, that provides the District, as lessee, with multi-function device machines (copy/fax/scan machines) and centralized printing services district-wide, which is scheduled to terminate on June 30, 2019. On March 11, 2019, the District approved a new 5-year operating lease agreement (“Operating Lease”) with the Company, as lessor, that provides the District, as lessee, with updated multi-function device machines (copy/fax/scan machines) and centralized printing services district-wide. The Operating Lease will begin on July 1, 2019, and will terminate on June 30, 2024, with installation of the machines expected in June or July of 2019. The District estimates the annual lease payments and maintenance costs under the Operating Lease will be approximately \$530,627 (comparable to the Prior Lease). The Operating Lease, like the Prior Lease, is considered a “true lease”; with the Company, as lessor, retaining ownership of the machines throughout the term of the Operating Lease and upon termination of the Operating Lease. As a result, the payments due under the Operating Lease, like the Prior Lease, are considered operating expenses of the District and the District expects to make such payments from moneys on deposit in its General (Incidental) Fund. The payments due under the Operating Lease, like the Prior Lease, will not be paid from moneys in the District’s Debt Service Fund, which moneys are available solely to make payment on the District’s general obligation bonds, such as the Bonds.

## FINANCIAL INFORMATION CONCERNING THE DISTRICT

### Accounting, Budgeting and Auditing Procedures

The District follows an accrual basis of accounting for its government wide financial statements and a modified accrual basis of accounting for its governmental fund financial statements, which is in accordance with accounting principles generally accepted in the United States of America and in conformity with the requirements of Missouri law and the Department of Elementary and Secondary Education of the State of Missouri. Under this system, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Transactions are recorded in the following funds that the District is required to maintain for the accounting of all school moneys:

General (Incidental) Fund  
Special Revenue (Teachers') Fund  
Debt Service Fund  
Capital Projects Fund

The Treasurer of the District is responsible for handling all moneys of the District and administering the above funds. All moneys received by the District from whatever source are credited to the appropriate fund. Moneys may be disbursed from such funds by the Treasurer only for the purpose for which they are levied, collected or received and all checks must be signed by the President of the Board of Education and the Treasurer.

An annual budget of estimated receipts and disbursements for the coming fiscal year is prepared by the Superintendent and is presented to the Board of Education for approval, after a public hearing, prior to July 1. Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level only by approval of a majority of the members of the Board of Education. The District's fiscal year is July 1 through June 30. The budget lists estimated receipts by funds and sources and estimated disbursements by funds and purposes and includes a statement of the rate of levy per hundred dollars of assessed valuation required to raise each amount shown on the budget as coming from District taxes.

The financial records of the District are audited annually by a firm of independent certified public accountants in accordance with generally accepted accounting standards. The annual audits for the two prior fiscal years were performed by Marr and Company, P.C., however, the annual audit for the fiscal year ended June 30, 2018, was completed by Kerber, Eck & Braeckel LLP, Certified Public Accountants. A copy of the annual audit for the fiscal year ended June 30, 2018, is included in this Official Statement in *Appendix B*. A summary of significant accounting policies of the District is contained in the Notes accompanying the financial statements in *Appendix B*. Financial statements for earlier years are available for examination in the District's office.

The School District of Columbia has been awarded the Certificate of Excellence in Financial Reporting by the Association of School Business Officials (since fiscal year 1981) and the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting (since fiscal year 1982). The District was recognized by the GFOA as a 30-year recipient for the 2015 year. These awards are made only to governmental units, which publish a comprehensive annual financial report that is easily readable, efficiently organized and that conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. Receiving these awards is recognition that the District has met the highest standards of excellence in school financial reporting. The District submitted its annual report for the period ended June 30, 2018, for consideration in the awards programs, but the recipients of the awards have not yet been announced.

### Sources of Revenue

The District finances its operations through the local property tax levy, state sales tax, State Aid, federal grant programs and miscellaneous sources. Debt service on general obligation bonds is paid from amounts in the District's Debt Service Fund. The primary source of money in the Debt Service Fund is local property taxes derived from a debt service levy. However, the Debt Service Fund may also contain money derived from

transfers from the Incidental Fund described under the section “**Missouri School Finance Laws – Transfers from Incidental Fund to Debt Service Fund and/or Capital Projects Fund,**” from State Aid in the Classroom Trust Fund (discussed below), and from certain other taxes or payments-in-lieu-of-taxes which may be placed in the Debt Service Fund at the discretion of the Board of Education.

For the 2018-19 fiscal year, the District’s budgeted sources of revenue are as follows:

<u>Revenue Source</u>	<u>Amount</u>	<u>% of Total</u>
Local Revenue	\$181,279,216	66.74%
County and Utility Revenue	2,137,409	0.79
State Revenue	70,087,457	25.81
Federal Revenue	15,727,273	5.79
Other Revenue <sup>(1)</sup>	<u>2,357,160</u>	<u>0.87</u>
Total	<u>\$271,588,515</u>	<u>100.00%</u>

Source: District’s 2018-19 Budget.

(1) Excludes proceeds expected to be received from sale of bonds.

The table below shows the allocation of revenues received by the District for the past five fiscal years:

<u>Source</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Local Revenue <sup>(1)</sup>	\$143,965,043	\$156,109,721	\$158,757,110	\$175,847,038	\$185,568,065
State Revenue	56,634,476	60,051,646	62,639,289	66,744,339	67,708,571
Federal Revenue	15,517,090	15,939,055	15,658,146	16,637,175	15,051,595
Other Revenue <sup>(2)</sup>	<u>458,296</u>	<u>345,178</u>	<u>220,377</u>	<u>177,969</u>	<u>188,849</u>
Total <sup>(3)</sup>	<u>\$216,574,905</u>	<u>\$232,445,600</u>	<u>\$237,274,922</u>	<u>\$259,406,521</u>	<u>\$268,517,080</u>

Source: “Schedule of Revenues Classified By Source” in the District’s CAFR for fiscal years ended 2014-2018.

(1) Includes County sources of revenue.

(2) Includes area vocational school fees, tuition from other districts, and proceeds from net insurance recovery.

(3) Revenues do not include bond proceeds or bond premiums.

### Local Revenue

The primary sources of “local revenue” are (1) taxes upon real and personal property within a district, excluding railroad and utility property taxes, which are more fully described below, and (2) receipts from a 1% state sales tax (commonly referred to as “**Proposition C revenues**”) approved by the voters in 1982.

Proposition C revenues are deemed to be “local” revenues for school district accounting purposes. Proposition C revenues are distributed to each school district based on the district’s weighted average daily attendance (see “**Weighted ADA**” under “**Missouri School Finance Laws**” below). For the 2017-2018 fiscal year, each school district received approximately \$988 per pupil from Proposition C revenues based upon each district’s 2016-2017 Weighted ADA.

### County Revenue

For school taxation purposes, all state assessed railroad and utility property within a county is taxed uniformly at a rate determined by averaging the tax rates of all school districts in the county. No determination is made of the assessed value of the railroad and utility property that is physically located within the boundaries of each school district. Such tax collections for each county are distributed to the school districts within that county according to a formula based in part on total student enrollments in each district and in part on the taxes

levied by each district. County revenue also includes certain fines and forfeitures collected with respect to violations within the boundaries of the school district.

## **State Revenue**

The primary source of state revenue or “**State Aid**” is provided under a formula enacted under Chapter 163, RSMo. In its 2005 regular session, the Missouri General Assembly approved significant changes to the formula by adoption of Senate Bill 287 (“**SB 287**”), which became effective July 1, 2006. The changes to State Aid distribution laws are more fully described below under “**Missouri School Finance Laws.**”

## **Federal Revenue**

The federal “No Child Left Behind” law required that every public school student must score at a “proficient” level or higher in math and reading by 2014. Each state establishes its own proficiency levels. Federal sanctions for school districts that fail to meet established proficiency standards include providing parents and students from underperforming schools within a district the right to request a transfer to a school within the district that meets proficiency standards. In addition, schools that continue to fail to meet proficiency standards must, in addition to transfers and tutoring, make additional changes in staffing, curriculum and management. Federal sanctions apply only to public schools that receive Title I federal money.

In July of 2012, the State earned a waiver from the No Child Left Behind law when the United States Department of Education (the “**DOE**”) approved the State’s proposed accountability system aimed at replacing the existing accountability measures of the No Child Left Behind law. This waiver expired August 1, 2016. The State’s proposed system, Top 10 by 20, outlines a plan for the State to be in the top 10 states by 2020, with a focus on students becoming college and career ready by graduation.

The federal “Every Student Succeeds Act” (“**ESSA**”) was signed into law on December 10, 2015. ESSA replaces the “No Child Left Behind Act.” Each state education agency must develop a state accountability plan (“**ESSA Plan**”) that incorporates testing based on challenging academic standards. The ESSA Plans were required to be submitted to the DOE by either April 3 or September 18, 2017. Under ESSA, states can decide how much weight to give standardized tests in their accountability systems and determine what consequences, if any, should attach to poor performance. However, at least 95 percent of eligible students are required to take the state-chosen standardized test and federal funding can be withheld if states fall below the 95 percent threshold. The State of Missouri (the “**State**”) submitted its plan to the DOE on September 13, 2017. The State’s plan has been approved by the DOE, and the implementation of a major portion of the State’s plan began in the fall of 2018. Under ESSA, the State will continue to test students through the Missouri Assessment Program.

## **Missouri School Finance Laws**

**State Aid.** The amount of State Aid for school districts in Missouri has typically been calculated using a complex formula. The impact of SB 287 was to transition the state away from a local-tax-rate-based formula to a formula that is primarily student-needs-based. The formula was phased in over a seven-year period, which began in the 2006-2007 fiscal year and ended with the 2012-2013 school year. Since the 2013-2014 school year, State Aid has been calculated solely using the student-needs-based formula.

**Property Tax Levy Requirements.** The sum of a district’s local property tax levies in its Incidental and Teachers’ Funds must be at least \$2.75 per \$100 assessed valuation in order for the district to receive increases in State Aid above the level of State Aid it received in the 2005-2006 fiscal year. Levy reductions required as a result of a “Hancock rollback” (see “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Tax Rates – Operating Levy**” below) will not affect a district’s eligibility for State Aid increases.

**The Formula.** A district’s State Aid is determined by first multiplying the district’s weighted average daily attendance (“**Weighted ADA**”) by the state adequacy target (“**State Adequacy Target**”). This figure may



be adjusted upward by a dollar value modifier (“**DVM**”). The product of the Weighted ADA multiplied by the State Adequacy Target multiplied by the DVM is then reduced by a district’s local effort (“**Local Effort**”) to calculate a district’s final State Aid amount. The State Aid amount is distributed to the districts on a monthly basis.

**Weighted ADA.** Weighted ADA is based upon regular term ADA plus summer school ADA, with additional weight assigned in certain circumstances for students who qualify for free and reduced price lunch (“**FRL**”), receive special education services (“**IEP**”), or possess limited English language proficiency (“**LEP**”). These FRL, IEP and LEP students are weighted to the extent they exceed certain thresholds (based on the percentage of students in each of the categories in certain high performing districts (“**Performance Districts**”), which thresholds can change every two years. Beginning with the current 2018-2019 fiscal year, certain school districts who operate early childhood education programs, such as the District, will also be able to claim a portion of their pre-kindergarten FRL students in their calculation of ADA; however, the portion of pre-kindergarten FRL students included in the calculation of ADA cannot exceed 4% of the total number FRL students between the ages of 5 to 18 who are included in the school district’s calculation of ADA. For fiscal years 2017 and 2018, DESE has revised the thresholds downward as required under SB 586, which modified the definition of State Adequacy Target to require that a future recalculation of the State Adequacy Target never result in a decrease from the State Adequacy Target as calculated for fiscal years 2017 and 2018. This lowering of the thresholds means more FRL, IEP and LEP students will be included in Weighted ADA. The District’s State Aid revenues would be adversely affected by decreases in its Weighted ADA resulting from decreased enrollment generally and, specifically, decreased enrollment of FRL, IEP and LEP students.

**State Adequacy Target.** The State Aid formula requires DESE to calculate a “**State Adequacy Target**,” which is intended to be the minimum amount of funds a school district needs in order to educate each student. DESE’s calculation of the State Adequacy Target is based upon amounts spent, excluding federal and state transportation revenues, by Performance Districts. Every two years, using the most current list of Performance Districts, DESE will recalculate the State Adequacy Target. The recalculation can never result in a decrease from the State Adequacy Target as calculated for fiscal years 2017 and 2018 and any State Adequacy Target figure calculated subsequent to fiscal year 2018. For fiscal years 2017 and 2018, the State Adequacy Target was \$6,241 per pupil. For fiscal year 2017, the State Adequacy Target was at an adjusted level of \$6,199 per pupil because education funding was not fully funded. For fiscal year 2018, the foundation formula was fully funded with a State Adequacy Target of \$6,241 per pupil. For the current fiscal year 2019, the foundation formula is expected to be fully funded with a State Adequacy Target of \$6,308 per pupil, but the Governor still has the ability to withhold money throughout the year. As of February 2019, DESE was reporting that the State Adequacy Target for fiscal year ending June 30, 2019, was at an adjusted level of \$6,261 per pupil.

**Dollar Value Modifier.** The DVM is an index of the relative purchasing power of a dollar in different areas of the state. The DVM is calculated as one plus 15% of the difference of the regional wage ratio (the ratio of the regional wage per job divided by the state median wage per job) minus one. The law provides that the DVM can never be less than 1.000. DESE revises the DVM for each district on an annual basis. The DVM for the District for 2016-2017 was 1.034 and for 2017-2018 was 1.032. The DVM for the District for the current 2018-2019 fiscal year is 1.035 and the DVM for the District for the 2019-2020 fiscal year will be 1.036.

**Local Effort.** For the 2006-2007 fiscal year, the Local Effort figure utilized in a district’s State Aid calculation was the amount of locally generated revenue that the district would have received in the 2004-2005 fiscal year if its operating levy was set at \$3.43. The \$3.43 amount is called the “performance levy.” For all years subsequent to the 2006-2007 fiscal year, a district’s Local Effort amount has been frozen at the 2006-2007 amount, except for adjustments due to increased locally collected fines or decreased assessed valuation in the district. Growth in assessed valuation and operating levy increases will result in additional local revenue to the district, without affecting State Aid payments.

**Categorical-Source Add-Ons.** In addition to State Aid distributed pursuant to the formula as described above, the formula provides for the distribution of certain categorical sources of State Aid to school districts.

These include (1) 75% of allowable transportation costs, (2) the career ladder entitlement, (3) the vocational education entitlement and (4) educational and screening program entitlements.

***Classroom Trust Fund (Gambling Revenue) Distribution.*** A portion of the State Aid received under the formula will be in the form of a distribution from the “Classroom Trust Fund,” a fund in the state treasury containing a portion of the state’s gambling revenues. This money is distributed to school districts on the basis of ADA (versus *Weighted* ADA, which applies to the basic formula distribution). The funds deposited into the Classroom Trust Fund are not earmarked for a particular fund or expense and may be spent at the discretion of the local school district except that, beginning with the 2010-11 fiscal year, all proceeds of the Classroom Trust Fund in excess of amounts received in the 2009-10 fiscal year must be placed in the Teachers’ or Incidental Funds. For the 2017-2018 fiscal year, each school district received approximately \$415 per pupil based on their 2016-2017 ADA. For the current 2018-2019 fiscal year, each school district is expected to receive approximately \$422 per pupil based on their 2017-2018 ADA. Classroom Trust Fund dollars do not increase the amount of State Aid.

***Mandatory Deposit and Expenditures of Certain Amounts in the Teachers’ Fund.*** The following state and local revenues must be deposited in the Teachers’ Fund: (1) 75% of basic formula State Aid, excluding State Aid distributed from the Classroom Trust Fund (gambling revenues); (2) 75% of one-half of the district’s local share of Proposition C revenues; (3) 100% of the career ladder state matching payments; and (4) 100% of local revenue from fines and escheats based on violations or abandoned property within the district’s boundaries.

In addition to these mandatory deposits, school districts are also required to spend for certificated staff compensation and tuition expenditures each year the amounts described in clauses (1) and (2) of the preceding paragraph. Since the 2007-2008 fiscal year, school districts are further required to spend for certificated staff compensation and tuition expenditures each year, per the second preceding year’s Weighted ADA, as much as was spent in the previous year from local and county tax revenues deposited in the Teachers’ Fund, plus the amount of any transfers from the Incidental Fund to the Teachers’ Fund that are calculated to be local and county tax sources. This amount is to be determined by dividing local and county tax sources in the Incidental Fund by total revenue in the Incidental Fund. Commencing with the 2006-2007 fiscal year, the formula provides that certificated staff compensation now includes the costs of public school retirement and Medicare for those staff members. These items were previously paid from the Incidental Fund.

Failure to satisfy the deposit and expenditure requirements applicable to the Teachers’ Fund will result in a deduction of the amount of the expenditure shortfall from a district’s basic formula State Aid for the following year, unless the district receives an exemption from the State Board of Education.

A school board may transfer any portion of the unrestricted balance remaining in the Incidental Fund to the Teachers’ Fund. Any district that uses a transfer from the Incidental Fund to pay for more than 25% of the annual certificated compensation obligation of the district, and has an Incidental Fund balance on June 30 in any year in excess of 50% of the combined Incidental and Teachers’ Fund expenditures for the fiscal year just ended, will be required to transfer the excess from the Incidental Fund to the Teachers’ Fund.

***Limited Sources of Funds for Capital Expenditures.*** School districts may only pay for capital outlays from the Capital Projects Fund. Sources of revenues in the Capital Projects Fund are limited to: (i) proceeds of general obligation bonds such as the Bonds (which are repaid from a Debt Service Fund levy) and lease financings; (ii) revenue from the school district’s local property tax levy for the Capital Projects Fund; (iii) certain permitted transfers from the Incidental Fund; and (iv) a portion of the funds distributed to school districts from the Classroom Trust Fund.

***Capital Projects Fund Levy.*** Prior to setting tax rates for the Teachers’ and Incidental Funds, each school district must annually set the tax rate for the Capital Projects Fund as necessary to meet the expenditures of the Capital Projects Fund for capital outlays, except that the tax rate set for the Capital Projects Fund may not be in an amount that would result in the reduction of the equalized combined tax rates for the Teachers’ and

Incidental Funds to an amount below \$2.75. For fiscal year ending June 30, 2019, the District has implemented a Capital Projects Fund levy of \$0.1000 per \$100 of assessed valuation.

***Transfers from the Incidental Fund to the Capital Projects Fund.*** In addition to money generated from the Capital Projects Fund levy, each school district may transfer money from the Incidental Fund to the Capital Projects Fund for certain purposes, including: (1) the amount to be expended for transportation equipment that is considered an allowable cost under the state board of education rules for transportation reimbursements during the current year; (2) the amount necessary to satisfy obligations of the Capital Projects Fund for state-approved area vocational-technical schools; (3) current year obligations for lease-purchase obligations entered into prior to January 1, 1997; (4) the amount necessary to repay costs of one or more guaranteed energy savings performance contracts to renovate buildings in the school district, provided that the contract specified that no payment or total of payments shall be required from the school district until at least an equal total amount of energy and energy-related operating savings and payments from the vendor pursuant to the contract have been realized; and (5) to satisfy current year capital project expenditures, an amount not to exceed the greater of (a) \$162,326 or (b) seven percent (7%) of the State Adequacy Target (which DESE calculated at \$6,241 for 2016-2017 and for 2017-2018; but see ***“State Adequacy Target”*** above) times a school district’s Weighted ADA. The District transferred \$2,368,461 from the Incidental Fund to the Capital Projects Fund under this provision during the 2017-2018 fiscal year.

***Transfers from Incidental Fund to Debt Service Fund and/or Capital Projects Fund.*** If a school district is not using the seven percent (7%) or the \$162,326 transfer discussed in parts (5)(a) and (5)(b) of the prior paragraph and is not making payments on lease purchases pursuant to Section 177.088, RSMo, then the school district may transfer from the Incidental Fund to the Debt Service and/or the Capital Projects Fund the greater of (1) the State Aid received in the 2005-2006 school year as a result of no more than eighteen (18) cents of the sum of the Debt Service Fund levy and Capital Projects Fund levy used in the foundation formula and placed in the Capital Projects Fund or Debt Service Fund, or (2) Five percent (5%) of the State Adequacy Target (which DESE calculated at \$6,241 for 2016-2017 and for 2017-2018; but see ***“State Adequacy Target”*** above) times the district’s Weighted ADA. The District made no transfer from the Incidental Fund to the Capital Projects Fund under this provision during the 2017-2018 fiscal year.

## Fund Balances Summary

The following Summary Statement of Revenues, Expenditures and Changes in Fund Balances was prepared from the audited financial statements of the District. The statement set forth below should be read in conjunction with the District's audited financial statements for fiscal year ended June 30, 2018, attached as **Appendix B** to this Official Statement and the District's prior audited financial statements on file at the District's office.

### Summary Statement of Revenues, Expenditures and Changes in Fund Balances <sup>(1)</sup>

	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
<b>General (Incidental) Fund</b>					
Balance--Beginning of Year	\$ 44,040,595	\$40,668,940	\$43,418,645	\$48,749,702	\$54,915,437
Revenues	66,859,540	74,363,624	79,237,825	95,095,359	86,907,106
Expenditures	69,415,145	70,235,800	72,367,880	80,847,231	78,694,243
Transfers In (Out)	<u>(816,050)</u>	<u>(1,378,119)</u>	<u>(1,538,888)</u>	<u>(8,082,393)</u>	<u>(1,716,883)</u>
Balance--End of Year	\$ 40,668,940	\$43,418,645	\$48,749,702	\$54,915,437	\$61,411,417
<b>Special Revenue (Teachers) Fund</b>					
Balance--Beginning of Year	\$ 1,694,749	\$ 4,130,237	\$ 4,692,787	\$ 3,683,496	\$ 0
Revenues	109,072,247	110,540,541	111,850,818	116,255,812	129,948,983
Expenditures	106,636,759	109,977,991	112,860,109	125,020,457	129,269,008
Transfers In (Out)	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,081,149</u>	<u>3,200</u>
Balance--End of Year	\$ 4,130,237	\$ 4,692,787	\$ 3,683,496	\$ 0	\$ 683,175
<b>Debt Service Fund</b>					
Balance--Beginning of Year	\$ 19,613,748	\$20,346,256	\$ 45,481,106	\$ 47,844,848	\$ 21,733,684
Revenues	22,063,294	22,587,838	23,431,933	24,222,567	25,034,080
Expenditures	21,330,786	31,586,946	22,836,279	50,333,731	23,071,845
Transfers In (Out) <sup>(2)</sup>	<u>0</u>	<u>34,133,958</u>	<u>1,768,088</u>	<u>0</u>	<u>42,456,920</u>
Balance--End of Year	\$ 20,346,256	\$ 45,481,106	\$ 47,844,848	\$ 21,733,684	\$ 66,152,839
<b>Capital Projects Fund</b>					
Balance--Beginning of Year	\$ 13,426,372	\$ 33,862,123	\$ 47,863,154	\$ 51,692,135	\$ 34,217,425
Revenues	2,896,575	2,534,718	2,548,082	3,043,744	3,401,372
Expenditures	36,723,130	33,155,601	37,728,437	36,129,922	33,697,883
Transfers In (Out) <sup>(2)</sup>	<u>54,262,306</u>	<u>44,621,914</u>	<u>39,009,336</u>	<u>15,611,468</u>	<u>38,096,819</u>
Balance--End of Year	\$ 33,862,123	\$ 47,863,154	\$ 51,692,135	\$ 34,217,425	\$ 42,017,733
<b>Other Funds – Nonmajor Governmental Funds</b>					
Balance--Beginning of Year	\$ 1,696,630	\$ 2,069,803	\$ 2,448,796	\$ 2,604,707	\$ 2,807,852
Revenues	4,040,442	4,294,611	4,152,300	4,506,339	4,609,294
Expenditures	4,217,842	4,535,226	4,616,609	4,928,049	4,780,976
Transfers In (Out)	<u>550,573</u>	<u>619,608</u>	<u>620,220</u>	<u>624,855</u>	<u>0</u>
Balance--End of Year	\$ 2,069,803	\$ 2,448,796	\$ 2,604,707	\$ 2,807,852	\$ 2,636,170
<b>Total Funds</b>					
Balance--Beginning of Year	\$ 80,472,094	\$101,077,359	\$143,904,488	\$154,574,888	\$113,674,398
Revenues	204,932,098	214,321,332	221,220,958	243,123,821	249,900,835
Expenditures	238,323,662	249,491,564	250,409,314	297,259,390	269,513,955
Transfers In (Out) <sup>(2)</sup>	<u>53,996,829</u>	<u>77,997,361</u>	<u>39,858,756</u>	<u>13,235,079</u>	<u>78,840,056</u>
Balance--End of Year	\$101,077,359	\$143,904,488	\$154,574,888	\$113,674,398	\$172,901,334
<b>Ending General and Special Revenue Fund Balances as Percentage of Disbursements</b>					
	25.45%	26.70%	28.31%	26.68%	29.86%

Source: CAFR for fiscal years ended June 30, 2014 to 2018.

(1) See Note 1 of Notes to the Basic Financial Statements contained in **Appendix B** for a Summary of Significant Accounting Policies followed by the District.

(2) Includes proceeds from insurance recoveries, capital leases and bonds issued.

## **Risk Management**

The District purchases insurance coverage for bodily injury and property damage liability in accordance with the Missouri statutory limits, school leaders errors and omissions (includes all employees and volunteers), vehicles, and blanket building and contents coverage). The District also purchases fidelity bonds for the Treasurer and Secretary of the Board of Education.

The District self-funds the medical, dental and workers' compensation benefit programs of the District. The purposes of these funds is to pay the medical and dental claims of the District's employees and either covered dependents and to pay workers' compensation claims from accumulated assets of the fund. The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$350,000 per individual. The District is also covered by an excess loss contract on its worker's compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settlement claims have not exceeded this coverage in the last three fiscal years.

## **Pension and Employee Retirement Plans**

The District contributes to two cost-sharing multiple-employer defined benefit pension plans on behalf of its employees: (i) The Public School Retirement System of Missouri ("PSRS"), which provides retirement, disability and death benefits to full-time (and certain part-time) certificated employees of school districts and certain other educational entities in Missouri and employees of certain related employers; and (ii) The Public Education Employee Retirement System of Missouri ("PEERS"), which provides retirement and disability benefits to employees of school districts and certain other educational entities in Missouri and of certain related employers who work 20 or more hours per week and do not contribute to PSRS. Benefit provisions relating to both PSRS and PEERS are set forth in Chapter 169 of the Revised Statutes of Missouri, as amended. The statutes assign responsibility for the administration of both plans to a seven-member Board of Trustees of PSRS (the "PSRS Board"). PSRS and PEERS had 533 and 530 contributing employers, respectively, during the fiscal year ended June 30, 2018.

PSRS and PEERS issue a publicly available financial report that includes financial statements and required supplementary information. The PSRS/PEERS Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018 (the "2018 PSRS/PEERS CAFR"), the comprehensive financial report for the plans, is available at [www.psr-peers.org/Investments/Annual-Report](http://www.psr-peers.org/Investments/Annual-Report). The link to the 2018 PSRS/PEERS CAFR is provided for general background information only, and the information in the 2018 PSRS/PEERS CAFR is not incorporated by reference herein. The 2018 PSRS/PEERS CAFR provides detailed information about PSRS and PEERS, including their respective financial positions, investment policy and performance information, actuarial information and assumptions affecting plan design and policies, and certain statistical information about the plans.

***PSRS and PEERS Contributions.*** Employees who contribute to PSRS are not eligible to make Social Security contributions, except in limited circumstances. For the fiscal year ended June 30, 2018, PSRS contributing employees were required to contribute 14.5% of their annual covered salary and their employers, including the District, were required to contribute a matching amount of 14.5% of each contributing employee's covered salary. The contribution requirements of members and the District are established (and may be amended) by the PSRS Board based on the recommendation of an independent actuary. State statute prohibits the PSRS Board from approving an increase greater than 1.0% in aggregate of PSRS contributing member covered pay of the previous year.

Employees who contribute to PEERS are eligible to make Social Security contributions. For the fiscal year ended June 30, 2018, PEERS contributing employees were required to contribute 6.86% of their annual covered salary and their employers, including the District, were required to contribute a matching amount of 6.86% of each contributing employee's covered salary. The contribution requirements of members and the

District are established (and may be amended) by the PSRS Board based on the recommendation of an independent actuary. State statute prohibits the PSRS Board from approving an increase greater than 0.5% in aggregate of PEERS contributing member covered pay of the previous year.

**PSRS and PEERS Funded Status.** PSRS and PEERS reported funded ratios of 84.0% and 86.1%, respectively, as of June 30, 2018, according to the 2018 PSRS/PEERS CAFR. Funded ratios are intended to estimate the ability of current plan assets to satisfy projected future liabilities. The PSRS and PEERS funded ratios are determined by dividing the smoothed actuarial value of plan assets by the plan’s actuarial accrued liability determined under the entry age normal cost method with normal costs calculated as a level percentage of payrolls, along with certain actuarial assumptions based on an experience study conducted in 2016. PSRS and PEERS amortize unfunded actuarial liabilities using a closed 30-year method. Additional assumptions and methods used to determine the actuarial funded status of PSRS and PEERS are set forth in the Actuarial Section of the 2018 PSRS/PEERS CAFR. The funding objective of each plan, as stated in each plan’s Actuarial Funding Policy, is to achieve a funded ratio of 100% over a closed 30-year period.

The following provides a historical comparison of actual employer contributions to actuarially determined contributions and the historical funded status for the plans for the years shown:

**Schedule of Employer Contributions**

Year Ended June 30,	PSRS			PEERS		
	Actuarially Determined Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)*	Actuarially Determined Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)*
2018	\$533,062,186	\$696,970,397	\$163,908,211	\$97,653,104	\$115,103,143	\$17,450,039
2017	642,821,624	684,857,718	42,036,094	108,807,233	111,239,585	2,432,352
2016	643,155,536	669,953,683	26,798,147	104,011,593	106,654,638	2,643,045
2015	666,438,984	656,924,899	(9,514,085)	105,739,092	103,624,310	(2,114,782)
2014	608,459,393	643,989,869	35,530,476	98,497,846	100,699,735	2,201,889

Source: “Schedules of Employer Contributions” in the Financial Section of the 2018 PSRS/PEERS CAFR.

\* The annual statutory increase in the total contribution rate may not exceed 1% of pay for PSRS and 0.5% of pay for PEERS. The limitation on contribution increases resulted in a deficiency for some of the years presented. Contributions were funded to the maximum statutory limit each year.

**Schedule of Funding Progress**  
(Dollar amounts in thousands)

Year Ended June 30,	PSRS			PEERS		
	Actuarial Value of Assets	Actuarial Accrued Liability	Funded Ratio	Actuarial Value of Assets	Actuarial Accrued Liability	Funded Ratio
2018	\$39,211,452	\$46,702,002	84.0%	\$4,774,780	\$5,452,478	86.1%
2017	37,373,740	44,501,771	84.0	4,470,270	5,209,369	85.8
2016	35,419,278	41,744,619	84.8	4,157,427	4,809,666	86.4
2015	34,073,415	40,610,540	83.9	3,915,199	4,512,317	86.8
2014	31,846,599	38,483,184	82.8	3,584,719	4,211,489	85.1

Source: “Schedule of Funding Progress” in the Actuarial Section of the 2018 PSRS/PEERS CAFR.

For information specific to the District’s participation in PSRS and PEERS, including the District’s past contributions and proportionate share of the net pension liability of PSRS and PEERS, see Note 10 and the tables

related to PSRS and PEERS in the “Required Supplementary Information” section on pages 77 through 80 to the District’s financial statements for fiscal year ended June 30, 2018, included in *Appendix B* to this Official Statement. For additional information regarding PSRS and PEERS, see the 2018 PSRS/PEERS CAFR. For risks associated with PSRS and PEERS, including the impact reductions in the estimated long-term rate of return on PSRS and PEERS investments could have on the District’s net pension liability, see the section captioned “**RISK FACTORS – Pensions and Other Postemployment Benefits**” in the Official Statement.

**Other Postemployment Benefits**

In addition to pensions, many state and local governments, including the District, provide other postemployment benefits (“**OPEB**”) as part of the total compensation offered to attract and retain the services of qualified employees. For information specific to the District’s OPEB obligations, including the District’s past contributions relative to its required contributions, its assumptions as to future healthcare and other costs and its unfunded actuarial accrued liability, see Note 18 to the District’s financial statements for fiscal year ended June 30, 2018, included in *Appendix B* to this Official Statement.

**Employee Relations**

The Board of Education recognizes the Columbia Community Teachers Association and the Columbia Missouri National Education Association as the professional bodies representing the teaching staff in the Columbia School District. The Board of Education makes the final decisions on all matters of policy, salaries and working conditions without fact finding, mediation or arbitration.

**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT**

**Property Valuations**

*Assessment Procedure.* All taxable real and personal property within the District is assessed annually by the County Assessor. Missouri law requires that personal property be assessed at 33-1/3% of true value and that real property be assessed at the following percentages of true value:

Residential real property .....	19%
Agricultural and horticultural real property.....	12%
Utility, industrial, commercial, railroad and all other real property .....	32%

The assessment ratio for personal property is generally 33-1/3% of true value. However, subclasses of tangible personal property are assessed at the following assessment percentages: grain and other agricultural crops in an unmanufactured condition, 0.5%, livestock, 12%; farm machinery, 12%; historic motor vehicles, 5%; poultry, 12%; and certain tools and equipment used for pollution control, used in retooling for the purpose of introducing new product lines or used for making improvements to existing products by certain types of companies specified by state law, 25%.

A general reassessment of real property occurred statewide in 1985. In order to maintain equalized assessed valuations following this reassessment, the state legislature adopted a maintenance law in 1986. On January 1 in every odd-numbered year, each County Assessor must adjust the assessed valuation of all real property located within the county in accordance with a two-year assessment and equalization maintenance plan approved by the State Tax Commission.

The County Assessor is responsible for preparing the tax roll each year and for submitting the tax roll to the Board of Equalization. The County Board of Equalization has the authority to adjust and equalize the values of individual properties appearing on the tax rolls.

**Current Assessed Valuation.** The following table shows the assessed valuation and the estimated actual valuation, by category, of all taxable tangible property situated in the District, (excluding assessed valuation amounts attributable to state assessed railroad and utility property located within the District and \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District), according to the assessment for calendar year 2018 for property owned as of January 1, 2018, as finally adjusted.

<u>Type of Property</u>	<u>Total Assessed Valuation</u>	<u>Assessment Rate</u>	<u>Total Estimated Actual Valuation<sup>(1)</sup></u>	<u>% of Actual Valuation</u>
<b>Real:</b>				
Residential	\$1,472,352,907	19.00%	\$7,749,225,826	71.01%
Agricultural	12,883,711	12.00%	107,364,258	0.98
Commercial <sup>(1)</sup>	<u>567,309,167</u>	32.00%	<u>1,772,841,147</u>	<u>16.24</u>
<b>Total Real</b>	\$2,052,545,785		\$9,629,431,231	88.23
<b>Personal</b>	<u>427,985,446</u>	33.33% <sup>(1)</sup>	<u>1,284,084,746</u>	<u>11.77</u>
<b>Total Property</b>	<u>\$2,480,531,231</u>		<u>\$10,913,515,977</u>	<u>100.00%</u>

Source: Boone County Clerk.

<sup>(1)</sup> Includes locally assessed railroad and utility property, but excludes assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts located within the District.

<sup>(2)</sup> Assumes all personal property is assessed at 33 1/3%; because certain subclasses of tangible personal property are assessed at less than 33 1/3%, the estimated actual valuation for personal property would likely be greater than that shown above. See “*Assessment Procedure*” discussed above.

For school taxation purposes, all state assessed railroad and utility property within a county is taxed uniformly at a rate determined by averaging the tax rates of all school districts in the county. Such tax collections for each county are distributed to the school districts within that county according to a formula based in part on total student enrollments in each district and in part on the taxes levied by each district. Under this method of distributing tax collections from state assessed railroad and utility property, it is unnecessary to determine the assessed value of such property that is physically located within the bounds of each school district. According to the District’s Annual Secretary of the Board Report for fiscal year ended June 30, 2018, the District received \$1,399,543 during fiscal year ended June 30, 2018, from state assessed railroad and utility property taxes.

**History of Property Valuations.** The total assessed valuation of all taxable tangible property situated in the District (*excluding* assessed valuation amounts attributable to state assessed railroad and utility property located within the District and the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District) according to the assessments of January 1 in each of the following years, has been as follows:

<u>Year</u>	<u>Assessed Valuation</u>	<u>% Change</u>
2018	\$2,480,531,231	3.37%
2017	2,399,730,572	3.27
2016	2,323,726,153	3.07
2015	2,254,533,209	2.81
2014	2,192,908,323	N/A

Source: Boone County Clerk.



## **Property Tax Levies and Collections**

Property taxes are levied and collected for the District by the County, for which the County receives a collection fee of approximately 1.5% and an assessment fee of 1.0% of the gross tax collections made.

The District is required by law to prepare an annual budget, which includes an estimate of the amount of revenues to be received from all sources for the budget year, including an estimate of the amount of money required to be raised from property taxes and the tax levy rates required to produce such amounts. The budget must also include proposed expenditures and must state the amount required for the payment of interest, amortization and redemption charges on the District's debt for the ensuing budget year. Such estimates are based on the assessed valuation figures provided by the County Clerk. The District must fix its ad valorem property tax rates and certify them to the County Clerk not later than September first for entry in the tax books.

The County Clerk receives the county tax books from the County Assessor, which set forth the assessments of real and personal property. The County Clerk enters the tax rates certified by the local taxing bodies in the tax books and assesses such rates against all taxable property in the District as shown in such books. The County Clerk forwards the tax books by October 31 to the County Collector, who is charged with levying and collecting taxes as shown therein. The County Collector extends the taxes on the tax rolls and issues the tax statements in early December. Taxes are due by December 31 and become delinquent if not paid to the County Collector by that time. All tracts of land and city lots on which delinquent taxes are due are charged with a penalty of eighteen percent of each year's delinquency. All lands and lots on which taxes are delinquent and unpaid are subject to sale at public auction in August of each year.

The County Collector is required to make disbursements of collected taxes to the District each month. Because of the tax collection procedure described above, the District receives the bulk of its moneys from local property taxes in the months of December, January and February.

## **Tax Abatement and Tax Increment Financing**

Under State law, tax abatement is available for redevelopers of areas determined by the governing body of a city to be "blighted." The Land Clearance for Redevelopment Authority Law authorizes ten-year tax abatement pursuant to Sections 99.700 to 99.715, RSMo (the "**LCRA Law**"). In lieu of ten-year tax abatement, a redeveloper that is an urban redevelopment corporation formed pursuant to Chapter 353, RSMo ("**Chapter 353**"), may seek real property tax abatement for a total period of 25 years. In addition, the Industrial Development Law, Chapter 100, RSMo ("**Chapter 100**"), authorizes real and personal property tax abatement for corporations for projects for industrial development. Currently, there are tax abatement projects located within the District.

In addition, the Real Property Tax Increment Allocation Redevelopment Act, Sections 99.800 to 99.865, RSMo, makes available tax increment financing for redevelopment projects in certain areas determined by the governing body of a city or county to be a "blighted area," "conservation area," or "economic development area," each as defined in such statute.

Currently, certain portions of the District are located in tax increment financing districts ("**TIF Districts**"). Tax increment financing will not diminish the amount of property tax revenues collected by the District in the affected TIF Districts, but instead will act to freeze such revenues at current levels and will deprive the District of future increases in ad valorem property tax revenues that would otherwise have resulted from increases in assessed valuation in such TIF Districts ("**TIF Increment**") until the tax increment financing obligations issued are repaid and the tax abatement period terminates. According to the assessments provided by the County Assessor's office, the 2018 assessed value of property within the District attributable TIF Increment was \$3,447,795.

## Tax Rates

**Debt Service Levy.** The District's debt service levy for the 2018-19 fiscal year is \$0.9719 per \$100 of assessed valuation. Once indebtedness has been approved by requisite number of the voters voting therefor and bonds are issued, the District is required under Article VI, Section 26(f) of the Missouri Constitution to levy an annual tax on all taxable tangible property therein sufficient to pay the interest and principal of the indebtedness as they fall due and to retire the same within 20 years from the date of issue. The Board of Education may set the tax rate for debt service, without limitation as to rate or amount, at the level required to make such payments.

**Operating Levy.** The operating tax levy of a school district (consisting of all ad valorem taxes levied except the debt service levy) cannot exceed the "**tax rate ceiling**" for the current year without voter approval. The tax rate ceiling, determined annually, is the rate of levy which, when charged against the district's assessed valuation for the current year, excluding new construction and improvements, will produce an amount of tax revenues equal to tax revenues for the previous year increased by the lesser of actual assessment growth, 5% or the Consumer Price Index. Without the required percentage of voter approval, the tax rate ceiling cannot at any time exceed the greater of the tax rate in effect in 1980 or the most recent voter-approved tax rate (as adjusted pursuant to the provisions of the Hancock Amendment, more fully explained below).

Under Article X, Section 11(b) of the Missouri Constitution, a school district may increase its operating levy up to \$2.75 per \$100 assessed valuation without voter approval. Any increase above \$2.75, however, must be approved by a majority of the voters voting on the proposition. Further, pursuant to Article X, Section 11(c) of the Missouri Constitution, any increase above \$6.00 must be approved by two-thirds of the voters voting on the proposition. Without the required percentage of voter approval, the tax rate ceiling cannot at any time exceed the greater of the tax rate in effect in 1980 or the most recent voter-approved tax rate (as adjusted pursuant to the provisions of the Hancock Amendment and SB 711, more fully explained below). The tax levy for debt service on a school district's general obligation bonds is exempt from these limitations upon the tax rate ceiling.

Article X, Section 22(a) of the Missouri Constitution (popularly known as the "**Hancock Amendment**"), approved in 1980, places limitations on total state revenues and the levying or increasing of taxes without voter approval. The Missouri Supreme Court has interpreted the definition of "**total state revenues**" to exclude voter-approved tax increases. The Hancock Amendment also includes provisions for rolling back tax rates. If the assessed valuation of property, excluding the value of new construction and improvements, increases by a larger percentage than the increase in the Consumer Price Index from the previous year (or 5%, if greater), the maximum authorized current levy must be reduced to yield the same gross revenue from existing property, adjusted for changes in the Consumer Price Index, as could have been collected at the existing authorized levy on the prior assessed value. This reduction is often referred to as a "**Hancock rollback**." The limitation on local governmental units does not apply to taxes levied in the Debt Service Fund for the payment of principal and interest on general obligation bonds.

In 2008, through the enactment of Senate Bill 711 ("**SB 711**"), the Missouri General Assembly approved further limitations on the amount of property taxes that can be imposed by a local governmental unit. Prior to the enactment of SB 711, a Hancock rollback would not necessarily result in a reduction of a district's *actual* operating tax levy if its current tax levy was less than its current tax levy *ceiling*, due to the district's voluntary rollback from the maximum authorized tax levy. Under SB 711, in reassessment years (odd-numbered years), the Hancock rollback is applied to a district's *actual* operating tax levy, regardless of whether that levy is at the district's tax levy *ceiling*. This further reduction is sometimes referred to as an "**SB 711 rollback**." In non-reassessment years (even-numbered years), the operating levy may be increased to the district's tax levy ceiling (as adjusted by the Hancock rollback), only after a public hearing and adoption of a resolution or policy statement justifying the action.

Under the provisions of an initiative petition adopted by the voters of Missouri on November 2, 1982, commonly known as "**Proposition C**," revenues generated by a 1% state sales tax are credited to a special trust fund for school districts and are deemed to be "local" revenues for school district accounting purposes. Proposition C revenues are distributed to each school district within the State on the basis of eligible pupils.

Under Proposition C, after determining its budget and the levy rate needed to produce required revenues to fund the budget, a school district must reduce the operating levy by an amount sufficient to decrease the revenues it would have received therefrom by an amount equal to 50% of the revenues received through Proposition C during the prior year. School districts may submit propositions to voters to forego all or a part of the reduction in the operating levy which would otherwise be required under terms of Proposition C.

For fiscal year 2018-19, the District's operating levy (adjusted for the Proposition C revenues) is \$5.1706 per \$100 of assessed valuation. The tax levy for debt service on the District's general obligation bonds is exempt from the calculations of and limitations upon the tax rate ceiling.

### History of Tax Levies

The following table shows the District's tax levies per \$100 of assessed valuation for each of the fiscal years ended June 30, 2014 through 2018 and for the current fiscal year ending June 30, 2019:

<b>Fiscal Year Ended June 30</b>	<b>General Incidental Fund</b>	<b>Special Revenue Teachers' Fund</b>	<b>Debt Service Fund</b>	<b>Capital Projects Fund</b>	<b>Total Levy</b>
2019	\$2.0548	\$3.0158	\$0.9719	\$0.1000	\$6.1425
2018	2.0548	2.9288	0.9719	0.1000	6.0555
2017	2.4923	2.4788	0.9719	0.1000	6.0430
2016	1.9413	2.4788	0.9719	0.0736	5.4656
2015	1.8413	2.6000	0.9719	0.0736	5.4868
2014	1.6413	2.7500	0.9319	0.1007	5.4239

Source: DESE Historical Tax Rate Report.

### Tax Collection Record

The following table sets forth tax collection information for the District for the last five years.

<b>Fiscal Year Ended June 30</b>	<b>Total Levy</b>	<b>Total Taxes Levied<sup>(1)</sup></b>	<b>Current Taxes Collected</b>	<b>Current &amp; Delinquent Taxes Collected<sup>(2)</sup> Amount</b>	<b>%</b>
2018	\$6.0555	\$145,524,466	\$140,377,584	\$144,573,766	99.35%
2017	6.0430	140,631,122	135,795,625	139,646,645	99.30
2016	5.4656	123,412,210	119,630,781	123,302,558	99.91
2015	5.4868	120,441,564	116,144,412	119,875,155	99.53
2014	5.4239	115,560,234	110,577,100	114,282,568	98.89

Source: Annual Secretary of the Board Reports for fiscal years ended June 30, 2014 to 2018; Boone County Clerk.

(1) Total Taxes Levied is calculated by dividing Assessed Valuation by 100 and multiplying by the Total Levy.

(2) Delinquent taxes are shown in the year payment is actually received, which may cause the percentage of Current and Delinquent Taxes Collected to exceed 100%.

## Major Property Taxpayers

The following tables set forth the ten taxpayers owning real and personal property with the greatest amount of assessed valuation within the District, based on the assessed valuation of real and personal property owned as of January 1, 2018, as finally adjusted. The District has not independently verified the accuracy or completeness of such information.

<u>Owner</u>	<u>Assessed Valuation</u>	<u>Percent of Total 2018 Assessed Valuation<sup>(1)</sup></u>
Union Electric-Gas Distribution System	\$ 29,810,944	1.20%
Rise Columbia Property Owner LLC	12,806,934	0.52
Boone Electric Coop	11,362,764	0.46
TKG Biscayne LLC	10,446,446	0.42
3M Company	9,694,596	0.39
ACC Op (Turner Ave) LLC	8,699,928	0.35
Columbia Mall LLC	8,560,000	0.35
McLarty RE LLC	8,305,786	0.33
JDM II SF National LLC	7,811,204	0.31
The Links at Columbia	<u>7,450,599</u>	<u>0.30</u>
TOTAL	\$114,949,201	4.63%

Source: Boone County Assessor's office.

<sup>(1)</sup> Percentages based upon District's total assessed value of \$2,480,531,231, which excludes the \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District.

\* \* \*

**APPENDIX B**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**COLUMBIA PUBLIC SCHOOL DISTRICT**

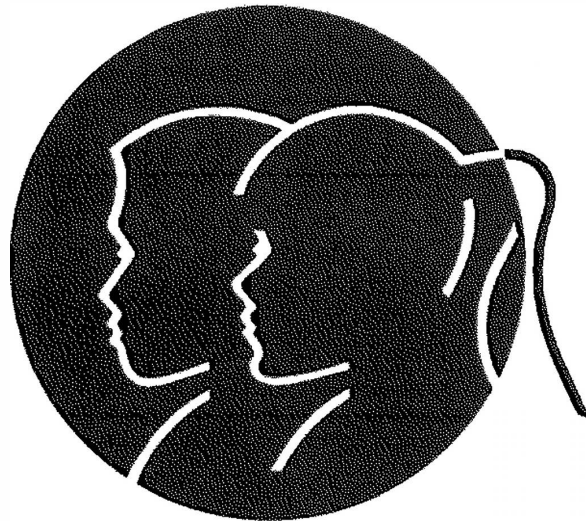
**FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

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# ***Comprehensive Annual Financial Report***



***Columbia Public School District  
Columbia, Missouri***

***For Fiscal Year Ended June 30, 2018***

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2018**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**REPORT ISSUED BY DEPARTMENT OF BUSINESS SERVICES**

Ms. Heather McArthur, CPA, Chief Financial Officer

Mr. James Cherrington, Director of Business Services

Mr. Brian Benter, CPA, Senior Accountant

Mr. Douglas Boyer, Accountant

Mr. Matthew Arms, Accountant

Mr. Jeffery Shockley, Accountant



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## *Introductory Section*



**Vision:** To be the best school district in our state

**Mission:** To provide an excellent education for all our students

**Dr. Peter Stiepleman, Superintendent of Schools**

December 10, 2018

Members, Board of Education & Citizens  
Columbia Public School District  
Columbia, Missouri

State law and the Columbia Public School District's adopted policy require an audit of the books of accounts, financial records and transactions of all funds of the Columbia Public School District (District). This report is published to fulfill that requirement for the fiscal year ended June 30, 2018.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Kerber, Eck, Braeckel, LLP Certified Public Accountants, have issued an unmodified ("clean") opinion on the District's financial statements for the year ended June 30, 2018. The independent auditors' report is located at the front of the financial section of this report. The independent auditors' report on internal control and compliance issued in connection with the Single Audit is located in the Single Audit Section.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### **Profile of the Government**

The area served by the District encompasses 303 square miles and includes a population that is estimated to exceed 147,000. This area includes the City of Columbia with a population of approximately 108,500.

The District was organized on January 7, 1873. The first high school opened in 1895 on the site where Jefferson Middle School now stands and in 1909 a bond issue was voted for Columbia High School, now the original wing of the Jefferson Middle School building. As of June 2018, the District includes 21 elementary schools, six middle schools, three comprehensive high schools, one alternative school, one career and technical education center and other independent programs. The District also offers Pre K services at two owned and one leased facility. Total enrollment (Pre K-12) in the District is 18,654 students. Enrollment growth reflects the growth of the community.

The District provides a comprehensive curriculum to meet the needs of a diverse student population. Course offerings at the high schools vary from those that are considered college preparatory to those that prepare students to enter particular careers upon graduating from high school. The District also provides an extensive adult education program with over 2,500 part-time and full-time adult students enrolled annually in more than 400 courses. Approximately 10% of the school population or 1740 students are served by the Special Education Department of the District. Specially trained teachers provide services to students needing both modified programs and specialized instruction. The District has developed programs for exceptional pupils that include services for students with mental or orthopedic handicaps, speech or language disorders, learning disabilities, behavior disorders, and auditory or visual handicaps, cognitive

disability, as well as services for pre-school disabled children. It is the goal of the District to provide appropriate instructional services for each child according to individual and unique needs.

The District contracts with Student Transportation of America to provide transportation for eligible students to and from school and on school sponsored activity trips. Over 14,700 students were eligible to be transported to and from school on a daily basis. One hundred eighty-one (181) school buses were used in the transportation program during the 2017-18 school year. Most buses serve multiple routes.

The Columbia Public School District Foundation (Foundation) provides annual program grants to the District through its own fundraising efforts. The Foundation is a legally separate entity, but is considered a discretely presented component unit of the District and is presented in the district-wide financial statements.

An elected seven-member board governs the District. The Columbia Public School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The District is not a component unit of another reporting entity. The Board meets and adopts the annual budget prior to July 1. The budget serves as the foundation for the District's financial planning and control. The budget is prepared by fund and function and may be amended at this level only by the approval of a majority of the members of the Board. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2018, at its October 9, 2017, December 11, 2017, April 9, 2018 and June 11, 2018 meetings.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ and retain highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

### **Local Economy**

Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the Columbia economic base. Five hospitals employ a significant portion of the Columbia area work force in medically related occupations. Columbia's medical facilities are comparable to those found in a typical city of nearly half a million in population. In addition, Columbia serves as the home of several insurance companies and many light industrial facilities. Education is also a significant portion of the Columbia economic base with the University of Missouri and two private colleges serving more than 34,000 students, and the Columbia Public School District with an enrollment of over 18,000 students.

During the 2017-18 fiscal year, the District employed over 2,800 personnel in varying levels of professional and non-professional roles. With an annual salary budget of over \$130 million, the District is a vital part of the stability of the Columbia economy. During the year ended June 30, 2018, work continued on the construction of a new elementary school on the east side of Columbia with the opening to students in August 2018. In addition, land was purchased and sitework began on the site of the seventh middle school located on the south west side of Columbia with a planned opening in the fall of 2020. The District also maintains a healthy operating budget for facilities and construction services totaling over \$21 million to support and maintain older district facilities. See pages 126-131 for size, capacity and age of all school district buildings.

The economic diversity of Columbia, along with the high quality of education offered in the public school system and the higher education institutions, makes Columbia an attractive community. As such, Columbia continues to experience stable growth, and the unemployment rate (2.6% in June, 2018) continues to remain below the national average.

### **Long-Term Financial Planning**

The District has several advisory committees established to assist in various areas related to the overall growth of the District. These committees, either directly or indirectly, impact the future financial planning of the District. Committees have been established in the following areas: Long-Range Facilities Planning, Technology, Employee Benefits and Finance.

In addition, the District has continued to maintain and update a facilities and equipment plan by going to the voters for authorization to issue general obligation bonds for financing as needed. Voters have approved 28 consecutive authorizations, totaling \$500.1 million, dating back to 1960.

Additionally, the Board of Education negotiates salaries and benefits with the teacher, custodial, and parent educator unions. The Board team considers long term impact of salary commitments in the union contracts.

### **Relevant Financial Policies**

#### **Governmental Accounting Standards Board (GASB) 75**

The Governmental Accounting Standards Board (GASB) issued Statement No. 75, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions* (GASB 75) effective for reporting period beginning after June 15, 2017. The statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures related to postemployment benefits other than pensions (OPEB). The statement is intended to provide useful information and to create additional transparency. It requires that most changes in the OPEB liability be reported in OPEB expense in the period of the change. Changes that are not included in OPEB expense are required to be report as deferred outflows of resources or deferred in flows of resources. The change in the assumptions for OPEB is recorded as a deferred inflow of resources in the government-wide financial statements as required.

#### **Governmental Accounting Standards Board (GASB) 68, as amended by GASB 71**

The Governmental Accounting Standards Board (GASB) issued Statement No. 68, *Accounting and Financial Reporting for Pensions* (GASB 68) effective for reporting periods beginning after June 15, 2014. The statement is intended to improve financial reporting by state and local government for pensions. It establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures and identifies the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to the period of employee service. This statement details the recognition and disclosure requirements for employers with liabilities to a defined benefit pension plan such as the Missouri School Retirement System (PSRS) and Public Education Employee Retirement System (PEERS). The District reports its proportionate share of the PSRS and PEERS liabilities in the financial statements as required.

While the Board of Education has not adopted formal policies regarding GASB 68 and 71, these financial statements fully comply with the Statements.

#### **Budgetary Control and Management**

The budget process for the District begins in the early winter with revenue projections derived from student enrollment, preliminary assessed valuation and other factors. Beginning in December and continuing through February, the Finance Committee and the Board review and establish budget parameters and timelines. Also during the winter months, the administration compiles District needs based on budget requests received for personnel, services and supplies, and capital items. During this same time period, the Finance Committee and the Board hear from the Employee Benefits Committee regarding benefit recommendations and requests.

In October 2012, Columbia Public Schools teachers voted to unionize with single representation by the Columbia Missouri National Educators Association (CMNEA). Negotiations for salaries, benefits and working conditions for this group of employees began in January 2013 with a Collective Bargaining Agreement signed in June 2013. A three year agreement through June 30, 2019 is currently in place with CMNEA. Custodians voted to unionize in 2014 with Laborers' International Union of North America (LiUNA) as their single representation. The Board of Education reached a two year agreement with LiUNA in May of 2018. In the winter of 2015, the Parent Educators employees also voted to unionize with single representation by the Columbia Missouri National Educators Association (CMNEA). The Board of Education reached a two-year agreement with Parent Educators in May of 2018.

Throughout the spring months the Board of Education has monthly budget discussions, including public work sessions, to discuss and prioritize the budget needs of the District. As required by statute, by June 30 a final budget for the coming year is adopted.

Throughout the course of the year, departmental and building budgets are managed using a purchase order system that is budget restricted. Revenue budgets are reviewed and updated on a regular basis and discussed with the Board as a part of the District's five year projection model. Budget amendments will be made as additional information becomes available, particularly relating to federal program funds, assessed

valuation, and student count data. Administration makes budget adjustments between objects within a fund without approval of the Board. Any additions to or redirections from the approved budget that would include additional staffing or could result in spending beyond authorization require approval of the Board. The Board has final approval for the original budget and for budget adjustments made throughout the year.

In a spirit of transparency and clarity, the Board approves full time equivalent (FTE) budgets, salary schedules, rates of pay and work calendars as a part of the budget process. These items are included in the final budget document approved by the Board. Changes during the year to these schedules, rates of pay or FTE needs are brought forward to the Board at regular meetings and should budget amendments be required, they are made with Board approval.

### **Major Initiatives**

The District is working to close the achievement gap and teach with poverty and equity in mind. These new initiatives include significant professional development for teachers, staff and administrators as well as differentiated teaching around the District. In order to achieve those goals, the District has made efforts to increase the number of minority students in advanced placement courses. Resources have been committed to expand the AVID (Advancement via Individual Determination) program which provides support for students, often first generation college-bound students.

Technology is expanding rapidly in public education instruction, testing, and assessment, and in many cases is now done so to comply with state and federal requirements. Meeting the physical plant needs of adequate network and wireless computing capabilities as well as the actual devices and staff training required for this purpose is a major annual commitment of resources and training. The District successfully reached a one to one student to device ratio at the high school level in 2017-18 after becoming a one to one District at middle school in 2016-17.

Managing student growth in a manner which provides for equitable opportunity for all students in all buildings is a focus of the District. This includes re-districting as new buildings open. All secondary schools were re-districted for 2013-14 with the opening of Battle High School and secondary reorganization. Students in two elementary schools were re-districted for 2015-16 upon the opening of the Eliot Battle elementary school in the fall of 2015, six were re-districted for 2016-2017 with the 2016 opening of the Beulah Ralph elementary school, and four were re-districted for 2018-19 with the fall 2018 opening of the new Cedar Ridge elementary school. Currently, the District is undergoing review of attendance areas for the opening of the new middle school in 2020 which will effect all middle school and high school students. This work continues annually as required by policy and when appropriate for opening of facilities and community growth.

The District remains in good financial condition with modest increases in assessed valuation. Growth in student population increases the state funding formula income for the District on a per average daily attendance (ADA) basis if the foundation formula is fully funded. The cost of educating a student exceeds State funding by approximately \$9,000 which is mostly provided by local funding. While growth has been and continues to be modest during a downward economic trend, expenses continue to increase, especially in the areas of salaries and benefits which comprise roughly 79 percent of the operating budget. Due to consistent budget reductions in prior years and attentive spending, the District was able to increase fund balances and positioned itself well to manage a growing operating budget at a time when state funding is projected to remain flat, if not decline. Additionally, new buildings for student growth require annual operating budget needs which have become costly to absorb due to low increases in annual revenues.

The District has, however, managed fund balances and maintained a very strong Aa1 bond rating. Strong fiscal management of the District is a key component of this rating. This strong financial position has resulted in positive bond sales with considerable premiums and low interest rates.

### **Awards and Acknowledgements**

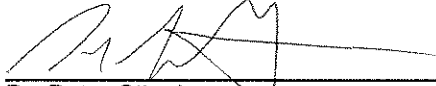
This past year, our Comprehensive Annual Financial Report earned both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting. The District was recognized by the GFOA as a 30 year recipient for the 2015 year. These awards are granted only to governmental units which publish a comprehensive annual financial report which is easily readable, efficiently organized, and conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.



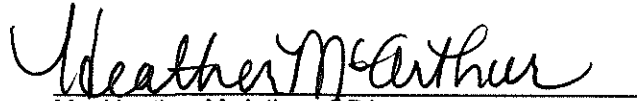
It is our intention that this Comprehensive Annual Financial Report will provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2018.

We want to express our appreciation to all staff members, in particular those in Business Services, who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,



Dr. Peter Stiepleman,  
Superintendent



Ms. Heather McArthur, CPA  
Chief Financial Officer

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2018**

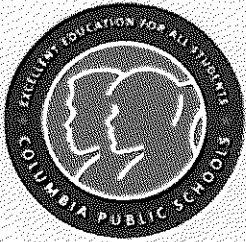
**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**BOARD OF EDUCATION**

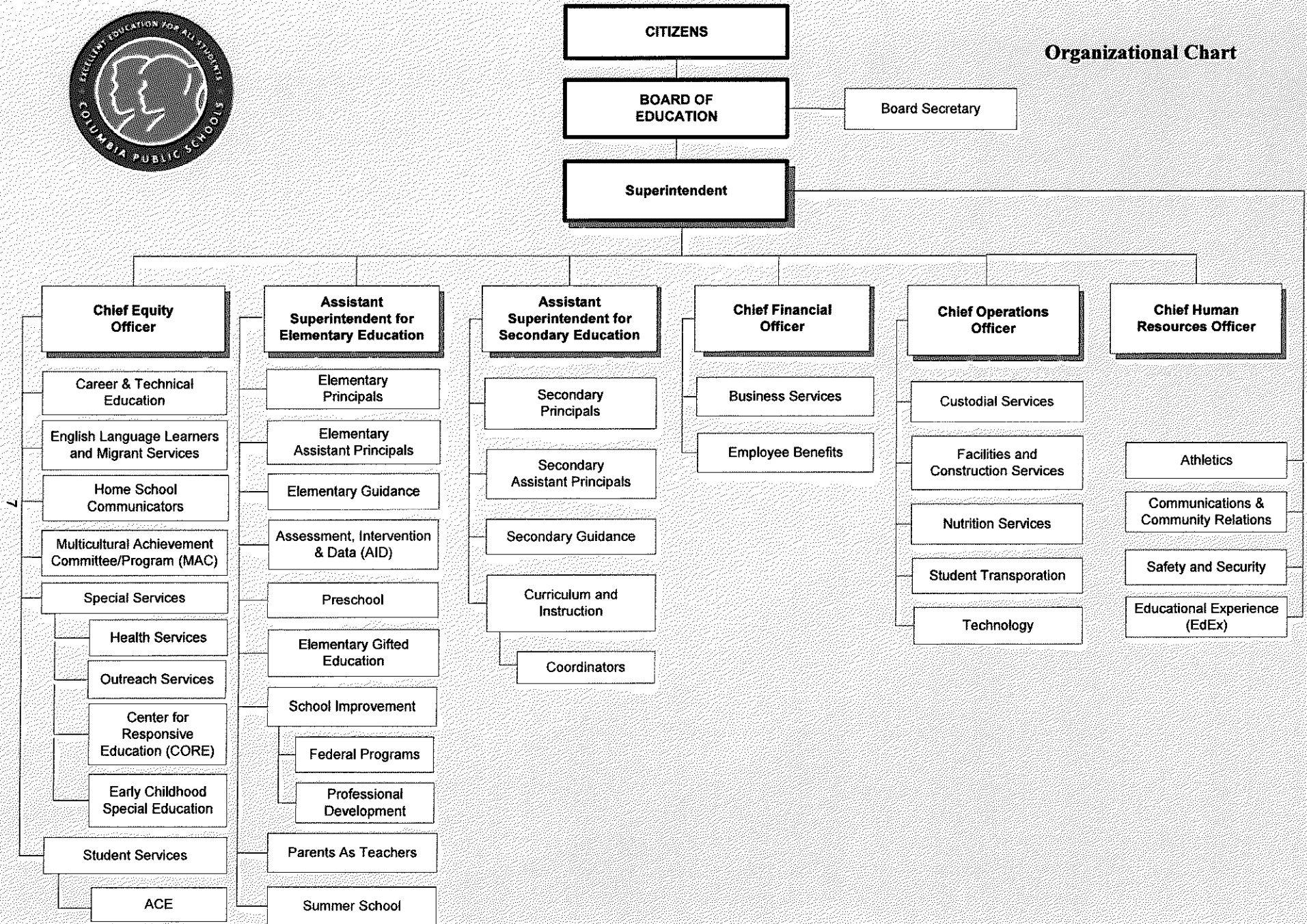
Ms. Jan Mees, President  
Mr. Paul Cushing, Vice President  
Ms. Susan Blackburn, Member  
Ms. Teresa Maledy, Member  
Mr. Jonathan Sessions, Member  
Ms. Helen Wade, Member  
Mr. James Whitt, Member

**DISTRICT ADMINISTRATION**

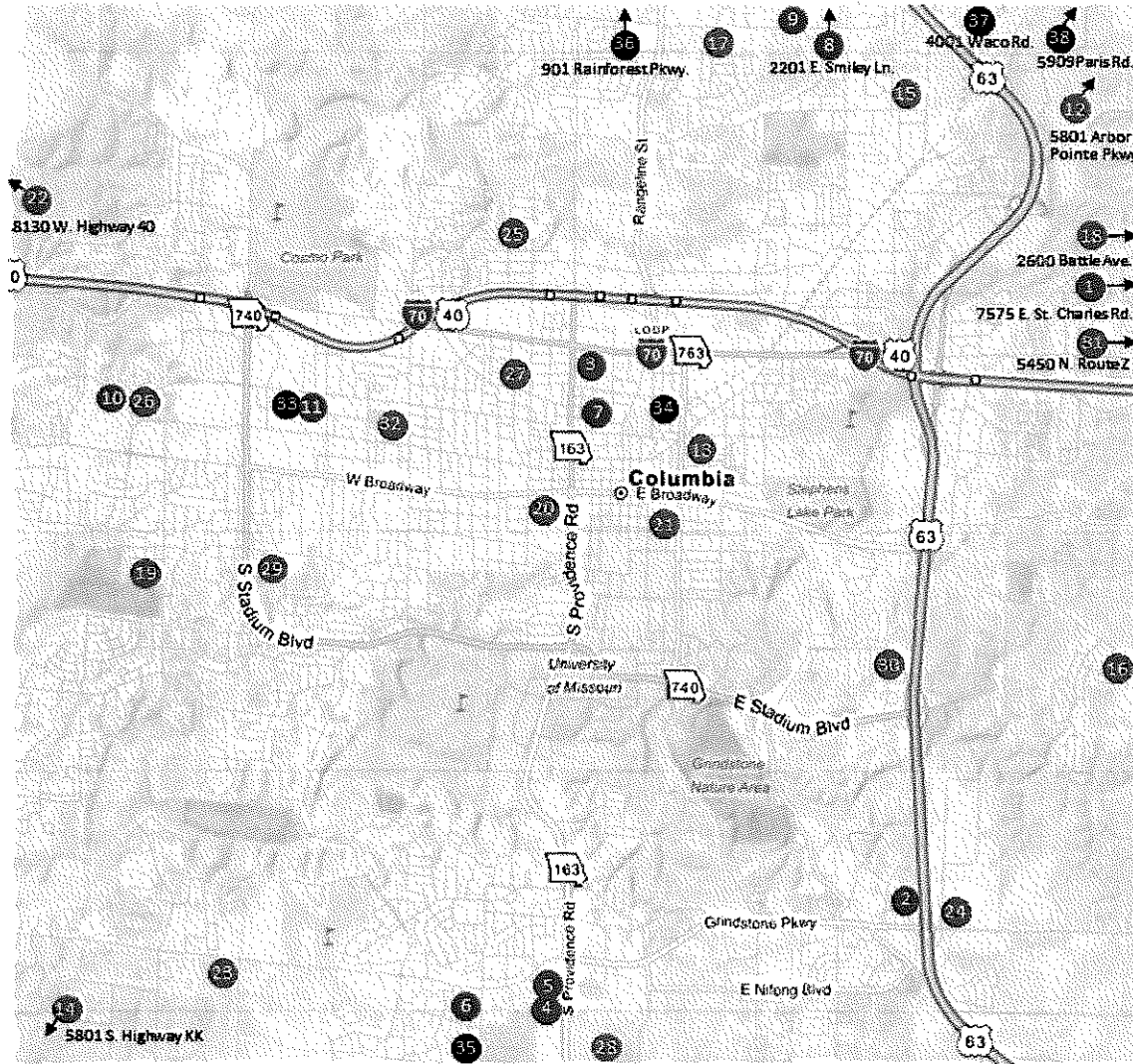
Dr. Peter Stiepleman	Superintendent of Schools
Ms. Heather McArthur	Chief Financial Officer/Treasurer to the Board of Education
Dr. Jill Dunlap Brown	Assistant Superintendent for Elementary Education
Dr. Kevin Brown	Assistant Superintendent for Secondary Education
Mr. Randall Gooch	Chief Operations Officer
Ms. Carla London	Chief Equity Officer
Ms. Nickie Smith	Chief Human Resources Officer



# Organizational Chart



# Columbia Public School District Building Locations



### High Schools

- 1 Battle
- 2 Douglass
- 3 Hickman
- 4 Rock Bridge
- 5 Columbia Area Career Center

### Middle Schools

- 6 Gentry
- 7 Jefferson
- 8 Lange
- 9 Oakland
- 10 Smithton
- 11 West

### Elementary Schools

- 12 Alpha Hart Lewis
- 13 Benton
- 14 Beulah Ralph
- 15 Blue Ridge
- 16 Cedar Ridge
- 17 Derby Ridge
- 18 Eliot Battle
- 19 Fairview
- 20 Grant
- 21 Locust Street
- 22 Midway Heights
- 23 Mill Creek
- 24 New Haven
- 25 Parkade
- 26 Paxton Keeley
- 27 Ridgeway
- 28 Rock Bridge
- 29 Russell Boulevard
- 30 Shepard Boulevard
- 31 Two Mile Prairie
- 32 West Boulevard

### Other Buildings

- 33 Aslin Administration Building
- 34 Center for Gifted Education/Title I Preschool
- 35 Center of Responsive Education
- 36 Discovery Early Childhood Center
- 37 Early Childhood Education Center
- 38 Facilities and Construction Services



**Government Finance Officers Association**

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

**Presented to**

**Columbia Public School District  
Missouri**

**For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended**

**June 30, 2017**

*Christopher P. Morill*

**Executive Director/CEO**



ASSOCIATION OF  
SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL

**The Certificate of Excellence in Financial Reporting  
is presented to**

**Columbia Public School District**

**for its Comprehensive Annual Financial Report (CAFR)  
for the Fiscal Year Ended June 30, 2017.**

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards.



A handwritten signature in cursive script that reads 'Charles E. Peterson, Jr.'.

Charles E. Peterson, Jr., SFO, RSBA, MBA  
President

A handwritten signature in cursive script that reads 'John D. Musso'.

John D. Musso, CAE  
Executive Director

*Financial Section*



Kerber, Eck & Braeckel LLP

CPAs and  
Management Consultants

One South Memorial Drive, Ste. 900  
St. Louis, MO 63102  
ph 314.231.6232  
fax 314.880.9307  
www.kebcpa.com

## Independent Auditors' Report

Board of Education  
Columbia Public School District

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Columbia Public School District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of June 30, 2018, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Change in Accounting Principle

As described in Note 20 to the financial statements, in 2018, the District adopted new accounting guidance, GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other than Pension Plans" and GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other than Pensions". Our opinion is not modified with respect to this matter.

---

Other Locations

O'Fallon, IL • Marion, IL • Columbia, IL • Carbondale, IL • Harrisburg, IL • Litchfield, IL • Springfield, IL • Cape Girardeau, MO • Milwaukee, WI



## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information on pages 13-24 and 76-80, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's basic financial statements. The introductory section on pages 1-10, supplementary information on pages 81-99, the statistical information on pages 102-131, schedules for state compliance and assessed valuation and tax levy on pages 134-139, and the schedule of selected statistics on pages 141-145 are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards on page 146 is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The supplementary information, schedules for state compliance and assessed valuation and tax levy and the schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information, schedules for state compliance and assessed valuation and tax levy and schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, statistical information and the schedule of selected statistics have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2018, on our consideration of the Columbia Public School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Columbia Public School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Columbia Public School District's internal control over financial reporting and compliance.

*Keiser, Eck & Brackel LLP*

St. Louis, Missouri  
December 10, 2018

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
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(UNAUDITED)**

The discussion and analysis of the Columbia Public School District's financial performance provides a narrative overview of financial activities by the management of the District for the fiscal year. The reader is encouraged to consider the information presented here in conjunction with additional information presented in the letter of transmittal, the financial statements, notes to the basic financial statements, and other supplementary information to enhance their understanding of the District's financial performance.

**Financial Highlights**

- The total assets of the District exceeded its liabilities at the end of the 2018 fiscal year by \$93,211,399 (net position).
- The District's total net position increased \$8,700,234. This increase was primarily the result of increases in capital assets exceeding depreciation expense for the year.
- The governmental funds reported a combined ending fund balance of \$172,901,334, an increase of \$59,226,936 from the prior year. Of this amount, \$58,945,831 is available for spending at the District's discretion (unassigned fund balance).
- The combined fund balance for the General Fund and Teachers Fund is \$62,094,592, or 29.9% of the current year expenditures of these funds.
- The total long-term debt of the District increased \$65,332,861 during the year primarily due to the issuance of \$35,000,000 of general obligation improvement bonds and \$37,955,000 of general obligation refunding bonds offset by principal payments made on the previously issued bonds.

**Overview of the Financial Statements**

The Financial Section of the comprehensive annual financial report consists of three parts:

- management's discussion and analysis (this section),
- basic financial statements (government-wide and fund financial statements), including notes to the basic financial statements, and
- combining and individual fund statements and schedules.

The basic financial statements consist of two different types of statements which present different views of the District's financial activities.

- Government-wide financial statements – These financial statements provide information about the District's overall financial status both short-term (the recently completed fiscal year) and long-term. The government-wide statements include the Statement of Net Position and Statement of Activities.
- Fund financial statements - These financial statements focus on individual funds of the District and report the District's operations in more detail than the government-wide statements.

The notes to the basic financial statements provide further explanation of some of the information in the statements and provide additional disclosures and more detailed data. This will allow statement readers to have a more complete description and understanding of the District's financial activities and position.

The combining and individual fund statements and schedules further explain and support the financial statements with combining schedules for non-major funds and comparisons of the District's budget to actual amounts for the year, as well as present financial information for the District's component unit.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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The major features of the District's financial statements, including the portion of the District's activities reported and the type of information contained is shown in Table 1.

<b>Table 1</b>				
<b>Major Features of the Government-Wide and Fund Financial Statements</b>				
	Government-wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance	Activities the district operates similar to private businesses, such as food services and adult education	Instances in which the district administers resources on behalf of someone else, such as student groups
Required financial statements	<ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balances</li> <li>• Statement of revenues, expenditures, and changes in fund balances-budget and actual</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of revenues, expenses, and changes in net position</li> <li>• Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of fiduciary net position</li> <li>• Statement of changes in fiduciary assets and liabilities</li> </ul>
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year, or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during, or soon after the end of, the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

**Government-wide Statements**

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The two government-wide statements report the District's net position (Statement of Net Position) and how it has changed (Statement of Activities) during the fiscal year. Net position, which is the difference between the District's assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, is one way to measure the District's overall financial position.

Increases or decreases in the District's net position are indicators of whether its financial position is improving or deteriorating, respectively. The District's overall financial position, including the District's property tax base and the condition of its school buildings and other facilities, should also be considered when assessing the fiscal health of the organization.

The government-wide statements are broken out into two parts; the primary government, and the component unit. The primary government is further broken out into two categories:

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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- **Governmental activities** – Most of the District's basic services are included here, such as regular, vocational, and special education, support services including operation of plant, transportation, community services, and administration. These activities are primarily financed by property taxes and state formula aid. In addition, the Columbia Public Schools Facilities Authority was formed during 2012 to facilitate financing for the construction and acquisition of District facilities. Due to the substantive economic relationship between the Authority and the District, the Authority is presented as a blended component unit and the financing activities of the Authority are included in the governmental activities category of the basic financial statements.
- **Business-type activities** – The District charges fees and receives federal and state reimbursements to cover the costs of its nutrition services operation and adult education program.

The District's discretely presented component unit is the Columbia Public School Foundation, which is a legally separate entity. Although the Board of Education does not control the activities of the discretely presented component unit, the component unit provides its resources solely to the District. The component unit's fiscal year end is December 31. The financial information presented for the component unit is for its fiscal year ending December 31, 2017. For additional information regarding the component unit, please refer to its separately issued financial statements for the year ended December 31, 2017.

This Management's Discussion and Analysis focuses on the primary government, which is under the control of the Board and District administration.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds, rather than the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debt) or to show that it is properly using certain revenues (such as grants and bond proceeds).

The District has three types of funds:

- **Governmental funds** – Most of the District's basic services are included in governmental funds, which generally focus on: 1) how cash and other financial assets that can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or differences) between them.
- **Proprietary funds** – The District has two types of proprietary funds; enterprise funds and internal service funds.
  - The enterprise funds include the Nutrition Services and Adult Education Funds, for which the District charges fees and for which revenues are expected to cover all

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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expenses. Enterprise funds are included as business-type activities in the government-wide financial statements.

- The internal service funds include three funds used to account for the District's self-insurance for medical, dental, and workers' compensation programs. These funds are used to allocate the costs of these programs to the functions that benefit from their use. Since internal service funds predominantly benefit governmental activities rather than business-type activities, they have been included in governmental activities in the government-wide financial statements.
- Fiduciary fund – The District serves as an agent, or fiduciary, and accounts for assets that belong to student groups in the fiduciary fund. The District is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and to whom the assets belong. The District excludes this fund from the government-wide financial statements because it cannot use these assets to finance operations.

**Financial Analysis of the District as a Whole**

As noted above, net position may serve over time as a useful indicator of the District's financial position. As of the end of the most recently completed fiscal year, assets exceeded liabilities by over \$93 million. Of that amount, 117% represents the District's investment in capital assets (land, buildings, equipment, etc.), 115% represents amounts that are subject to external restrictions on how they can be used (debt service, capital projects, teachers' salaries and benefits, etc.), and negative 132%, approximately \$123.2 million, is available to fund the ongoing operations of the District.

The District's current assets exceed current liabilities in the current year, indicating an ability to meet immediate financial needs. However, the long-term perspective shown in the government-wide statements has changed in recent years due to the implementation of GASB Statement 68, *Accounting and Financial Reporting for Pensions*, as amended by GASB Statement 71. In addition, during the year ended June 30, 2018, the District implemented GASB Statement 75, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*, which requires governments to report an additional liability on the face of the financial statements. Obligations under long-term debt of the District increased approximately \$74.5 million during the year. The primary reason for this fluctuation is due to the issuance of general obligation bonds and general obligation refunding bonds offset by principal payments made on previously issued general obligation bonds. In addition, net pension liability increased \$8.4 million in the current year due to differences between projected and actual earnings on pension plan investments and changes in the District's proportional share of plan liabilities. The District continues to be able to meet its obligations under long-term debt while also maintaining a reasonable balance of approximately \$62.5 million in net position restricted for debt service.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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Table 2 provides condensed information regarding the District's assets, liabilities, deferred outflows and inflows, and net position. As indicated previously, changes in net position can serve as an indicator that the District's financial situation is improving or deteriorating.

Table 2 Condensed Statement of Net Position June 30, 2018 With Comparative Totals for June 30, 2017 (restated) (In Thousands)						
	Governmental Activities		Business-Type Activities		Total	
	2018	2017	2018	2017	2018	2017
Current and Other Assets	\$ 356,475	\$ 289,128	\$ 3,266	\$ 3,126	\$ 359,741	\$ 292,254
Capital Assets	433,578	412,642	154	195	433,732	412,837
<b>Total Assets</b>	<u>790,053</u>	<u>701,770</u>	<u>3,420</u>	<u>3,321</u>	<u>793,473</u>	<u>705,091</u>
Deferred Outflows of Resources	70,837	69,913	-	-	70,837	69,913
Current Liabilities	25,944	27,863	596	570	26,540	28,433
Noncurrent Liabilities	580,093	505,643	1,197	1,155	581,290	506,798
<b>Total Liabilities</b>	<u>606,037</u>	<u>533,506</u>	<u>1,793</u>	<u>1,725</u>	<u>607,830</u>	<u>535,231</u>
Deferred Inflows of Resources	163,232	155,262	37	-	163,269	155,262
Net Investment in Capital Assets	109,193	145,591	154	195	109,347	145,786
Restricted	107,101	23,627	-	-	107,101	23,627
Unrestricted	(124,673)	(86,303)	1,436	1,401	(123,237)	(84,902)
<b>Total Net Position</b>	<u>\$ 91,621</u>	<u>\$ 82,915</u>	<u>\$ 1,590</u>	<u>\$ 1,596</u>	<u>\$ 93,211</u>	<u>\$ 84,511</u>

The District's total net position increased nearly \$8.7 million. Total Assets increased \$88.4 million primarily due to an increase in cash and investments on hand, including investments held in escrow, at June 30 and increases in capital assets. Net pension liability increased \$8.4 million. Restricted assets increased \$83.5 million during the fiscal year, due to an increase in net position restricted for Debt Projects and Capital Projects. The increase is primarily due to the \$38.0 million in refunding bonds issued during the year. The proceeds were placed in an escrow account which will not be repaid until the year ended June 30, 2021. Net investment in capital assets decreased \$36.4 million due to the fact that debt was issued for capital projects to be completed in upcoming years. The District issued \$35 million in general obligation bonds during the year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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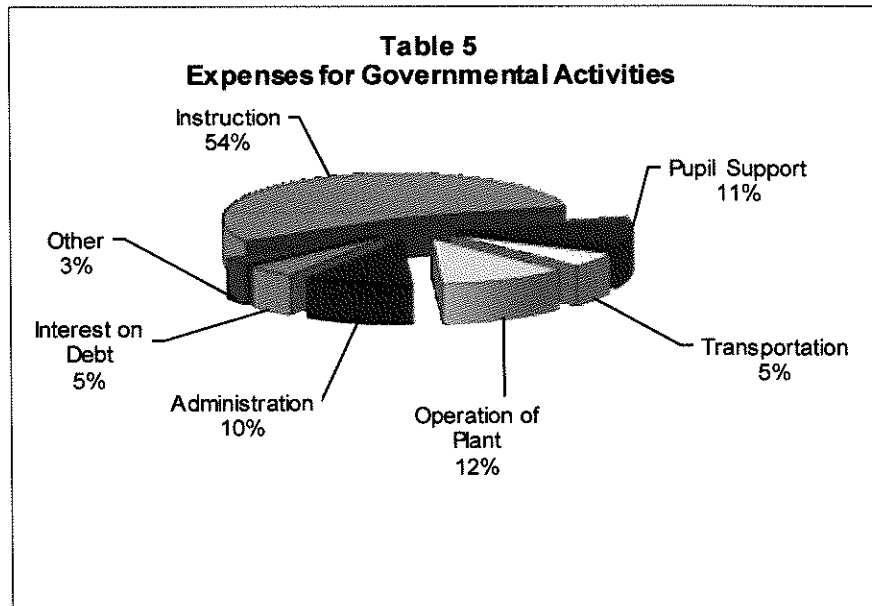
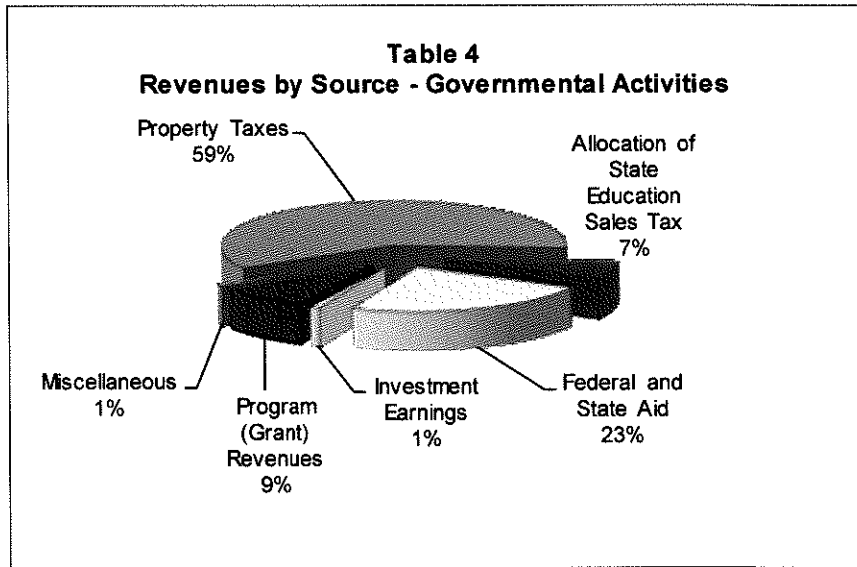
Table 3 provides a summary of the changes in net position for the year ended June 30, 2018.

<b>Table 3 Changes in Net Position from Operating Results Year Ended June 30, 2018 With Comparative Totals for Year Ended June 30, 2017 (restated) (In Thousands)</b>						
	Governmental Activities		Business-Type Activities		Total	
	2018	2017	2018	2017	2018	2017
<b>Revenues:</b>						
<b>Program Revenues:</b>						
Charges for Services	\$ 1,414	\$ 1,545	\$ 4,244	\$ 4,320	\$ 5,658	\$ 5,865
Operating Grants and Contributions	19,622	21,293	7,061	6,552	26,683	27,845
Capital Grants and Contributions	458	384	-	-	458	384
<b>General Revenues:</b>						
Property Taxes	147,486	142,974	-	-	147,486	142,974
Allocation of Statewide Education Sales Tax	17,164	16,673	-	-	17,164	16,673
Federal and State Aid	58,346	57,518	-	-	58,346	57,518
Other	4,466	3,229	37	22	4,503	3,251
<b>Total Revenues</b>	<b>\$ 248,956</b>	<b>\$ 243,616</b>	<b>\$ 11,342</b>	<b>\$ 10,894</b>	<b>\$ 260,298</b>	<b>\$ 254,510</b>
<b>Expenses:</b>						
Instruction	\$ 130,048	\$ 125,045	\$ -	\$ -	\$ 130,048	\$ 125,045
<b>Support Services</b>						
Pupil/Instructional Support	26,848	26,130	-	-	26,848	26,130
Administration	24,198	23,766	-	-	24,198	23,766
Operation of plant	28,502	28,391	-	-	28,502	28,391
Pupil Transportation	12,631	12,611	-	-	12,631	12,611
Other	6,921	7,107	-	-	6,921	7,107
Interest Payments	11,102	10,916	-	-	11,102	10,916
Food Services	-	-	9,054	8,634	9,054	8,634
Adult Education	-	-	2,294	2,133	2,294	2,133
<b>Total Expenses</b>	<b>\$ 240,250</b>	<b>\$ 233,966</b>	<b>\$ 11,348</b>	<b>\$ 10,767</b>	<b>\$ 251,598</b>	<b>\$ 244,733</b>
<b>Increase (decrease) in Net Position</b>	<b>8,706</b>	<b>9,650</b>	<b>(6)</b>	<b>127</b>	<b>8,700</b>	<b>9,777</b>
<b>Net Position, July 1, as previously stated</b>	<b>82,915</b>	<b>74,563</b>	<b>1,596</b>	<b>1,511</b>	<b>84,511</b>	<b>76,074</b>
<b>Cumulative Effect of Change in Accounting Principle</b>	<b>-</b>	<b>(1,298)</b>	<b>-</b>	<b>(42)</b>	<b>-</b>	<b>(1,340)</b>
<b>Net Position, July 1</b>	<b>82,915</b>	<b>73,265</b>	<b>1,596</b>	<b>1,469</b>	<b>84,511</b>	<b>74,734</b>
<b>Net Position, June 30</b>	<b>\$ 91,621</b>	<b>\$ 82,915</b>	<b>\$ 1,590</b>	<b>\$ 1,596</b>	<b>\$ 93,211</b>	<b>\$ 84,511</b>

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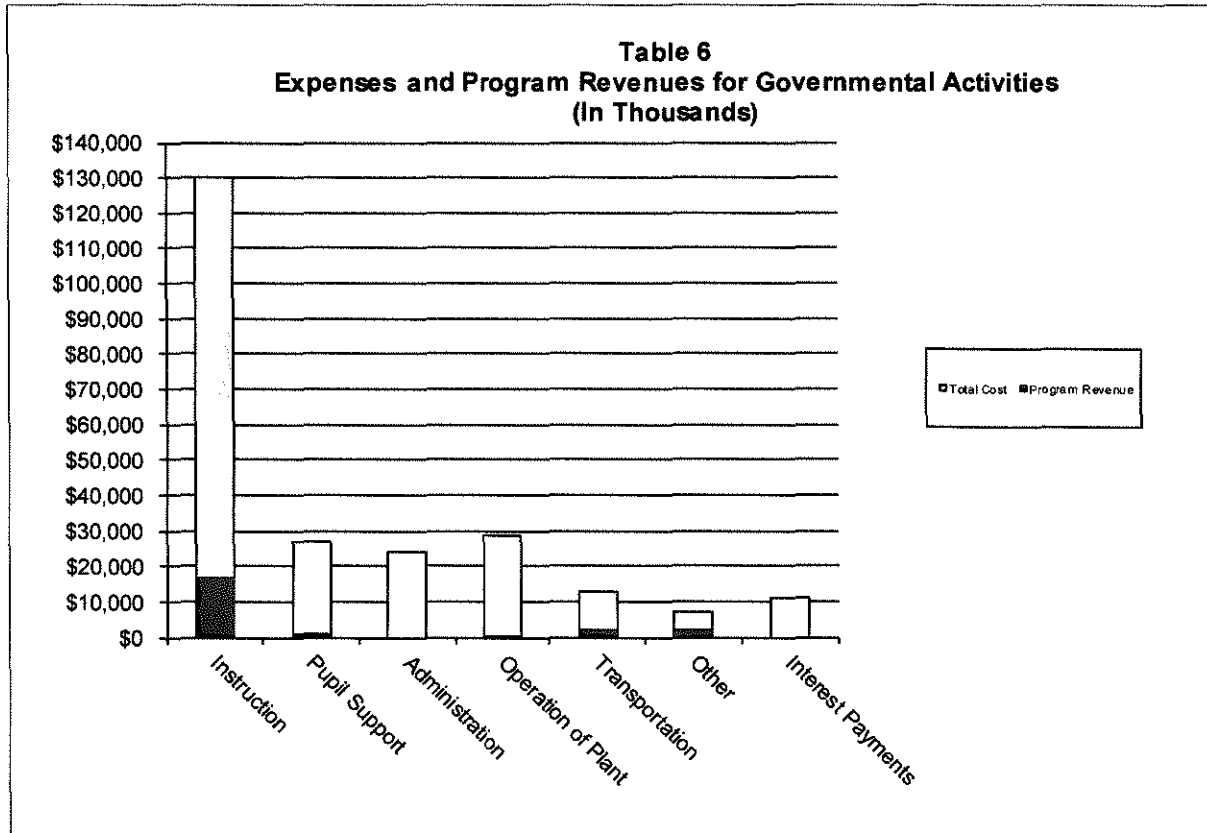
Expenses for Governmental Activities increased by \$6.3 million. The reason for this increase is primarily due to increases in instructional expenses due to increases in teacher salaries and benefits.

The District's Business-Type Activities continue to be self-supporting and require no subsidy from the District's General Fund. The Business-Type Activities are funded through amounts charged for the services they provide as well as federal and state grants. The increase in expenses for the Business-Type Activities is primarily due to increases in salaries and benefits for staff within those funds.

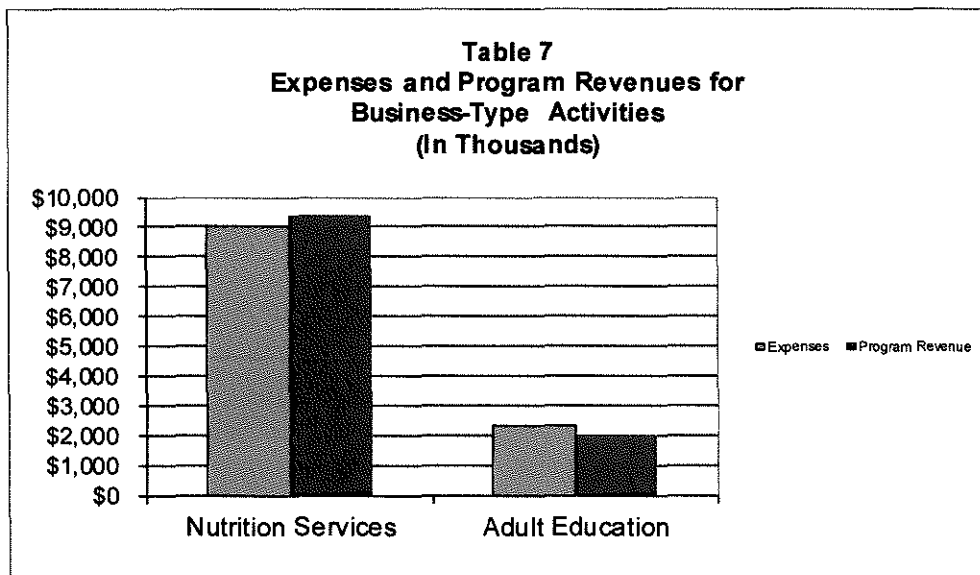




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As displayed in Table 6 above, program revenues account for only a small portion of total expenses for Governmental Activities. This contrasts with Table 7 below that shows program revenues primarily fund the Business-Type Activities. This means that property taxes and other general revenues primarily fund Governmental Activities and Business-Type Activities are entirely self-funded through program revenues.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Financial Analysis of the District's Funds**

The District completed the year with a total governmental fund balance of \$172,901,334. This is an increase of \$59,226,936 from the previous year, primarily a result of a higher balances in the Debt Service and Capital Projects Funds.

The District refers to the combined balance of the General Fund and Teachers Fund as its "operating funds balance". The operating fund balance increased by \$7,179,155. The increase in the fund balance in the operating funds was an intentional increase in the balance of these funds to account for future planned deficit spending to open the new Cedar Ridge Elementary School and the new middle school in future years.

The balance of the Debt Service Fund increased \$44,419,155 during the year. The increase In the Debt Service Fund is primarily the result of refunding bonds issued in the current year which were placed in an escrow account to make future bond payments for the year ended June 30, 2021.

The balance of the Capital Projects Fund increased \$7,800,308 during the year. This was an expected increase in the balance of this fund as the timing of completion of capital projects often varies from the timing of issuance of general obligation bonds to finance the capital projects. The current year increase was due to the issuance of \$35 million in general obligation bonds in March 2018 primarily to finance the continued construction of the New Southwest Middle School and the Locust Street Expressive Arts Elementary School addition and renovation projects in future years.

The District completed the year with a balance of net position of \$1,590,352 in its enterprise funds. These funds are non-major funds and are presented in the government-wide statements as Business-Type Activities. The financial position of these funds remains stable and they continue to be able to be funded through charges for the services they provide and federal and state grants. Expenses exceeded revenues by \$332,682 in the Adult Education Fund for the current year primarily due to increased salary and benefit costs. Revenues exceeded expenses in the Nutrition Services Fund by \$326,896 in the current year primarily due to increased federal revenues based on the increase in the number of students qualifying for assistance and implementation of programs qualifying for federal reimbursement such as the high school dinner program. The District continues to closely monitor program expenses and continues to explore opportunities to improve revenues.

**General Fund Budgetary Highlights**

The District adopts a budget each year in June for the upcoming fiscal year. However, it is anticipated that budget amendments will be made periodically as additional information becomes available. For the current year, the budget for the General Fund was amended on three occasions for the following reasons:

- Amended property tax revenues between the General Fund and Teacher's Fund due to the tax rate set in August 2017 and the final assessed valuation.
- Decreased Proposition C revenues \$143,720 based on statewide collections.
- Decreased surtax revenue by \$163,098 based on actual allocation by the county.
- Increased interest earnings based on better than expected returns.
- Increased foundation formula revenue based on actual projected allocation by the state and reported average daily attendance.
- Increased transportation revenue based on actual projected allocation by the state.
- Increased furniture, fixture and equipment budget for the opening of New Cedar Ridge Elementary School.

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- Increased transfers to the Capital Projects Fund by \$179,728 to fund various departmental capital requests.
- Increased revenues and expenditures for other federal and state grants.

Actual revenues in the General Fund were only \$16,979 more than budgeted. Actual expenditures were \$3,401,163 less than budgeted. Of this amount, \$1,539,064 was the result of unspent budgets for services and supplies related to utility and insurance expenses in Operation of Plant and \$331,251 was the result of unspent budgets for services and supplies related to Transportation. In addition, Special Instruction and Community Services lines were underbudget due to unspent Title I budgets which will roll to future years.

**Capital Assets**

As of June 30, 2018, the District had \$433,578,362 and \$154,108, net of accumulated depreciation, invested in land, buildings, building improvements, trailers and equipment in Governmental Activities and Business-Type Activities, respectively. This also includes construction in progress of \$36,128,524. (More detailed information regarding capital assets can be found in the notes to the basic financial statements, Note 9).

The District completed capital improvement projects totaling \$9,316,837. This amount consisted of over \$6.1 million for the Douglass High School Renovation project.

The District has a number of older buildings in use for instructional purposes. Generally, the buildings have been well maintained and are in good condition. However, some buildings are still in need of renovations such as technology upgrades related to today's curriculum and administrative functions and safety and security enhancements.

Table 8 provides a summary of the District's capital assets as of June 30, 2018.

<b>Table 8 Capital Assets June 30, 2018 With Comparative Totals for June 30, 2017 (Net of Depreciation, In Thousands)</b>						
	Governmental Activities		Business-Type Activities		Total	
	2018	2017	2018	2017	2018	2017
Land	\$ 15,206	\$ 12,026	\$ -	\$ -	\$ 15,206	\$ 12,026
Construction in Progress	36,129	23,846	-	-	36,129	23,846
Buildings	355,474	359,589	-	-	355,474	359,589
Building Improvements	18,149	8,454	-	-	18,149	8,454
Mobile Classrooms	660	807	-	-	660	807
Equipment and Furniture	7,960	7,920	154	195	8,114	8,115
<b>Total</b>	<b>\$ 433,578</b>	<b>\$ 412,642</b>	<b>\$ 154</b>	<b>\$ 195</b>	<b>\$ 433,732</b>	<b>\$ 412,837</b>

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**Debt Administration**

As of June 30, 2018, the District had \$331,682,000 in general obligation bonds outstanding. The District issued \$35,000,000 in general obligation bonds and \$37,955,000 in general obligation refunding bonds in the current year. Five million of this issue was the remaining part of a \$50 million authorization of the voters in April 2014 and the other \$30 million was authorized by the voters in April 2016. (More detailed information regarding long-term debt can be found in the notes to the basic financial statements, Note 12).

The outstanding general obligation bonds of the District have a Moody's rating of Aa1, which is the same rating as the prior year and indicates a high quality, low risk credit risk.

**Economic Factors, Growth and Next Year's Budget**

The community of Columbia continues to thrive although downward economic times have had an adverse impact state and nationwide. While assessed valuation growth has slowed in recent years, the growth in 2013 (a reassessment year) was 1.97%, followed by 3.03% in 2014, 2.86% in 2015, 3.07% in 2016, and 3.27% in 2017. The preliminary assessed valuation increase for 2018 is 2.71%. While existing property values are slowly recovering from 2009 and 2010 losses, new construction in Columbia, both privately and commercially, is on the rise. Student population for the District also continues to grow at diverse levels which require planning for additional learning space. To support additional growth and building needs, a \$30 million April 2018 ballot initiative was approved. These funds will be used primarily for the continued construction of a new middle school, expansion of elementary schools including the Locust Street Expressive Arts Elementary addition and renovation project, improving existing buildings, safety and security enhancements, and acquisition and installation of technology improvements. Current student enrollment projections indicate an average increase in student enrollment of nearly three percent over the next five years. With this information, the Long Range Facilities Committee, Finance Committee, and the Board are creating a 10 year plan for capital improvements and the required funding to support those improvements.

Historically, the District has relied on increases in state foundation formula funding each year, which generally, when combined with local assessed valuation, allowed for needed increases in operating expenses. In recent years, that funding has significantly declined and future funding has been in jeopardy due to state and federal budgetary constraints. Approximately 64 percent of the District's operating revenue comes from local sources, with increasing local support required each year due to decreasing state and federal support.

In April 2016, a 65 cent operating tax levy was approved by voters creating additional local revenue of approximately \$15 million for the operating funds. A portion of this revenue, 30 cents or approximately \$6.9 million, will be needed to maintain and continue current operations, including the opening of new school buildings, without resorting to deficit spending. Approximately \$7.2 million or 31 cents will be devoted to hiring and retaining high quality employees through salary increases. The remaining 4 cents or approximately \$900,000 will be used for student support and to promote AEO (Achievement, Enrichment, and Opportunity) for all students.

The Administration and Board of Education use a five-year model to project and manage the critical long-term health of the District. The priorities of the District including continued improvement of salaries and maintenance of benefit plans for employees as well as the opening of the new Cedar Ridge Elementary School in the summer of 2018 and the new middle school in the fall of 2020 are considered in the model. Growth in number of teachers and specialization of teachers in specific areas are also considered in long range planning. The Board of Education has also established a minimum Operating Fund Balance of 18 percent in order to effectively operate the District. The 2018-19 budget and the priorities and assumptions made in the five-year model meet that requirement.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2018  
(UNAUDITED)**

During the year ended June 30, 2015, the District was required to implement GASB Statement 68, *Accounting and Financial Reporting for Pensions* and GASB Statement 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – An Amendment of GASB Statement 68*. The District contributes to the Public School Retirement System (PSRS) and the Public Education Employees Retirement System (PEERS) on behalf of its employees. Both systems are mandatory cost-sharing multiple employer plans and are considered defined benefit plans. GASB Statement 68 requires the liability of employers and non-employer contributing entities to employees for defined benefit pension plans (net pension liability) to be measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service (total pension liability), less the amount of the pension plan's fiduciary assets. Previously, the District has financed and reported pension expenditures only equal to the total amounts paid to the retirement systems during the current period. GASB Statement 68, as amended by GASB Statement 71, improves the decision usefulness of information in employer and governmental non-employer contributing entity financial reports and will enhance its value for assessing the accountability and inter-period equity by requiring recognition of the entire net pension liability and a more comprehensive measure of pension expense. Decision usefulness and accountability is also enhanced through new note disclosures as seen in the notes to the basic financial statements, Note 10. The change in the outstanding net pension liability is reported in the government-wide financial statements and totals over \$8.4 million for the year ended June 30, 2018.

During the year ended June 30, 2018, the District was required to implement GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The statement replaces the previously issued GASB Statement 45. The Statement established standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expenses/expenditures. From an accrual accounting perspective, the cost of OPEB generally should be associated with the periods in which the exchange occurs, rather than the period when the benefits are provided. In prior years, the District has financed OPEB on a pay-as-you-go basis and financial statements have not reported the financial effects of OPEB. GASB Statement 75 improves financial reporting by requiring recognition of OPEB cost (expense) over a period that approximates employees' years of service and by providing information about actuarial accrued liabilities associated with OPEB. It requires that most changes in the OPEB liability be reported in OPEB expense in the period of the change. Changes that are not included in OPEB expense are required to be report as deferred outflows of resources or deferred in flows of resources. The change in the assumptions for OPEB is recorded as a deferred inflow of resources in the government-wide financial statements and totals nearly \$1.2 million for the year ended June 30, 2018.

**Contacting the District's Financial Management**

This financial report is designed to provide a general overview of the Columbia Public School District's finances for all those with an interest in them. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, Columbia Public School District, 1818 W. Worley Street, Columbia, MO 65203.

## **BASIC FINANCIAL STATEMENTS**

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**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
JUNE 30, 2018**

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Columbia Public School District Foundation
<b>ASSETS</b>				
Cash and Cash Equivalents	\$ 127,955,693	\$ 2,556,396	\$ 130,512,089	\$ 141,531
Investments	21,636,942	-	21,636,942	1,385,129
Receivables (Net of Allowance for Uncollectibles)				
Local	158,228,856	180,614	158,409,470	-
State	39,395	-	39,395	-
Federal	1,646,177	381,485	2,027,662	-
Inventories	312,346	147,552	459,898	-
Prepaid Expenses	1,611,593	-	1,611,593	-
Restricted Assets- Escrow Cash/Investments	45,043,391	-	45,043,391	-
Capital Assets (Net of Accumulated Depreciation)				
Land	15,206,185	-	15,206,185	-
Construction in Progress	36,128,524	-	36,128,524	-
Buildings	355,474,210	-	355,474,210	-
Building Improvements	18,149,183	-	18,149,183	-
Mobile Classrooms	660,198	-	660,198	-
Furniture and Equipment	7,960,062	154,108	8,114,170	-
Total Assets	790,052,755	3,420,155	793,472,910	1,526,660
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Pension contributions made subsequent to measurement date	18,280,574	-	18,280,574	-
Difference between expected and actual experience	9,855,322	-	9,855,322	-
Change in assumptions	28,454,763	-	28,454,763	-
Net Difference between projected and actual earnings on pension plan investments	3,712,126	-	3,712,126	-
Change in proportion and difference between employer contributions and proportionate share of contributions	10,534,276	-	10,534,276	-
Total deferred outflows of resources	70,837,061	-	70,837,061	-
<b>LIABILITIES</b>				
Accounts Payable	9,688,020	179,970	9,867,990	-
Accrued Salaries and Payroll Taxes	8,550,643	73,307	8,623,950	-
Accrued Interest Payable	3,898,580	-	3,898,580	-
Unearned Revenue	3,807,018	342,378	4,149,396	-
OPEB Liability	33,388,159	959,276	34,347,435	-
Net Pension Liability	178,743,651	-	178,743,651	-
Noncurrent Liabilities				
Due within One Year	14,663,121	40,000	14,703,121	-
Due in More than One Year	353,297,901	197,671	353,495,572	-
Total Liabilities	606,037,093	1,792,602	607,829,695	-
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Difference between expected and actual experience	10,974,939	-	10,974,939	-
Change in proportion and difference between employer contributions and proportionate share of contributions	607,998	-	607,998	-
Change in assumptions for OPEB	1,150,156	37,201	1,187,357	-
Deferred revenue - property taxes	4,355,200	-	4,355,200	-
Property taxes levied for subsequent year	146,143,383	-	146,143,383	-
Total deferred inflows of resources	163,231,676	37,201	163,268,877	-
<b>NET POSITION</b>				
Net investment in capital assets	109,192,890	154,108	109,346,998	-
Restricted for:				
Debt Service	62,507,730	-	62,507,730	-
Capital Projects	40,510,152	-	40,510,152	-
Teachers' Salaries and Benefits	1,447,000	-	1,447,000	-
Grants and Donations	2,636,170	-	2,636,170	-
Unrestricted	(124,672,895)	1,436,244	(123,236,651)	1,526,660
Total Net Position	\$ 91,621,047	\$ 1,590,352	\$ 93,211,399	\$ 1,526,660

The notes to the basic financial statements are an integral part of this statement.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2018**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary Government:</b>				
<b>Governmental Activities</b>				
Instruction				
Regular Instruction	\$ 85,386,364	\$ 203,209	\$ 329,668	\$ -
Special Education	36,026,716	-	14,392,479	-
Vocational Instruction	4,686,952	36,000	1,078,960	452,407
Student Activities - Athletics	3,453,584	454,999	-	-
Tuition to Other Districts	494,088	-	-	-
Total Instruction	<u>130,047,704</u>	<u>694,208</u>	<u>15,801,107</u>	<u>452,407</u>
Support Services				
Attendance	386,448	-	-	-
Guidance and Counseling	5,783,285	-	-	-
Health and Ancillary Services	4,151,840	-	-	-
Improvement of Instruction	6,714,977	-	297,783	-
Media Services	9,811,883	-	-	-
Board Services	452,876	-	-	-
General Administration	3,038,829	-	-	-
Building Administration	13,835,821	-	-	-
Business, Central Services	6,870,622	-	-	-
Operation of Plant	28,502,144	166,567	-	-
Pupil Transportation	12,631,506	-	2,073,946	-
Food Services	2,904	-	-	-
Adult Literacy	248,018	-	200,671	5,722
Community Services	6,669,761	552,766	1,248,894	-
Total Pupil Support Services	<u>99,100,914</u>	<u>719,333</u>	<u>3,821,294</u>	<u>5,722</u>
Non-Instruction/Support Services				
Interest Payments	11,101,863	-	-	-
Total Non-Instruction/Support Services	<u>11,101,863</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Governmental Activities	<u>240,250,481</u>	<u>1,413,541</u>	<u>19,622,401</u>	<u>458,129</u>
<b>Business-Type Activities</b>				
Food Services	9,053,770	3,094,196	6,259,449	-
Adult Education	2,293,726	1,149,377	801,310	-
Total Business-Type Activities	<u>11,347,496</u>	<u>4,243,573</u>	<u>7,060,759</u>	<u>-</u>
Total Primary Government	<u>\$ 251,597,977</u>	<u>\$ 5,657,114</u>	<u>\$ 26,683,160</u>	<u>\$ 458,129</u>
<b>Component Unit</b>				
Columbia Public School District Foundation	<u>\$ 203,866</u>	<u>\$ 121,174</u>	<u>\$ -</u>	<u>\$ -</u>

General Revenues

Taxes

- Property Taxes, Levied for General Purposes
- Property Taxes, Levied for Debt Services
- Property Taxes, Levied for Capital Projects
- Other Taxes
- Allocation of Statewide Education Sales Tax
- Federal and State Aid Not Restricted to Specific Purposes
- Interest and Investment Earnings
- Miscellaneous
- Total General Revenues

Changes in Net Position

Net Position, July 1 (Restated)

Net Position, June 30

The notes to the basic financial statements are an integral part of this statement.

**Net (Expenses) Revenues  
and Changes in Net Position**

Primary Government			Component Unit
Governmental Activities	Business- Type Activities	Total	Columbia Public School District Foundation
\$ (84,853,487)	\$ -	\$ (84,853,487)	\$ -
(21,634,237)	-	(21,634,237)	-
(3,119,585)	-	(3,119,585)	-
(2,998,585)	-	(2,998,585)	-
(494,088)	-	(494,088)	-
<u>(113,099,982)</u>	<u>-</u>	<u>(113,099,982)</u>	<u>-</u>
(386,448)	-	(386,448)	-
(5,783,285)	-	(5,783,285)	-
(4,151,840)	-	(4,151,840)	-
(6,417,194)	-	(6,417,194)	-
(9,811,883)	-	(9,811,883)	-
(452,876)	-	(452,876)	-
(3,038,829)	-	(3,038,829)	-
(13,835,821)	-	(13,835,821)	-
(6,870,622)	-	(6,870,622)	-
(28,335,577)	-	(28,335,577)	-
(10,557,560)	-	(10,557,560)	-
(2,904)	-	(2,904)	-
(41,625)	-	(41,625)	-
(4,868,101)	-	(4,868,101)	-
<u>(94,554,565)</u>	<u>-</u>	<u>(94,554,565)</u>	<u>-</u>
(11,101,863)	-	(11,101,863)	-
<u>(11,101,863)</u>	<u>-</u>	<u>(11,101,863)</u>	<u>-</u>
<u>(218,756,410)</u>	<u>-</u>	<u>(218,756,410)</u>	<u>-</u>
-	299,875	299,875	-
-	(343,039)	(343,039)	-
-	(43,164)	(43,164)	-
<u>(218,756,410)</u>	<u>(43,164)</u>	<u>(218,799,574)</u>	<u>-</u>
-	-	-	(82,692)
118,722,648	-	118,722,648	-
23,153,361	-	23,153,361	-
2,381,695	-	2,381,695	-
3,228,373	-	3,228,373	-
17,163,794	-	17,163,794	-
58,346,304	-	58,346,304	-
2,287,154	37,378	2,324,532	-
2,179,101	-	2,179,101	173,784
<u>227,462,430</u>	<u>37,378</u>	<u>227,499,808</u>	<u>173,784</u>
8,706,020	(5,786)	8,700,234	91,092
<u>82,915,027</u>	<u>1,596,138</u>	<u>84,511,165</u>	<u>1,435,568</u>
\$ <u>91,621,047</u>	\$ <u>1,590,352</u>	\$ <u>93,211,399</u>	\$ <u>1,526,660</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2018**

	<b>General</b>	<b>Teachers</b>
<b>ASSETS</b>		
Cash and Cash Equivalents	\$ 62,030,864	\$ 7,273,191
Investments	-	-
Receivables (Net of Allowance for Uncollectibles)		
Local	53,655,436	77,024,366
State	-	-
Federal	497,503	946,305
Inventories	312,346	-
Prepaid Expenditures	1,522,595	-
Restricted Assets-Escrow Cash/Investments	-	-
Total Assets	\$ 118,018,744	\$ 85,243,862
<b>LIABILITIES</b>		
Accounts Payable	\$ 2,612,719	\$ 1,883,977
Accrued Salaries and Payroll Taxes	2,329,008	6,210,393
Total Liabilities	4,941,727	8,094,370
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred Revenue	464,773	1,339,976
Property taxes levied for subsequent year	51,200,827	75,126,341
Total deferred inflows of resources	51,665,600	76,466,317
<b>FUND BALANCES</b>		
Nonspendable		
Inventories	312,346	-
Prepaid Expenditures	1,522,595	-
Restricted for		
Retirement of Debt - Cross Over Refunding Bonds	-	-
Retirement of Debt - General Obligation Bonds	-	-
Capital Improvements-Bond and Capital Lease Proceeds	-	-
Teachers' Salaries and Benefits	-	683,175
Grants and Donations	-	-
Capital Lease Payments	630,645	-
Assigned to		
Other Capital Projects	-	-
Unassigned	58,945,831	-
Total Fund Balances	61,411,417	683,175
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 118,018,744	\$ 85,243,862

*The notes to the basic financial statements are an integral part of this statement.*

**Governmental Fund Types**

<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 13,838,211	\$ 30,823,825	\$ 2,678,746	\$ 116,644,837
9,905,000	10,989,225	-	20,894,225
24,482,208	2,504,314	114,729	157,781,053
-	-	39,395	39,395
156,161	-	46,208	1,646,177
-	-	-	312,346
-	-	1,325	1,523,920
<u>41,989,555</u>	<u>3,053,836</u>	<u>-</u>	<u>45,043,391</u>
\$ <u>90,371,135</u>	\$ <u>47,371,200</u>	\$ <u>2,880,403</u>	\$ <u>343,885,344</u>
\$ -	\$ 2,861,695	\$ 221,193	\$ 7,579,584
-	-	11,242	8,550,643
-	<u>2,861,695</u>	<u>232,435</u>	<u>16,130,227</u>
-	-	11,798	1,816,547
<u>24,218,296</u>	<u>2,491,772</u>	<u>-</u>	<u>153,037,236</u>
<u>24,218,296</u>	<u>2,491,772</u>	<u>11,798</u>	<u>154,853,783</u>
-	-	-	312,346
-	-	1,325	1,523,920
41,989,555	-	-	41,989,555
24,163,284	-	-	24,163,284
-	40,216,862	-	40,216,862
-	-	-	683,175
-	-	2,634,844	2,634,844
-	802,797	1	1,433,443
-	998,074	-	998,074
-	-	-	58,945,831
<u>66,152,839</u>	<u>42,017,733</u>	<u>2,636,170</u>	<u>172,901,334</u>
\$ <u>90,371,135</u>	\$ <u>47,371,200</u>	\$ <u>2,880,403</u>	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the funds.	433,578,362
Some of the District's taxes will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds.	4,355,200
Internal service funds are used by management to charge the costs of providing employee benefits to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.	6,673,595
Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds.	59,254,124
Deferred inflows for change in assumption for OPEB are not due and payable in the current period, therefore, are not reported in the funds	(1,150,156)
Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(583,991,412)</u>
Net position of governmental activities	\$ <u>91,621,047</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>General</u>	<u>Teachers</u>
<b>REVENUES</b>		
Local	\$ 62,909,514	\$ 77,775,312
County	1,100,176	658,745
State	19,669,149	46,387,413
Federal	3,192,267	4,998,227
Tuition From Other Districts	36,000	129,286
Total Revenues	<u>86,907,106</u>	<u>129,948,983</u>
<b>EXPENDITURES</b>		
Current		
Instruction		
Regular Instruction	10,202,929	71,374,291
Special Instruction	8,828,901	25,898,097
Vocational Instruction	522,586	3,498,855
Student Activities - Athletics	880,609	1,673,397
Tuition To Other Districts	-	494,088
Total Instruction	<u>20,435,025</u>	<u>102,938,728</u>
Pupil Support Services		
Attendance	376,774	-
Guidance and Counseling	394,538	5,139,148
Health and Ancillary Services	3,914,661	131,063
Improvement of Instruction	2,278,819	4,133,540
Media Services	2,519,056	3,441,751
Total Support Services	<u>9,483,848</u>	<u>12,845,502</u>
Administration		
Board Services	452,876	-
General Administration	1,794,585	1,143,209
Building Administration	4,293,883	9,061,582
Business, Central Services	6,573,197	239,351
Total Administration	<u>13,114,541</u>	<u>10,444,142</u>
Other		
Operation of Plant	20,783,360	-
Pupil Transportation	12,505,266	-
Food Services	-	-
Adult Literacy	-	-
Community Services	2,372,203	3,040,636
Total Other	<u>35,660,829</u>	<u>3,040,636</u>
Debt Service		
Principal	-	-
Interest and Fees	-	-
Bond Issuance Costs	-	-
Total Debt Service	<u>-</u>	<u>-</u>
Capital Outlay and Construction		
Furniture and Equipment	-	-
Vehicles	-	-
Land and Site Improvements	-	-
Building Additions and Renovations	-	-
Total Capital Outlay and Construction	<u>-</u>	<u>-</u>
Total Expenditures	<u>78,694,243</u>	<u>129,269,008</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>8,212,863</b>	<b>679,975</b>
<b>OTHER FINANCING SOURCES (USES)</b>		
General Obligation Bonds Issued	-	-
Premium on Bonds Issued	-	-
Refunding Bonds Issued	-	-
Premium on Refunding Bonds Issued	-	-
Insurance Recoveries	-	-
Transfers In	-	3,200
Transfers Out	(1,716,883)	-
Total Other Financing Sources (Uses)	<u>(1,716,883)</u>	<u>3,200</u>
<b>NET CHANGES IN FUND BALANCES</b>	<b>6,495,980</b>	<b>683,175</b>
<b>FUND BALANCES, JULY 1</b>	<u>54,915,437</u>	<u>-</u>
<b>FUND BALANCES, JUNE 30</b>	<u>\$ 61,411,417</u>	<u>\$ 683,175</u>

The notes to the basic financial statements are an integral part of this statement.

**Governmental Fund Types**

	<b>Debt Service</b>	<b>Capital Projects</b>	<b>Total Nonmajor Governmental Funds</b>	<b>Total Governmental Funds</b>
\$	24,509,919	\$ 3,295,417	\$ 2,879,074	\$ 171,369,236
	367,497	15,546	-	2,141,964
	-	84,687	1,238,405	67,379,654
	156,664	5,722	491,815	8,844,695
	-	-	-	165,286
	<u>25,034,080</u>	<u>3,401,372</u>	<u>4,609,294</u>	<u>249,900,835</u>
	-	-	814,321	82,391,541
	-	-	234,260	34,961,258
	-	-	468,031	4,489,472
	-	-	790,423	3,344,429
	-	-	-	494,088
	-	-	<u>2,307,035</u>	<u>125,680,788</u>
	-	-	-	376,774
	-	-	14,951	5,548,637
	-	-	15,220	4,060,944
	-	-	86,094	6,498,453
	-	-	251,323	6,212,130
	-	-	<u>367,588</u>	<u>22,696,938</u>
	-	-	-	452,876
	-	-	-	2,937,794
	-	-	-	13,355,465
	-	-	13,137	6,825,685
	-	-	<u>13,137</u>	<u>23,571,820</u>
	-	-	-	20,783,360
	-	-	120,773	12,626,039
	-	-	2,904	2,904
	-	-	250,563	250,563
	-	-	1,090,704	6,503,543
	-	-	<u>1,464,944</u>	<u>40,166,409</u>
	11,505,000	750,699	330,000	12,585,699
	11,349,601	54,135	298,272	11,702,008
	217,244	208,981	-	426,225
	<u>23,071,845</u>	<u>1,013,815</u>	<u>628,272</u>	<u>24,713,932</u>
	-	5,881,076	-	5,881,076
	-	129,222	-	129,222
	-	4,663,527	-	4,663,527
	-	22,010,243	-	22,010,243
	-	32,684,068	-	32,684,068
	<u>23,071,845</u>	<u>33,697,883</u>	<u>4,780,976</u>	<u>269,513,955</u>
	1,962,235	(30,296,511)	(171,682)	(19,613,120)
	-	35,000,000	-	35,000,000
	-	1,359,573	-	1,359,573
	37,955,000	-	-	37,955,000
	4,501,920	-	-	4,501,920
	-	23,563	-	23,563
	-	1,713,683	-	1,716,883
	-	-	-	(1,716,883)
	<u>42,456,920</u>	<u>38,096,819</u>	<u>-</u>	<u>78,840,056</u>
	44,419,155	7,800,308	(171,682)	59,226,936
	<u>21,733,684</u>	<u>34,217,425</u>	<u>2,807,852</u>	<u>113,674,398</u>
\$	<u>66,152,839</u>	\$ <u>42,017,733</u>	\$ <u>2,636,170</u>	\$ <u>172,901,334</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2018**

Amounts reported for governmental activities in the Statement of Activities are different because:

Net changes in fund balances of total governmental funds	\$	59,226,936
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period		20,936,369
Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds		(316,062)
The issuance of long-term debt (bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount reflects payments made on outstanding bonds in the current period		(60,369,301)
Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds		(293,061)
Expenses/revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities		(4,542,062)
Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds		(402,673)
Expenses related to the increase of the liability for other postemployment benefits reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds		(1,879,289)
Expenses related to the increase/(decrease) for net pension liability do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		(5,547,778)
Internal service funds are used by the District to charge the costs of employee benefits to individual funds. The change in net position of internal service funds is reported with governmental activities		1,892,941
Change in net position of governmental activities	\$	8,706,020

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	Budgeted Amounts		Actual	Variance
	Original	Final		with Final Budget
<b>REVENUES</b>				
Local	\$ 71,711,045	\$ 61,838,746	\$ 62,909,514	\$ 1,070,768
County	1,073,916	1,044,172	1,100,176	56,004
State	19,518,215	20,055,005	19,669,149	(385,856)
Federal	3,114,334	3,830,704	3,192,267	(638,437)
Tuition From Other Districts	121,500	121,500	36,000	(85,500)
Total Revenues	<u>95,539,010</u>	<u>86,890,127</u>	<u>86,907,106</u>	<u>16,979</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	9,771,606	10,192,228	10,202,929	(10,701)
Special Instruction	9,135,506	9,077,944	8,828,901	249,043
Vocational Instruction	605,280	528,134	522,586	5,548
Student Activities - Athletics	848,733	868,978	880,609	(11,631)
Total Instruction	<u>20,361,125</u>	<u>20,667,284</u>	<u>20,435,025</u>	<u>232,259</u>
Pupil Support Services				
Attendance	347,154	347,154	376,774	(29,620)
Guidance and Counseling	528,244	518,444	394,538	123,906
Health and Ancillary Services	3,953,559	3,897,560	3,914,661	(17,101)
Improvement of Instruction	2,559,810	2,606,988	2,278,819	328,169
Media Services	2,547,686	2,569,067	2,519,056	50,011
Total Support Services	<u>9,936,453</u>	<u>9,939,213</u>	<u>9,483,848</u>	<u>455,365</u>
Administration				
Board Services	653,898	653,898	452,876	201,022
General Administration	1,882,889	1,874,885	1,794,585	80,300
Building Administration	4,435,400	4,441,457	4,293,883	147,574
Business, Central Services	6,350,991	6,643,969	6,573,197	70,772
Total Administration	<u>13,323,178</u>	<u>13,614,209</u>	<u>13,114,541</u>	<u>499,668</u>
Other				
Operation of Plant	21,960,815	22,322,424	20,783,360	1,539,064
Pupil Transportation	12,927,862	12,836,517	12,505,266	331,251
Adult Literacy	13,980	13,980	-	13,980
Community Services	2,692,993	2,701,779	2,372,203	329,576
Total Other	<u>37,595,650</u>	<u>37,874,700</u>	<u>35,660,829</u>	<u>2,213,871</u>
Total Expenditures	<u>81,216,406</u>	<u>82,095,406</u>	<u>78,694,243</u>	<u>3,401,163</u>
<b>REVENUES OVER EXPENDITURES</b>	14,322,604	4,794,721	8,212,863	3,418,142
<b>OTHER FINANCING USES</b>				
Transfers Out	<u>(11,852,692)</u>	<u>(1,901,602)</u>	<u>(1,716,883)</u>	<u>184,719</u>
<b>NET CHANGE IN FUND BALANCE</b>	2,469,912	2,893,119	6,495,980	3,602,861
<b>FUND BALANCE, JULY 1</b>	<u>55,037,828</u>	<u>55,037,828</u>	<u>54,915,437</u>	<u>122,391</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 57,507,740</u>	<u>\$ 57,930,947</u>	<u>\$ 61,411,417</u>	<u>\$ 3,725,252</u>

The notes to the basic financial statements are an integral part of this statement.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHERS FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 66,690,236	\$ 77,121,181	\$ 77,775,312	\$ 654,131
County	750,231	654,191	658,745	4,554
State	45,677,889	47,105,982	46,387,413	(718,569)
Federal	6,378,875	6,452,372	4,998,227	(1,454,145)
Tuition From Other Districts	161,500	211,500	129,286	(82,214)
Total Revenues	<u>119,658,731</u>	<u>131,545,226</u>	<u>129,948,983</u>	<u>(1,596,243)</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	71,232,592	71,232,592	71,374,291	(141,699)
Special Instruction	26,051,423	26,057,136	25,898,097	159,039
Vocational Instruction	3,593,123	3,593,123	3,498,855	94,268
Student Activities - Athletics	1,419,450	1,514,915	1,673,397	(158,482)
Tuition To Other Districts	450,000	450,000	494,088	(44,088)
Total Instruction	<u>102,746,588</u>	<u>102,847,766</u>	<u>102,938,728</u>	<u>(90,962)</u>
Pupil Support Services				
Guidance and Counseling	5,251,989	5,251,989	5,139,148	112,841
Health and Ancillary Services	132,848	132,848	131,063	1,785
Improvement of Instruction	5,209,187	5,325,089	4,133,540	1,191,549
Media Services	3,334,390	3,334,390	3,441,751	(107,361)
Total Support Services	<u>13,928,414</u>	<u>14,044,316</u>	<u>12,845,502</u>	<u>1,198,814</u>
Administration				
General Administration	1,097,572	1,097,572	1,143,209	(45,637)
Building Administration	9,030,697	9,030,697	9,061,582	(30,885)
Business, Central Services	267,608	267,608	239,351	28,257
Total Administration	<u>10,395,877</u>	<u>10,395,877</u>	<u>10,444,142</u>	<u>(48,265)</u>
Other				
Community Services	2,906,889	2,724,831	3,040,636	(315,805)
Total Other	<u>2,906,889</u>	<u>2,724,831</u>	<u>3,040,636</u>	<u>(315,805)</u>
Total Expenditures	<u>129,977,768</u>	<u>130,012,790</u>	<u>129,269,008</u>	<u>743,782</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(10,319,037)	1,532,436	679,975	(852,461)
<b>OTHER FINANCING SOURCES</b>				
Transfers In	10,319,037	193,995	3,200	(190,795)
<b>NET CHANGE IN FUND BALANCE</b>	-	1,726,431	683,175	(1,043,256)
<b>FUND BALANCE, JULY 1</b>	-	-	-	-
<b>FUND BALANCE, JUNE 30</b>	<u>\$ -</u>	<u>\$ 1,726,431</u>	<u>\$ 683,175</u>	<u>\$ (1,043,256)</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
JUNE 30, 2018**

	<u>Business-Type Activities- Nonmajor Enterprise Funds</u>	<u>Governmental Activities- Internal Service Funds</u>
<b>ASSETS</b>		
Current Assets		
Cash and Cash Equivalents	\$ 2,556,396	\$ 11,310,856
Investments	-	742,717
Receivables (Net of Allowance for Uncollectibles)		
Local	180,614	447,803
Federal	381,485	-
Inventories	147,552	-
Prepaid Expenses	-	87,673
Total Current Assets	<u>3,266,047</u>	<u>12,589,049</u>
Noncurrent Assets		
Capital Assets (Net of Accumulated Depreciation)		
Furniture and Equipment	154,108	-
Total Noncurrent Assets	<u>154,108</u>	<u>-</u>
Total Assets	<u>3,420,155</u>	<u>12,589,049</u>
<b>LIABILITIES</b>		
Current Liabilities		
Accounts Payable	179,970	2,108,436
Accrued Salaries and Payroll Taxes	73,307	-
Unearned Revenue	342,378	3,807,018
Total Current Liabilities	<u>595,655</u>	<u>5,915,454</u>
Noncurrent Liabilities		
Compensated Absences	237,671	-
Postemployment Benefits	959,276	-
Total Noncurrent Liabilities	<u>1,196,947</u>	<u>-</u>
Total Liabilities	<u>1,792,602</u>	<u>5,915,454</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Change in assumption for OPEB	37,201	-
<b>NET POSITION</b>		
Invested in Capital Assets	154,108	-
Unrestricted	1,436,244	6,673,595
Total Net Position	<u>\$ 1,590,352</u>	<u>\$ 6,673,595</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<b>Business-Type Activities- Nonmajor Enterprise Funds</b>	<b>Governmental Activities- Internal Service Funds</b>
<b>OPERATING REVENUES</b>		
Food Sales	\$ 3,094,196	\$ -
Tuition	1,149,377	-
Insurance Premiums	-	29,395,631
Total Operating Revenues	4,243,573	29,395,631
<b>OPERATING EXPENSES</b>		
Food Purchased	3,675,927	-
Salaries and Wages	4,056,043	220,934
Fringe Benefits	1,690,968	76,620
Supplies	351,983	33,864
Purchased Services	302,084	282,931
Travel	24,526	-
Repairs	70,696	-
Donated Commodities Used	524,943	-
Financial Aid	609,149	-
Excess Loss Insurance	-	410,976
Administration Fees	-	369,569
Benefits Paid/Accrued	-	26,249,723
Depreciation	41,177	-
Total Operating Expenses	11,347,496	27,644,617
<b>OPERATING INCOME (LOSS)</b>	(7,103,923)	1,751,014
<b>NONOPERATING REVENUES (EXPENSES)</b>		
State Assistance	328,917	-
Federal Assistance	6,206,899	-
Earnings on Investments	37,378	141,927
Donated Commodities	524,943	-
Total Nonoperating Revenues	7,098,137	141,927
<b>CHANGES IN NET POSITION</b>	(5,786)	1,892,941
<b>NET POSITION, JULY 1 (RESTATED)</b>	1,596,138	4,780,654
<b>NET POSITION, JUNE 30</b>	\$ 1,590,352	\$ 6,673,595

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<b>Business-Type Activities- Nonmajor Enterprise Funds</b>	<b>Governmental Activities- Internal Service Funds</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash Received from Sales/Tuition/Premiums	\$ 4,358,463	\$ 7,996,389
Cash Received from Interfund Charges for Risk Management Services	-	21,226,754
Cash Payments for Supplies and Services	(5,040,347)	(1,117,909)
Cash Payments to Employees for Services	(5,633,893)	(297,554)
Cash Payments for Claims/Benefits	-	(25,935,376)
Net Cash From Operating Activities	(6,315,777)	1,872,304
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Federal/State Assistance	6,580,856	-
Net Cash From Noncapital Financing Activities	6,580,856	-
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Interest on Investments	37,378	141,927
Investments Matured or Sold	-	(742,717)
Net Cash From Investing Activities	37,378	(600,790)
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	302,457	1,271,514
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>	2,253,939	10,039,342
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	\$ 2,556,396	\$ 11,310,856
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES</b>		
Operating Income (Loss)	\$ (7,103,923)	\$ 1,751,014
Adjustments to Reconcile Operating Income (Loss) to Net Cash From Operating Activities		
Depreciation	41,177	-
Donated Commodities Used	524,943	-
Change in Assets and Liabilities		
(Increase) Decrease in Receivables	114,890	(312,986)
(increase) Decrease in Inventories	(40,001)	-
Increase in Prepaid Expenses	-	(20,569)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	(30,580)	314,347
Increase in Unearned Revenue	56,119	140,498
Increase in Compensated Absences Payable	18,825	-
Increase in Other Postemployment Benefits Payable	102,773	-
Net Cash From Operating Activities	\$ (6,315,777)	\$ 1,872,304
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>		
Donated commodities received	\$ 566,196	\$ -
Donated commodities used	\$ 524,943	\$ -

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITY FUND  
JUNE 30, 2018**

**ASSETS**

Cash	\$	1,442,773
Total Assets	\$	<u>1,442,773</u>

**LIABILITIES**

Accounts Payable	\$	127,415
Due to Student Groups		<u>1,315,358</u>
Total Liabilities	\$	<u>1,442,773</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2018**

**Note 1      SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Columbia Public School District (District) and its component unit have been prepared in conformity with accounting principles generally accepted in the United States, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting-body for establishing governmental accounting and financial reporting principles. The significant accounting policies of the District are described below.

**Reporting Entity**

Primary government – The District is governed by an elected seven-member board. The Columbia School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The accompanying financial statements present the activities of the District and its component unit, for which the District is considered to be financially accountable. The component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The District is not a component unit of another reporting entity.

Blended component unit – The Columbia Public Schools Facilities Authority (Authority) was formed to facilitate financing for the construction and acquisition of the Neil C. Aslin Administration Building and the Early Childhood Discovery Center. Due to the substantive economic relationship between the Authority and the District, the financing activities of the Authority are included in the accompanying basic financial statements. Separate financial statements for the Authority are not published. The Authority is reported as a non-major governmental fund.

Discretely presented component unit – The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. Generally accepted accounting principles provide guidance to determine whether certain organizations for which the District is not financially accountable should be reported as a component unit based on the nature and significance of the relationship. The District has determined that the Foundation meets this definition for inclusion in the District's financial statements as a component unit. The Foundation is a nonprofit organization and it follows guidance of the Financial Accounting Standards Board for its financial reporting. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's audited financial information as it is presented. The Foundation's fiscal year ends on December 31, and the accompanying financial statements include financial information for its fiscal year ended December 31, 2017. Complete financial statements for the Foundation can be obtained from the Foundation's Treasurer, P.O. Box 1234, Columbia, MO 65205-1234.

**Government-wide and Fund Financial Statements**

**Government-wide Statements:**

The Statement of Net Position and the Statement of Activities present financial information on all the nonfiduciary activities of the District and its component unit. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties. Likewise, the primary government is reported separately from the legally separate component unit.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include: a) charges paid by customers for goods or services offered by the programs and, b) grants and contributions that are

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2018**

restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

**Fund Financial Statements:**

During the year, the District segregates transactions related to certain functions or activities into separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements. The fiduciary fund is reported by type.

**Fund Accounting**

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The three categories of funds are governmental, proprietary, and fiduciary.

**Governmental Funds**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

*General Fund* - The General Fund is the operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

*Teachers Fund* - The Teachers Fund is required to be established by state law and is used for the payment of salaries and insurance benefits for certificated personnel. The fund's revenues include property taxes, investment income, and county, state, and federal aid. The fund is also used to account for certain tuition payments made between school districts.

*Debt Service Fund* - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

*Capital Projects Fund* - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

The Grants and Donations fund of the District accounts for grants, contributions, and other resources that are restricted for a particular purpose. The Columbia Public Schools Facility Authority fund accounts for the activities of the Authority, a blended component unit of the District.

**Proprietary Funds**

Proprietary funds focus on the determination of changes in net position, financial position, and cash flows and are classified as either enterprise or internal service.

*Enterprise Funds* - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods and services. The District has no major enterprise funds. The *Food Services Fund*, which accounts for the financial transactions related to the food service operation of the District, and the *Adult Education Fund*, which accounts for the financial transactions

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2018**

related to certain educational programs for adults, are the District's only enterprise funds and are presented as nonmajor funds.

*Internal Service Funds* - Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the District on a cost-reimbursement basis. These funds were established to account for the District's self-funded employee benefits programs, which are medical, dental, and workers' compensation. The premiums received by the internal service funds are transferred from other funds as an expense related to personal service. Claims paid, direct insurance payments, and administrative costs are expenses of these funds.

#### Fiduciary Fund

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are, therefore, not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement or results of operations. The District's only fiduciary fund is an agency fund, which is used to account for the financial activities of various student groups.

#### **Basis of Accounting, Measurement Focus, and Financial Statement Presentation**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied (See Note 4). The District's allocation of the statewide education sales tax is recognized as revenue in the year of the underlying sale. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, allocations from the statewide education sales tax, interest, fines and forfeitures, and certain grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. Measurable, but unavailable, revenues are reported as deferred revenue, as is the fair value of unused donated commodities.

The effect of interfund activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used have not been eliminated.

Amounts reported as program revenues include: 1) charges to customers for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally designated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.



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Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle operating revenues of the Food Services Fund, the Adult Education Fund, and the Internal Service Funds include charges for meals, tuition, and insurance premiums, respectively. Operating expenses include the cost of providing meals (food and personal services), the cost of classes for adult education (personal services, financial aid, and supplies), and expenses related to providing employee benefits (personal services, professional fees, and direct benefit payments), respectively. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Fiduciary funds focus on net position and changes in net position. The only fiduciary fund type reported by the District is an agency fund. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities

**Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Cash balances from all funds, except the Debt Service Fund and Internal Service Funds, are combined and invested to the extent available in short-term securities. State laws require that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District. Earnings from such investments are allocated to each fund on the basis of the applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds. Interest is deposited directly into these accounts. State statutes authorize the District to invest in obligations of the United States government or any agency or instrumentality, including repurchase agreements; bonds of the State of Missouri, or the United States, or of any wholly owned corporation of the United States, and other short-term obligations of the United States; under limited circumstances commercial paper and banker's acceptances; and deposit accounts with insured financial institutions, provided the accounts are entirely insured by the Federal Deposit Insurance Corporation (FDIC) or collateralized with government securities that have a fair value exceeding the deposit amount.

Cash balances of the component unit are invested in accordance with the Foundation Board's investment policy that authorizes investments in stocks, bonds, money market accounts, and deposit accounts with insured financial institutions. The Foundation is a legally separate entity and is not bound by the same state laws that address the District's deposits and investments.

Investments for the District are stated at amortized cost, which approximates fair value. Investments recorded at amortized cost include investments in U.S. Treasury, agency and instrumentality obligations with a remaining maturity of one year or less at the time of acquisition. Non-negotiable certificates of deposit are also carried at amortized cost.

Investments for the component unit are stated at fair value.

**Receivables**

Receivables are reported by source. Local receivables include property taxes, allocations of the statewide education sales tax, and other receivables generated by the District's operations. State receivables include receivables related to funding the District receives from the State. Federal receivables include amounts due to the District from federal grants.

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**Inventories and Prepaid Items**

Inventories are stated at average cost. Inventories of supplies in the General Fund are accounted for using the consumption method. Under this method, the materials are reported as a financial resource when acquired and recognized as expenditures when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

Reported inventories and prepaid items at year-end are offset by a fund balance reserve account, since they do not represent expendable financial resources, even though they are a component of total assets.

Inventory of the Food Services Fund is recorded as an expense when such items are used.

**Capital Assets**

Capital assets, which include Land, Buildings, Building Improvements, Construction in Progress, Mobile Classroom Trailers, and Furniture and Equipment, are reported in the applicable governmental or business-type activity column of the government-wide financial statements. Capital assets purchased from proprietary funds are recorded in the proprietary fund financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year for Furniture and Equipment, and \$50,000 for other assets. All land purchases are capitalized. Such assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at acquisition value at the date of donation. The District does not own any infrastructure.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets being constructed and in progress as of the date of the financial statements are reported as Construction in Progress.

All reported capital assets except Land and Construction in Progress are depreciated using the straight-line method over the following useful lives and with the following salvage values:

<u>Capital Asset Type</u>	<u>Estimated Useful Life</u>	<u>Salvage Value</u>
Buildings	75 years	25%
Building Improvements	20 years	0%
Mobile Classroom Trailers	25 years	0%
Furniture and Equipment	10 years	0%

**Long-Term Obligations**

In the government-wide financial statements, long-term debt and other obligations are reported as liabilities in the applicable governmental activities Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses.

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**Compensated Absences**

An accrual for certain salary related payments associated with annual leave and an accrual for sick leave is included in the compensated absences liability at year-end. The District's compensated absences liability at June 30 consists of accumulated vacation pay, vested sick leave, and certain salary related payments such as Social Security and Medicare.

All 12-month employees are eligible for vacation pay. Vacation pay is fully vested when earned. District employees are entitled to sick leave at the rate of one day per month of full-time service.

Employees are not compensated for unused sick leave upon termination of employment; however, upon retirement, unused sick leave is paid at the substitute rate for that position based on the number of days accumulated. Teachers can take early teacher retirement at age 55 with five years of service or at any age with 25 years of service. Employees can take early non-teacher retirement at age 55 if they have five, but fewer than 25 years of service. As a result, employees are considered vested in their sick leave balance when they have 25 years or more of service or are 55 years of age.

A liability for compensated absences and other post-employment benefits is reported on the government-wide financial statements and on the proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

**Deferred Outflows of Resources**

In addition to assets, the Statement of Net Position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has multiple items that qualify for reporting in this category, all related to the determination of net pension liability. These include the pension contributions made after the measurement date of the actuarial valuation, difference between expected and actual experience, difference between projected and actual earnings on pension plan investments, and change in proportion and difference between employer contributions and proportionate share of contributions.

**Deferred Inflows of Resources**

In addition to liabilities, the Statement of Net Position reports a separate section for deferred inflows of resources. This separate financial statement elements represent an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has multiple items that qualify for reporting in this category. The items referred to as difference between expected and actual experience, and change in proportion and difference between employer contributions represents changes in the value of pension plan assets due to changes in proportionate share, interest rates, and other market fluctuations which are not available until future periods. See additional information regarding this items in Note 9 to the financial statements. The item referred to as change in assumptions for OPEB, represents the change due to actuarial assumption changes. The item referred to as Deferred Revenue, represents property taxes recorded on the Statement of Activities that do not provide current financial resources and are not reported in the funds. The item referred to as Property Taxes levied for subsequent years, arises from property taxes collected to fund operations of the subsequent school year. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

**Net Position**

Net position represents the difference between assets and liabilities. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling

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legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws, or regulations of other governments. Net position restricted for other purposes includes assets accumulated from gifts from donors to be used only for purposes specified by those donors.

**Fund Balances – Governmental Funds**

The Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for reporting periods beginning after June 15, 2010. The statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purchases for which amounts in those funds can be spent and requires disclosure of nonspendable and spendable resources.

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form (e.g. inventories and prepaid expenses) or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board, the District's highest level of decision making authority. Commitments may be modified or rescinded only by the Board.

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Amounts are assigned by the District's highest level of decision making authority or a body or official that has been given the authority to assign funds. The Board policy regarding the annual budget process indicates that the overall responsibility for assigning amounts for a specific purpose rests with the superintendent who will direct the planning and preparation of the budget submitted to the Board for approval. Assigned funds cannot cause a deficit in unassigned fund balance.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

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**Note 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**Budgets**

Budgets are presented in the accompanying financial statements for the General Fund and major special revenue funds that have legally adopted budgets. Budgets are also presented for other funds with legally adopted budgets in the Combining and Individual Fund Statements and Schedules section. The budgets are prepared on the same basis of accounting used to prepare the financial statements. Budgets are legally adopted for the proprietary and fiduciary fund types, but are not presented in the accompanying financial statements. The following procedures are followed in establishing the budgetary data reflected in the financial statements:

- (a) At the regular June Board meeting of the preceding fiscal year, the Administration submits a budget for the next succeeding fiscal year beginning July 1. The operating budget includes proposed expenditures and anticipated revenues.
- (b) The Board meets prior to July 1, after sufficient public notice of the meeting has been given, for official adoption of the budget.

Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level, only by approval of a majority of the members of the Board. The Administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2018, at its October 9, 2017, December 11, 2017, April 9, 2018, and June 11, 2018 meetings.

In accordance with Revised Statutes of Missouri (RSMo), Section 67.010, overexpenditure of a legally adopted budget, at the fund level, must have approval of the majority of the Board members. Budgetary reviews are performed monthly by the Administration and provided to the Board.

All expenditures of the District are approved monthly at the regular meeting of the Board. Appropriations lapse at year-end.

**Excess of expenditures over appropriations**

For the year ended June 30, 2018, expenditures exceeded appropriations in the Grants and Donations Fund by \$165,172. This was due to the Grants and Donations Fund receiving a larger number of grants and donations during the year that were not anticipated. In the future, the district will more closely monitor the appropriations and expenditures in the Grants and Donations Fund and will amend the budget when necessary.

**Note 3 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position**

The governmental fund balance sheet includes a reconciliation between fund balance of total governmental funds and net position of governmental activities as reported in the government-wide statement of net position. One element of that reconciliation states that "Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds." The details of this \$4,355,200 difference are as follows:

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Deferred property tax related to prior year	\$	3,177,034
Deferred remainder of property tax unearned		<u>1,178,166</u>
Net adjustment to increase fund balance of total governmental funds to arrive at net position of governmental activities	\$	<u><u>4,355,200</u></u>

Another element of that reconciliation states that "Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds. The details of this \$59,254,124 difference are as follows:

Total deferred outflows of resources	\$	70,837,061
Deferred inflows of resources		
Difference between expected and actual experience		(10,974,939)
Change in proportion and difference between employer contributions and proportionate share of contributions		<u>(607,998)</u>
Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds	\$	<u><u>59,254,124</u></u>

Another element of that reconciliation states that "Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$583,991,412 difference are as follows:

Compensated Absences	\$	(3,358,688)
Other Post-Employment Benefit Obligation		(33,388,159)
Net Pension Liability		(178,743,651)
Accrued Interest Payable		(3,898,580)
Capital Lease		(2,296,301)
Certificates of Participation Due within One Year		(340,000)
Certificates of Participation Due in More than One Year		(6,825,000)
General Obligation Bonds Due within One Year		(11,610,000)
General Obligation Bonds Due in More than One Year		(320,072,000)
Bond Premium/Discount (to be amortized over the life of the debt)		<u>(23,459,033)</u>
Net adjustment to reduce fund balance of total governmental funds to arrive at net position of governmental activities	\$	<u><u>(583,991,412)</u></u>

**Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances of total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation states that "Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$20,936,369 difference are as follows:

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Land	\$	3,179,785
Construction in Progress		12,282,869
Building Improvements		10,399,084
Mobile Classroom Trailers		(1,515,323)
Furniture and equipment		1,436,022
Less: Depreciation Expense		<u>(4,846,068)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$	<u>20,936,369</u>

Another element of that reconciliation states that "Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds." The details of this \$316,062 difference are as follows:

Earned but unavailable property tax	\$	1,178,166
Prior Years' earned but unavailable property tax		<u>(1,494,228)</u>
Net adjustment to decrease net changes in fund balance of total governmental funds to arrive at net position of governmental activities	\$	<u>(316,062)</u>

Another element of that reconciliation states that "The issuance of long-term debt (bonds, leases) provides current financial resources to the governmental funds, while the repayment of the principal of the long term debt consumes the current financial resources of the governmental funds." The details of this \$60,369,301 difference are as follows:

General obligation bonds issued	\$	(35,000,000)
Refunding Bonds issued		(37,955,000)
Capital Lease payment		750,699
Bond Principal payments		11,505,000
Certificates of Participation principal payment		<u>330,000</u>
Net Adjustment to decrease net changes in fund balances for total governmental funds to arrive at changes in net position of governmental activities	\$	<u>(60,369,301)</u>

Another element of that reconciliation states that "Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds." The details of this \$293,061 difference are as follows:

Current bond interest payable	\$	(3,898,580)
Prior year's bond interest payable		<u>3,605,519</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$	<u>(293,061)</u>

Another element of that reconciliation states that "Expenses/Revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities." The details of this \$4,542,062 difference are as follows:

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Current year bond premium/discount	\$	(5,861,493)
Amortization of bond premiums and discounts		<u>1,319,431</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$	<u><u>(4,542,062)</u></u>

Another element of that reconciliation states that "Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds." The details of this \$402,673 difference are as follows:

Current year additions to Compensated Absences	\$	(1,230,139)
Current year reductions to Compensated Absences		<u>827,466</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$	<u><u>(402,673)</u></u>

Another element of that reconciliation states that "Expenses related to the increase/(decrease) for net pension liability reported in the Statement of Activities do not require the use of current financial resources, therefore, are not reported as expenditures in the governmental funds." The details of this \$5,547,778 difference are as follows:

Current Year contributions to the pension plan	\$	18,280,574
Pension Expense		<u>(23,828,352)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$	<u><u>(5,547,778)</u></u>

**Note 4 PROPERTY TAX REVENUE RECOGNITION**

Property tax revenues are recognized in the year for which they are levied. In the state of Missouri, January 1 is the lien date since property owners are required to pay property taxes as of that date. However, revenues collected are used to fund the operations of the subsequent school year. Property taxes are collected starting in November and are due by December 31. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operation of the District.

In the fund financial statements, property taxes are recognized when they become available and measurable. Property tax revenues are considered available when they become due or past due and receivable within the current period and received by the District within 60 days of the end of the fiscal year.

Revenues not meeting the above criteria are reported as *deferred inflows of resources – property taxes levied for subsequent year* and have been recognized on the related balance sheet and statement of net position (See Note 6).

**Note 5 DEPOSITS & INVESTMENTS**

**Deposits**

At June 30, 2018, the carrying amount of the District's deposits for the primary government was \$134,982,274 and the bank balance was \$142,883,546. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The District's deposit policy for



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custodial credit risk requires compliance with the provisions of state law. District policy further requires that all securities that serve as collateral against the deposits of a depository institution must be held in safekeeping at a non-affiliated custodial facility.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities of the State of Missouri; bonds of any city having a population of not less than two thousand, county, school district, or special road district of the State of Missouri; or bonds of any state, tax anticipation notes issued by any first class county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2017, the carrying amount of the component unit's deposits was \$141,531 and the bank balance was \$91,845. The component unit does not have a deposit policy for custodial credit risk. As of December 31, 2017, the component unit's bank balance was fully collateralized.

**Investments**

As of June 30, 2018, the District (primary government) had the following investments:

<u>Investment Type</u>	<u>Amortized Cost</u>	<u>Maturity Less Than 1 Year</u>	<u>Maturity 1 - 5 Years</u>
Commercial Paper	\$ 21,636,942	\$ 21,636,942	\$ -
US Treasury Notes (refunding Escrow)	41,989,555	486,604	41,502,951
Total Investments - Primary Government	<u>\$ 63,626,497</u>	<u>\$ 22,123,546</u>	<u>\$ 41,502,951</u>

As of December 31, 2017, the discretely presented component unit had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Maturity 1 - 5 Years</u>
Corporate Bonds (1)	\$ 467,226	\$ 467,226
Common Stock (1)	843,082	N/A
Commodities (1)	13,088	N/A
Mutual Funds (1)	61,733	N/A
Total Investments – Discretely Presented Component Unit	<u>\$ 1,385,129</u>	<u>\$ 467,226</u>

The discretely presented component categorizes its fair value hierarchy established by GASB. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The Corporate Bonds, Common Stock, Commodities (Exchange Traded Funds), and Mutual Funds are all valued using quoted market prices and therefore are Level 1 inputs.

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy mandates structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity. The investment policy also mandates investing operating funds primarily in shorter-term securities.

The component unit's investment policy does not address interest rate risk.

**Credit Risk.** Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy provides that the District will minimize credit risk by pre-qualifying financial institutions, brokers/dealers, intermediaries, and advisors with which the District will do business, and diversifying the portfolio so that potential losses on individual securities will be

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minimized. At June 30, 2018, the District's investment in commercial paper which was rated A-1 by Standard and Poor's and P-1 by Moody's, the highest ratings given for short-term investments. The Escrow Account is invested in U.S. Treasury Notes and is rated Aaa by Moody's, which is the highest rating for long term investments.

The component unit's investment policy prohibits investments rated lower than A by any of the nationally recognized statistical rating organizations. The component unit's investment in U.S. agencies were all rated AAA by Standard and Poor's.

**Custodial Credit Risk.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in possession of an outside party. The District's investment policy states that the District will manage custodial credit risk by pre-qualifying the financial institutions and advisors with which the District will do business; and, diversifying the portfolio so that potential losses on individual securities will be minimized. The District's investment policy further mandates that all securities purchased be perfected in the name of or for the account of the District and be held by a third-party custodian as evidenced by appropriate safekeeping receipts.

The component unit's investment policy does not address custodial credit risk.

**Concentration of Credit Risk.** As a means of limiting its exposure to losses arising from concentration of investments, the District's investment policy mandates that the portfolio not have a concentration of assets in specific maturity, specific issuer, or specific class of securities. At a minimum, diversification standards by security type and issuer are established as: a) U.S. treasuries and securities having principal and/or interest guaranteed by the U.S. Government - 100%, b) collateralized time and demand deposits - 100%, c) U.S. Government agencies, and government sponsored enterprises, no more than 60%, d) collateralized repurchase agreements, no more than 50%, e) U.S. Government callable securities, no more than 30%, f) commercial paper, no more than 50%, g) bankers' acceptances, no more than 50%.

To address concentration of credit risk, the component unit's investment policy mandates that the portfolio have asset allocations meeting the following criteria: a) Cash and cash equivalents, 0 – 20%, b) Stocks/Equities, stock funds, 30 – 60%, c) Bonds, bond funds, fixed, 30 – 60%.

**Reconciliation of Carrying Amounts – Primary Government**

A reconciliation of cash and cash equivalents and investments as shown on the balance sheet and the deposits and investments disclosed in this note are as follows:

**Balance Sheet:**

**Assets:**

Cash and cash equivalents - Governmental Funds	\$	116,644,837
Cash and cash equivalents - Enterprise Funds		2,556,396
Cash and cash equivalents - Internal Service Funds		11,310,856
Cash Fiduciary Funds		1,442,773
Escrow Cash – Computer Lease		3,053,836
Investments – Governmental Funds		20,894,225
Investments – Internal Service Funds		742,717
Investment – Debt Service Fund – with Fiscal Agent		<u>41,989,555</u>
Total	\$	<u><u>198,635,195</u></u>

**Note Disclosure:**

Cash on Hand	\$	26,424
Carrying Amount of Deposits		134,982,274
Investments		<u>63,626,497</u>
Total	\$	<u><u>198,635,195</u></u>

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**Note 6 PROPERTY TAXES RECEIVABLE**

The amount of prior years' taxes due at June 30, 2018, was obtained from the County Collector who is responsible for the collection of all taxes. The net receivables were calculated as follows:

	General Fund	Teachers Fund	Debt Service Fund	Capital Projects Funds	Total
Property Taxes Receivable (17-18)	\$ 51,622,347	\$ 75,727,149	\$ 24,417,672	\$ 2,512,281	\$ 154,279,449
Less: Allowance	163,751	233,400	77,452	7,967	482,570
Net Property Tax Receivable	<u>\$ 51,458,596</u>	<u>\$ 75,493,749</u>	<u>\$ 24,340,220</u>	<u>\$ 2,504,314</u>	<u>\$ 153,796,879</u>
Deferred inflows of Resources	<u>\$ 51,200,827</u>	<u>\$ 75,126,341</u>	<u>\$ 24,218,296</u>	<u>\$ 2,491,772</u>	<u>\$ 153,037,236</u>

The allowance for doubtful collections was computed by multiplying 0.65% by the total amount of personal property taxes assessed for 2016 through 2018 taxes. The 0.65% is the average uncollected percentage of personal property taxes for 2013 through 2015 taxes. All real property taxes prior to 2015 have been collected and the District assumes all real property taxes will eventually be collected.

Property taxes are assessed and due based upon property ownership and valuation as of January 1 each year. The taxes are payable no later than December 31. A lien attaches on January 1. The levy rate is established by the Board by September 1 each year. Any taxes due and not paid by December 31 are considered delinquent. The County Collector is responsible for the collection of all taxes for government entities in the county. Taxes collected are remitted to the District monthly.

**Note 7 INVENTORIES**

Physical inventories of goods on hand were taken as of June 30, 2018. Inventories on hand, stated at cost or average cost, at June 30, 2018, are as follows:

General Fund:	
Consumable Supplies	\$ 282,663
Gasoline, fuel oil	<u>29,683</u>
Total	<u>\$ 312,346</u>
Food Service Fund:	
Food Supplies – purchased	\$ 21,630
Donated Commodities	<u>125,922</u>
Total	<u>\$ 147,552</u>

**Note 8 INTERFUND TRANSFERS**

<u>TRANSFERS TO</u>	<u>TRANSFERS FROM</u> Governmental Activities General Fund
Governmental Activities:	
Teachers Fund	\$ 3,200
Capital Projects Fund	<u>1,713,683</u>
Total Governmental Activities	<u>\$ 1,716,883</u>

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The District routinely transfers amounts from the General Fund to the Teachers Fund and Capital Projects Fund in accordance with regulations of the State of Missouri. The amount transferred to the Teachers Fund is required to balance the fund's revenues and expenditures. The transfers to the Capital Projects Fund are for equipment purchases and other amounts allowed by State regulation.

**Note 9 CHANGES IN CAPITAL ASSETS**

Capital Assets activity for the year ended June 30, 2018, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental Activities:</b>				
Capital assets that are not depreciated:				
Land	\$ 12,206,400	\$ 3,179,785	\$ -	\$ 15,206,185
Construction in progress	23,845,655	21,599,706	(9,316,837)	36,128,524
Capital assets that are depreciated:				
Buildings	416,318,885	-	-	416,318,885
Building Improvements	8,868,585	10,399,084	-	19,267,669
Mobile classroom trailers	2,612,452	-	(1,515,323)	1,097,129
Furniture and equipment	17,609,046	1,436,022	-	19,045,068
Total capital assets, governmental activities	<u>481,281,023</u>	<u>36,614,597</u>	<u>(10,832,160)</u>	<u>507,063,460</u>
Accumulated depreciation, governmental activities:				
Buildings	(56,729,693)	(4,114,982)	-	(60,844,675)
Building Improvements	(415,080)	(703,406)	-	(1,118,486)
Mobile classroom trailers	(1,805,052)	(43,885)	1,412,006	(436,931)
Furniture and equipment	(9,689,205)	(1,395,801)	-	(11,085,006)
Total accumulated depreciation, governmental activities	<u>(68,639,030)</u>	<u>(6,258,074)</u>	<u>1,412,006</u>	<u>(73,485,098)</u>
Total capital assets, governmental activities, net	<u>\$ 412,641,993</u>	<u>\$ 30,356,523</u>	<u>\$ (9,420,154)</u>	<u>\$ 433,578,362</u>
<b>Business-Type Activities:</b>				
Capital assets that are depreciated:				
Furniture and equipment	\$ 943,919	\$ -	\$ -	\$ 943,919
Accumulated depreciation, business-type activities:				
Furniture and equipment	(748,634)	(41,177)	-	(789,811)
Total capital assets, business-type activities, net	<u>\$ 195,285</u>	<u>\$ (41,177)</u>	<u>\$ -</u>	<u>\$ 154,108</u>

Depreciation expense for governmental activities is reported in the Statement of Activities and was allocated to Operation of Plant.

**Note 10 RETIREMENT PLANS**

**Summary of Significant Accounting Policies**

Financial reporting information pertaining to the district's participation in the Public School Retirement System of Missouri and the Public Education Employee Retirement System of Missouri (PSRS and PEERS, also referred to as the Systems) is prepared in accordance with Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions, as amended by GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date, by GASB Statement No. 73, Accounting and Financial Reporting for Pensions and

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Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68, and by GASB Statement No. 82, Pension Issues.

The fiduciary net position, as well as additions to and deductions from the fiduciary net position, of PSRS and PEERS have been determined on the same basis as they are reported by the Systems. The financial statements were prepared using the accrual basis of accounting. Member and employer contributions are recognized when due, pursuant to formal commitments and statutory requirements. Benefits and refunds of employee contributions are recognized when due and payable in accordance with the statutes governing the Systems. Expenses are recognized when the liability is incurred, regardless of when payment is made. Investments are reported at fair value. The fiduciary net position is reflected in the measurement of the district's net pension liability, deferred outflows and inflows of resources related to pensions, and pension expense. A Comprehensive Annual Financial Report ("CAFR") can be obtained at [www.psr-peers.org](http://www.psr-peers.org).

**General Information about the Pension Plan**

*Plan Description.* PSRS is a mandatory cost-sharing multiple employer retirement system for all full-time certificated employees and certain part-time certificated employees of all public school districts in Missouri (except the school districts of St. Louis and Kansas City) and all public community colleges. PSRS also includes certificated employees of PSRS, Missouri State Teachers' Association, Missouri State High School Activities Association, and certain employees of the state of Missouri who elected to remain covered by PSRS under legislation enacted in 1986, 1987 and 1989. The majority of PSRS members are exempt from Social Security contributions. In some instances, positions may be determined not to be exempt from Social Security contributions. Any PSRS member who is required to contribute to Social Security comes under the requirements of Section 169.070 (9) RSMo, known as the "two-thirds statute." PSRS members required to contribute to Social Security are required to contribute two-thirds of the approved PSRS contribution rate and their employer is required to match the contribution. The members' benefits are further calculated at two-thirds the normal benefit amount.

PEERS is a mandatory cost-sharing multiple employer retirement system for all non-certificated public school district employees (except the school districts of St. Louis and Kansas City), employees of the Missouri Association of School Administrators, and community college employees (except the Community College of St. Louis). Employees of covered districts who work 20 or more hours per week on a regular basis and who are not contributing members of PSRS must contribute to PEERS. Employees of the Systems who do not hold Missouri educator certificates also contribute to PEERS. PEERS was established as a trust fund by an Act of the Missouri General Assembly effective October 13, 1965. Statutes governing the System are found in Sections 169.600 - 169.715 and Sections 169.560-169.595 RSMo. The statutes place responsibility for the operation of PEERS on the Board of Trustees of PSRS.

*Benefits Provided.* PSRS is a defined benefit plan providing retirement, disability, and death/survivor benefits. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of 5 years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 2.5% benefit factor. Beginning July 1, 2001, and ending July 1, 2014, a 2.55% benefit factor was used to calculate benefits for members who had 31 or more years of service at retirement. Actuarially age-reduced benefits are available for members with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

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PEERS is a defined benefit plan providing retirement, disability, and death benefits to its members. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of five years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 1.61% benefit factor. Members qualifying for "Rule of 80" or "30-and-out" are entitled to an additional temporary benefit until reaching minimum Social Security age (currently age 62), which is calculated using a 0.8% benefit factor. Actuarially age-reduced retirement benefits are available with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

Summary Plan Descriptions detailing the provisions of the plans can be found on the Systems' website at [www.psr-peers.org](http://www.psr-peers.org).

*Cost-of-Living Adjustments ("COLA").* The Board of Trustees has established a policy of providing COLAs to both PSRS and PEERS members. If the June to June change in the Consumer Price Index for All Urban Consumers (CPI-U) is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted. If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted. If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted. If the CPI decreases, no COLA is provided.

For any PSRS member retiring on or after July 1, 2001, such adjustments commence on the second January after commencement of benefits and occur annually thereafter. For PEERS members, such adjustments commence on the fourth January after commencement of benefits and occur annually thereafter. The total of such increases may not exceed 80% of the original benefit for any member.

*Contributions.* PSRS members were required to contribute 14.5% of their annual covered salary during fiscal years 2016, 2017 and 2018. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 1% of pay.

PEERS members were required to contribute 6.86% of their annual covered salary during fiscal years 2016, 2017 and 2018. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 0.5% of pay.

The district's contributions to PSRS and PEERS were \$15,660,360 and \$2,620,214, respectively, for the year ended June 30, 2018.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2018, the district recorded a liability of \$161,213,329 for its proportionate share of the PSRS net pension liability and \$17,530,322 for its proportionate share of the PEERS net pension liability. In total, the district recorded net pension liabilities of \$178,743,651. The net pension liability for the plans

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in total was measured as of June 30, 2017 and determined by an actuarial valuation as of that date. The district's proportionate share of the total net pension liability was based on the ratio of its actual contributions paid to PSRS and PEERS of \$15,271,845 and \$2,533,135, respectively, for the year ended June 30, 2017, relative to the total contributions of \$684,085,861 for PSRS and \$110,244,418 for PEERS from all participating employers. At June 30, 2017, the district's proportionate share was 2.2324% for PSRS and 2.2977% for PEERS.

For the year ended June 30, 2018, the district recognized pension expense of \$19,708,377 for PSRS and \$4,119,975 for PEERS, its proportionate share of the total pension expense.

At June 30, 2018, the district reported deferred outflows of resources and deferred inflows of resources from the following sources related to PSRS and PEERS pension benefits:

	PSRS		PEERS		DISTRICT TOTAL	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Balance of Deferred Outflows and Inflows Due to:						
- Differences between expected and actual experience	\$ 9,575,803	\$ 10,264,789	\$ 279,519	\$ 710,150	\$ 9,855,322	\$ 10,974,939
- Change of Assumptions	25,436,718	-	3,018,045	-	28,454,763	-
- Net difference between projected and actual earnings on pension plan investments	3,334,938	-	377,188	-	3,712,126	-
- Changes in proportion and differences between Employer contributions and proportionate share of contributions	9,275,334	589,196	1,258,942	18,802	10,534,276	607,998
- Employer contributions subsequent to the measurement date	15,660,360	-	2,620,214	-	18,280,574	-
Total	\$ 63,283,152	\$ 10,853,985	\$ 7,553,909	\$ 728,952	\$ 70,837,061	\$ 11,582,937

Amounts reported as deferred outflows of resources resulting from contribution subsequent to the measurement date of June 30, 2017, will be recognized as a reduction to the net pension liability in the year ended June 30, 2019. Other amounts reported as collective deferred (inflows) / outflows of resources are to be recognized in pension expense as follows:

Year Ending June 30,	PSRS	PEERS	DISTRICT TOTAL
2019	\$ 5,226,182	\$ 1,437,470	\$ 6,663,652
2020	16,237,756	2,431,083	18,668,838
2021	9,892,243	1,144,906	11,037,149
2022	(1,296,856)	(808,716)	(2,105,572)
2023	5,830,633	-	5,830,633
Thereafter	878,851	-	878,851
Total	\$ 36,768,808	\$ 4,204,742	\$ 40,973,550

**Actuarial Assumptions**

Actuarial valuations of the Systems involve assumptions about probability of occurrence of events far into the future in order to estimate the reported amounts. Examples include assumptions about future employment, salary increases, and mortality. Amounts determined regarding the net pension liability are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Board of Trustees adopts actuarial assumptions, each of which individually represents a reasonable long-term estimate of anticipated experience for the Systems, derived from experience studies conducted every fifth year and from Board policies concerning investments and COLAs. The most recent comprehensive experience studies were completed in June 2016. All economic

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and demographic assumptions were reviewed and updated, where appropriate, based on the results of the studies and effective with the June 30, 2016 valuation. For the June 30, 2017 valuations, the investment rate of return was reduced from 7.75% to 7.6% and the assumption for the annual cost-of-living adjustments was updated in accordance with the funding policies amended by the Board of Trustees at their November 2017 meeting. Significant actuarial assumption and methods, including changes from the prior year resulting from changes in Board policy, are detailed below. For additional information please refer to the Systems' Comprehensive Annual Financial Report (CAFR). The next experience studies are scheduled for 2021. Significant actuarial assumptions and other inputs used to measure the total pension liability:

**Measurement Date** June 30, 2017

**Valuation Date** June 30, 2017

**Expected Return on Investments** 7.60%, net of investment expenses and including 2.25% inflation

**Inflation** 2.25%

**Total Payroll Growth**

PSRS - 2.75% per annum, consisting of 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS - 3.25% per annum, consisting of 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

**Future Salary Increases**

PSRS - 3.00% - 9.50%, depending on service and including 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS - 4.00% - 11.00%, depending on service and including 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

**Cost-of-Living Increases**

PSRS & PEERS - The annual COLA assumed in the valuation increases from 1.20% to 1.65% over nine years, beginning January 1, 2019. The COLA reflected for January 1, 2018 is 1.63%, in accordance with the actual COLA approved by the Board. This COLA assumption reflects an assumption that general inflation will increase from 1.80% to a normative inflation assumption of 2.25% over nine years. It is also based on the current policy of the Board to grant a COLA on each January 1. If the June to June change in the CPI-U is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted. If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted. If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted. If the CPI decreases, no COLA is provided. The COLA applies to service retirements and beneficiary annuities. The COLA does not apply to the benefits for in-service death payable to spouses (where the spouse is over age 60) and does not apply to the spouse with children pre-retirement death benefit, the dependent children pre-retirement death benefit, or the



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dependent parent death benefit. The total lifetime COLA cannot exceed 80% of the original benefit. PSRS members receive a COLA on the second January after retirement, while PEERS members receive a COLA on the fourth January after retirement.

**Mortality Assumption**

*Actives:*

PSRS - RP 2006 White Collar Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

PEERS - RP 2006 Total Dataset Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

*Non-Disabled Retirees, Beneficiaries and Survivors:*

PSRS - RP-2006 White Collar Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

PEERS - RP-2006 Total Dataset Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

*Disabled Retiree:*

PSRS & PEERS - RP-2006 Disabled Retiree Mortality Tables with static projection to 2028 using the 2014 SSA Improvement Scale.

**Changes in Actuarial Assumptions and Methods**

The investment return and COLA assumptions were updated by the Board as follows based on changes to the Board's funding policy adopted at the November 3, 2017 meeting:

PSRS & PEERS - The investment return assumption was lowered from 7.75% to 7.60% per year. The Board adopted a new COLA policy on November 3, 2017 resulting in a change to the future COLA assumption from an increasing assumption of 1.05%-1.50% over nine years to an increasing assumption of 1.20%-1.65% over nine years, beginning January 1, 2019.

**Expected Rate of Return.** The long-term expected rate of return on investments was determined in accordance with Actuarial Standard of Practice (ASOP) No. 27, Selection of Economic Assumptions for Measuring Pension Obligations. ASOP No. 27 provides guidance on the selection of an appropriate assumed rate of return. The long-term expected rate of return on the Systems' investments was determined using a building-block method in which best-estimate ranges of expected future real rates of returns (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Systems' target allocation as of June 30, 2017 are summarized below along with the long term geometric return. Geometric return (also referred to as the time weighted return) is considered standard practice within the investment management industry. Geometric returns represent the compounded rate of growth of a portfolio. The method eliminates the effects created by cash flows.

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Asset Class	Target Asset Allocation	Long-Term Expected Real Return Arithmetic Basis	Weighted Long-Term Expected Real Return Arithmetic Basis
U.S Public Equity	27.0%	5.16%	1.39%
Public Credit	7.0%	2.17%	0.15%
Hedged Assets	6.0%	4.42%	0.27%
Non-U.S. Public Equity	15.0%	6.01%	0.90%
U.S. Treasuries	16.0%	0.96%	0.15%
U.S. Tips	4.0%	0.80%	0.03%
Private Credit	4.0%	5.60%	0.22%
Private Equity	12.0%	9.86%	1.18%
Private Real Estate	9.0%	3.56%	0.32%
Total	<u>100.0%</u>		<u>4.61%</u>
		Inflation	<u>2.25%</u>
		Long term arithmetical nominal return	6.86%
		Effect of variance matrix	<u>0.74%</u>
		Long term expected geometric return	<u>7.60%</u>

**Discount Rate.** The long-term expected rate of return used to measure the total pension liability was 7.6% as of June 30, 2017 and is consistent with the long-term expected geometric return on plan investments. The actuarial assumed rate of return was 8.0% from 1980 through fiscal year 2016. The Board of Trustees adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation based on the actuarial experience studies and asset-liability study conducted during the 2016 fiscal year. As previously discussed, the Board of Trustees further reduced the assumed rate of return to 7.6% effective with the June 30, 2017 valuation. The projection of cash flows used to determine the discount rate assumed that employer contributions would be made at the actuarially calculated rate computed in accordance with assumptions and methods stated in the funding policy adopted by the Board of Trustees, which requires payment of the normal cost and amortization of the unfunded actuarial accrued liability in level percent of employee payroll installments over 30 years utilizing a closed period, layered approach. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

**Discount Rate Sensitivity.** The sensitivity of the district's net pension liabilities to changes in the discount rate is presented below. The district's net pension liabilities calculated using the discount rate of 7.60% is presented as well as the net pension liabilities using a discount rate that is 1.0% lower (6.60%) or 1.0% higher (8.60%) than the current rate.

	Discount Rate	1% Decrease (6.60%)	Current Rate (7.60%)	1% Increase (8.60%)
PSRS	Proportionate share of the Net Pension Liability / (Asset)	\$286,323,810	\$161,213,329	\$57,201,097
PEERS	Proportionate share of the Net Pension Liability / (Asset)	\$32,293,035	\$17,530,322	\$5,147,493

**Fiduciary Net Position**

The Systems issue a publicly available financial report that can be obtained at [www.psr-peers.org](http://www.psr-peers.org).

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**Note 11 LEASES**

**Operating Leases**

The District leases various buildings for additional office space and equipment for printing and copying services. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended June 30, 2018, were \$495,047. Future minimum lease payments for these leases are as follows:

<u>Year Ending June 30,</u>	<u>Governmental</u>
2019	<u>Activities</u>
	\$ 487,634

Currently, all operating leases for the District expire by June 30, 2019. No future minimum lease payments are currently required after that date.

**Capital Leases**

The District entered into an equipment lease purchase agreement as a lessee for financing the acquisition of computers. The lease qualifies as a capital lease for accounting purposes and, therefore has been recorded at the present value of the minimum lease payments as of the inception date. The total of \$3,047,000 to purchase the computers was deposited into an escrow account with U.S. Bancorp Government Leasing and Financing Inc. on May 3, 2017. The money in the escrow account will be used to pay for the costs of the computer purchases. The escrow fund will terminate upon the final payment to the District. The District purchased the computers in July 2017.

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2018 were as follows:

<u>Year Ending June 30,</u>	<u>Governmental</u>
2019	<u>Activities</u>
	\$ 802,797
	795,406
	787,943
Total Minimum lease payments	<u>2,386,146</u>
Less: amount representing interest	(89,845)
Present Value of minimum lease payment	<u>\$ 2,296,301</u>

**Note 12 LONG-TERM DEBT**

**Bonds Payable**

All District bonds are general obligation bonds with maturities from 2022 to 2038 and average net interest rates at issue from 1.00% to 5.19%. Scheduled bond retirement and interest payable in the next fiscal year are \$11,610,000 and \$13,249,293 respectively. General obligation bonds outstanding at June 30, 2018, are as follows:

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<u>General Obligation Bonds</u>	<u>Sale Date</u>	<u>Original Borrowing</u>	<u>Interest Rates to Maturity</u>	<u>Final Maturity</u>	<u>Outstanding June 30, 2018</u>
Public Improvements	2009	\$9,187,000	1.00%	2022	\$ 9,187,000
Public Improvements	2010	6,465,000	5.19%	2030	6,465,000
Public Improvements/Refunding	2011	48,275,000	2.5-5.00%	2031	42,050,000
Public Improvements/Refunding	2012	59,710,000	1.75-4.5%	2032	35,275,000
Public Improvements/Refunding	2013	9,290,000	2.00-3.50%	2033	8,930,000
Public Improvements	2014	50,000,000	3.00-5.00%	2034	49,160,000
Public Improvements	2015	71,485,000	2.00-4.00%	2035	63,765,000
Public Improvements/Refunding	2016	36,575,000	2.00-5.00%	2036	33,895,000
Public Improvements	2017	10,000,000	2.50-5.00%	2037	10,000,000
Public Improvements/Refunding	2017	37,955,000	1.30-2.550%	2030	37,955,000
Public Improvements	2018	35,000,000	1.44-3.44%	2038	35,000,000
					<u>\$ 331,682,000</u>

On November 1, 2017, the District issued \$37,955,000 of general obligation refunding bonds. The proceeds of \$42,232,055 were placed in an irrevocable escrow account to provide resources to purchase U.S. State and Local Government Series securities which will be used to provide resources to refund the District's Series 2011 general obligation bonds issued June 1, 2011. The District will refund \$39,800,000 on the crossover date of March 1, 2021. The new bond issue will decrease debt service payments by approximately \$7,181,317 over the next thirteen years. This results in an economic gain (difference between the present value of the debt service payments old and new debt) of \$5,556,361.

Additionally, on March 27, 2018 the District issued \$35,000,000 of general obligation bonds. The proceeds from the bonds are to be used for acquiring and developing sites for school buildings and improvements to existing school facilities. The bond issue was part of the 2014 and 2016 bond authorizations approved by the voters.

All principal and interest requirements are funded in accordance with Missouri law by the annual tax levy on the District's assessed valuation and allocated state aid. In addition, at June 30, 2018, the District had accumulated \$66,152,839 in the Debt Service Fund for future debt requirements.

The bonds are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Bond Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2019	\$ 11,610,000	\$ 13,249,293	\$ 24,859,293
2020	12,025,000	12,948,372	24,973,372
2021	5,645,000	12,523,072	18,168,072
2022	60,972,000	10,380,146	71,352,146
2023	12,400,000	9,770,151	22,170,151
2024-2028	72,830,000	39,829,954	112,659,954
2029-2033	96,775,000	24,323,520	121,098,520
2034-2038	<u>59,425,000</u>	<u>4,916,607</u>	<u>64,341,607</u>
	\$ <u>331,682,000</u>	\$ <u>127,941,115</u>	\$ <u>459,623,115</u>

Article VI, Section 26(b), Constitution of Missouri, limits the amount of authorized general obligation bonds of a district to 15 percent of the assessed valuation of a district for state and county purposes. The estimated legal debt margin of the District at June 30, 2018, was calculated as follows:

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Legal Debt Limit (Excluding State Assessed Utilities) .....		\$	360,476,755
Less Indebtedness			
General Obligation Bonds Payable .....	\$		331,682,000
Balance of Debt Service Fund .....		(66,152,839)	(265,529,161)
Total Estimated Legal Debt Margin .....		\$	<u>94,947,594</u>

**Certificates of Participation Payable**

The District entered into a financing arrangement on October 1, 2011, which was characterized as a lease-purchase agreement, with the Authority whereby the District secured financing of various educational facilities in the total amount of \$9,015,000. The financing was accomplished through the issuance of Certificates of Participation, Series 2011A and 2011B, to be repaid from the proceeds of lease payments paid by the District.

The initial term of the lease is 25 years commencing on October 1, 2011. The properties covered by the lease are, together with the improvements constructed thereon from the financing proceeds, leased back to the District. If the District fails to renew the lease and to provide for the rent payments through to term, the District may be required to surrender the sites included under the ground lease agreement for the benefit of the securers of the certificates.

The District properties covered by this arrangement include the School District New Administration Building Project now named the Neil C. Aslin Administration Building and the Early Childhood Special Education Building Project now named the Early Childhood Discovery Center.

The lease payments are payable by the District annually on October 1 at interest rates ranging from 0.95 to 4.5 percent. The following is a schedule by years of future minimum lease payments under the lease agreement together with the present value of minimum lease payments as of June 30.

The Certificates of Participation are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Principal Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2019	\$ 340,000	\$ 290,645	\$ 630,645
2020	355,000	281,861	636,861
2021	245,000	273,604	518,604
2022	255,000	266,100	521,100
2023	270,000	257,624	527,624
2024-2028	1,560,000	1,124,474	2,684,474
2029-2033	2,040,000	751,565	2,791,565
2034-2037	<u>2,100,000</u>	<u>210,540</u>	<u>2,310,540</u>
	<u>\$ 7,165,000</u>	<u>\$ 3,456,413</u>	<u>\$ 10,621,413</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Changes in Long-Term Debt**

Changes in long-term debt for the District for the year ended June 30, 2018, are as follows:

	Balance June 30, 2017	Additions	Reductions	Balance June 30, 2018	Due in One Year
<b>Governmental Activities:</b>					
Bonds	\$ 270,232,000	\$ 72,955,000	\$ (11,505,000)	\$ 331,682,000	\$ 11,610,000
Unamortized Premium/Discount	18,916,971	5,861,493	(1,319,431)	23,459,033	1,455,102
Capital Lease	3,047,000	-	(750,699)	2,296,301	758,019
Certificates of Participation	7,495,000	-	(330,000)	7,165,000	340,000
Compensated Absences	<u>2,956,015</u>	<u>1,230,139</u>	<u>(827,466)</u>	<u>3,358,688</u>	<u>500,000</u>
Total Governmental Activities	<u>\$ 302,646,986</u>	<u>\$ 80,046,632</u>	<u>\$ (14,732,596)</u>	<u>\$ 367,961,022</u>	<u>\$ 14,663,121</u>
<b>Business-Type Activities:</b>					
Compensated Absences	<u>\$ 218,846</u>	<u>\$ 70,631</u>	<u>\$ (51,806)</u>	<u>\$ 237,671</u>	<u>\$ 40,000</u>

The General Fund has typically been used to liquidate the liabilities for compensated absences for Governmental Activities.

**Note 13 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS**

As of June 30, 2018, the District had the following commitments with respect to unfinished capital projects:

<u>Capital Projects</u>	<u>Remaining Construction Commitment</u>	<u>Expected Date of Completion</u>
<b><u>Capital Projects Fund</u></b>		
Blue Ridge Elementary Tuckpointing	\$ 267,549	12/31/2018
Midway Elementary Waste Water	273,176	12/31/2018
New Cedar Ridge Elementary School	15,666	7/31/2018
New Middle School Site Improvements	2,743,627	7/31/2018
HVAC Parkade & Russell Elementary Schools	595,560	7/31/2018
Grant Elementary Addition & Renovation	913,517	10/31/2018
Various Flooring Projects	206,562	8/22/2018
West Middle School Media Center HVAC	43,332	7/31/2018
Parkade Elementary Tuckpointing	189,833	12/31/2018
Rock Bridge High School Stadium Renovations	68,478	9/30/2018
Rock Bridge High School Track	176,870	7/31/2018
Total	<u>\$ 5,494,170</u>	

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Note 14 CONTINGENT LIABILITIES**

**Litigation**

The District may periodically be the defendant in a lawsuit arising principally in the normal course of operations. In the opinion of the Administration, the outcome of these lawsuits will not have a material adverse effect on the accompanying financial statements and accordingly, no provision for losses has been recorded.

**Grants**

As a recipient of various federal funds, the District is subject to the audit of these programs that could result in disallowance of grant expenditures. The District is unaware of any disallowances and expects such amounts, if any, to be immaterial.

**Note 15 RISK MANAGEMENT**

**Self Insurance**

The District has established self-insured benefits programs, which are medical, dental, and workers' compensation programs in the Internal Service Funds. The purpose of these funds is to pay the medical and dental claims of the District's employees and their covered dependents and to pay workers' compensation claims from accumulated assets of the fund.

The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$350,000 per individual. The District is also covered by an excess loss contract on its workers' compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settled claims have not exceeded this coverage in the last three fiscal years.

The District allocates the cost of providing the medical insurance and dental insurance to its employees and their dependents by annually determining a "premium" to be charged to the other funds for each covered employee to pay current or prior year claims. Also, all the funds of the District participate in the workers' compensation program by making payments to the Internal Service Funds based on actuarial estimates of the amounts needed to pay prior-year and current-year claims. The net position of the Internal Service Funds was \$6,673,595 as of June 30, 2018. Liabilities related to workers' compensation are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities related to medical, dental, and workers' compensation claims include amounts that have been incurred but not reported. As of June 30, 2018, the total claims liability was \$2,108,436. Changes in the claims liability amount for the past three fiscal years were:

Year Ended June 30,	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payment	Administrative Cost	Balance at Fiscal Year-End
2018	\$ 1,794,089	\$ 27,627,546	\$ (26,660,699)	\$ (652,500)	\$ 2,108,436
2017	1,767,276	25,577,299	(24,872,707)	(677,779)	1,794,089
2016	1,863,605	25,534,092	(24,998,180)	(632,241)	1,767,276

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Other Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. For the years ended June 30, 2018, 2017, and 2016, the settlements did not exceed the insurance coverage provided by commercial insurance.

**Note 16 FUND BALANCE REPORTING**

Fund balances are nonspendable, restricted, committed, or assigned for the following purposes:

**Non Spendable Fund Balance** – The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form, or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. The District reports inventories and prepaid items totaling \$312,346 and \$1,523,920 respectively, in this category.

**Restricted Fund Balance** – The District reports restricted fund balances in the following funds based on externally imposed restrictions from creditors and contributors.

The General Fund reports \$630,645 as restricted fund balance. This amount is restricted to pay contractual lease obligations regarding the District’s capital leases for the administration building and early childhood center, respectively, in the upcoming fiscal year. See Note 12 for additional information regarding these contractual arrangements.

The Teacher’s Fund has accumulated \$683,175 to pay teacher’s salaries and benefits. Chapter 165 of the Revised Statutes of Missouri requires that all school monies must be accounted for within a framework of four funds. The Teacher’s Fund can only be used to account for revenue sources legally restricted to expenditures for the purpose of paying teacher’s salaries and benefits.

The Debt Service Fund reports \$41,989,555 as restricted for Retirement of Debt – Cross Over Refunding Bonds, this represents funds placed in an escrow account to refund general obligations bonds previously issued by the District. The District set up this escrow account in compliance with debts covenants. The remaining \$24,163,824 reported as restricted for the Retirement of Debt-General Obligation Bonds, has been accumulated from the collection of local taxes and state aid legally restricted for the repayment of general obligation debt in compliance with debt covenants.

The Capital Projects Fund reports \$40,216,862 as restricted assets for Capital Improvements – Bond and Capital Lease Proceeds of which \$3,053,836 represents the funds placed in an escrow account to reimburse the computer purchases made by the District. The District setup the escrow account in compliance with the Equipment Lease Purchase Agreement. The remaining amounts of \$37,163,026 represents bond monies received but not yet used for the completion of capital projects in future years. The Capital Projects fund also reports \$802,797, as restricted for Capital Lease Payments. This amount is restricted to pay the contractual lease obligations regarding the Equipment Lease Purchase Agreement in the upcoming fiscal year. For more details see note 12.

**Assigned Fund Balance** – Amounts that are constrained by the government’s intent to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. During the current fiscal year, the District reported assigned fund balances totaling \$998,074. This amount represents funds accumulated in the Capital Projects Fund which have been collected for a specific purpose within that governmental fund. However, these funds do not meet the requirements of restricted or committed fund balances. The majority of these funds have been accumulated from the collection of local taxes based on the levy for capital projects. The Board policy regarding the annual budget process indicates that the overall responsibility for assigning amounts for a specific purpose rests



**COLUMBIA PUBLIC SCHOOL DISTRICT  
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with the superintendent who will direct the planning and preparation of the budget submitted to the Board for approval.

**Unassigned Fund Balance** – Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund reported an unassigned fund balance of \$58,945,831 on June 30, 2018.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

**Note 17 DEFERRED COMPENSATION PLAN**

Employees are eligible to participate in two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457(b). The plans, available to all District employees, permit them to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available, without penalty, to employees except under limited circumstances specified in the Internal Revenue Code.

Investments are selected by the Investment Committee with the advice of an outside financial consultant, CBIZ. The plans are managed by TIAA as a third party administrator.

**Note 18 OTHER POSTEMPLOYMENT BENEFITS**

**Plan Description**

The District administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides pre- and post-Medicare healthcare benefits and dental benefits for eligible retirees and their dependents through the District's group health insurance plan, which covers both active and retired members. Benefit provisions are established by the Board annually. The Retiree Health Plan does not issue separately audited financial statements. The Retiree Health Plan is not accounted for as a trust fund since an irrevocable trust has not been established.

Contribution requirements are also established by the Board annually. The District does not contribute toward the cost of current-year premiums for eligible retired plan members and their dependents.

Eligible retirees pay 100 percent of the blended premium rates used for both active and non-Medicare eligible retired members.

**Relationship Between Valuation Date, Measurement Date, and Reporting Date**

The Valuation Date is June 30, 2018. This is the date as of which the actuarial valuation is performed. The Measurement Date is June 30, 2018. This is the date as of which the total OPEB liability is determined. The Reporting Date is June 30, 2018. This is the plan's and/or employer's fiscal year ending date.

**Significant Changes**

There have been no significant changes between the valuation date and fiscal year end.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Participant Data as of June 30, 2018**

Actives	2,702
Retirees and Surviving Spouses*	753
Spouses of Current Retirees	<u>514</u>
Total	<u>3,969</u>

\*Includes 381 and 710 with medical and dental coverage respectively.

**Actuarial Methods and Assumptions Used for Funding Policy**

The employer does not pre-fund benefits. The current funding policy is to pay benefits directly from general assets on a pay-as-you-go basis and there is not a trust for accumulating plan assets. The following actuarial methods and assumptions were used in the June 30, 2018 accounting valuation:

<b>Valuation Timing</b>	Actuarial valuations are performed biennially as of June 30 for accounting purposes only. The most recent valuation was performed as of June 30, 2018.
<b>Actuarial Cost Method</b>	Entry Age Normal
<b>Amortization Method</b>	
Level percent or level dollar	N/A
Closed, open, or layered periods	N/A
Amortized period at June 30, 2018	N/A
Amortization growth rate	N/A
<b>Inflation</b>	2.30%
<b>Salary Increases</b>	3.00%
<b>Discount Rate</b>	3.87%
<b>Healthcare Cost Trend Rates</b>	Medical cost trend rate of 5.8% for 2018, gradually decreasing to an ultimate rate of 4.0% for 2093 and beyond. Annuity, with generation projections per Scale MP-2017

<b>Retirement (Adopted 6/30/2014)</b>	<b><u>Rate</u></b>		
	<b><u>Age</u></b>	<b><u>Eligible for Early Retirement</u></b>	<b><u>Eligible for Normal/ Unreduced</u></b>
	50-54	0.0%	20.0%
	55-59	4.0%	20.0%
	60-64	N/A	25.0%
	65-69	N/A	35.0%
	70& up	N/A	100.0%

**Future Retiree Coverage  
(Adopted 6/30/2015)** 60% of employees who retire prior to age 65 are assumed to elect medical coverage under the plan.

**Medicare eligible retirees:**  
Medicare eligible retirees are assumed to discontinue coverage under the plan when they reach age 65.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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Medicare eligible retirees currently over age 65 are assumed to be unsubsidized.

**Non Medicare eligible retirees:**

10% of employees hired prior to 1986 are assumed to not be eligible for Medicare. These employees are assumed to continue coverage under the plan after age 65. 10% of retirees currently under age 65 are assumed to not be eligible for Medicare. These retirees are assumed to continue coverage under the plan after age 65.

These assumptions are based on statistics provided by the District.

**Turnover**

Rates based on length of service:

<u>Service</u>	<u>Rate</u>
0	23.4%
1	15.1%
2	11.1%
3	9.2%
4	7.7%
5	6.4%
10	3.3%
15	2.0%
20	1.0%

**Mortality**

RP-2014 Mortality for Employees and Healthy Annuitants with generational projections per Scale MP-2017

**TOTAL OPEB LIABILITY**

<b>Total OPEB Liability</b>	<u>June 30, 2018</u>
Total OPEB liability	\$34,347,435
Covered payroll	129,459,000
Total OPEB liability as a % of covered payroll	26.53%

The total OPEB liability was determined by an actuarial valuation as of the measurement date, calculated based on the discount rate and actuarial assumptions below.

**Discount Rate**

Discount rate 3.87%

The discount rate was based on 20 Year Bond GO Index.

**Other Key Actuarial Assumptions**

The plan has not had a formal actuarial experience study performed.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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Valuation date	June 30, 2018
Measurement date	June 30, 2018
Inflation	2.30%
Salary increases including inflation	3.00%
Mortality	RP-2014 Mortality for Employees and Healthy Annuitants, with generational projection per Scale MP-2017.
Actuarial cost method	Entry Age Normal

**CHANGES IN TOTAL OPEB LIABILITY**

	<b>Increase(Decrease) Total OPEB Liability</b>
<b>Changes in Total OPEB Liability</b>	
Balance as of June 30, 2017	\$ 33,594,720
Changes for the year:	
Service cost	2,013,549
Interest on total OPEB liability	1,253,853
Effect of assumptions changes or inputs	(1,335,407)
Benefit payments	(1,179,280)
Balance as of June 30, 2018	\$ 34,347,435

**Sensitivity Analysis**

The following presents the total OPEB liability of the District, calculated using the discount rate of 3.87%, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.87%) or 1 percentage point higher (4.87%) than the current rate.

	<b>1% Decrease 2.87%</b>	<b>Discount Rate 3.87%</b>	<b>1% Increase 4.87%</b>
Total OPEB Liability	\$39,297,551	\$34,347,435	\$30,271,867

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2018**

The following presents the total OPEB liability of the District, calculated using the current healthcare cost trend rates as well as what the District's total OPEB liability would be if it were calculated using trend rates that are 1 percentage point lower or 1 percentage point higher than the current trend rates.

	<b>1% Decrease</b>	<b>Current Trend Rate</b>	<b>1% Increase</b>
Total OPEB Liability	\$29,615,828	\$34,347,435	\$40,225,565

<b>OPEB Expense</b>	<b>July 1, 2017 to June 30, 2018</b>
Service Cost	\$ 2,013,549
Interest on total OPEB liability	1,253,853
Recognition of assumption changes or inputs	(148,050)
<b>OPEB Expense</b>	<b>\$ 3,119,352</b>

As of June 30, 2018, the deferred inflows and outflows of resources are as follows:

Changes of assumptions	(1,187,357)
------------------------	-------------

Amounts currently reported as deferred outflows of resources and deferred inflows of resources related to other postemployment benefits will be recognized in OPEB expense as follows:

Year ended June 30:		
2019	\$	(148,050)
2020		(148,050)
2021		(148,050)
2022		(148,050)
2023		(148,050)
Thereafter		(447,107)
	<b>\$</b>	<b>(1,187,357)</b>

\* Note that additional future deferred inflows and outflows of resources may impact these numbers.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2018**

**Note 19 TAX ABATEMENT**

**City of Columbia, Tax Increment Financing (TIF)**

The City of Columbia has authorized Tax Increment Financing (TIF) districts under Sections 99.805 through 99.875 of the RSMo, as amended. The type of tax being abated by this program are Payments In Lieu of Taxes (PILOT) and Economic Activity Taxes (EATS). Tax increment financing (TIF) is a public financing method that is used as a subsidy for redevelopment, infrastructure, and other community-improvement projects. Per 99.810 RSMo, the criteria for recipients to be eligible for the program are as follows:

1. The redevelopment area on the whole is a blighted area, a conservation area, or an economic development area, and has not been subject to growth and development through investment by private enterprise and would not reasonably be anticipated to be developed without the adoption of tax increment financing. Such a finding shall include, but not be limited to, a detailed description of the factors that qualify the redevelopment area or project pursuant to this subdivision and an affidavit, signed by the developer or developers and submitted with the redevelopment plan, attesting that the provisions of this subdivision have been met;
2. The redevelopment plan conforms to the comprehensive plan for the development of the municipality as a whole;
3. The estimated dates, which shall not be more than twenty-three years from the adoption of the ordinance approving a redevelopment project within a redevelopment area, of completion of any redevelopment project and retirement of obligations incurred to finance redevelopment project costs have been stated, provided that no ordinance approving a redevelopment project shall be adopted later than ten years from the adoption of the ordinance approving the redevelopment plan under which such project is authorized and provided that no property for a redevelopment project shall be acquired by eminent domain later than five years from the adoption of the ordinance approving such redevelopment project;
4. A plan has been developed for relocation assistance for businesses and residences;
5. A cost-benefit analysis showing the economic impact of the plan on each taxing district which is at least partially within the boundaries of the redevelopment area. The analysis shall show the impact on the economy if the project is not built, and is built pursuant to the redevelopment plan under consideration. The cost-benefit analysis shall include a fiscal impact study on every affected political subdivision, and sufficient information from the developer for the commission established in section 99.820 to evaluate whether the project as proposed is financially feasible;
6. A finding that the plan does not include the initial development or redevelopment of any gambling establishment, provided however, that this subdivision shall be applicable only to a redevelopment plan adopted for a redevelopment area designated by ordinance after December 23, 1997.

Assessed Valuation of "base year" is established and 100% of the taxes resulting from the incremental increase in assessed valuation are remitted to the Project Special Allocation Fund rather than disbursed to various taxing entities. For the EATs, the base amount is established and 50% of the incremental increase in EAT's is remitted to the Special Allocation fund. Cash in the Special Allocation fund is disbursed to the Trustee and then to the Developer through semiannual payments for the Notes issued. There is no provision for recapturing abated taxes or for adjusting the base assessed valuation or the base EATs. Taxes revert back to the taxing entities at the end of the abatement period or upon payoff of the Notes issued, whichever comes first.

Below is a chart on the amount of property taxes abated by the district for year ended June 30, 2018.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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<b>Tax Abatement Program</b>	<b>State Date of Abatement Period</b>	<b>End Date of Abatement Period</b>	<b>Tax Type Abated</b>	<b>Taxes Abated for 2018</b>	<b>Taxes Recaptured for 2018</b>
<b>Boone County Agreements</b>					
Chapter 100 Bonds – ABC Labs	November 2008	December 2018	Property Tax	\$290,664	\$145,332
Chapter 100 Bonds – Kraft Heinz Food	January 2017	December 2026	Property Tax	982,784	245,699
<b>City of Columbia Agreements</b>					
TIF- Tiger Hotel Redevelopment (Pilot)	July 2009	July 2035	Property Tax	57,482	-
TIF – Regency Hotel Redevelopment (Pilot)	February 2011	February 2034	Property Tax	132,406	-
IBM Lease	May 2010	May 2020	Property Tax	48,763	-
			Total for 2018	<u>\$1,512,099</u>	<u>\$391,021</u>

**Note 20 CHANGE IN ACCOUNTING PRINCIPLE**

Net position as of July 1, 2017 has been restated as follows based on the measurement date at June 30, 2017 for the implementation of GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans" and GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions".

	<b>Governmental Activities</b>	<b>Business- Type Activities</b>	<b>Total</b>
Net Position as previously reported at June 30, 2017	\$ 84,213,257	\$ 1,638,128	\$ 85,851,385
To eliminate the other postemployment benefit obligation prior to GASB Statement No. 75	31,360,796	893,704	32,254,500
To record the total liability for other postemployment benefits at the beginning of the year according to GASB No. 75	(32,659,026)	(935,694)	(33,594,720)
Net Position as restated at June 30, 2017	<u>\$ 82,915,027</u>	<u>\$ 1,596,138</u>	<u>\$ 84,511,165</u>

**REQUIRED SUPPLEMENTARY INFORMATION**



**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS  
PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI  
FOR YEAR ENDED JUNE 30, 2018  
(UNAUDITED)**

	<u>Fiscal Year</u> <u>Ending June 30</u> <u>2018</u>
<b>Total OPEB Liability</b>	
Service Cost	\$ 2,013,549
Interest on total OPEB liability	1,253,853
Effect of assumption changes or inputs	(1,335,407)
Benefits payments	<u>(1,179,280)</u>
Net Change in total OPEB liability	752,715
Total OPEB liability, beginning	<u>33,594,720</u>
Total OPEB liability, ending	<u>\$ 34,347,435</u>
Covered Payroll	129,459,000
Total OPEB liability as a % of covered payroll	26.53%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

Plan Assets: No assets are accumulated in a trust that meets all of the following criteria of GASB No. 75, paragraph 4, to pay benefits:

- Contributions from the employer and any nonemployer contributing entities, and earnings thereon, must be irrevocable.
- Plan assets must be dedicated to providing OPEB to Plan Members in accordance with the benefit terms
- Plan assets must be legally protected from creditors of the employer, nonemployer contributing entities, the Plan administrator, and plan members.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF EMPLOYER CONTRIBUTIONS  
PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI  
FOR THE SIX YEARS ENDED JUNE 30, 2018  
(UNAUDITED)**

<b>Year Ended</b>	<b>Statutorily Required Contribution</b>	<b>Actual Employer Contributions</b>	<b>Contribution Excess/ (Deficiency)</b>	<b>Actual Covered Member Payroll</b>	<b>Contributions as a Percentage of Covered Payroll</b>
6/30/2018	\$ 15,660,360	\$ 15,660,360	\$ -	\$ 108,702,995	14.41%
6/30/2017	15,271,845	15,271,845	-	106,199,533	14.38%
6/30/2016	13,874,329	13,874,329	-	96,399,015	14.39%
6/30/2015	13,507,899	13,507,899	-	93,869,396	14.39%
6/30/2014	13,367,304	13,367,304	-	92,755,487	14.41%
6/30/2013	12,816,046	12,816,046	-	89,052,875	14.39%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY AND RELATED RATIOS  
PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI  
FOR THE FOUR YEARS ENDED JUNE 30, 2018  
(UNAUDITED)**

<b>Year Ended*</b>	<b>Proportion of the Net Pension Liability</b>	<b>Proportionate Share of the Net Pension Liability (Asset) (a)</b>	<b>Actual Member Covered Payroll (b)</b>	<b>Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)</b>	<b>Fiduciary Net Position as a Percentage of Total Pension Liability</b>
6/30/2017	2.2324%	\$ 161,213,329	\$ 106,199,533	151.80%	83.77%
6/30/2016	2.0712%	154,110,719	96,399,015	159.87%	82.18%
6/30/2015	2.0573%	118,765,051	93,869,396	126.52%	85.78%
6/30/2014	2.0758%	85,161,379	92,755,487	91.81%	89.34%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

\* The data provided in the schedules is based as of the measurement date of the Systems' net pension liability, which is as of the beginning of the district's fiscal year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF EMPLOYER CONTRIBUTIONS  
PUBLIC EDUCATION EMPLOYEE RETIREMENT SYSTEM OF MISSOURI  
FOR THE SIX YEARS ENDED JUNE 30, 2018  
(UNAUDITED)**

<u>Year Ended</u>	<u>Statutorily Required Contribution</u>	<u>Actual Employer Contributions</u>	<u>Contribution Excess/ (Deficiency)</u>	<u>Actual Covered Member Payroll</u>	<u>Contributions as a Percentage of Covered Payroll</u>
6/30/2018	\$ 2,620,214	\$ 2,620,214	\$ -	\$ 38,195,549	6.86%
6/30/2017	2,533,135	2,533,135	-	36,926,190	6.86%
6/30/2016	2,142,461	2,142,461	-	31,231,247	6.86%
6/30/2015	2,063,306	2,063,306	-	30,077,380	6.86%
6/30/2014	2,018,437	2,018,437	-	29,423,299	6.86%
6/30/2013	1,798,991	1,798,991	-	26,226,060	6.86%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY AND RELATED RATIOS  
PUBLIC EDUCATION EMPLOYEE RETIREMENT SYSTEM OF MISSOURI  
FOR THE FOUR YEARS ENDED JUNE 30, 2018  
(UNAUDITED)**

<b>Year Ended*</b>	<b>Proportion of the Net Pension Liability</b>	<b>Proportionate Share of the Net Pension Liability (Asset) (a)</b>	<b>Actual Member Covered Payroll (b)</b>	<b>Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)</b>	<b>Fiduciary Net Position as a Percentage of Total Pension Liability</b>
6/30/2017	2.2977%	\$ 17,530,322	\$ 36,926,190	47.47%	85.35%
6/30/2016	2.0224%	16,226,429	31,231,247	51.96%	83.32%
6/30/2015	2.0059%	10,609,329	30,077,380	35.27%	88.28%
6/30/2014	2.0177%	7,367,953	29,423,299	25.04%	91.33%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

\* The data provided in the schedules is based as of the measurement date of the Systems' net pension liability, which is as of the beginning of the district's fiscal year.

## **SUPPLEMENTARY INFORMATION**

### **COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES GOVERNMENTAL FUNDS**

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

Grants and Donations Fund - This fund was established to account for certain local, state, and federal revenue received and the related expenditures. Expenditures are from all program areas and these programs are dependent upon special funding. Some categorical and noncategorical state and federal revenue is also included in the General Fund and the Teachers Fund.

CPS Facilities Authority Fund – This fund was established to account for the activities of the Authority, a blended component unit of the District.

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**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2018**

	<b>Special Revenue Funds</b>		<b>Total Nonmajor Special Revenue Funds</b>
	<b>Grants and Donations</b>	<b>Facilities Authority</b>	
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 2,678,745	\$ 1	\$ 2,678,746
Receivables (Net of Allowance for Uncollectibles)			
Local	114,729	-	114,729
State	39,395	-	39,395
Federal	46,208	-	46,208
Prepaid Expenditures	1,325	-	1,325
Total Assets	\$ 2,880,402	\$ 1	\$ 2,880,403
<b>LIABILITIES</b>			
Accounts Payable	\$ 221,193	\$ -	\$ 221,193
Accrued Salaries and Payroll Taxes	11,242	-	11,242
Total Current Liabilities	232,435	-	232,435
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred Revenue	11,798	-	11,798
Total deferred inflows of resources	11,798	-	11,798
<b>FUND BALANCES</b>			
Nonspendable			
Prepaid Expenditures	1,325	-	1,325
Restricted for			
Grants and Donations	2,634,844	-	2,634,844
Capital Lease Payments	-	1	1
Total Fund Balances	2,636,169	1	2,636,170
Total Liabilities and Fund Balances	\$ 2,880,402	\$ 1	\$ 2,880,403



**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Special Revenue</u>		<u>Total Nonmajor Special Revenue Funds</u>
	<u>Grants and Donations</u>	<u>Facilities Authority</u>	
<b>REVENUES</b>			
Local	\$ 2,250,802	\$ 628,272	\$ 2,879,074
State	1,238,405	-	1,238,405
Federal	491,815	-	491,815
Total Revenues	<u>3,981,022</u>	<u>628,272</u>	<u>4,609,294</u>
<b>EXPENDITURES</b>			
Current			
Instruction			
Regular Instruction	814,321	-	814,321
Special Instruction	234,260	-	234,260
Vocational Instruction	468,031	-	468,031
Student Activities - Athletics	790,423	-	790,423
Total Instruction	<u>2,307,035</u>	<u>-</u>	<u>2,307,035</u>
Pupil Support Services			
Guidance and Counseling	14,951	-	14,951
Health and Ancillary Services	15,220	-	15,220
Improvement of Instruction	86,094	-	86,094
Media Services	251,323	-	251,323
Total Support Services	<u>367,588</u>	<u>-</u>	<u>367,588</u>
Administration			
Business, Central Services	13,137	-	13,137
Total Administration	<u>13,137</u>	<u>-</u>	<u>13,137</u>
Other			
Pupil Transportation	120,773	-	120,773
Food Services	2,904	-	2,904
Adult Literacy	250,563	-	250,563
Community Services	1,090,704	-	1,090,704
Total Other	<u>1,464,944</u>	<u>-</u>	<u>1,464,944</u>
Debt Service			
Principal	-	330,000	330,000
Interest and Fees	-	298,272	298,272
Total Debt Service	<u>-</u>	<u>628,272</u>	<u>628,272</u>
Total Expenditures	<u>4,152,704</u>	<u>628,272</u>	<u>4,780,976</u>
<b>NET CHANGES IN FUND BALANCES</b>	(171,682)	-	(171,682)
<b>FUND BALANCES, JULY 1</b>	<u>2,807,851</u>	<u>1</u>	<u>2,807,852</u>
<b>FUND BALANCES, JUNE 30</b>	<u>\$ 2,636,169</u>	<u>\$ 1</u>	<u>\$ 2,636,170</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Local	\$ 23,790,376	\$ 23,790,376	\$ 24,509,919	\$ 719,543
County	351,954	351,954	367,497	15,543
Federal	312,657	312,657	156,664	(155,993)
Total Revenues	<u>24,454,987</u>	<u>24,454,987</u>	<u>25,034,080</u>	<u>579,093</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	13,205,000	13,205,000	11,505,000	1,700,000
Interest and Fees	10,923,636	10,923,636	11,349,601	(425,965)
Bond Issuance Costs	-	224,465	217,244	7,221
Total Expenditures	<u>24,128,636</u>	<u>24,353,101</u>	<u>23,071,845</u>	<u>1,281,256</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	326,351	101,886	1,962,235	1,860,349
<b>OTHER FINANCING SOURCES</b>				
Refunding Bonds Issued	-	37,955,000	37,955,000	-
Premium on Refunding Bonds issued	-	4,501,920	4,501,920	-
Total Other Financing Sources	<u>-</u>	<u>42,456,920</u>	<u>42,456,920</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCE</b>	326,351	42,558,806	44,419,155	1,860,349
<b>FUND BALANCE, JULY 1</b>	<u>21,488,215</u>	<u>21,488,215</u>	<u>21,733,684</u>	<u>(245,469)</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 21,814,566</u>	<u>\$ 64,047,021</u>	<u>\$ 66,152,839</u>	<u>\$ 1,614,880</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>with</b>
	<b>Original</b>	<b>Final</b>		<b>Final Budget</b>
<b>REVENUES</b>				
Local	\$ 2,713,322	\$ 2,748,021	\$ 3,295,417	\$ 547,396
County	15,212	15,212	15,546	334
State	82,698	82,698	84,687	1,989
Federal	-	4,056	5,722	1,666
Total Revenues	<u>2,811,232</u>	<u>2,849,987</u>	<u>3,401,372</u>	<u>551,385</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	1,080,700	1,080,700	750,699	330,001
Interest and Fees	355,955	355,955	54,135	301,820
Bond Issuance Costs	225,000	225,000	208,981	16,019
Total Debt Service	<u>1,661,655</u>	<u>1,661,655</u>	<u>1,013,815</u>	<u>647,840</u>
Capital Outlay and Construction				
Furniture and Equipment	4,828,494	5,498,476	5,881,076	(382,600)
Vehicles	72,988	129,639	129,222	417
Land and Site Improvements	2,000,000	2,000,000	4,663,527	(2,663,527)
Building Additions and Renovations	34,462,284	56,648,212	22,010,243	34,637,969
Total Capital Outlay and Construction	<u>41,363,766</u>	<u>64,276,327</u>	<u>32,684,068</u>	<u>31,592,259</u>
Total Expenditures	<u>43,025,421</u>	<u>65,937,982</u>	<u>33,697,883</u>	<u>32,240,099</u>
<b>REVENUES UNDER EXPENDITURES</b>	(40,214,189)	(63,087,995)	(30,296,511)	32,791,484
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued	35,000,000	35,000,000	35,000,000	-
Premium on Bonds Issued	2,500,000	2,500,000	1,359,573	(1,140,427)
Insurance Recovery	-	-	23,563	23,563
Transfers In	1,533,655	1,713,383	1,713,683	300
Total Other Financing Sources	<u>39,033,655</u>	<u>39,213,383</u>	<u>38,096,819</u>	<u>(1,116,564)</u>
<b>NET CHANGE IN FUND BALANCE</b>	(1,180,534)	(23,874,612)	7,800,308	31,674,920
<b>FUND BALANCE, JULY 1</b>	<u>28,716,901</u>	<u>28,716,901</u>	<u>34,217,425</u>	<u>5,500,524</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 27,536,367</u>	<u>\$ 4,842,289</u>	<u>\$ 42,017,733</u>	<u>\$ 37,175,444</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GRANTS AND DONATIONS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 1,843,336	\$ 1,848,586	\$ 2,250,802	\$ 402,216
State	1,067,081	1,266,775	1,238,405	(28,370)
Federal	763,152	763,152	491,815	(271,337)
Total Revenues	<u>3,673,569</u>	<u>3,878,513</u>	<u>3,981,022</u>	<u>102,509</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	545,845	545,845	814,321	(268,476)
Special Instruction	321,727	321,727	234,260	87,467
Vocational Instruction	285,601	472,665	468,031	4,634
Student Activities - Athletics	762,721	762,721	790,423	(27,702)
Total Instruction	<u>1,915,894</u>	<u>2,102,958</u>	<u>2,307,035</u>	<u>(204,077)</u>
Pupil Support Services				
Guidance and Counseling	98,266	98,266	14,951	83,315
Health and Ancillary Services	-	-	15,220	(15,220)
Improvement of Instruction	105,544	105,544	86,094	19,450
Media Services	288,329	288,329	251,323	37,006
Total Support Services	<u>492,139</u>	<u>492,139</u>	<u>367,588</u>	<u>124,551</u>
Administration				
Business, Central Services	6,000	6,000	13,137	(7,137)
Total Administration	<u>6,000</u>	<u>6,000</u>	<u>13,137</u>	<u>(7,137)</u>
Other				
Pupil Transportation	29,310	29,310	120,773	(91,463)
Food Services	-	-	2,904	(2,904)
Adult Literacy	363,720	363,720	250,563	113,157
Community Services	866,506	993,405	1,090,704	(97,299)
Total Other	<u>1,259,536</u>	<u>1,386,435</u>	<u>1,464,944</u>	<u>(78,509)</u>
Total Expenditures	<u>3,673,569</u>	<u>3,987,532</u>	<u>4,152,704</u>	<u>(165,172)</u>
<b>NET CHANGE IN FUND BALANCE</b>	-	(109,019)	(171,682)	(62,663)
<b>FUND BALANCE, JULY 1</b>	<u>2,608,494</u>	<u>2,608,494</u>	<u>2,807,851</u>	<u>(199,357)</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 2,608,494</u>	<u>\$ 2,499,475</u>	<u>\$ 2,636,169</u>	<u>\$ (262,020)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CPS FACILITIES AUTHORITY FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Local	\$ 628,272	\$ 628,272	\$ 628,272	\$ -
Total Revenues	<u>628,272</u>	<u>628,272</u>	<u>628,272</u>	<u>-</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	330,000	330,000	330,000	-
Interest and Fees	298,272	298,272	298,272	-
Total Debt Service	<u>628,272</u>	<u>628,272</u>	<u>628,272</u>	<u>-</u>
Total Expenditures	<u>628,272</u>	<u>628,272</u>	<u>628,272</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCE</b>	-	-	-	-
<b>FUND BALANCE, JULY 1</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 1</u>	<u>\$ 1</u>	<u>\$ 1</u>	<u>\$ -</u>

## **NONMAJOR ENTERPRISE FUNDS**

Enterprise Funds account for certain revenues derived from charges for services and assistance received from the State of Missouri and federal agencies. The District's accounting policy is for these funds to be self-sufficient, meaning they do not rely on funding from the general revenues of the District. The operations of enterprise funds are accounted for in a manner similar to private business enterprises.

Food Services Fund - This fund accounts for the revenue of the nutrition services program and the related expenses for food purchases and other operating costs, including depreciation.

Adult Education Fund - This fund accounts for the revenue of the adult education program and the related expenses for personal services and other operating costs, including depreciation.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET POSITION - NONMAJOR ENTERPRISE FUNDS  
JUNE 30, 2018**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 2,019,555	\$ 536,841	\$ 2,556,396
Receivables (Net of Allowance for Uncollectibles)			
Local	108,603	72,011	180,614
Federal	294,398	87,087	381,485
Inventories	147,552	-	147,552
Total Current Assets	<u>2,570,108</u>	<u>695,939</u>	<u>3,266,047</u>
Noncurrent Assets			
Capital Assets (Net of Accumulated Depreciation)			
Furniture and Equipment	154,108	-	154,108
Total Noncurrent Assets	<u>154,108</u>	<u>-</u>	<u>154,108</u>
Total Assets	<u>2,724,216</u>	<u>695,939</u>	<u>3,420,155</u>
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	140,744	39,226	179,970
Accrued Salaries and Payroll Taxes	57,859	15,448	73,307
Unearned Revenue	342,378	-	342,378
Total Current Liabilities	<u>540,981</u>	<u>54,674</u>	<u>595,655</u>
Noncurrent Liabilities			
Compensated Absences	196,938	40,733	237,671
OPEB Liability	684,165	275,111	959,276
Total Noncurrent Liabilities	<u>881,103</u>	<u>315,844</u>	<u>1,196,947</u>
Total Liabilities	<u>1,422,084</u>	<u>370,518</u>	<u>1,792,602</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Change in assumption for OPEB	28,237	8,964	37,201
<b>NET POSITION</b>			
Invested in Capital Assets	154,108	-	154,108
Unrestricted	1,119,787	316,457	1,436,244
Total Net Position	<u>\$ 1,273,895</u>	<u>\$ 316,457</u>	<u>\$ 1,590,352</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
 NONMAJOR ENTERPRISE FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>OPERATING REVENUES</b>			
Food Sales	\$ 3,094,196	\$ -	\$ 3,094,196
Tuition	-	1,149,377	1,149,377
<b>Total Operating Revenues</b>	<u>3,094,196</u>	<u>1,149,377</u>	<u>4,243,573</u>
<b>OPERATING EXPENSES</b>			
Food Purchased	3,675,927	-	3,675,927
Salaries and Wages	3,078,715	977,328	4,056,043
Fringe Benefits	1,395,906	295,062	1,690,968
Supplies	200,153	151,830	351,983
Purchased Services	52,149	249,935	302,084
Travel	14,129	10,397	24,526
Repairs	70,671	25	70,696
Donated Commodities Used	524,943	-	524,943
Financial Aid	-	609,149	609,149
Depreciation	41,177	-	41,177
<b>Total Operating Expenses</b>	<u>9,053,770</u>	<u>2,293,726</u>	<u>11,347,496</u>
<b>OPERATING LOSS</b>	<u>(5,959,574)</u>	<u>(1,144,349)</u>	<u>(7,103,923)</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
State Assistance	60,966	267,951	328,917
Federal Assistance	5,673,540	533,359	6,206,899
Earnings on Investments	27,021	10,357	37,378
Donated Commodities	524,943	-	524,943
<b>Total Nonoperating Revenues</b>	<u>6,286,470</u>	<u>811,667</u>	<u>7,098,137</u>
<b>CHANGES IN NET POSITION</b>	326,896	(332,682)	(5,786)
<b>NET POSITION, JULY 1 (RESTATED)</b>	<u>946,999</u>	<u>649,139</u>	<u>1,596,138</u>
<b>NET POSITION, JUNE 30</b>	<u>\$ 1,273,895</u>	<u>\$ 316,457</u>	<u>\$ 1,590,352</u>



**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS  
NONMAJOR ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash Received from Sales/Tuition	\$ 3,106,748	\$ 1,251,715	\$ 4,358,463
Cash Payments for Supplies and Services	(4,029,106)	(1,011,241)	(5,040,347)
Cash Payments to Employees for Services	(4,363,046)	(1,270,847)	(5,633,893)
Net Cash From Operating Activities	<u>(5,285,404)</u>	<u>(1,030,373)</u>	<u>(6,315,777)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Federal/State Assistance	5,737,183	843,673	6,580,856
Net Cash From Noncapital Financing Activities	<u>5,737,183</u>	<u>843,673</u>	<u>6,580,856</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest on Investments	27,021	10,357	37,378
Net Cash From Investing Activities	<u>27,021</u>	<u>10,357</u>	<u>37,378</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	478,800	(176,343)	302,457
<b>CASH AND CASH EQUIVALENTS, JULY 1 AS RESTATED</b>	<u>1,540,755</u>	<u>713,184</u>	<u>2,253,939</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	<u>\$ 2,019,555</u>	<u>\$ 536,841</u>	<u>\$ 2,556,396</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH FROM OPERATING ACTIVITIES</b>			
Operating Loss	\$ (5,959,574)	\$ (1,144,349)	\$ (7,103,923)
Adjustments to Reconcile Operating Loss to Net Cash From Operating Activities			
Depreciation	41,177	-	41,177
Donated Commodities Used	524,943	-	524,943
Change in Assets and Liabilities			
(Increase) Decrease in Receivables	12,552	102,338	114,890
(Increase) Decrease in Inventories	(40,001)	-	(40,001)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	(39,331)	8,751	(30,580)
Increase (Decrease) in Unearned Revenue	56,119	-	56,119
Increase (Decrease) in Compensated Absences Payable	40,701	(21,876)	18,825
Increase in Other Postemployment Benefits Payable	78,010	24,763	102,773
Net Cash From Operating Activities	<u>\$ (5,285,404)</u>	<u>\$ (1,030,373)</u>	<u>\$ (6,315,777)</u>
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>			
Donated Commodities Received	\$ 566,196	\$ -	\$ 566,196
Donated Commodities Used	\$ 524,943	\$ -	\$ 524,943

## **INTERNAL SERVICE FUNDS**

The Internal Service Funds were established to account for the District's self-funded benefits programs, which are medical, dental and workers' compensation programs. The premiums of the Employee Benefits Funds are transferred as an expenditure from other funds as related to staff personnel. Claims paid, direct insurance payments and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET POSITION - INTERNAL SERVICE FUNDS  
JUNE 30, 2018**

	<b>Workers' Compensation</b>	<b>Medical Insurance</b>	<b>Dental Insurance</b>	<b>Total</b>
<b>ASSETS</b>				
Current Assets				
Cash and Cash Equivalents \$	2,166,065	\$ 8,646,818	\$ 497,973	\$ 11,310,856
Investments	-	742,717	-	742,717
Receivables				
Local	2,202	445,601	-	447,803
Prepaid Expenditures	87,673	-	-	87,673
Total Assets	<u>2,255,940</u>	<u>9,835,136</u>	<u>497,973</u>	<u>12,589,049</u>
<b>LIABILITIES</b>				
Current Liabilities				
Accounts Payable	184,285	1,775,820	148,331	2,108,436
Unearned Revenue	-	3,581,346	225,672	3,807,018
Total Current Liabilities	<u>184,285</u>	<u>5,357,166</u>	<u>374,003</u>	<u>5,915,454</u>
<b>NET POSITION</b>				
Unrestricted	2,071,655	4,477,970	123,970	6,673,595
Total Net Position	<u>\$ 2,071,655</u>	<u>\$ 4,477,970</u>	<u>\$ 123,970</u>	<u>\$ 6,673,595</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
 INTERNAL SERVICE FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
<b>OPERATING REVENUES</b>				
Insurance Premiums	\$ 1,384,303	\$ 26,301,598	\$ 1,709,730	\$ 29,395,631
<b>OPERATING EXPENSES</b>				
Salaries and Wages	121,327	93,882	5,725	220,934
Fringe Benefits	34,548	40,348	1,724	76,620
Supplies	-	33,864	-	33,864
Purchased Services	71,141	211,604	186	282,931
Excess Loss Insurance	99,324	311,652	-	410,976
Administration Fees	66,200	195,174	108,195	369,569
Benefits Paid/Accrued	665,162	23,982,019	1,602,542	26,249,723
Total Operating Expenses	<u>1,057,702</u>	<u>24,868,543</u>	<u>1,718,372</u>	<u>27,644,617</u>
<b>OPERATING INCOME (LOSS)</b>	326,601	1,433,055	(8,642)	1,751,014
<b>NONOPERATING REVENUES</b>				
Earnings on Investments	<u>32,416</u>	<u>103,236</u>	<u>6,275</u>	<u>141,927</u>
<b>CHANGES IN NET POSITION</b>	359,017	1,536,291	(2,367)	1,892,941
<b>NET POSITION, JULY 1</b>	<u>1,712,638</u>	<u>2,941,679</u>	<u>126,337</u>	<u>4,780,654</u>
<b>NET POSITION, JUNE 30</b>	<u>\$ 2,071,655</u>	<u>\$ 4,477,970</u>	<u>\$ 123,970</u>	<u>\$ 6,673,595</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2018**

	<b>Workers' Compensation</b>	<b>Medical Insurance</b>	<b>Dental Insurance</b>	<b>Total</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash Received from Premiums	\$ -	\$ 7,225,450	\$ 770,939	\$ 7,996,389
Cash Received from Interfund Services	1,383,129	18,901,168	942,457	21,226,754
Cash Payments for Supplies and Services	(324,338)	(685,190)	(108,381)	(1,117,909)
Cash Payments to Employees for Services	(155,875)	(134,230)	(7,449)	(297,554)
Cash Payments for Claims/Benefits	(778,886)	(23,664,411)	(1,492,079)	(25,935,376)
Net Cash From Operating Activities	124,030	1,642,787	105,487	1,872,304
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest on Investments	32,416	103,236	6,275	141,927
Investments Purchased	-	(742,717)	-	(742,717)
Net Cash From Investing Activities	32,416	(639,481)	6,275	(600,790)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>				
	156,446	1,003,306	111,762	1,271,514
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>				
	2,009,619	7,643,512	386,211	10,039,342
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>				
	\$ 2,166,065	\$ 8,646,818	\$ 497,973	\$ 11,310,856
<b>RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES</b>				
Operating Income (Loss)	\$ 326,601	\$ 1,433,055	\$ (8,642)	\$ 1,751,014
Change in Assets and Liabilities				
(Increase) Decrease in Accounts Receivable	(1,174)	(311,812)	-	(312,986)
(Increase) Decrease in Prepaid Expenditures	(87,673)	67,104	-	(20,569)
Increase (Decrease) in Accounts Payable	(113,724)	317,608	110,463	314,347
Increase (Decrease) in Unearned Revenue	-	136,832	3,666	140,498
Net Cash From Operating Activities	\$ 124,030	\$ 1,642,787	\$ 105,487	\$ 1,872,304

## **FIDUCIARY FUND**

The Student Activity Fund accounts for the receipt and disbursement of monies by various student organizations. The accounting reflects the District's agency relationship with the student organizations.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Balance</u> <u>July 1, 2017</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2018</u>
<b>ASSETS</b>				
Cash and Cash Equivalents	\$ 1,417,590	\$ 2,468,178	\$ 2,442,995	\$ 1,442,773
Total Assets	<u>\$ 1,417,590</u>	<u>\$ 2,468,178</u>	<u>\$ 2,442,995</u>	<u>\$ 1,442,773</u>
<b>LIABILITIES</b>				
Accounts Payable	\$ 151,505	\$ 2,267,400	\$ 2,291,490	\$ 127,415
Due to Student Groups	1,266,085	2,468,178	2,418,905	1,315,358
Total Liabilities	<u>\$ 1,417,590</u>	<u>\$ 4,735,578</u>	<u>\$ 4,710,395</u>	<u>\$ 1,442,773</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN DUE TO STUDENT GROUPS  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Balance July 1, 2017</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2018</u>
Hickman High	\$ 439,622	\$ 559,265	\$ 570,996	\$ 427,891
Rock Bridge High	204,005	396,121	382,991	217,135
Battle High	285,536	499,966	436,987	348,515
Douglass High	4,849	4,573	5,698	3,724
Jefferson Middle	36,427	29,551	25,905	40,073
Oakland Middle	25,777	39,792	42,177	23,392
West Middle	11,882	30,660	27,070	15,472
Gentry Middle	11,562	27,579	21,584	17,557
Lange Middle	23,871	46,923	38,780	32,014
Smithton Middle	24,298	47,172	40,887	30,583
Columbia Area Career Center	106,584	246,490	250,045	103,029
All Senior High	26,414	14,454	14,451	26,417
All Middle School	51,251	513,454	546,417	18,288
All Elementary School	<u>14,007</u>	<u>12,178</u>	<u>14,917</u>	<u>11,268</u>
TOTAL	<u>\$ 1,266,085</u>	<u>\$ 2,468,178</u>	<u>\$ 2,418,905</u>	<u>\$ 1,315,358</u>



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*Statistical Section*

## STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b>Financial Trends</b>	<b>Pages</b>
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time	102-111
<b>Revenue Capacity</b>	
These schedules contain information to help the reader assess the District's most significant local revenue source, property taxes	112-115
<b>Debt Capacity</b>	
These schedules contain information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future	116-119
<b>Demographic and Economic Information</b>	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place	120-121
<b>Operating Information</b>	
These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs	122-131

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)**

	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>Governmental Activities</b>			
Net Investment in Capital Assets	\$ 52,419,330	\$ 70,915,263	\$ 65,932,368
Restricted	18,663,985	16,474,724	36,225,569
Unrestricted	13,969,686	12,032,963	11,081,205
<b>Total Net Position - Governmental Activities</b>	<u>\$ 85,053,001</u>	<u>\$ 99,422,950</u>	<u>\$ 113,239,142</u>
<b>Business-Type Activities</b>			
Investment in Capital Assets	\$ 271,578	\$ 220,218	\$ 197,429
Unrestricted	2,107,532	2,425,077	2,332,676
<b>Total Net Position - Business-Type Activities</b>	<u>\$ 2,379,110</u>	<u>\$ 2,645,295</u>	<u>\$ 2,530,105</u>
<b>Primary Government</b>			
Net Investment in Capital Assets	\$ 52,690,908	\$ 71,135,481	\$ 66,129,797
Restricted	18,663,985	16,474,724	36,225,569
Unrestricted	16,077,218	14,458,040	13,413,881
<b>Total Primary Government Net Position</b>	<u>\$ 87,432,111</u>	<u>\$ 102,068,245</u>	<u>\$ 115,769,247</u>

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
\$	73,956,941	\$ 98,598,539	\$ 136,736,793	\$ 101,811,877	\$ 105,330,218	\$ 145,591,041	\$ 109,192,890
	31,884,468	22,249,492	21,931,210	23,452,393	26,693,662	23,627,058	107,101,052
	23,865,291	30,051,989	(123,833,392)	(69,087,476)	(57,460,633)	(85,004,842)	(124,672,895)
\$	<u>129,706,700</u>	<u>150,900,020</u>	<u>34,834,611</u>	<u>56,176,794</u>	<u>74,563,247</u>	<u>84,213,257</u>	<u>91,621,047</u>
\$	196,097	\$ 209,413	\$ 306,236	\$ 287,234	\$ 239,907	\$ 195,285	\$ 154,108
	2,757,308	2,156,104	1,106,028	754,942	1,270,950	1,442,843	1,436,244
\$	<u>2,953,405</u>	<u>2,365,517</u>	<u>1,412,264</u>	<u>1,042,176</u>	<u>1,510,857</u>	<u>1,638,128</u>	<u>1,590,352</u>
\$	74,153,038	\$ 98,807,952	\$ 137,043,029	\$ 102,099,111	\$ 105,570,125	\$ 145,786,326	\$ 109,346,998
	31,884,468	22,249,492	21,931,210	23,452,393	26,693,662	23,627,058	107,101,052
	26,622,599	32,208,093	(122,727,364)	(68,332,534)	(56,189,683)	(83,561,999)	(123,236,651)
\$	<u>132,660,105</u>	<u>153,265,537</u>	<u>36,246,875</u>	<u>57,218,970</u>	<u>76,074,104</u>	<u>85,851,385</u>	<u>93,211,399</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)**

	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>Expenses</b>			
Governmental Activities			
Instruction			
Regular Instruction	\$ 74,940,728	\$ 72,002,126	\$ 67,065,838
Special Education	26,722,779	26,582,473	24,189,768
Vocational Instruction	4,039,575	3,956,252	3,413,091
Student Activities	932,618	859,337	1,004,281
Tuition to Other Districts	335,716	644,019	285,747
Total Instruction	<u>106,971,416</u>	<u>104,044,207</u>	<u>95,958,725</u>
Support Services			
Attendance	287,771	4,245,930	183,113
Guidance and Counseling	6,083,671	2,688,476	5,233,642
Health and Ancillary Services	3,562,460	3,799,769	4,474,422
Improvement of Instruction	2,510,247	3,712,619	2,951,967
Media Services	7,028,756	3,971,488	4,823,333
Board Services	367,112	304,096	283,970
General Administration	2,355,994	1,944,585	1,916,861
Building Administration	11,319,796	10,974,175	10,326,883
Business, Central Services	1,002,016	988,472	3,916,016
Operation of Plant	18,390,540	19,023,465	17,942,828
Pupil Transportation	7,464,726	7,777,088	9,120,598
Food Services	-	-	24,088
Adult Literacy	244,935	227,065	606,962
Community Services	4,212,005	3,573,492	5,009,380
Total Support Services	<u>64,830,029</u>	<u>63,230,720</u>	<u>66,814,063</u>
Non-Instruction/Support Services			
Interest Payment	5,931,614	5,649,682	4,713,770
Total Non-Instruction/Support Services	<u>5,931,614</u>	<u>5,649,682</u>	<u>4,713,770</u>
Total Governmental Activities Expenses	<u>177,733,059</u>	<u>172,924,609</u>	<u>167,486,558</u>
Business-Type Activities			
Food Services	6,840,421	6,804,109	7,435,834
Adult Education	1,637,664	1,699,051	1,857,387
Total Business-Type Activities	<u>8,478,085</u>	<u>8,503,160</u>	<u>9,293,221</u>
Total Primary Government Expenses	<u>\$ 186,211,144</u>	<u>\$ 181,427,769</u>	<u>\$ 176,779,779</u>
<b>Program Revenues</b>			
Governmental Activities			
Charges for Services			
Instruction	\$ 315,268	\$ 335,766	\$ 397,478
Community Services	591,211	524,263	256,993
Other Support Services	51,528	65,939	183,844
Operating Grants and Contributions	19,461,959	23,025,022	24,824,921
Capital Grants and Contributions	3,901,382	2,560,818	331,158
Total Governmental Activities Program Revenues	<u>24,321,348</u>	<u>26,511,808</u>	<u>25,994,394</u>
Business Type Activities			
Charges for Services			
Food Services	3,297,129	3,144,121	3,275,109
Adult Education	675,488	958,158	1,326,309
Operating Grants and Contributions	4,379,135	4,973,774	4,569,687
Total Business-Type Activities Program Revenue	<u>8,351,752</u>	<u>9,076,053</u>	<u>9,171,105</u>
Total Primary Government Program Revenue	<u>32,673,100</u>	<u>35,587,861</u>	<u>35,165,499</u>
Net Expenses	<u>\$ (153,538,044)</u>	<u>\$ (145,839,908)</u>	<u>\$ (141,614,280)</u>

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
\$	65,754,265	\$ 67,698,813	\$ 127,359,154	\$ 68,058,486	\$ 71,175,471	\$ 81,630,618	\$ 85,386,364
	23,482,949	21,934,360	41,335,947	21,824,940	29,921,077	34,971,348	36,026,716
	3,293,470	3,465,240	7,163,584	3,922,573	4,304,190	4,479,714	4,686,952
	1,552,314	1,572,323	3,937,522	2,371,835	2,522,550	3,477,128	3,453,584
	262,109	264,038	358,623	452,990	443,452	486,434	494,088
	<u>94,345,107</u>	<u>94,934,774</u>	<u>180,154,830</u>	<u>96,630,824</u>	<u>108,366,740</u>	<u>125,045,242</u>	<u>130,047,704</u>
	144,690	275,580	332,856	182,090	256,986	455,177	386,448
	4,802,252	5,228,899	11,145,420	5,636,543	4,962,263	5,709,934	5,783,285
	5,794,057	6,345,339	12,970,454	6,775,747	3,424,318	4,206,339	4,151,840
	4,553,832	5,643,952	11,405,308	6,199,158	6,578,849	7,412,576	6,714,977
	3,572,685	4,556,723	8,294,199	5,743,007	6,047,514	8,337,413	9,811,883
	390,685	290,316	545,340	629,945	534,905	674,313	452,876
	2,210,457	2,645,968	4,381,703	2,326,215	2,509,393	3,272,960	3,038,829
	11,502,996	11,899,926	23,430,214	11,866,219	11,071,923	13,419,692	13,835,821
	5,193,679	6,480,390	9,341,490	6,063,204	5,650,224	6,407,753	6,870,622
	18,856,459	19,993,687	31,352,988	22,934,263	23,380,635	28,391,396	28,502,144
	9,543,406	10,484,431	12,901,564	12,581,886	12,502,829	12,610,551	12,631,506
	5,411	11,537	14,720	7,518	69,508	18,651	2,904
	547,313	552,395	880,796	477,539	441,988	548,429	248,018
	4,598,154	4,622,903	8,565,065	4,972,881	5,360,422	6,539,414	6,669,761
	<u>71,716,076</u>	<u>79,032,046</u>	<u>135,562,117</u>	<u>86,396,215</u>	<u>82,791,757</u>	<u>98,004,598</u>	<u>99,100,914</u>
	7,199,715	7,493,656	6,895,734	9,823,806	11,494,131	10,916,008	11,101,863
	<u>7,199,715</u>	<u>7,493,656</u>	<u>6,895,734</u>	<u>9,823,806</u>	<u>11,494,131</u>	<u>10,916,008</u>	<u>11,101,863</u>
	<u>173,260,898</u>	<u>181,460,476</u>	<u>322,612,681</u>	<u>192,850,845</u>	<u>202,652,628</u>	<u>233,965,848</u>	<u>240,250,481</u>
	7,567,470	8,305,230	8,736,419	8,272,584	8,114,702	8,634,112	9,053,770
	2,004,371	2,129,658	2,054,042	2,005,190	2,248,565	2,133,019	2,293,726
	9,571,841	10,434,888	10,790,461	10,277,774	10,363,267	10,767,131	11,347,496
\$	<u>182,832,739</u>	<u>191,895,364</u>	<u>333,403,142</u>	<u>203,128,619</u>	<u>213,015,895</u>	<u>244,732,979</u>	<u>251,597,977</u>
\$	315,000	\$ 659,591	\$ 1,053,156	\$ 842,615	\$ 551,529	\$ 910,542	\$ 694,208
	510,133	514,166	541,189	479,997	612,870	550,513	552,766
	201,432	223,944	192,747	194,321	262,487	83,640	166,567
	20,332,008	19,166,364	19,032,953	20,569,580	20,063,256	21,293,258	19,622,401
	169,869	853,886	471,483	363,938	811,471	384,546	458,129
	<u>21,528,442</u>	<u>21,417,951</u>	<u>21,291,528</u>	<u>22,450,451</u>	<u>22,301,613</u>	<u>23,222,499</u>	<u>21,494,071</u>
	3,146,485	3,119,305	3,037,193	3,057,195	3,097,962	3,092,070	3,094,196
	1,373,293	1,391,381	1,396,023	1,114,904	1,517,761	1,228,451	1,149,377
	5,470,389	5,330,428	5,399,100	5,732,604	6,206,880	6,552,137	7,060,759
	<u>9,990,167</u>	<u>9,841,114</u>	<u>9,832,316</u>	<u>9,904,703</u>	<u>10,822,603</u>	<u>10,872,658</u>	<u>11,304,332</u>
	<u>31,518,609</u>	<u>31,259,065</u>	<u>31,123,844</u>	<u>32,355,154</u>	<u>33,124,216</u>	<u>34,095,157</u>	<u>32,798,403</u>
\$	<u>(151,314,130)</u>	<u>(160,636,299)</u>	<u>(302,279,298)</u>	<u>(170,773,465)</u>	<u>(179,891,679)</u>	<u>(210,637,822)</u>	<u>(218,799,574)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting )  
(continued)**

	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>General Revenues and Other Changes in Net Position</b>			
<b>Governmental Activities</b>			
Taxes	\$ 93,393,686	\$ 94,399,265	\$ 95,002,849
Other Taxes	2,155,313	2,302,206	2,269,194
Allocation of Statewide Education Sales Tax	13,152,235	12,876,293	13,424,244
Federal and State Aid not Restricted for Specific Purposes	48,343,767	49,131,039	43,055,222
Interest and Investment Earnings	1,294,275	293,414	240,283
Miscellaneous	1,457,766	1,458,833	1,305,410
Transfers	-	321,700	11,154
<b>Total Governmental Activities</b>	<u>159,797,042</u>	<u>160,782,750</u>	<u>155,308,356</u>
<b>Business Type Activities</b>			
Interest and Investment Earnings	32,042	14,992	2,921
Miscellaneous	-	-	4,005
Transfers	-	(321,700)	-
<b>Total Business-Type Activities</b>	<u>32,042</u>	<u>(306,708)</u>	<u>6,926</u>
<b>Total Primary Government</b>	<u>\$ 159,829,084</u>	<u>\$ 160,797,742</u>	<u>\$ 155,315,282</u>
<b>Change in Net Position</b>			
Governmental Activities	\$ 6,385,331	\$ 14,369,949	\$ 13,816,192
Business-Type Activities	(94,291)	266,185	(115,190)
<b>Total Primary Government</b>	<u>\$ 6,291,040</u>	<u>\$ 14,636,134</u>	<u>\$ 13,701,002</u>



	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
\$	102,299,999	\$ 112,375,694	\$ 115,897,743	\$ 119,746,851	\$ 123,120,681	\$ 140,138,682	\$ 144,257,704
	3,013,634	2,963,497	2,909,244	2,843,505	2,585,524	2,835,386	3,228,373
	14,097,831	14,176,487	15,050,485	15,596,185	16,606,393	16,672,644	17,163,794
	46,838,665	49,106,012	49,686,915	51,638,311	54,164,904	57,517,914	58,346,304
	492,144	557,138	521,252	570,814	1,105,592	1,851,632	2,287,154
	1,457,741	2,057,017	1,190,105	1,346,911	1,154,374	1,377,101	2,179,101
	-	-	-	-	-	-	-
	<u>168,200,014</u>	<u>181,235,845</u>	<u>185,255,744</u>	<u>191,742,577</u>	<u>198,737,468</u>	<u>220,393,359</u>	<u>227,462,430</u>
	4,974	5,886	4,892	2,983	9,345	21,744	37,378
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	<u>4,974</u>	<u>5,886</u>	<u>4,892</u>	<u>2,983</u>	<u>9,345</u>	<u>21,744</u>	<u>37,378</u>
\$	<u>168,204,988</u>	<u>181,241,731</u>	<u>185,260,636</u>	<u>191,745,560</u>	<u>198,746,813</u>	<u>220,415,103</u>	<u>227,499,808</u>
\$	16,467,558	\$ 21,193,320	\$ (116,065,409)	\$ 21,342,183	\$ 18,386,453	\$ 9,650,010	\$ 8,706,020
	423,300	(587,888)	(953,253)	(370,088)	468,681	127,271	(5,786)
\$	<u>16,890,858</u>	<u>20,605,432</u>	<u>(117,018,662)</u>	<u>20,972,095</u>	<u>18,855,134</u>	<u>9,777,281</u>	<u>8,700,234</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)**

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Fund				
Reserved	\$ 904,638	\$ 1,035,336		
Unreserved	27,184,081	31,085,965		
Total General Fund	<u>\$ 28,088,719</u>	<u>\$ 32,121,301</u>		
All other Governmental Funds				
Unreserved, reported in:				
Special Revenue Funds	\$ 1,191,176	\$ 1,178,969		
Debt Service Fund	14,498,025	13,947,413		
Capital Projects Fund	10,528,721	13,619,442		
Total all other Governmental Funds	<u>\$ 26,217,922</u>	<u>\$ 28,745,824</u>		
General Fund				
Nonspendable				
Inventories			\$ 503,937	\$ 473,636
Prepaid Expenditures			641,267	125,289
Restricted for				
Mobile Classroom Trailers			116,000	-
Capital Lease Payments			-	-
Energy Lease			197,460	209,610
Assigned to				
Subsequent year's budget appropriation of fund balance			-	-
Unassigned			33,495,286	39,466,427
Total General Fund			<u>\$ 34,953,950</u>	<u>\$ 40,274,962</u>
All other Governmental Funds				
Nonspendable				
Prepaid Expenditures			\$ -	\$ -
Restricted for				
Retirement of Debt-Crossover Refunded Bonds			19,140,807	17,316,518
Retirement of Debt-General Obligation Bonds			13,260,187	14,049,177
Capital Improvements-Certificates of Participation			-	1,402,522
Capital Improvements-Bond and Capital Lease Proceeds			44,446,536	38,139,087
Teachers Salaries			-	-
Donations			820,736	1,186,637
Committed to				
Mobile Classroom Trailers			-	606,471
Assigned to				
Other Capital Projects			1,324,188	277,631
Total all other Governmental Funds			<u>\$ 78,992,454</u>	<u>\$ 72,978,043</u>

The District began to report fund balance reporting in compliance with GASB 54 in 2011.

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
\$	554,909	\$ 369,348	\$ 435,789	\$ 415,233	\$ 353,373	\$ 312,346
	504,511	1,647,544	820,599	1,564,962	1,582,396	1,522,595
	-	-	-	-	-	-
	618,392	619,608	620,225	505,402	628,272	630,645
	216,310	227,710	242,310	251,110	-	-
	2,793,746	-	-	-	-	-
	39,352,727	37,804,730	41,299,722	46,012,995	52,351,396	58,945,831
\$	<u>44,040,595</u>	<u>\$ 40,668,940</u>	<u>\$ 43,418,645</u>	<u>\$ 48,749,702</u>	<u>\$ 54,915,437</u>	<u>\$ 61,411,417</u>
\$	625	\$ 123,740	\$ -	\$ 1,280	\$ 77,140	\$ 1,325
	4,755,172	4,659,695	27,587,637	28,339,055	-	41,989,555
	14,858,576	15,686,561	17,893,469	19,505,793	21,733,684	24,163,284
	67,806	-	1	1	804,836	802,798
	8,129,263	32,664,189	47,099,451	47,826,732	32,640,019	40,216,862
	1,694,749	4,130,237	4,692,787	3,683,496	-	683,175
	1,628,199	1,946,063	2,448,795	2,603,426	2,730,711	2,634,844
	-	-	-	-	-	-
	5,297,109	1,197,934	763,703	3,865,403	772,571	998,074
\$	<u>36,431,499</u>	<u>\$ 60,408,419</u>	<u>\$ 100,485,843</u>	<u>\$ 105,825,186</u>	<u>\$ 58,758,961</u>	<u>\$ 111,489,917</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)**

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
<b>Revenues</b>				
Local	\$ 112,185,173	\$ 112,921,463	\$ 112,969,276	\$ 121,064,313
County	1,974,183	1,860,638	1,480,915	2,153,847
State	58,680,470	51,368,430	49,185,486	52,949,230
Federal	10,406,496	21,010,186	17,538,333	12,115,485
Tuition other Districts	207,186	253,601	221,857	233,183
<b>Total Revenue</b>	<u>183,453,508</u>	<u>187,414,318</u>	<u>181,395,867</u>	<u>188,516,058</u>
<b>Expenditures</b>				
Administration	14,126,104	13,880,994	16,423,828	18,886,654
Regular Instruction	70,435,925	69,657,505	67,243,396	64,308,479
Special Instruction	25,270,618	26,035,891	24,270,301	23,003,055
Vocational Instruction	3,940,814	3,950,890	3,458,055	3,155,095
Pupil Transportation	7,460,813	7,775,689	9,120,381	9,540,959
Operation and Maintenance	14,594,401	14,490,880	14,712,730	14,730,635
Pupil Support Services	18,073,870	17,711,921	16,794,163	17,964,617
Community Services	4,320,214	3,741,873	5,653,355	5,050,440
Student Activities	896,275	854,546	995,116	1,518,770
Capital Outlay	21,161,599	15,327,399	22,941,983	53,776,116
Debt Services				
Principal	15,261,925	22,234,198	19,418,322	42,415,475
Interest	6,090,782	5,696,048	5,475,471	6,880,073
Bond Issuance Costs	47,995	186,311	388,066	463,843
Payment Between Districts	335,716	644,019	285,747	262,109
<b>Total Expenditures</b>	<u>202,017,051</u>	<u>202,188,164</u>	<u>207,180,914</u>	<u>261,956,320</u>
Excess of revenues under expenditures	(18,563,543)	(14,773,846)	(25,785,047)	(73,440,262)
<b>Other Financing Sources (Uses)</b>				
General Obligation Bonds Issued	2,000,000	9,187,000	49,465,000	33,000,000
Premium on Bonds Issued	-	-	-	2,729,310
Certificates of Participation	-	2,840,000	-	9,015,000
Refunding Bonds Issued	2,875,000	8,305,000	23,705,000	26,710,000
Premium on Refunding Bonds Issued	19,556	353,303	5,683,172	1,292,553
Capital Leases	-	327,327	-	-
Insurance Recoveries	-	-	-	-
Transfers In	8,982,489	8,122,136	3,405,353	10,220,167
Transfers Out	(8,982,489)	(7,800,436)	(3,394,199)	(10,220,167)
<b>Total Other Financing Sources (Uses)</b>	<u>4,894,556</u>	<u>21,334,330</u>	<u>78,864,326</u>	<u>72,746,863</u>
Net Change in Fund Balance	<u>\$ (13,668,987)</u>	<u>\$ 6,560,484</u>	<u>\$ 53,079,279</u>	<u>\$ (693,399)</u>
<b>Debt Service as a percentage of noncapital expenditures</b>	11.71%	14.71%	13.42%	23.90%

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
\$	133,797,417	\$ 135,641,679	\$ 141,639,763	\$ 146,214,308	\$ 163,460,375	\$ 171,369,236
	1,850,905	1,892,060	1,845,182	2,268,300	2,191,313	2,141,964
	55,590,281	56,340,349	59,800,881	62,358,958	66,914,415	67,379,654
	11,197,909	10,751,934	10,872,923	10,191,328	10,391,387	8,844,695
	118,992	306,076	162,583	188,064	166,331	165,286
	<u>202,555,504</u>	<u>204,932,098</u>	<u>214,321,332</u>	<u>221,220,958</u>	<u>243,123,821</u>	<u>249,900,835</u>
	21,248,779	20,877,230	21,720,530	20,305,201	23,262,218	23,571,820
	67,206,165	69,521,740	71,230,463	73,074,377	79,376,579	82,391,541
	21,809,798	21,961,899	22,788,299	30,788,349	34,069,026	34,961,258
	3,419,787	4,084,301	3,979,838	4,363,289	4,298,076	4,489,472
	10,483,035	12,781,092	12,589,550	12,507,285	12,516,324	12,626,039
	15,349,205	18,145,727	17,787,033	17,439,457	20,690,697	20,783,360
	21,573,681	24,126,786	25,466,892	21,731,626	25,135,799	22,696,938
	5,162,180	5,327,651	5,658,357	5,994,168	6,966,317	6,757,010
	1,558,599	2,466,305	2,455,457	2,577,174	3,369,412	3,344,429
	38,213,186	36,274,035	32,716,018	37,310,141	33,835,872	32,684,068
	30,755,000	14,520,000	22,835,000	12,700,000	40,810,000	12,585,699
	8,197,630	7,640,672	9,446,370	10,978,109	12,213,033	11,702,008
	76,258	237,601	364,767	196,686	229,603	426,225
	264,038	358,623	452,990	443,452	486,434	494,088
	<u>245,317,341</u>	<u>238,323,662</u>	<u>249,491,564</u>	<u>250,409,314</u>	<u>297,259,390</u>	<u>269,513,955</u>
	(42,761,837)	(33,391,564)	(35,170,232)	(29,188,356)	(54,135,569)	(19,613,120)
	5,000,000	50,000,000	41,348,000	35,000,000	10,000,000	35,000,000
	190,435	3,996,829	2,515,403	3,090,668	176,441	1,359,573
	-	-	-	-	-	-
	4,290,000	-	30,137,000	1,575,000	-	37,955,000
	500,491	-	3,996,958	193,088	-	4,501,920
	-	-	-	-	3,047,000	-
	-	-	-	-	11,638	23,563
	3,208,877	1,366,623	1,997,727	2,159,108	8,707,248	1,716,883
	<u>(3,208,877)</u>	<u>(1,366,623)</u>	<u>(1,997,727)</u>	<u>(2,159,108)</u>	<u>(8,707,248)</u>	<u>(1,716,883)</u>
	<u>9,980,926</u>	<u>53,996,829</u>	<u>77,997,361</u>	<u>39,858,756</u>	<u>13,235,079</u>	<u>78,840,056</u>
\$	<u>(32,780,911)</u>	<u>\$ 20,605,265</u>	<u>\$ 42,827,129</u>	<u>\$ 10,670,400</u>	<u>\$ (40,900,490)</u>	<u>\$ 59,226,936</u>
	18.37%	10.86%	14.83%	11.11%	20.13%	10.43%

**COLUMBIA PUBLIC SCHOOLS  
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN FISCAL YEARS  
 (in thousands of dollars)**

Fiscal Year Ended June 30,	Real Estate				Personal	Total Taxable Value	Total Direct Tax Rate	Estimated Actual Valuation	Assessment Ratio*
	Residential	Agricultural	Commercial						
2009	\$ 1,134,370,342	\$ 13,866,224	\$ 482,959,511	\$ 351,159,693	\$ 1,982,355,770	4.7292	\$ 8,659,290,841	22.9%	
2010	1,152,984,288	14,113,688	500,970,395	324,129,857	1,992,198,228	4.7717	8,723,971,729	22.8%	
2011	1,167,405,122	14,098,749	509,786,863	316,813,523	2,008,104,257	4.8492	8,814,851,985	22.8%	
2012	1,183,528,780	13,943,805	509,940,386	337,119,048	2,044,532,019	4.8812	8,960,433,796	22.8%	
2013	1,206,128,427	13,687,343	499,149,669	370,964,795	2,089,930,234	5.4019	9,146,084,007	22.9%	
2014	1,230,585,687	13,442,657	508,236,500	378,787,023	2,131,051,867	5.4239	9,324,867,441	22.9%	
2015	1,277,837,197	13,337,988	521,477,388	382,462,313	2,195,114,886	5.4868	9,625,202,375	22.8%	
2016	1,316,990,967	13,658,849	527,890,503	395,992,890	2,254,533,209	5.4656	9,894,955,166	22.8%	
2017	1,368,700,961	13,143,153	541,963,596	403,366,238	2,327,173,948	6.0430	10,229,173,714	22.8%	
2018	1,420,958,114	13,056,429	554,831,925	414,331,899	2,403,178,367	6.0555	10,576,931,466	22.7%	

\*Assessment Ratios are determined annually (February) by the State Tax Commission based on a random sample of real property within the county.

The Boone County Assessor reassesses property taxes every four years. 2014 was a reassessment year.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX RATES PER \$100 ASSESSED VALUATION  
DIRECT AND OVERLAPPING GOVERNMENTS  
2009 - 2018**

Year Ended June 30,	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
<b><u>Columbia School District</u></b>										
Incidental Fund	\$ 1.3592	\$ 1.3917	\$ 1.4392	\$ 1.4212	\$ 1.6293	\$ 1.6413	\$ 1.8413	\$ 1.9413	\$ 2.4923	\$ 2.0548
Teachers Fund	2.5581	2.5581	2.5581	2.5581	2.7000	2.7500	2.6000	2.4788	2.4788	2.9288
Debt Service	0.8019	0.8019	0.8019	0.8019	0.9219	0.9319	0.9719	0.9719	0.9719	0.9719
Capital Projects	0.0100	0.0200	0.0500	0.1000	0.1507	0.1007	0.0736	0.0736	0.1000	0.1000
Total Columbia School District	<u>4.7292</u>	<u>4.7717</u>	<u>4.8492</u>	<u>4.8812</u>	<u>5.4019</u>	<u>5.4239</u>	<u>5.4868</u>	<u>5.4656</u>	<u>6.0430</u>	<u>6.0555</u>
<b>Overlapping Rates</b>										
<b><u>City Residents:</u></b>										
City of Columbia	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100
State of Missouri	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300
County of Boone	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200
Road and Bridge	.0475	.0475	.0475	.0475	.0500	.0500	.0500	.0500	.0500	.0500
Library	.5221	.5221	.5221	.5221	.5271	.5382	.5382	.5224	.5088	.3091
Group Home	.1114	.1127	.1130	.1130	.1146	.1146	.1146	.1146	.1146	.1146
Subtotal City Residents	<u>5.9702</u>	<u>6.0140</u>	<u>6.0918</u>	<u>6.1238</u>	<u>6.6536</u>	<u>6.6867</u>	<u>6.7496</u>	<u>6.7126</u>	<u>7.2764</u>	<u>7.0892</u>
<b><u>County Residents:</u></b>										
Fire District	\$ .5929	\$ .6010	\$ .6010	\$ .6010	\$ .6010	\$ .6010	\$ .6342	\$ .6342	\$ .6342	\$ .6342
Fire Dispatch Fund	.0283	.0283	.0289	.0289	.0289	.0000	.0000	.0000	.0000	.0000
Fire Bond	.1182	.0000	.0000	.0000	.0000	.0000	.2451	.2500	.2500	.2500
Less:										
City of Columbia (above)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)
Differential Library Tax	<u>(.2235)</u>	<u>(.2235)</u>	<u>(.2235)</u>	<u>(.2220)</u>	<u>(.2235)</u>	<u>(.2346)</u>	<u>(.2291)</u>	<u>(.2133)</u>	<u>(.1997)</u>	<u>.0000</u>
Total County Residents	<u>\$ 6.0761</u>	<u>\$ 6.0098</u>	<u>\$ 6.0882</u>	<u>\$ 6.1217</u>	<u>\$ 6.6500</u>	<u>\$ 6.6431</u>	<u>\$ 6.9898</u>	<u>\$ 6.9735</u>	<u>\$ 7.5509</u>	<u>\$ 7.5634</u>

Tax rates are reported on a calendar year basis. The 2017 calendar year tax levy was the rate levied to produce tax revenues for fiscal year 2018. Tax rate ceilings are adjusted each reassessment year and can only be increased by voter referendum.

All commercial real estate taxpayers pay an additional \$.61 per \$100 assessed valuation; all taxpayers within the special business district pay an additional \$.43 per \$100 assessed valuation.

Source: Boone County Clerk  
Boone County Collector

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MAJOR TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2018</u>			<u>2009</u>		
	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>
Union Electric	\$ 30,452,192	1	1.57%	\$ 10,739,264	1	0.54%
Shelter Insurance	16,033,067	2	0.83%	5,461,706	7	0.28%
3M	12,388,438	3	0.64%	-	-	-
Hubbell Power Systems	10,141,683	4	0.52%	4,520,172	8	0.23%
TKG Biscayne LLC	9,778,083	5	0.50%	9,318,675	2	0.47%
JDM II SF National (formerly State Farm)	7,807,371	6	0.40%	7,913,247	4	0.40%
Breckenridge Group	7,220,000	7	0.37%	-	-	-
The Links Columbia	6,839,287	8	0.35%	-	-	-
Boone Hospital	6,713,024	9	0.35%	-	-	-
Columbia Mall LLC	6,705,078	10	0.35%	8,520,254	3	0.43%
Boone Crossing	-	-	-	7,864,177	5	0.40%
Grindstone Plaza Development	-	-	-	5,848,007	6	0.30%
Boone County National Bank	-	-	-	4,402,289	9	0.22%
Rayman Columbia Center Trust	-	-	-	4,343,968	10	0.22%
	<u>\$ 114,078,223</u>		<u>5.88%</u>	<u>\$ 68,931,759</u>		<u>3.49%</u>

\*Major taxpayers are reported for the District's 2018 fiscal year.

Source: Boone County Government Center and City of Columbia Statistics



**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS**

<u>Fiscal Year</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy</u>		<u>Collections in Subsequent Years</u>	<u>Total Collections to Date</u>	
		<u>Amount</u>	<u>Percentage of Levy</u>		<u>Amount</u>	<u>Percentage of Levy</u>
2009	\$ 93,749,569	\$ 88,937,537	94.87%	\$ 4,792,844	\$ 93,730,381	99.98%
2010	95,061,723	90,040,741	94.72%	5,008,401	95,049,142	99.99%
2011	97,376,992	91,179,259	93.64%	6,187,758	97,367,017	99.99%
2012	99,797,697	95,227,806	95.42%	4,492,515	99,720,321	99.92%
2013	112,895,941	108,846,848	96.41%	3,944,906	112,791,754	99.91%
2014	115,586,122	110,577,100	95.67%	4,822,275	115,399,375	99.84%
2015	120,441,564	116,144,412	96.43%	3,851,789	119,996,201	99.63%
2016	123,223,767	119,630,781	97.08%	2,004,154	121,634,935	98.71%
2017	138,982,067	135,795,625	97.71%	1,746,689	137,542,314	98.96%
2018	144,665,474	140,377,584	97.04%	N/A	140,377,584	97.04%

Source: Boone County Clerk  
Accounting Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS**

<b>Year Ended June 30,</b>	<b>Assessed Value</b>	<b>General Obligation Bonds (1)</b>	<b>Less Debt Service Funds (2)</b>	<b>Net General Bonded Debt</b>	<b>Ratio of Net Bonded Debt To Assessed Value</b>	<b>Net Bonded Debt Per Capita</b>	<b>Bonded Debt as a Percentage of Personal Income</b>
2009	\$ 1,982,355,770	\$ 143,350,000	\$ 14,498,025	\$ 128,851,975	.065	\$ 977	2.55%
2010	1,992,198,228	139,352,458	13,947,413	125,405,045	.063	942	2.66%
2011	2,008,104,257	197,908,657	32,400,994	165,507,663	.082	1,253	2.15%
2012	2,044,532,019	218,538,760	31,365,695	187,173,065	.092	1,373	1.98%
2013	2,089,930,234	197,505,539	19,613,748	177,891,791	.085	1,251	2.17%
2014	2,131,051,867	236,793,745	20,346,256	216,447,489	.102	1,516	1.84%
2015	2,195,114,886	291,262,022	45,481,106	245,780,916	.112	1,704	1.70%
2016	2,254,533,209	318,734,088	47,844,848	270,889,240	.120	1,864	1.61%
2017	2,327,173,948	289,148,971	21,733,684	267,415,287	.115	1,816	N/A
2018	2,403,178,367	355,141,033	66,152,839	288,988,194	.120	1,960	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

(2) This is the amount restricted for debt service principal payments.

\*Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2017 and 2018 is not yet available.

Source: Boone County Clerk  
Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>General Obligation Bonds (1)</u>	<u>Certificates of Participation - Energy Lease</u>	<u>Certificates of Participation - Capital Leases</u>	<u>Total Certificates of Participation</u>	<u>Total Outstanding Debt</u>	<u>Debt As A Percentage of Personal Income</u>	<u>Debt Per Capita</u>
2009	\$ 143,350,000	\$ -	\$ 161,831	\$ 161,831	\$ 143,511,831	2.29%	\$ 1,088
2010	139,352,458	2,690,000	212,237	2,902,237	142,254,695	2.35%	1,069
2011	197,908,657	2,605,000	109,005	2,714,005	200,622,662	1.78%	1,519
2012	218,538,760	2,510,000	9,015,000	11,525,000	230,063,760	1.61%	1,687
2013	197,505,539	2,400,000	8,730,000	11,130,000	208,635,539	1.85%	1,467
2014	236,793,745	2,280,000	8,430,000	10,710,000	247,503,745	1.61%	1,734
2015	291,262,022	2,145,000	8,125,000	10,270,000	301,532,022	1.39%	2,090
2016	318,734,088	1,990,000	7,815,000	9,805,000	328,539,088	1.33%	2,261
2017	289,148,971	-	10,542,000	10,542,000	299,690,971	N/A	2,035
2018	355,141,033	-	9,461,301	9,461,301	364,602,334	N/A	2,473

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2017 and 2018 is not yet available.

Source: Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF JUNE 30, 2018**

<u>Governmental Unit</u>	<u>Assesed Valuation</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable*</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
City of Columbia	\$ 2,005,613,146	\$ -	100%	\$ -
County of Boone	2,798,735,217	1,428,295	86%	1,228,334
Boone County Fire Protection District	581,917,812	-	69%	-
Columbia Library District	806,947,601	-	100%	-
Subtotal, Overlapping Debt				<u>1,228,334</u>
<b>District Direct Debt</b>				<u>364,602,334</u>
<b>Total Direct and Overlapping Debt</b>				<u><u>\$ 365,830,668</u></u>

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt of each overlapping government.

City of Columbia, County of Boone, Boone County Fire Protection District & Columbia Library District are December 2017 final assessed valuations.

\* The percentage of overlapping debt applicable is estimated by using taxable property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's taxable value.

Source: Boone County Clerk  
Boone County Treasurer

**COLUMBIA PUBLIC SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS**

<b>Year Ended June 30,</b>	<b>Assessed Value</b>	<b>Legal Debt Limit*</b>	<b>Indebtedness**</b>	<b>Legal Debt Margin</b>	<b>Total Net Debt Applicable To Debt Margin As A Percentage of Debt Limit</b>
2009	\$ 1,982,355,770	\$ 297,353,366	\$ 128,851,975	\$ 168,501,391	43.3%
2010	1,992,198,228	298,829,734	125,079,587	173,750,147	41.9%
2011	2,008,104,257	301,215,639	160,566,006	140,649,633	53.3%
2012	2,044,532,019	306,679,803	179,106,305	127,573,498	58.4%
2013	2,089,930,234	313,489,535	169,788,252	143,701,283	54.2%
2014	2,131,051,867	319,657,780	204,955,744	114,702,036	64.1%
2015	2,195,114,886	329,267,233	228,910,894	100,356,339	69.5%
2016	2,254,533,209	338,179,981	250,887,152	87,292,829	74.2%
2017	2,327,173,948	349,076,092	248,498,316	100,577,776	71.2%
2018	2,403,178,367	360,476,755	265,529,161	94,947,594	73.7%

\* Legal Debt Limit is 15% of assessed valuation.

\*\* Indebtedness is the balance of outstanding general obligation bonds, less the fund balance of the Debt Service fund.

Source: Boone County Clerk  
Financial Statements

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEMOGRAPHICS AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS**

<b>Calendar Year</b>	<b>Population*</b>	<b>Personal Income (thousands of dollars)**</b>	<b>Per Capita Personal Income***</b>	<b>Unemployment Rate ****</b>	<b>Consumer Price Index*****</b>
2009	131,898	\$ 3,281,095	\$ 24,876	6.3%	214.537
2010	133,098	3,336,501	25,068	6.4%	217.775
2011	132,096	3,562,518	25,603	5.7%	224.556
2012	136,343	3,698,088	27,345	4.6%	229.332
2013	142,219	3,858,851	26,851	4.5%	232.869
2014	142,764	3,984,686	26,047	4.1%	236.938
2015	144,241	4,184,037	26,191	4.0%	236.945
2016	145,307	4,355,117	29,592	3.4%	239.508
2017	147,284	N/A	29,370	2.9%	244.345
2018	147,408	N/A	N/A	2.6%	250.792

\* Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

\*\* Personal income data is updated in October 2018 for 2016 ( 2017 is not yet available).

\*\*\* Per Capita Personal Income is an estimate from the US Census Bureau

\*\*\*\* Unemployment rate based off January thru August 2018 average

\*\*\*\*\* Consumer Price Index is based on U.S. city average. 2018 is based off January through September 2018 average.

Source: U.S. Department of Labor Statistics, US Census Bureau, Bureau of Economic Analysis

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2018</u>			<u>2009</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
University of Missouri-Columbia	8,310	1	9.17%	8,491	1	9.89%
University Hospital & Clinics	4,831	2	5.33%	4,014	2	4.68%
Columbia Public Schools	2,530	3	2.79%	2,006	3	2.34%
Veterans United Home Loans	1,817	4	2.01%	-		-
City of Columbia	1,369	5	1.51%	1,275	6	1.49%
Veterans Hospital	1,602	6	1.77%	-		-
Boone Hospital Center	1,175	7	1.30%	1,527	4	1.78%
Shelter Insurance Group	1,175	8	1.30%	1,061	9	1.24%
MBS Textbook Exchange	746	9	0.82%	1,314	5	1.53%
Columbia College	697	10	0.77%	-		-
State Farm Insurance Companies	-		-	1,145	8	1.33%
U.S. Department of Veterans Affairs	-		-	1,206	7	1.41%
State of Missouri (excludes MU)	-		-	806	10	0.94%
	<u>24,252</u>		<u>26.76%</u>	<u>22,845</u>		<u>26.62%</u>

Sources: City of Columbia  
Regional Economic Development Inc  
U.S. Department of Labor, Bureau of Labor Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NUMBER OF EMPLOYEES BY FUNCTION  
LAST TEN FISCAL YEARS**

**Full-Time Equivalent Employees as of June 30,**

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
<b>Instruction</b>										
Regular Instruction	1,069.88	1,035.45	1,022.25	973.55	995.59	1,051.56	1,034.08	1,045.95	1,106.32	1,107.24
Special Education	513.44	517.15	484.42	432.31	429.80	429.63	443.99	443.13	508.68	541.06
Vocational Instruction	<u>47.22</u>	<u>41.60</u>	<u>39.94</u>	<u>43.69</u>	<u>37.04</u>	<u>46.58</u>	<u>26.27</u>	<u>45.25</u>	<u>42.00</u>	<u>45.49</u>
Total Instruction	1,630.54	1,594.20	1,546.61	1,449.55	1,462.43	1,527.77	1,504.34	1,534.33	1,657.00	1,693.79
<b>Support Services</b>										
Guidance and Counseling	157.47	145.43	161.85	179.51	186.97	210.01	205.82	221.96	148.60	159.36
Improvement of Instruction	108.99	101.50	96.64	126.03	143.53	156.32	152.42	174.80	183.49	179.35
General Administration	20.50	20.00	20.00	22.34	23.47	23.59	25.25	27.34	27.59	27.76
Building Administration	152.47	156.37	151.68	167.42	173.01	176.72	176.54	180.39	170.78	158.28
Business, Central Services	13.00	13.00	13.00	15.00	13.00	13.00	13.00	13.00	13.00	13.00
Operation of Plant	201.56	200.07	207.84	205.34	210.49	210.49	209.60	191.91	204.13	211.36
Pupil Transportation	0.75	1.00	1.00	1.00	2.25	1.25	1.25	1.25	1.25	1.25
Adult Education	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	36.14	35.75	41.84	70.87	74.00	71.92	75.80	75.90	80.39	77.36
Special Funded Programs	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>175.89</u>	<u>164.08</u>	<u>181.07</u>
Total Support Services	691.88	674.12	693.85	787.51	826.72	863.30	859.68	1,062.44	993.31	1,008.79
<b>Total Employees</b>	<b>2,322.42</b>	<b>2,268.32</b>	<b>2,240.46</b>	<b>2,237.06</b>	<b>2,289.15</b>	<b>2,391.07</b>	<b>2,364.02</b>	<b>2,596.77</b>	<b>2,650.31</b>	<b>2,702.58</b>

Source: School District Final Budget 2018-2019



**COLUMBIA PUBLIC SCHOOL DISTRICT  
EXPENDITURES PER AVERAGE DAILY ATTENDANCE  
GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**

<u>School Year</u>	<u>Current Operating Expenditures</u>	<u>Average Daily Attendance</u>	<u>Expenditures Per Average Daily Attendance</u>
2009	\$ 154,307,900	16,070	\$ 9,603
2010	153,586,910	16,442	9,341
2011	153,195,120	16,263	9,420
2012	152,432,172	16,183	9,419
2013	163,124,513	16,311	10,001
2014	174,626,639	16,649	10,488
2015	178,519,743	16,671	10,709
2016	182,617,935	16,689	10,942
2017	202,132,968	16,828	12,012
2018	204,444,648	17,114	11,946

The current operating expenditures is a number that the Missouri Department of Elementary and Secondary Education calculates using our financial information. Average daily attendance is a standardized pupil count used by all Missouri school districts based on the number of hours of total attendance during a school year.

Source: Financial Statements  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHER BASE SALARIES  
LAST TEN FISCAL YEARS**

<b>Fiscal Year</b>	<b>Minimum Salary</b>	<b>Maximum Salary</b>	<b>Average Salary</b>	<b>Statewide Average</b>
2009	\$ 34,353	\$ 66,478	\$ 46,853	\$ 44,235
2010	34,353	66,478	46,230	45,148
2011	34,353	66,663	46,936	45,311
2012	34,353	66,848	47,435	45,709
2013	34,353	66,848	47,050	46,213
2014	34,353	66,848	46,918	46,754
2015	34,353	66,848	47,469	47,394
2016	34,353	66,848	47,487	47,955
2017	35,500	71,135	50,286	47,956
2018	35,500	71,866	50,265	48,619

Amounts do not include additional salary based on extended contracts, Career Ladder, and extra duty pay.

Source: District Records  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMPARISON TO MISSOURI SCHOOL DISTRICTS  
VARIOUS STUDENT AND STAFF FINANCIAL FACTORS**

The Missouri Department of Elementary and Secondary Education (DESE) collects financial and student information for comparison to all Missouri school districts. For school year 2017-18, there were 554 school districts in Missouri.

The table below compares various ratios and financial factors of the Columbia Public School District with all Missouri School Districts for the last six (6) years.

	Columbia Public School District						Missouri School Districts					
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Students per Teacher	13	13	13	13	13	13	13	13	13	13	13	13
Students per Classroom Teacher	19	18	18	18	17	17	18	18	17	17	17	17
Average Teacher Salary (Total)	\$48,517	\$47,916	\$48,429	\$48,995	\$51,866	\$51,845	\$47,231	\$47,849	\$48,493	\$49,061	\$49,761	\$49,763
Students per Administrator	224	221	237	230	225	222	195	194	191	188	184	184
Average Administrator Salary	\$86,030	\$85,854	\$86,862	\$86,210	\$95,922	\$96,152	\$86,016	\$87,190	\$88,806	\$90,112	\$90,092	\$91,519
Students Eligible for Free/Reduced Lunch	39.70%	40.10%	41.20%	45.00%	45.40%	45.40%	49.90%	50.30%	51.70%	51.70%	51.20%	51.20%

Amounts for average teacher's salary include additional salary for extended contracts, career ladder, and extra duty pay.

Source: Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
<b>Elementary</b>										
Alpha Hart (2010)										
Building Square Feet	90,842	90,842	90,842	90,842	90,842	90,842	90,842	90,842	N/A	N/A
Capacity (without trailers)	650	650	650	650	650	650	650	650	N/A	N/A
Enrollment	447	469	516	752	602	659	700	731	N/A	N/A
Benton (1926)										
Building Square Feet	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527
Trailer Square Feet	5,040	4,032	4,032	4,032	4,032	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	385	360	360	360	360	360	360	360	360	360
Capacity (without trailers)	260	260	260	260	260	260	260	260	260	260
Enrollment	309	319	316	316	288	299	294	244	249	248
Beulah Ralph (2017)										
Building Square Feet	89,796	89,796	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	650	600	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	592	508	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Blue Ridge (1965)										
Building Square Feet	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925
Trailer Square Feet	0	5,040	5,040	5,040	5,040	5,040	5,040	5,040	9,072	9,072
Capacity (with trailers)	N/A	524	524	500	500	500	500	500	700	700
Capacity (without trailers)	500	524	524	630	630	630	630	630	500	500
Enrollment	425	472	543	523	483	512	478	436	541	541
Cedar Ridge (1978)										
Building Square Feet	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095
Trailer Square Feet	7,056	7,056	7,056	7,056	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	275	275	275	275	275	275	275	275	275	275
Capacity (without trailers)	100	100	100	100	100	100	100	100	100	100
Enrollment	205	220	212	197	177	193	192	196	205	205
Derby Ridge (1991)										
Building Square Feet	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310
Trailer Square Feet	0	7,650	7,650	9,072	10,080	10,080	10,080	10,080	14,112	14,112
Capacity (with trailers)	N/A	656	656	745	795	795	795	795	875	875
Capacity (without trailers)	600	556	556	600	600	600	600	600	600	600
Enrollment	457	510	582	548	564	552	569	544	691	691
Eliot Battle (2016)										
Building Square Feet	77,035	77,035	77,035	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (without trailers)	450	450	450	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	414	411	398	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Fairview (1964)										
Building Square Feet	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410
Trailer Square Feet	3,456	3,456	3,456	3,456	3,456	3,456	3,456	3,456	3,418	3,418
Capacity (with trailers)	635	620	620	650	650	650	650	650	650	650
Capacity (without trailers)	550	551	551	550	550	550	550	550	550	550
Enrollment	525	528	553	601	583	565	561	552	561	561

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
(continued)**

<b>School</b>	<b>Fiscal Year</b>									
	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Elementary (cont.)</b>										
<b>Grant (1910)</b>										
Building Square Feet	46,762	29,566	29,566	28,222	28,222	28,222	28,222	28,222	26,926	26,926
Trailer Square Feet	0	4,032	4,032	5,040	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	N/A	375	375	375	375	375	375	375	375	375
Capacity (without trailers)	250	302	302	250	250	250	250	250	250	250
Enrollment	306	336	394	394	333	281	315	304	303	303
<b>Lee (1934)</b>										
Building Square Feet	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265
Trailer Square Feet	7,056	7,056	7,056	6,048	6,048	6,048	6,048	6,048	5,040	5,040
Capacity (with trailers)	425	358	358	375	375	375	375	375	375	375
Capacity (without trailers)	250	235	235	250	250	250	250	250	250	250
Enrollment	354	333	335	336	313	294	297	305	347	347
<b>Midway Heights (1956)</b>										
Building Square Feet	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885
Capacity	375	295	295	375	375	375	375	375	375	375
Enrollment	222	225	243	275	265	268	313	295	295	295
<b>Mill Creek (1988)</b>										
Building Square Feet	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067
Trailer Square Feet	0	7,056	7,056	7,056	6,048	6,048	6,048	6,048	6,048	6,048
Capacity (with trailers)	N/A	748	748	900	850	850	850	850	850	850
Capacity (without trailers)	700	673	673	700	700	700	700	700	700	700
Enrollment	648	645	752	743	859	864	844	769	765	765
<b>New Haven (1954)</b>										
Building Square Feet	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170
Trailer Square Feet	0	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008
Capacity (with trailers)	N/A	293	293	350	350	350	350	350	350	350
Capacity (without trailers)	325	293	293	325	325	325	325	325	325	325
Enrollment	263	246	268	308	306	287	302	329	325	325
<b>Parkade (1958)</b>										
Building Square Feet	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800
Trailer Square Feet	0	3,024	3,024	3,024	4,032	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	N/A	525	525	525	575	575	575	575	575	575
Capacity (without trailers)	450	478	478	450	450	450	450	450	450	450
Enrollment	428	420	476	469	482	527	463	565	522	522
<b>Paxton Keeley (2001)</b>										
Building Square Feet	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060
Capacity	650	723	723	650	650	650	650	650	650	650
Enrollment	693	691	726	737	676	682	649	695	690	690

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
<b>Elementary (cont.)</b>										
Ridgeway (1922)										
Building Square Feet	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353
Capacity	280	247	247	280	280	280	280	280	280	280
Enrollment	240	240	239	238	242	243	251	261	259	259
Rock Bridge Elementary (1957)										
Building Square Feet	47,535	50,235	50,235	50,235	50,235	50,235	50,235	50,235	47,535	47,535
Trailer Square Feet	7,488	6,048	6,048	4,464	4,464	4,464	4,464	4,464	3,168	3,168
Capacity (with trailers)	705	602	602	620	620	620	620	620	620	620
Capacity (without trailers)	520	502	502	520	520	520	520	520	520	520
Enrollment	552	499	635	625	605	594	563	524	506	506
Russell Boulevard (1957)										
Building Square Feet	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435
Trailer Square Feet	0	5,040	5,040	5,040	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	N/A	582	582	625	625	625	625	625	625	625
Capacity (without trailers)	500	482	482	500	500	500	500	500	500	500
Enrollment	417	403	569	558	545	589	570	601	588	588
Shepard Boulevard (1968)										
Building Square Feet	69,863	69,863	69,863	42,185	42,185	42,185	42,185	42,185	42,185	42,185
Trailer Square Feet	0	0	0	12,960	12,960	12,960	12,960	12,960	12,900	12,960
Capacity (with trailers)	N/A	652	652	650	650	650	650	650	650	650
Capacity (without trailers)	652	652	652	300	300	300	300	300	300	300
Enrollment	556	557	548	586	592	597	549	504	588	588
Two Mile Prairie (1972)										
Building Square Feet	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235
Trailer Square Feet	3,024	5,040	5,040	9,072	6,048	6,048	6,048	6,048	5,040	5,040
Capacity (with trailers)	275	245	245	425	325	325	325	325	325	325
Capacity (without trailers)	200	195	195	200	200	200	200	200	200	200
Enrollment	171	177	226	339	329	336	366	327	327	327
West Boulevard (1949)										
Building Square Feet	62,498	62,498	62,498	41,725	41,725	41,725	41,725	41,725	41,725	41,725
Trailer Square Feet	0	0	0	6,480	6,480	6,480	6,480	6,480	6,480	6,480
Capacity (with trailers)	N/A	438	438	475	475	475	475	475	475	475
Capacity (without trailers)	438	438	438	300	300	300	300	300	300	300
Enrollment	338	357	358	391	369	375	386	365	330	330
<b>Middle</b>										
Gentry Middle School (1985)										
Building Square Feet	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	14,112	14,300	14,300	13,104	13,104	13,104	13,104	13,104	13,536	13,104
Capacity (with trailers)	1,125	871	871	850	1,100	1,100	1,100	1,100	1,100	1,100
Capacity (without trailers)	775	706	706	706	775	775	775	775	775	775
Enrollment	906	868	812	837	843	899	776	787	798	798

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
(continued)**

<b>School</b>	<b>Fiscal Year</b>									
	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Middle (cont.)</b>										
Lange Middle School (1997)										
Building Square Feet	123,359	123,359	123,359	118,335	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	0	0	0	0	12,096	12,096	12,096	12,096	12,096	12,096
Capacity (with trailers)	N/A	715	715	1,075	1,075	1,075	1,075	1,075	1,075	1,075
Capacity (without trailers)	715	715	715	775	775	775	775	775	775	775
Enrollment	629	626	610	588	656	777	855	781	776	776
Smithton Middle School (1996)										
Building Square Feet	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627
Trailer Square Feet	9,072	16,128	16,128	15,120	15,120	15,120	15,120	15,120	17,360	17,360
Capacity (with trailers)	960	806	806	1,175	1,175	1,175	1,175	1,175	1,175	1,175
Capacity (without trailers)	775	704	704	775	775	775	775	775	775	775
Enrollment	723	714	748	732	748	918	932	893	903	903
Jefferson Middle School (1910)										
Building Square Feet	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346
Capacity	900	659	659	900	900	900	900	900	900	900
Enrollment	622	597	543	543	512	817	826	812	819	819
Oakland Middle School (1971)										
Building Square Feet	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785
Trailer Square Feet	3,024	3,024	3,024	4,032	10,080	10,080	10,080	10,080	11,088	11,088
Capacity (with trailers)	675	677	677	875	875	875	875	875	875	875
Capacity (without trailers)	600	642	642	600	600	600	600	600	600	600
Enrollment	569	529	528	511	490	798	753	774	739	739
West Middle School (1961)										
Building Square Feet	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225
Trailer Square Feet	0	0	0	0	8,064	8,064	8,064	8,064	7,056	7,056
Capacity (with trailers)	N/A	777	777	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Capacity (without trailers)	777	777	777	1,025	1,025	1,025	1,025	1,025	1,025	1,025
Enrollment	634	646	636	576	594	875	936	910	896	896
<b>High</b>										
Douglass High School (1916)										
Building Square Feet	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540
Capacity	250	250	250	250	250	250	250	250	250	250
Enrollment	188	176	189	148	146	166	160	215	140	140
Hickman High School (1925)										
Building Square Feet	327,555	327,555	327,555	278,364	278,364	278,364	278,364	278,364	276,444	276,444
Trailer Square Feet	0	0	0	0	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	N/A	2,125	2,125	2,125	2,300	2,300	2,300	2,300	2,300	2,300
Capacity (without trailers)	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125
Enrollment	1,712	1,658	1,689	1,676	1,813	1,920	1,882	1,942	2,016	2,019

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
(continued)**

<b>School</b>	<b>Fiscal Year</b>									
	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>High (cont.)</b>										
Rock Bridge High School (1970)										
Building Square Feet	324,275	324,275	324,275	302,115	302,115	302,115	302,115	302,115	298,275	298,275
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Enrollment	1,985	1,966	1,906	1,866	2,011	1,715	1,790	1,820	1,811	1,811
Battle High School (2013)										
Building Square Feet	316,740	316,740	316,740	310,296	310,296	310,296	N/A	N/A	N/A	N/A
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	N/A	N/A	N/A	N/A
Enrollment	1,506	1,412	1,393	1,417	1,080	N/A	N/A	N/A	N/A	N/A
<b>Other</b>										
Administration (1981)										
Square Feet	56,284	52,606	52,606	52,606	52,606	52,606	52,606	12,606	12,606	12,606
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Bus Barn/Carpenter Shop (1966)										
Square Feet	15,801	15,801	15,801	13,768	13,768	13,768	13,768	13,768	13,768	13,768
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Career Center (1978)										
Square Feet	102,895	102,895	102,895	102,895	102,895	102,895	102,895	102,895	74,092	74,092
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Center of Responsive Education (1992)										
Square Feet	16,186	16,186	16,186	16,186	16,186	16,186	16,186	16,186	N/A	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Center for Early Learning - North (2017)										
Square Feet	53,743	53,743	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	311	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	448	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Early Childhood Discovery Center (2004)										
Square Feet	7,340	7,340	7,340	7,340	7,340	7,340	N/A	N/A	N/A	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Field (1916)										
Building Square Feet	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295
Trailer Square Feet	0	5,040	5,040	5,040	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	N/A	375	375	375	425	425	425	425	425	425
Capacity (without trailers)	250	250	250	250	250	250	250	250	250	250
Enrollment	54	65	65	N/A	N/A	N/A	N/A	N/A	299	299



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
(continued)**

<b>School</b>	<b>Fiscal Year</b>									
	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Other (cont.)</b>										
Ground Shop (1985)										
Square Feet	N/A	N/A	N/A	5,320	5,320	5,320	5,320	5,320	5,320	5,320
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Services Building (2010)										
Square Feet	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	N/A	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Services Building (1981)										
Square Feet	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	18,500	18,500
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: School District Records

Note: In 2016, a capacity study was performed and the capacity numbers above have been reflected to show the adjustments.

In 2010, the District sold the previous Services Building and purchased a separate, more expansive services facility.

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*State Compliance Section*

## **SCHEDULES FOR STATE COMPLIANCE**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINED SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2018**

	Incidental Fund			
	General	Food Services	Student Activities	Adult Education
<b>REVENUES</b>				
Local	\$ 62,909,514	\$ 3,173,720	\$ 2,468,178	\$ 1,181,746
County	1,100,176	-	-	-
State	19,669,149	60,967	-	267,951
Federal	3,192,267	5,673,540	-	533,359
Tuition Other Districts	36,000	-	-	-
Total Revenues	<u>86,907,106</u>	<u>8,908,227</u>	<u>2,468,178</u>	<u>1,983,056</u>
<b>EXPENDITURES</b>				
Regular Instruction	10,202,929	-	-	-
Special Instruction	8,828,901	-	-	-
Vocational Instruction	522,586	-	-	-
Student Activities	880,609	-	2,337,198	-
Tuition Other Districts	-	-	-	-
Total Instruction	<u>20,435,025</u>	<u>-</u>	<u>2,337,198</u>	<u>-</u>
Attendance	376,774	-	-	-
Guidance and Counseling	394,538	-	-	-
Health and Ancillary Services	3,914,661	-	-	-
Improvement of Instruction	2,278,819	-	-	173,779
Media Services	2,519,056	-	-	-
Board Services	452,876	-	-	-
General Administration	1,794,585	-	-	-
Building Administration	4,293,883	-	-	25,963
Business, Central Services	6,573,197	-	-	-
Operation of Plant	20,783,360	-	-	-
Pupil Transportation	12,505,266	-	40,035	39
Food Services	-	8,566,328	-	-
Total Pupil Support Services	<u>55,887,015</u>	<u>8,566,328</u>	<u>40,035</u>	<u>199,781</u>
Adult Education	-	-	-	1,517,926
Community Services	2,372,203	-	-	608,149
Debt Service	-	-	-	-
Capital Outlay and Construction	-	-	-	-
Total Other	<u>2,372,203</u>	<u>-</u>	<u>-</u>	<u>2,126,075</u>
Total Expenditures	<u>78,694,243</u>	<u>8,566,328</u>	<u>2,377,233</u>	<u>2,325,856</u>
<b>EXCESS (DEFICIT) REVENUES OVER EXPENDITURES</b>	8,212,863	341,899	90,945	(342,800)
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued	-	-	-	-
Refunding Bonds Issued	-	-	-	-
Net Insurance Recovery	-	-	-	-
Transfers In	-	-	-	-
Transfers Out	(1,716,883)	(5,698)	(41,672)	-
<b>NET CHANGES IN FUND BALANCES</b>	6,495,980	336,201	49,273	(342,800)
<b>FUND BALANCE, JULY 1</b>	<u>54,915,437</u>	<u>783,586</u>	<u>1,266,085</u>	<u>659,257</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 61,411,417</u>	<u>\$ 1,119,787</u>	<u>\$ 1,315,358</u>	<u>\$ 316,457</u>

<u>Grants and Donations</u>		<u>Special Revenue Teachers Fund</u>		<u>Debt Service Fund</u>		<u>Capital Projects Fund</u>		<u>Total</u>	
	<u>Total</u>								
\$ 2,250,802	\$ 71,983,960	\$ 77,775,312	\$ 29,011,839	\$ 4,654,990	\$ 183,426,101				
-	1,100,176	658,745	367,497	15,546	2,141,964				
1,238,405	21,236,472	46,387,412	-	84,687	67,708,571				
491,815	9,890,981	4,998,228	156,664	5,722	15,051,595				
-	36,000	129,286	-	-	165,286				
<u>3,981,022</u>	<u>104,247,589</u>	<u>129,948,983</u>	<u>29,536,000</u>	<u>4,760,945</u>	<u>268,493,517</u>				
757,392	10,960,321	71,374,291	-	56,929	82,391,541				
229,786	9,058,687	25,898,097	-	8,530	34,965,314				
56,924	579,510	3,498,855	-	412,756	4,491,121				
749,145	3,966,952	1,673,397	-	79,469	5,719,818				
-	-	494,088	-	-	494,088				
<u>1,793,247</u>	<u>24,565,470</u>	<u>102,938,728</u>	<u>-</u>	<u>557,684</u>	<u>128,061,882</u>				
-	376,774	-	-	-	376,774				
14,951	409,489	5,139,148	-	-	5,548,637				
15,220	3,929,881	131,063	-	-	4,060,944				
86,094	2,538,692	4,133,540	-	-	6,672,232				
116,023	2,635,079	3,441,751	-	135,299	6,212,129				
-	452,876	-	-	-	452,876				
-	1,794,585	1,143,209	417	-	2,938,211				
-	4,319,846	9,061,582	-	-	13,381,428				
13,137	6,586,334	239,351	-	-	6,825,685				
-	20,783,360	-	-	-	20,783,360				
120,773	12,666,113	-	-	-	12,666,113				
2,904	8,569,232	-	-	11,833	8,581,065				
<u>369,102</u>	<u>65,062,261</u>	<u>23,289,644</u>	<u>417</u>	<u>147,132</u>	<u>88,499,454</u>				
250,562	1,768,488	-	-	3,481	1,771,969				
1,085,015	4,065,367	3,040,636	-	5,689	7,111,692				
-	-	-	23,071,428	-	23,071,428				
-	-	-	-	33,686,045	33,686,045				
<u>1,335,577</u>	<u>5,833,855</u>	<u>3,040,636</u>	<u>23,071,428</u>	<u>33,695,215</u>	<u>65,641,134</u>				
<u>3,497,926</u>	<u>95,461,586</u>	<u>129,269,008</u>	<u>23,071,845</u>	<u>34,400,031</u>	<u>282,202,470</u>				
483,096	8,786,003	679,975	6,464,155	(29,639,086)	(13,708,953)				
-	-	-	-	35,000,000	35,000,000				
-	-	-	37,955,000	-	37,955,000				
-	-	-	-	23,563	23,563				
-	-	3,200	-	2,415,831	2,419,031				
<u>(654,778)</u>	<u>(2,419,031)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(2,419,031)</u>				
(171,682)	6,366,972	683,175	44,419,155	7,800,308	59,269,610				
2,807,851	60,432,216	-	21,733,684	34,217,425	116,383,325				
<u>\$ 2,636,169</u>	<u>\$ 66,799,188</u>	<u>\$ 683,175</u>	<u>\$ 66,152,839</u>	<u>\$ 42,017,733</u>	<u>\$ 175,652,935</u>				

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>LOCAL SOURCES:</b>					
Current Tax	\$ 47,559,020	\$ 67,949,356	\$ 22,548,976	\$ 2,320,232	\$ 140,377,584
Delinquent Tax	1,527,246	1,916,520	684,578	67,838	4,196,182
School District Trust Fund	10,727,371	6,436,423	-	-	17,163,794
Financial Institution Tax	162,376	207,480	81,188	-	451,044
In Lieu of Tax	-	-	238,096	238,096	476,192
Surtax	780,845	1,112,968	369,333	37,992	2,301,138
Tuition, K-12	34,815	-	-	-	34,815
Summer School Tuition K-12	39,109	-	-	-	39,109
Tuition, Post Secondary	1,182,240	-	-	-	1,182,240
Earnings on Investments	1,030,900	119,214	5,089,668	1,788,822	8,028,604
Food Service Sales	3,094,476	-	-	-	3,094,476
Student Activities	2,849,794	-	-	-	2,849,794
Rentals	166,567	-	-	-	166,567
Offset Printing	172,493	-	-	-	172,493
Donations/Fundraising	1,641,779	-	-	-	1,641,779
MO-T Grant	205,107	-	-	-	205,107
Sale of Miscellaneous Items	-	-	-	12,955	12,955
Other Local Sources	809,822	33,351	-	189,055	1,032,228
<b>Total Local Sources</b>	<u>71,983,960</u>	<u>77,775,312</u>	<u>29,011,839</u>	<u>4,654,990</u>	<u>183,426,101</u>
<b>COUNTY SOURCES:</b>					
Fines, Escheats, Etc.	-	424,110	-	-	424,110
State Assessed Utilities	992,164	80,681	316,408	10,290	1,399,543
County Stock Insurance Fund	108,012	153,954	51,089	5,256	318,311
<b>Total County Sources</b>	<u>1,100,176</u>	<u>658,745</u>	<u>367,497</u>	<u>15,546</u>	<u>2,141,964</u>
<b>STATE SOURCES:</b>					
Basic Formula-State Monies	12,307,205	36,921,616	-	-	49,228,821
Transportation	2,073,946	-	-	-	2,073,946
Early Childhood	1,825,752	2,602,353	-	-	4,428,105
Basic Formula - Classroom Trust Fund	1,740,484	5,151,148	-	83,887	6,975,519
Parents as Teachers	561,712	-	-	-	561,712
Vocational, Technical	515,679	429,186	-	800	945,665
Career Education Enhancement	452,407	-	-	-	452,407
Excess Cost	83,211	180,529	-	-	263,740
Adult Basic Education	145,192	-	-	-	145,192
Food Service	60,966	-	-	-	60,966
High Need Fund	701,824	1,100,197	-	-	1,802,021
Readers for the Blind	611	871	-	-	1,482
Other State Sources	767,483	1,512	-	-	768,995
<b>Total State Sources</b>	<u>21,236,472</u>	<u>46,387,412</u>	<u>-</u>	<u>84,687</u>	<u>67,708,571</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2018  
(continued)**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>FEDERAL SOURCES:</b>					
Pell Grants	184,867	-	-	-	184,867
Perkins Basic Grant, Career Education	-	-	-	-	-
Title I - ESEA	688,315	2,360,891	-	-	3,049,206
Ind With Disabilities Ed Act	1,513,801	2,094,632	-	-	3,608,433
Early Childhood	254,728	363,079	-	-	617,807
Adult Basic Education	55,479	-	-	-	55,479
Direct Loan	329,128	-	-	-	329,128
School Lunch Program	3,724,493	-	-	5,722	3,730,215
School Breakfast Program	1,329,352	-	-	-	1,329,352
Special Milk Program	7,889	-	-	-	7,889
After School Snack Program	1,625	-	-	-	1,625
Fresh Fruits and Vegetables Program	89,222	-	-	-	89,222
Childcare Development	76,796	-	-	-	76,796
Title IV, Drug Free Schools	370	-	-	-	370
Title II, Part A	117,380	178,870	-	-	296,250
ERATE	308,601	-	-	-	308,601
Title III - ESEA	133,591	-	-	-	133,591
Medicaid	487,392	-	-	-	487,392
QSCB Interest Reimbursement	-	-	156,664	-	156,664
Summer Food Service Program	518,293	-	-	-	518,293
Other Federal Sources	69,659	756	-	-	70,415
<b>Total Federal Sources</b>	<u>9,890,981</u>	<u>4,998,228</u>	<u>156,664</u>	<u>5,722</u>	<u>15,051,595</u>
<b>OTHER SOURCES:</b>					
Sale of Bonds	-	-	-	35,000,000	35,000,000
Net Insurance Recovery	-	-	-	23,563	23,563
Refunding of Bonds	-	-	37,955,000	-	37,955,000
<b>Total Other Sources</b>	<u>-</u>	<u>-</u>	<u>37,955,000</u>	<u>35,023,563</u>	<u>72,978,563</u>
<b>TUITION OTHER DISTRICTS:</b>					
Tuition Other Districts	-	129,286	-	-	129,286
Area Vocational School Fees	36,000	-	-	-	36,000
<b>Total Tuition Other Districts</b>	<u>36,000</u>	<u>129,286</u>	<u>-</u>	<u>-</u>	<u>165,286</u>
<b>Total Revenues</b>	<u>\$ 104,247,589</u>	<u>\$ 129,948,983</u>	<u>\$ 67,491,000</u>	<u>\$ 39,784,508</u>	<u>\$ 341,472,080</u>



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES BY OBJECT  
FOR THE YEAR ENDED JUNE 30, 2018**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>SALARIES:</b>					
Certificated Salaries	\$ 3,299,985	\$ 95,254,872	\$ -	\$ -	\$ 98,554,857
Non-Certificated Salaries	28,721,676	1,965,819	-	-	30,687,495
Total Salaries	<u>32,021,661</u>	<u>97,220,691</u>	<u>-</u>	<u>-</u>	<u>129,242,352</u>
<b>FRINGE BENEFITS:</b>					
Teacher Retirement	338,703	15,361,850	-	-	15,700,553
Non-Teacher Retirement	2,406,995	205,412	-	-	2,612,407
Social Security	2,268,400	1,637,239	-	-	3,905,639
Medical and Dental Benefits	6,916,626	13,670,137	-	-	20,586,763
Workers' Compensation	729,969	679,154	-	-	1,409,123
Total Fringe Benefits	<u>12,660,693</u>	<u>31,553,792</u>	<u>-</u>	<u>-</u>	<u>44,214,485</u>
<b>PURCHASED SERVICES:</b>					
Instructional Services	976,540	494,525	-	-	1,471,065
Professional Services	8,919,447	-	-	-	8,919,447
Property Services	2,441,194	-	-	-	2,441,194
Contracted Transportation	10,537,951	-	-	-	10,537,951
Other Transportation, Non-Route	751,267	-	-	-	751,267
Travel	2,328,844	-	-	-	2,328,844
Insurance	1,500,771	-	-	-	1,500,771
Communications and Printing	1,529,473	-	-	-	1,529,473
Dues and Fees	3,224,788	-	-	-	3,224,788
Service Charges	41,347	-	417	-	41,764
Financial Aid Adult Ed.	513,665	-	-	-	513,665
Total Purchased Services	<u>32,765,287</u>	<u>494,525</u>	<u>417</u>	<u>-</u>	<u>33,260,229</u>
<b>SUPPLIES:</b>					
General Supplies	9,249,461	-	-	-	9,249,461
Regular Textbook	228,931	-	-	-	228,931
Library Books	158,902	-	-	-	158,902
Food Supplies	3,728,194	-	-	-	3,728,194
Energy Supplies	4,648,457	-	-	-	4,648,457
Total Supplies	<u>18,013,945</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>18,013,945</u>
<b>CAPITAL OUTLAY:</b>					
Land	-	-	-	3,179,785	3,179,785
Buildings and Additions	-	-	-	20,985,240	20,985,240
Improvements to Sites	-	-	-	3,664,583	3,664,583
Equipment and Vehicles	-	-	-	5,556,608	5,556,608
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>33,386,216</u>	<u>33,386,216</u>
<b>DEBT SERVICE:</b>					
Principal	-	-	11,505,000	750,699	12,255,699
Interest	-	-	11,342,596	54,135	11,396,731
Professional Fees	-	-	223,832	208,981	432,813
Total Debt Service	<u>-</u>	<u>-</u>	<u>23,071,428</u>	<u>1,013,815</u>	<u>24,085,243</u>
Total Expenditures	<u>\$ 95,461,586</u>	<u>\$ 129,269,008</u>	<u>\$ 23,071,845</u>	<u>\$ 34,400,031</u>	<u>\$ 282,202,470</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 ASSESSED VALUATION AND TAX LEVY  
 JUNE 30, 2018**

The assessed valuation of the tangible taxable property for the calendar years 2017 and 2016 for purposes of local taxation was as follows:

	<u>Current Year</u>	<u>Prior Year</u>
Real Estate:		
Residential .....	\$ 1,420,958,114	\$ 1,368,700,961
Agriculture .....	13,056,429	13,143,153
Commercial .....	554,963,596	541,963,596
Personal Property .....	<u>414,331,899</u>	<u>403,366,238</u>
TOTAL	<u>\$ 2,403,178,367</u>	<u>\$ 2,327,173,948</u>

The tax levy per \$100 of the assessed valuation of tangible taxable property for the calendar year 2017 for purposes of local taxation was as follows:

	<u>Adjusted</u>	<u>Unadjusted</u>
Operating Fund .....	\$ 2.0548	\$ 2.3569
Teachers Fund .....	2.9288	2.9288
Debt Service Fund .....	0.9719	0.9719
Capital Projects Fund .....	<u>0.1000</u>	<u>0.1000</u>
TOTAL	<u>\$ 6.0555</u>	<u>\$ 6.3576</u>



Kerber, Eck & Braeckel LLP

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**Independent Accountants' Report on Compliance with  
Specified Requirements of Missouri Laws and Regulations**

Board of Education  
Columbia Public School District

We have examined Columbia Public School District's compliance with the requirements of Missouri laws and regulations regarding budgetary and disbursement procedures; accurate disclosure by the Columbia Public School District's records of average daily attendance and average daily transportation of pupils and other statutory requirements as listed in the Schedule of Selected Statistics for the year ended June 30, 2018. Management of Columbia Public School District is responsible for Columbia Public School District's compliance with the specified requirements. Our responsibility is to express an opinion on Columbia Public School District's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether Columbia Public School District complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether Columbia Public School District complied with the specific requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on Columbia Public School District's compliance with specified requirements.

In our opinion, Columbia Public School District complied, in all material respects, with the aforementioned requirements for the year ended June 30, 2018.

This report is intended solely for the information and use of the members of the Board of Education, District management, the Missouri Department of Elementary and Secondary Education and other audit agencies and is not intended to be and should not be used by anyone other than these specified parties.

*Kerber, Eck & Braeckel LLP*

St. Louis, Missouri  
December 10, 2018

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Other Locations

O'Fallon, IL • Marion, IL • Columbia, IL • Carbondale, IL • Harrisburg, IL • Litchfield, IL • Springfield, IL • Cape Girardeau, MO • Milwaukee, WI

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS - UNAUDITED  
JUNE 30, 2018**

Entity Number: 010-093

**1. Calendar (Sections 160.041 and 171.031, RSMo)**

- A. Standard day length (SDL) – The total number of hours between the starting time of the first class and the dismissal time of the last class, minus the time allowed for lunch and one passing time, and minus Channel One time. Reported with 4 decimal places.

Grades 9-12

Juvenile Justice Center	6.2500	SDL
Frederick Douglas High	6.2000	SDL
All other building locations (Gr 9-12)	6.6500	SDL

Grades 6-8

6.6000      SDL

Grades 1-5

Center for Gifted Education	6.2500	SDL
Derby Ridge Elementary	6.3500	SDL

Grades K-5

Derby Ridge Elementary (Gr K)	6.2500	SDL
New Haven Elementary	6.6500	SDL
John Ridgeway Elementary	6.7500	SDL
Shepard Blvd. Elementary	6.6500	SDL
All other building locations (Gr K-5)	6.3500	SDL

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS - UNAUDITED  
JUNE 30, 2018**

B. The number of actual calendar hours classes were in session and the number of days classes were in session and pupils were under the direction of teachers during this school year were as follows:

<u>Grades 9-12</u>	<u>Hours</u>	<u>Days</u>
Juvenile Justice Center	1,069.50	174
Frederick Douglas High	1,060.80	174
David H. Hickman High	1,138.90	174
Muriel W. Battle High	1,138.30	174
Rock Bridge Sr. High	1,139.10	174
<u>Grades 6-8</u>	1,130.45	174
<u>Grades 1-5</u>		
Midway Heights Elementary	1,088.10	174
Blue Ridge Elementary	1,088.10	174
Derby Ridge Elementary	1,086.90	174
Shepard Blvd. Elementary	1,138.80	174
John Ridgeway Elementary	1,156.50	174
Russel Blvd. Elementary	1,086.90	174
West Blvd. Elementary	1,087.50	174
Center for Gifted Education	1,069.50	174
All other building locations (Gr 1-5)	1,139.10	174
<u>Kindergarten Grade</u>		
Midway Heights Elementary	1,075.40	172
Blue Ridge Elementary	1,075.40	172
Derby Ridge Elementary	1,058.00	172
Shepard Blvd. Elementary	1,125.50	172
Russel Blvd. Elementary	1,074.80	172
West Blvd. Elementary	1,074.80	172
John Ridgeway Elementary	1,156.50	174
All other building locations (Gr K)	1,125.80	172

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS - UNAUDITED  
JUNE 30, 2018**

**2. Average Daily Attendance (ADA)**

	Full-Time & Part-Time	Remedial	Deseg In	Total
Regular term				
Grades K through 5	7,912.2796	-	15.5660	7,927.8456
Grades 6 through 8	3,820.6309	-	18.3322	3,838.9631
Grades 9 through 12	4,504.1167	-	21.8618	4,525.9785
Subtotal regular term	<u>16,237.0272</u>	<u>-</u>	<u>55.7600</u>	16,292.7872
Summer School subtotal	<u>821.5745</u>	<u>-</u>	<u>-</u>	<u>821.5745</u>
Total regular term plus summer school ADA				<u>17,114.3617</u>

**3. September Membership**

	Full-Time & Part-Time	Remedial	Total
September resident membership	<u>17,496.82</u>	<u>-</u>	<u>17,496.82</u>

**4. Free and Reduced Priced Lunch FTE Count**

	Full-Time & Part-Time	Deseg In	Total
State FTE Total			
Free	6,128.260	-	6,128.260
Reduced	1,153.330	-	1,153.330
Total	<u>7,281.590</u>	<u>-</u>	<u>7,281.590</u>

**5. Finance**

- |    |   |                   |
|----|---|-------------------|
| A. | As required by Section 162.401, RSMo, a bond was purchased for the schools' treasurer in the total amount of:       | <u>\$ 100,000</u> |
| B. | The District's deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo.             | <u>True</u>       |
| C. | The District maintained a separate bank account for the Debt Service Fund in accordance with Section 165.011, RSMo. | <u>True</u>       |
| D. | Salaries reported for educators in the October Core Data cycle are supported by payroll/contract records.           | <u>True</u>       |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS - UNAUDITED  
JUNE 30, 2018**

- |    |   |                  |
|----|---|------------------|
| E. | If a \$162,326 or 7% x SAT x WADA transfer was made in excess of adjusted expenditures, the board approved a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected date for the projects to be undertaken. | <u>True</u>      |
| F. | The district published a summary of the prior year's audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo.   | <u>True</u>      |
| G. | The District has a professional development committee plan adopted by the Board with the professional development committee plan identifying the expenditure of seventy-five percent (75%) of one percent (1%) of the current year basic formula apportionment.           | <u>True</u>      |
| H. | The amount spent for approved professional development committee plan activities was:   | <u>\$996,918</u> |

All above "False answers must be supported by a finding or management letter comment.

Findings #: N/A

Management Letter Comment #: N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS - UNAUDITED  
JUNE 30, 2018**

**6. Transportation**

A.	The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.	<u>True</u>
B.	The District's transportation ridership records are maintained in a manner to accurately disclose in all material respects the average number of regular riders transported.	<u>True</u>
C.	Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:	
	▪ <b>Eligible ADT</b>	<u>9,426.5</u>
	▪ <b>Ineligible ADT</b>	<u>419.0</u>
D.	The schools' transportation odometer mileage records are maintained in a manner to accurately disclose in all material respects the eligible and ineligible mileage for the year.	<u>True</u>
E.	Actual odometer records show the total district-operated <u>and</u> contracted mileage for the year was:	<u>3,074,557</u>
	Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route <u>and</u> disapproved miles (combined) was:	
	▪ <b>Eligible Miles</b>	<u>2,460,021</u>
	▪ <b>Ineligible Miles (Non-Route/Disapproved)</b>	<u>614,536</u>
F.	Number of days the schools operated the school transportation system during the regular school year:	<u>174</u>

All above "False" answers must be supported by a finding or management letter comment.

Findings #:   N/A



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*Single Audit Section*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2018**

Federal Grantor/Pass-Through Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Number	Expenditures
U.S. Department of Education			
Direct Programs:			
Pell Grant Program	84.063	N/A	\$ 184,867
Federal Direct Student Loans	84.268	N/A	<u>329,128</u>
Total Student Financial Aid Cluster			<u>513,995</u>
Passed-through Missouri Department of Elementary and Secondary Education:			
Title I Part A, Grants to Local Educational Agencies	84.010	010-093	3,870,658
Title I Part D, Grants to Local Educational Agencies	84.010	010-093	48,286
School Improvement Grant	84.377	010-093	<u>175,407</u>
Total Grants to Local Educational Agencies			<u>4,094,351</u>
Title II Part A, Supporting Effective Instruction State Grants	84.367	010-093	388,203
Special Education Cluster:			
Special Education - Grants to States (IDEA, Part B & High Needs Funds)	84.027	010-093	3,608,433
Special Education - Grants to States (IDEA Preschool)	84.027	010-093	<u>617,807</u>
Total Special Education Cluster			<u>4,226,240</u>
Career and Technical Education - Perkins Secondary Vocational Rehabilitation	84.048	010-093	227,598
Adult Education - Basic Grants to States	84.126	010-093	20,777
Title III - LEP - English Language Acquisition State Grants	84.002	010-093	55,479
Title III - LEP - English Language Acquisition State Grants	84.365	010-093	149,605
Assessment Substitute Payments	84.369	010-093	756
Title IV A.	84.424	010-093	<u>380</u>
Total U.S. Department of Education			<u>9,677,384</u>
National Science Foundation			
Passed-through Indian Hills Community College:			
MPEC - Education and Human Resources	47.076	N/A	22,321
U.S. Department of Agriculture			
Passed-through Missouri Department of Health:			
Team Nutrition Grant	10.574	N/A	2,800
Child and Adult Care Food Program	10.558	N/A	<u>518,293</u>
Total Passed through Missouri State Department of Health			<u>521,093</u>
Passed-through Missouri Department of Elementary and Secondary Education:			
Fresh Fruit and Vegetable Program	10.579	010-093	5,722
Child Nutrition Cluster			
National School Breakfast Program	10.553	010-093	1,329,352
Special Milk Program for Children	10.556	010-093	7,889
National School Lunch Program	10.555	010-093	
Cash assistance			3,726,118
Non-cash assistance (food distribution)			<u>524,943</u>
Total National School Lunch Program			<u>4,251,061</u>
Total U.S. Department of Agriculture			<u>6,115,117</u>
U.S. Department of Health and Human Services			
Passed-through Missouri Department of Education:			
Child Care and Development Block Grant	93.575	N/A	<u>100,239</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS			<u>\$ 15,915,061</u>

*The accompanying notes are an integral part of this schedule.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
JUNE 30, 2018**

**NOTE 1 – BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards includes the federal award activity of the District under programs of the federal government for the year ended June 30, 2018. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the schedule are reported on the modified accrual basis of accounting, which is described in Note 1 to the District's financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

The District has not elected to use the 10 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance.

**NOTE 3 – SUBRECIPIENTS**

There have been no awards passed through to subrecipients.



Kerber, Eck & Braeckel LLP

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Management Consultants

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**Independent Auditors' Report on Internal Control  
Over Financial Reporting and on Compliance and Other  
Matters Based on an Audit of Financial Statements  
Performed in Accordance with *Government Auditing Standards***

Board of Education  
Columbia Public School District

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Columbia Public School District's basic financial statements, and have issued our report thereon dated December 10, 2018. We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The financial statements of the Columbia Public School District Foundation were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or instances of reportable noncompliance associated with the Columbia Public School District Foundation.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Columbia Public School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Columbia Public School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Columbia Public School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Keiter, Eck & Braeckel LLP

St. Louis, Missouri  
December 10, 2018



**Kerber, Eck & Braeckel** LLP

CPAs and  
Management Consultants

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**Independent Auditors' Report on Compliance For Each Major Program  
and on Internal Control Over Compliance Required by The Uniform Guidance**

Board of Education  
Columbia Public School District

**Report on Compliance for Each Major Federal Program**

We have audited the Columbia Public School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Columbia Public School District's major federal programs for the year ended June 30, 2018. Columbia Public School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

**Auditors' Responsibility**

Our responsibility is to express an opinion on compliance for each of the Columbia Public School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Columbia Public School District's compliance.

**Opinion on Each Major Federal Program**

In our opinion, the Columbia Public School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2018.

**Report on Internal Control over Compliance**

Management of the Columbia Public School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Columbia Public School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control over compliance.

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Other Locations

O'Fallon, IL • Marion, IL • Columbia, IL • Carbondale, IL • Harrisburg, IL • Litchfield, IL • Springfield, IL • Cape Girardeau, MO • Milwaukee, WI

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We identified certain deficiencies in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2018-001 that we consider to be a material weakness.

Columbia Public School District's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Columbia Public School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Keiter, Eck & Braeckel LLP.*

St. Louis, Missouri  
December 10, 2018



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
JUNE 30, 2018**

**SECTION I – SUMMARY OF AUDITORS' RESULTS**

**Financial Statements**

Type of report issued on financial statements: Unmodified opinion

Internal control over financial reporting:

Material weaknesses identified? No

Significant deficiency identified that is not considered to be material weaknesses? No

Noncompliance material to the financial statements noted? No

**Federal Awards**

Internal control over major programs:

Material weakness identified? Yes

Significant deficiency identified that is not considered to be material weaknesses? No

Type of auditors' report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported under 2 CFR Section 200.516(a) of the Uniform Guidance? No

The programs tested as a major program are as follows:

<u>CFDA Number(s)</u>	<u>Name of Program or Cluster</u>
84.027	Special Education Grants to States
84.032, 84.268	Student Financial Assistance Cluster

The dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as a low-risk auditee? Yes

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
JUNE 30, 2018**

**SECTION II – FINANCIAL STATEMENT FINDINGS**

There were no findings which are required to be reported in accordance with Generally Accepted Government Auditing Standards.

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

**Finding 2018-001**

Federal Program: Student Financial Assistance Programs

CFDA NO: 84.063, 84.268

Federal Agency: U.S. Department of Education

Pass-through Agency: N/A

Award No: As listed on the Schedule of Expenditures of Federal Awards

Award Period: July 1, 2017 – June 30, 2018

Compliance: Activities Allowed, Cash Management, Eligibility, Reporting, Verification, Disbursement to or on behalf of students, Enrollment Reporting, Borrower data transmission and reconciliation

**Criteria:** Uniform Guidance requires there to be internal controls over compliance requirements applicable to each federal program a District has and for those internal controls to be consistently followed. The District's policy over the student financial assistance program currently does not require review and approval over the loan process.

**Condition:** We noted that the financial aid director is responsible for compliance over the student financial assistance program.

**Cause:** The District does not currently have an internal control policy over the student financial assistance program.

**Effect:** A student may receive loan proceeds that he is not eligible for. In addition, reporting to the government could be inaccurate.

**Questioned Cost:** None.

**Recommendation:** We recommend the District implement an internal control policy over the student financial assistance program.

**Management Response:** The District will implement an internal control policy over the student financial assistance program to include the Director of Career and Technical Education in the review and approval over the loan process.

**APPENDIX C**

**FORM OF  
CONTINUING DISCLOSURE UNDERTAKING**

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## CONTINUING DISCLOSURE UNDERTAKING

This **CONTINUING DISCLOSURE UNDERTAKING** dated as of March 11, 2019 (this **“Continuing Disclosure Undertaking”**), is executed and delivered by **THE SCHOOL DISTRICT OF COLUMBIA, BOONE COUNTY, STATE OF MISSOURI** (the **“Issuer”**).

### RECITALS

1. This Continuing Disclosure Undertaking is executed and delivered by the Issuer in connection with the issuance by the Issuer of **\$30,000,000 General Obligation Improvement Bonds, Series 2019** (the **“Bonds”**), pursuant to a Resolution adopted by the governing body of the Issuer (the **“Resolution”**).

2. The Issuer is entering into this Continuing Disclosure Undertaking for the benefit of the Beneficial Owners of the Bonds and in order to assist the Participating Underwriter in complying with Rule 15c2-12 of the Securities and Exchange Commission under the Securities Exchange Act of 1934 (the **“Rule”**). The Issuer is the only **“obligated person”** with responsibility for continuing disclosure hereunder.

The Issuer covenants and agrees as follows:

**Section 1. Definitions.** In addition to the definitions set forth in the Resolution, which apply to any capitalized term used in this Continuing Disclosure Undertaking unless otherwise defined in this Section, the following capitalized terms shall have the following meanings:

**“Annual Report”** means any Annual Report provided by the Issuer pursuant to, and as described in, **Section 2** of this Continuing Disclosure Undertaking.

**“Beneficial Owner”** means any registered owner of any Bonds and any person which (a) has the power, directly or indirectly, to vote or consent with respect to, or to dispose of ownership of, any Bonds (including persons holding Bonds through nominees, depositories or other intermediaries), or (b) is treated as the owner of any Bonds for federal income tax purposes.

**“Business Day”** means a day other than (a) a Saturday, Sunday or legal holiday, (b) a day on which banks located in any city in which the principal office or designated payment office of the paying agent or the Dissemination Agent is located are required or authorized by law to remain closed, or (c) a day on which the Securities Depository or the New York Stock Exchange is closed.

**“Dissemination Agent”** means any entity designated in writing by the Issuer to serve as dissemination agent pursuant to this Continuing Disclosure Undertaking and which has filed with the Issuer a written acceptance of such designation.

**“EMMA”** means the Electronic Municipal Market Access system for municipal securities disclosures established and maintained by the MSRB, which can be accessed at [www.emma.msrb.org](http://www.emma.msrb.org).

**“Financial Obligation”** means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of (a) or (b) in this definition; *provided however*, the term Financial Obligation shall not include municipal securities as to which a final official statement has been provided to the MSRB consistent with the Rule.

“**Fiscal Year**” means the **12-month** period beginning on **July 1** and ending on **June 30** or any other **12-month** period selected by the Issuer as the Fiscal Year of the Issuer for financial reporting purposes.

“**Material Events**” means any of the events listed in **Section 3** of this Continuing Disclosure Undertaking.

“**MSRB**” means the Municipal Securities Rulemaking Board, or any successor repository designated as such by the Securities and Exchange Commission in accordance with the Rule.

“**Participating Underwriter**” means any of the original underwriter(s) of the Bonds required to comply with the Rule in connection with the offering of the Bonds.

## **Section 2. Provision of Annual Reports.**

- (a) The Issuer shall, not later than 180 days after the end of the Issuer’s Fiscal Year, commencing with the year ending June 30, 2019, file with the MSRB, through EMMA, the following financial information and operating data (the “**Annual Report**”):
- (1) The audited financial statements of the Issuer for the prior Fiscal Year, prepared in accordance with accounting principles generally accepted in the United States. If audited financial statements are not available by the time the Annual Report is required to be provided pursuant to this Section, the Annual Report shall contain unaudited financial statements in a format similar to the financial statements contained in the final Official Statement relating to the Bonds, and the audited financial statements shall be provided in the same manner as the Annual Report promptly after they become available.
  - (2) Updates as of the end of the Fiscal Year of certain financial information and operating data contained in the final Official Statement related to the Bonds, as described in **Exhibit A**, in substantially the same format contained in the final Official Statement with such adjustments to formatting or presentation determined to be reasonable by the Issuer.

Any or all of the items listed above may be included by specific reference to other documents, including official statements of debt issues with respect to which the Issuer is an “**obligated person**” (as defined by the Rule), which have been provided to the MSRB and are available through EMMA or the Securities and Exchange Commission. If the document included by reference is a final official statement, it must be available from the MSRB on EMMA. The Issuer shall clearly identify each such other document so included by reference.

In each case, the Annual Report may be submitted as a single document or as separate documents comprising a package, and may cross-reference other information as provided in this Section; provided that the audited financial statements of the Issuer may be submitted separately from the balance of the Annual Report and later than the date required above for the filing of the Annual Report if they are not available by that date. If the Issuer’s Fiscal Year changes, it shall give notice of such change in the same manner as for a Material Event under **Section 3**.

- (b) The Annual Report shall be filed with the MSRB in such manner and format as is prescribed by the MSRB.

If the Issuer has not submitted the Annual Report to the MSRB by the date required by **Section 2(a)**, the Issuer shall send a notice to the MSRB of the failure of the Issuer to file on a timely basis the Annual Report, which notice shall be given by the Issuer in accordance with **Section 3**.

**Section 3. Reporting of Material Events.** Not later than **10** Business Days after the occurrence of any of the following events, the Issuer shall give, or cause to be given to the MSRB, through EMMA, notice of the occurrence of any of the following events with respect to the Bonds (“**Material Events**”):

- (1) principal and interest payment delinquencies;
- (2) non-payment related defaults, if material;
- (3) unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) substitution of credit or liquidity providers, or their failure to perform;
- (6) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;
- (7) modifications to rights of bondholders, if material;
- (8) bond calls, if material, and tender offers;
- (9) defeasances;
- (10) release, substitution or sale of property securing repayment of the Bonds, if material;
- (11) rating changes;
- (12) bankruptcy, insolvency, receivership or similar event of the Issuer;
- (13) the consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
- (14) appointment of a successor or additional trustee or the change of name of the trustee, if material;
- (15) incurrence of a Financial Obligation of the Issuer, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Issuer, any of which affect security holders, if material; and
- (16) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Issuer, any of which reflect financial difficulties.

If the Issuer has not submitted the Annual Report to the MSRB by the date required in **Section 2(a)**, the Issuer shall send a notice to the MSRB of the failure of the Issuer to file on a timely basis the Annual Report, which notice shall be given by the Issuer in accordance with this **Section 3**.

**Section 4. Termination of Reporting Obligation.** The Issuer’s obligations under this Continuing Disclosure Undertaking shall terminate upon the legal defeasance, prior redemption or payment in full of all of the Bonds. If the Issuer’s obligations under this Continuing Disclosure Undertaking are assumed in full by some other entity, such person shall be responsible for compliance with this Continuing Disclosure Undertaking in the same manner as if it were the Issuer, and the Issuer shall have no further responsibility hereunder. If such termination or substitution occurs prior to the final maturity of the Bonds, the Issuer shall give notice of such termination or substitution in the same manner as for a Material Event under **Section 3**.

**Section 5. Dissemination Agents.** The Issuer may, from time to time, appoint or engage a Dissemination Agent to assist it in carrying out its obligations under this Continuing Disclosure Undertaking, and may discharge any such Dissemination Agent, with or without appointing a successor Dissemination Agent. Any Dissemination Agent may resign as dissemination agent hereunder at any time upon **30** days prior written notice to the Issuer. The Dissemination Agent shall not be responsible in any manner for the content of any notice or report (including without limitation the Annual Report) prepared by the Issuer pursuant to this Continuing Disclosure Undertaking.

**Section 6. Amendment; Waiver.** Notwithstanding any other provision of this Continuing Disclosure Undertaking, the Issuer may amend this Continuing Disclosure Undertaking and any provision of this Continuing Disclosure Undertaking may be waived, provided that Bond Counsel or other counsel experienced in federal securities law matters provides the Issuer with its written opinion that the undertaking of the Issuer contained herein, as so amended or after giving effect to such waiver, is in compliance with the Rule and all current amendments thereto and interpretations thereof that are applicable to this Continuing Disclosure Undertaking.

In the event of any amendment or waiver of a provision of this Continuing Disclosure Undertaking, the Issuer shall describe such amendment or waiver in the next Annual Report, and shall include, as applicable, a narrative explanation of the reason for the amendment or waiver and its impact on the type (or, in the case of a change of accounting principles, on the presentation) of financial information or operating data being presented by the Issuer. In addition, if the amendment relates to the accounting principles to be followed in preparing financial statements, (1) notice of such change shall be given in the same manner as for a Material Event under **Section 3**, and (2) the Annual Report for the year in which the change is made should present a comparison (in narrative form and also, if feasible, in quantitative form) between the financial statements as prepared on the basis of the new accounting principles and those prepared on the basis of the former accounting principles.

**Section 7. Additional Information.** Nothing in this Continuing Disclosure Undertaking shall be deemed to prevent the Issuer from disseminating any other information, using the means of dissemination set forth in this Continuing Disclosure Undertaking or any other means of communication, or including any other information in any Annual Report or notice of occurrence of a Material Event, in addition to that required by this Continuing Disclosure Undertaking. If the Issuer chooses to include any information in any Annual Report or notice of occurrence of a Material Event, in addition to that specifically required by this Continuing Disclosure Undertaking, the Issuer shall have no obligation under this Continuing Disclosure Undertaking to update such information or include it in any future Annual Report or notice of occurrence of a Material Event.

**Section 8. Default.** If the Issuer fails to comply with any provision of this Continuing Disclosure Undertaking, any Participating Underwriter or any Beneficial Owner of the Bonds may take such actions as may be necessary and appropriate, including seeking mandamus or specific performance by court order, to cause the Issuer to comply with its obligations under this Continuing Disclosure Undertaking. A default under this Continuing Disclosure Undertaking shall not be deemed an event of default under the Resolution or the Bonds, and the sole remedy under this Continuing Disclosure Undertaking in the event of any failure of the Issuer to comply with this Continuing Disclosure Undertaking shall be an action to compel performance.

**Section 9. Beneficiaries.** This Continuing Disclosure Undertaking shall inure solely to the benefit of the Issuer, the Participating Underwriter, and the Beneficial Owners from time to time of the Bonds, and shall create no rights in any other person or entity.



**Section 10. Severability.** If any provision in this Continuing Disclosure Undertaking, the Resolution or the Bonds shall be invalid, illegal or unenforceable, the validity, legality and enforceability of the remaining provisions shall not in any way be affected or impaired thereby.

**Section 11. Electronic Transactions.** The arrangement described herein may be conducted and related documents may be sent, received, or stored by electronic means. Copies, telecopies, facsimiles, electronic files and other reproductions of original documents shall be deemed to be authentic and valid counterparts of such original documents for all purposes, including the filing of any claim, action or suit in the appropriate court of law.

**Section 12. Governing Law.** This Continuing Disclosure Undertaking shall be governed by and construed in accordance with the laws of the State of Missouri.

**IN WITNESS WHEREOF**, the Issuer has caused this Continuing Disclosure Undertaking to be executed as of the day and year first above written.

**THE SCHOOL DISTRICT OF COLUMBIA,  
BOONE COUNTY, STATE OF MISSOURI**

By: \_\_\_\_\_  
Title: President of the Board of Education

**EXHIBIT A  
TO CONTINUING DISCLOSURE UNDERTAKING**

**FINANCIAL INFORMATION AND OPERATING DATA TO BE  
INCLUDED IN ANNUAL REPORT**

The financial information and operating data contained in the tables under the following sections in *Appendix A* of the final Official Statement relating to the Bonds:

**GENERAL AND ECONOMIC INFORMATION CONCERNING THE DISTRICT:**

**Other District Statistics (*only Average Daily Attendance and Current Expenditures per Average Daily Attendance*)**

**DEBT STRUCTURE OF THE DISTRICT:**

**Current Long-Term General Obligation Indebtedness  
History of General Obligation Indebtedness**

**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT:**

**Property Valuations:**

*Current Assessed Valuation*

*History of Property Valuations*

**Tax Rates:**

*History of Tax Levies*

**Tax Collection Record**

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## APPENDIX D

### BOOK-ENTRY ONLY SYSTEM

The Bonds are available in book-entry only form. Purchasers of the Bonds will not receive certificates representing their interests in the Bonds. Ownership interests in the Bonds will be available to purchasers only through a book-entry system (the “**Book-Entry System**”) maintained by The Depository Trust Company, New York, New York.

**The information in this section concerning DTC and DTC’s book-entry system has been obtained from sources that the District believes to be reliable, but the District takes no responsibility for the accuracy thereof.**

The Depository Trust Company (“**DTC**”), New York, New York, will act as securities depository for the Bonds. The Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond certificate will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a “**banking organization**” within the meaning of the New York Banking Law, a member of the Federal Reserve System, a “**clearing corporation**” within the meaning of the New York Uniform Commercial Code, and a “**clearing agency**” registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (“**Direct Participants**”) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (“**DTCC**”). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (“**Indirect Participants**”). DTC has a Standard & Poor’s rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at [www.dtcc.com](http://www.dtcc.com).

Purchases of Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC’s records. The ownership interest of each actual purchaser of each Bond (“**Beneficial Owner**”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds; DTC's records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Bonds, such as redemptions, tenders, defaults, and proposed amendments to the Bond documents. For example, Beneficial Owners of Bonds may wish to ascertain that the nominee holding the Bonds for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the registrar and request that copies of notices be provided directly to them.

Redemption notices will be sent to DTC. If less than all of the Bonds within a maturity are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the District as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Redemption proceeds and distributions of principal and interest payments on the Bonds will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the District or the Paying Agent, on the payment date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, the Paying Agent, or the District, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds and distributions of principal and interest payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the District or the Paying Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds at any time by giving reasonable notice to the District or the Paying Agent. Under such circumstances, in the event that a successor depository is not obtained, Bond certificates are required to be printed and delivered. See the section captioned "**THE BONDS - Registration, Transfer and Exchange of Bonds Upon Discontinuance of Book-Entry Only System**" in the Official Statement.

The District may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Bond certificates will be printed and delivered to DTC.

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## APPENDIX E

### FORM OF OPINION OF BOND COUNSEL

The School District of Columbia,  
Boone County, State of Missouri  
Columbia, Missouri

RBC Capital Markets, LLC  
New York, New York

Re: \$30,000,000 The School District of Columbia, Boone County, State of Missouri, General  
Obligation Improvement Bonds, Series 2019

Ladies and Gentlemen:

We have acted as bond counsel to The School District of Columbia, Boone County, State of Missouri (the “**District**”) in connection with the issuance by the District of the above-captioned bonds (the “**Bonds**”).

We have examined the law and such certified proceedings and other documents as we deem necessary to render this opinion. As to questions of fact material to our opinion, we have relied upon the certified proceedings and other certifications of public officials furnished to us without undertaking to verify the same by independent investigation.

Based upon and subject to the foregoing, we are of the opinion, under existing law, as follows:

1. The Bonds are valid and legally binding general obligations of the District, payable as to both principal and interest from ad valorem taxes which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District.

2. The interest on the Bonds (including any original issue discount properly allocable to an owner thereof) (i) is excludable from gross income for federal income tax purposes, (ii) is exempt from income taxation by the State of Missouri, and (iii) is not an item of tax preference for purposes of computing the federal alternative minimum tax. The opinions set forth in this paragraph are subject to the condition that the District complies with all requirements of the Code that must be satisfied subsequent to the issuance of the Bonds in order that interest thereon be, or continue to be, excludable from gross income for federal income tax purposes. The District has covenanted to comply with all of these requirements. Failure to comply with certain of these requirements may cause the interest on the Bonds to be included in gross income for federal and Missouri income tax purposes retroactive to the date of issuance of the Bonds. The Bonds have not been designated as “qualified tax-exempt obligations” for purposes of Section 265(b)(3) of the Code.

We express no opinion regarding the accuracy, completeness or sufficiency of the Official Statement or other offering material relating to the Bonds (except to the extent, if any, stated in the Official Statement). Further, we express no opinion regarding tax consequences arising with respect to the Bonds other than as expressly set forth in this opinion.

The rights of the owners of the Bonds and the enforceability of the Bonds may be limited by bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors’ rights generally and by equitable principles, whether considered at law or in equity.

This opinion is given as of its date, and we assume no obligation to revise or supplement this opinion to reflect any facts or circumstances that may come to our attention or any changes in law that may occur after the date of this opinion.

Very truly yours,

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