

## Adventist HealthCare

Financial Highlights
For Period Ended June 30,2017

# PROFITABILITY SUMMARY <br> June 30, 2017 <br> (in thousands) 

| Month |  |  | Entities | Year-to-Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Prior Year | Budget | Actual |  | Actual | Budget | Prior Year |
| 2016 | 2017 | 2017 |  | 2017 | 2017 | 2016 |
| Hospitals |  |  |  |  |  |  |
| 1,610 | 1,128 | 1,641 | Shady Grove Medical Center: Consolidated | 10,524 | 7,383 | 9,320 |
| 791 | 547 | 888 | Washington Adventist Hospital: Consolidated | 6,787 | 2,925 | 6,140 |
| (75) | 114 | (241) | Behavioral Health \& Wellness: Consolidated | 446 | 526 | 1,342 |
| 459 | 345 | 640 | Physical Health \& Rehabilitation: Consolidated | 1,879 | 1,696 | 1,449 |
| $(1,803)$ | 2,134 | 2,928 | Total: Hospitals | 19,636 | 12,530 | 13,698 |

## Home Care Services

Adventist Home Care Services

| 671 | 614 | 247 |
| :--- | :--- | :--- |
| 671 | 614 | 247 |

## Outpatient Services

Imaging Services
AHC Urgent Care Centers, Inc.

| $(1,177)$ | $(669)$ | $(1,624)$ |
| ---: | ---: | ---: |
| $(1,691)$ | $(1,163)$ | $(1,005)$ |
| $(2,868)$ | $(1,832)$ | $(2,629)$ |

Clinical Integration Services

| Clinical Integration Services Administration | $(1,228)$ | $(2,176)$ | $(1,668)$ |
| :--- | ---: | ---: | ---: |
| Adventist Medical Group Primary Care | $(1,218)$ | $(1,153)$ | $(1,350)$ |
| Adventist Medical Group Specialty Care | $(6,658)$ | 0 | $(5,320)$ |
| Clinical Integration Leasehold | $(86)$ | $(75)$ | $(49)$ |
| One Health Quality Alliance | $(233)$ | 0 | $(621)$ |
| Mid Atlantic Primary Care ACO | $(57)$ | 0 | $(251)$ |
| Total: Clinical Integration Services |  | $(9,480)$ | $(3,404)$ |
|  |  | $(9,259)$ |  |

## Other Health Services

| 9 | 15 | 30 |
| ---: | ---: | ---: |
| $(14)$ | $(5)$ | $(6)$ |
| $(5)$ | 10 | 24 |

Capital Choice Pathology Lab
Lifework Strategies, Inc
Total: Other Health Services

| 105 | 42 | 177 |
| ---: | ---: | ---: |
| 0 | $(74)$ | 70 |
| 105 | $(32)$ | 247 |


| 245 | 130 | 245 |
| ---: | ---: | ---: |
| 236 | 71 | 245 |
| 413 | 186 | 450 |
| 19 | 20 | 17 |
| 913 | 407 | 957 |
|  |  |  |

## Support Center

| Corporate Services | $(26)$ | 341 | 1,784 |  |
| :--- | ---: | ---: | ---: | ---: |
| Shared Services | 1,073 | $(74)$ | 319 |  |
| Investment Income | 2,061 | 1,090 | 718 |  |
| Adventist Home Assistance |  | 43 | 84 | 4 |
|  |  | Total: Support Center | 3,151 | 1,441 |

Adventist HealthCare: Total $\$ 11,215 \quad \$ 9,317 \quad \$ 5,129$

## Adventist HealthCare

Financial Highlights
For Period Ended June 30,2017

# OPERATING PROFITABILITY SUMMARY 

June 30, 2017
(in thousands)

| Month |  |  | Entities | Year-to-Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Prior Year | Budget | Actual |  | Actual | Budget | Prior Year |
| 2016 | 2017 | 2017 |  | 2017 | 2017 | 2016 |
| Hospitals |  |  |  |  |  |  |
| 1,476 | 975 | 1,407 | Shady Grove Medical Center: Consolidated | 9,038 | 6,484 | 8,939 |
| 803 | 547 | 1,338 | Washington Adventist Hospital: Consolidated | 6,946 | 2,925 | 6,309 |
| (74) | 114 | (242) | Behavioral Health \& Wellness: Consolidated | 450 | 524 | 1,354 |
| 446 | 333 | 616 | Physical Health \& Rehabilitation: Consolidated | 1,740 | 1,624 | 1,408 |
| 2,651 | 1,969 | 3,119 | Total: Hospitals | 18,174 | 11,557 | 18,142 |
| Home Health Services |  |  |  |  |  |  |
| 27 | 112 | 72 | Adventist Home Care Services | 631 | 589 | 226 |
| 27 | 112 | 72 | Total: Home Health Services | 631 | 589 | 226 |
| Outpatient Services |  |  |  |  |  |  |
| (306) | (102) | (387) | Imaging Services | $(1,177)$ | (669) | $(1,624)$ |
| (190) | (174) | (342) | AHC Urgent Care Centers, Inc. | $(1,691)$ | $(1,163)$ | $(1,005)$ |
| (496) | (276) | (729) | Total: Outpatient Services | $(2,868)$ | $(1,832)$ | $(2,629)$ |
| Clinical Integration Services |  |  |  |  |  |  |
| (255) | (334) | 36 | Clinical Integration Services Administration | $(1,228)$ | $(2,176)$ | $(1,668)$ |
| (213) | (168) | (273) | Adventist Medical Group Primary Care | $(1,218)$ | $(1,153)$ | $(1,350)$ |
| (822) | $(1,192)$ | $(1,155)$ | Adventist Medical Group Specialty Care | $(6,658)$ | $(7,722)$ | $(5,320)$ |
| (22) | (13) | (15) | Clinical Integration Leasehold | (86) | (75) | (49) |
| (83) | 0 | (32) | One Health Quality Alliance | (233) | 0 | (621) |
| (31) | 0 | (8) | Mid Atlantic Primary Care ACO | (57) | 0 | (251) |
| $(1,426)$ | $(1,707)$ | $(1,447)$ | Total: Clinical Integration Services | $(9,480)$ | $(11,126)$ | $(9,259)$ |
| Other Health Services |  |  |  |  |  |  |
| 9 | 15 | 28 | Capital Choice Pathology Lab | 103 | 42 | 177 |
| (14) | (5) | (7) | Lifework Strategies, Inc | (1) | (74) | 70 |
| (5) | 10 | 21 | Total: Other Health Services | 102 | (32) | 247 |
| Support Center |  |  |  |  |  |  |
| 245 | 130 | 245 | Corporate Services | (26) | 341 | 1,784 |
| 236 | 71 | 245 | Shared Services | 1,073 | (74) | 319 |
| 16 | 19 | 15 | Adventist Home Assistance | 26 | 74 | (5) |
| 497 | 220 | 505 | Total: Support Center | 1,073 | 341 | 2,098 |
| \$1,248 | \$328 | \$1,541 | Adventist HealthCare: Total | \$7,632 | (\$503) | \$8,825 |

## ADVENTIST HEALTHCARE, INC.: ADVENTIST HEALTHCARE INC

Balance Sheets
June 30, 2017 and December 31, 2016

|  | June 30, 2017 |  | $\begin{gathered} \text { December 31, } \\ 2016 \end{gathered}$ |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash, cash equivalents, and investments | \$ | 213,721,798 | \$ | 216,886,567 | \$ | $(3,164,769)$ |
| Patient accounts receivable, less allow. for doubtful accounts totaling \$27,495,327 for 2017 and \$27,415,236 for 2016 |  | 85,871,305 |  | 87,729,682 |  | $(1,858,377)$ |
| Rate control receivable |  | 2,775,980 |  | 4,097,913 |  | $(1,321,934)$ |
| Estimated third-party receivables |  | $(136,992)$ |  | $(289,351)$ |  | 152,360 |
| Other receivables, net |  | 24,689,510 |  | 14,355,849 |  | 10,333,661 |
| Due from affiliates |  | 180 |  | 180 |  | 0 |
| Inventories |  | 9,873,590 |  | 10,211,601 |  | $(338,012)$ |
| Current portion of trustee-held funds |  | 1,729,487 |  | 1,720,039 |  | 9,448 |
| Prepaid expenses and other current assets |  | 4,927,367 |  | 7,366,321 |  | $(2,438,954)$ |
| Total current assets |  | 343,452,225 |  | 342,078,802 |  | 1,373,423 |
| Property and equipment: |  |  |  |  |  |  |
| Property and equipment |  | 832,222,589 |  | 817,151,965 |  | 15,070,624 |
| Accumulated depreciation |  | $(473,470,217)$ |  | $(456,931,023)$ |  | $(16,539,194)$ |
|  |  | 358,752,371 |  | 360,220,942 |  | $(1,468,570)$ |
| Construction in progress |  | 88,691,410 |  | 60,370,615 |  | 28,320,794 |
| Property and equipment, net |  | 447,443,781 |  | 420,591,557 |  | 26,852,224 |
| Other assets: |  |  |  |  |  |  |
| Cash and cash equivalents held for capital acquisitions |  | 832,623 |  | 1,215,316 |  | $(382,693)$ |
| Investments |  | 7,660,800 |  | 6,595,929 |  | 1,064,871 |
| Land held for healthcare development |  | 62,519,566 |  | 60,076,654 |  | 2,442,912 |
| Investments in unconsolidated subsidiaries |  | 5,975,570 |  | 5,887,969 |  | 87,601 |
| Interest rate swaps asset |  | - |  | - |  | - |
| Trustee-held funds, excluding current portion |  | 249,349,557 |  | 269,595,206 |  | $(20,245,649)$ |
| Deferred financing costs |  | 4,859,161 |  | 4,839,919 |  | 19,242 |
| Unamortized intangible assets |  | 8,866,394 |  | 8,966,167 |  | $(99,773)$ |
| Deferred compensation fund |  | 1,535,241 |  | 1,466,040 |  | 69,200 |
| Professional liability trust fund |  | 14,265,533 |  | 13,383,526 |  | 882,007 |
| Deposits and other noncurrent assets |  | 3,219,595 |  | 3,357,772 |  | $(138,177)$ |
| Total other assets |  | 359,084,040 |  | 375,384,499 |  | $(16,300,459)$ |
| TOTAL ASSETS | \$ | 1,149,980,046 | \$ | 1,138,054,858 | \$ | 11,925,188 |

## ADVENTIST HEALTHCARE, INC.: ADVENTIST HEALTHCARE INC

Balance Sheets
June 30, 2017 and December 31, 2016

|  | June 30, 2017 |  | $\begin{gathered} \text { December 31, } \\ 2016 \end{gathered}$ |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES AND NET ASSETS |  |  |  |  |  |  |
| payable and accrued expenses | \$ | 86,518,533 | \$ | 85,769,303 | \$ | 749,230 |
| compensation and related items |  | 32,649,293 |  | 34,851,441 |  | $(2,202,148)$ |
| revenue |  | 1,748,733 |  | 1,085,923 |  | 662,811 |
| ayable |  | 10,316,076 |  | 2,021,390 |  | 8,294,686 |
| filiates |  | - |  | - |  | - |
| third-party payables |  | 18,808,872 |  | 18,375,676 |  | 433,196 |
| financing |  | - |  | 32,922 |  | $(32,922)$ |
| ortion of long-term obligations |  | 12,716,963 |  | 12,716,963 |  | - |
| current liabilities |  | 162,758,471 |  | 154,853,619 |  | 7,904,852 |

Long-term obligations, noncurrent portion:
Construction payable
Bonds payable
Internal debt
Interest rate swaps liability
Notes payable
Capital lease obligation
Deferred gain on sale of land
Deferred compensation
Estimated self-insured professional liabilities
Other non-current liabilities
$\quad$ Total long-term obligations, noncurrent portion

TOTAL LIABILITIES

Net assets:
Unrestricted
Income (loss) summary
Temporarily restricted
Permanently restricted
TOTAL NET ASSETS

TOTAL LIABILITIES AND NET ASSETS


## ADVENTIST HEALTHCARE INC

Statement of Revenue and Expense

| Month to Date |  |  |  |  |  | Year to Date |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Prior Year | \% | Variance | Budget | Actuals |  | Actuals | Budget | Variance | \% | Prior Year |
| Patient Revenue |  |  |  |  |  |  |  |  |  |  |
| 41,041,919 | -2.9\% | $(1,200,152)$ | 41,651,851 | 40,451,698 | Inpatient Revenue | 247,759,595 | 249,991,189 | (2,231,594) | -0.9\% | 323,896,841 |
| 40,736,779 | 2.2\% | 943,662 | 42,564,643 | 43,508,305 | Outpatient Revenue | 255,980,656 | 253,517,858 | 2,462,798 | 1.0\% | 300,100,357 |
| 81,778,698 | -0.3\% | $(256,490)$ | 84,216,494 | 83,960,004 | Patient Revenue | 503,740,250 | 503,509,046 | 231,204 | 0.0\% | 623,997,198 |
| Deductions From Revenue |  |  |  |  |  |  |  |  |  |  |
| 16,235,036 | -9.6\% | $(1,601,269)$ | 16,614,154 | 18,215,423 | Contractual Adjustments | 100,860,241 | 97,818,804 | $(3,041,437)$ | -3.1\% | 203,221,571 |
| 1,402,835 | 128.9\% | 1,784,520 | 1,384,801 | $(399,718)$ | Charity Allowance | 5,967,783 | 8,338,686 | 2,370,903 | 28.4\% | 10,052,472 |
| 17,637,870 | 1.0\% | 183,250 | 17,998,955 | 17,815,705 | Deductions from Revenue | 106,828,024 | 106,157,490 | $(670,534)$ | -0.6\% | 213,274,043 |
| 64,140,828 | -0.1\% | $(73,240)$ | 66,217,539 | 66,144,299 | Net Patient Revenue Before Bad Debts | 396,912,227 | 397,351,557 | (439,330) | -0.1\% | 410,723,155 |
| 3,039,682 | -5.9\% | $(192,385)$ | 3,251,739 | 3,444,123 | Provision for Bad Debts | 17,565,281 | 19,519,200 | 1,953,919 | 10.0\% | 19,767,210 |
| 61,101,146 | -0.4\% | $(265,625)$ | 62,965,800 | 62,700,176 | Net Patient Revenue Less Bad Debts | 379,346,946 | 377,832,357 | 1,514,589 | 0.4\% | 390,955,945 |
| Other Operating Revenue |  |  |  |  |  |  |  |  |  |  |
| 0 | 0.0\% | 0 | 0 | 0 | Interest On Trustee Held Funds | 0 | 0 | , | 0.0\% | 0 |
| 3,888,122 | -14.6\% | (501,749) | 3,436,403 | 2,934,654 | Other Operating Income | 17,421,412 | 20,591,075 | $(3,169,662)$ | -15.4\% | 23,327,166 |
| 3,888,122 | -14.6\% | $(501,749)$ | 3,436,403 | 2,934,654 | Other Operating Revenue | 17,421,412 | 20,591,075 | $(3,169,662)$ | -15.4\% | 23,327,166 |
| 64,989,268 | -1.2\% | $(767,374)$ | 66,402,204 | 65,634,830 | Total Operating Revenue | 396,768,358 | 398,423,432 | $(1,655,074)$ | -0.4\% | 414,283,110 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |
| 28,796,732 | 2.4\% | 715,475 | 29,768,698 | 29,053,223 | Salaries and Wages | 177,494,424 | 180,881,345 | 3,386,921 | 1.9\% | 183,456,564 |
| 5,447,654 | 1.0\% | 55,971 | 5,551,119 | 5,495,148 | Employee Benefits | 34,088,370 | 33,670,599 | $(417,771)$ | -1.2\% | 37,263,034 |
| 994,691 | -127.1\% | $(919,074)$ | 723,356 | 1,642,430 | Contract Labor | 8,499,928 | 4,392,357 | $(4,107,571)$ | -93.5\% | 6,029,880 |
| 1,852,359 | -4.4\% | $(80,485)$ | 1,824,824 | 1,905,308 | Professional Fees | 11,541,839 | 10,951,284 | $(590,555)$ | -5.4\% | 12,940,124 |
| 8,719,903 | 2.0\% | 175,110 | 8,767,459 | 8,592,349 | Medical Supplies | 51,753,106 | 52,294,796 | 541,690 | 1.0\% | 53,806,999 |
| 4,821,635 | 2.3\% | 92,041 | 4,051,669 | 3,959,627 | General \& Administrative | 22,297,833 | 24,290,648 | 1,992,815 | 8.2\% | 24,460,161 |
| 5,523,091 | 0.5\% | 30,161 | 6,132,036 | 6,101,875 | Purchased Services | 37,192,656 | 36,813,479 | $(379,177)$ | -1.0\% | 37,306,086 |
| 3,498,413 | -1.2\% | $(43,269)$ | 3,543,604 | 3,586,873 | Building \& Maintenance | 20,882,525 | 20,997,380 | 114,856 | 0.5\% | 23,260,675 |
| 406,977 | 3.7\% | 17,329 | 472,151 | 454,822 | Insurance | 2,734,301 | 2,836,006 | 101,705 | 3.6\% | 2,661,644 |
| 2,106 | 100.0\% | (129) | 0 | 129 | Bad Debts - Non Patient | 1,665 | 0 | $(1,665)$ | 100.0\% | 12,761 |
| 868,843 | 74.8\% | 696,885 | 931,138 | 234,254 | Interest | 4,654,587 | 5,594,236 | 939,649 | 16.8\% | 5,202,362 |
| 3,000,832 | 1.6\% | 48,396 | 3,115,337 | 3,066,941 | Depreciation \& Amortization | 17,996,042 | 18,482,382 | 486,340 | 2.6\% | 19,437,065 |
| 0 | 100.0\% | 0 | 0 | - | IT Depreciation | 0 | 0 | 0 | 100.0\% | 0 |
| 0 | 100.0\% | 0 | 0 | 0 | Allocation: IT Services | 0 | 0 | 0 | 0.0\% | 0 |
| $(190,922)$ | 0.0\% | 0 | 0 | 0 | Allocation: Shared Services | 0 | 0 | 0 | 0.0\% | $(388,207)$ |
| 0 | 0.0\% | 0 | 0 | 0 | AHC Management Fees | 0 | 0 | 0 | 100.0\% | 8,992 |
| 63,742,314 | 1.2\% | 788,412 | 64,881,391 | 64,092,979 | Operating Expenses | 389,137,277 | 391,204,512 | 2,067,235 | 0.5\% | 405,458,141 |
| 1,246,955 | 1.4\% | 21,038 | 1,520,813 | 1,541,851 | Income (Loss) from Operations | 7,631,082 | 7,218,920 | 412,162 | 5.7\% | 8,824,970 |
|  |  |  |  |  | Non Operating Revenue \& Expense |  |  |  |  |  |
| 405,357 | -55.8\% | (199,679) | 357,882 | 158,203 | Investment Income | 3,686,754 | 2,097,630 | 1,589,124 | 75.8\% | 1,563,617 |
| $(4,437,572)$ | 100.0\% | 113,023 | 0 | 113,023 | Non Operating Gains | $(102,726)$ | 0 | $(102,726)$ | 100.0\% | $(5,258,461)$ |
| 0 | 0.0\% | 0 | 0 | 0 | Loss on Extinguishment of Debt | 0 | 0 | 0 | 0.0\% | 0 |
| 0 | 0.0\% | 0 | 0 | 0 | Minority Interest | 0 | 0 | 0 | 0.0\% | 0 |
| $(4,032,216)$ | -24.2\% | $(86,656)$ | 357,882 | 271,226 | Non Operating Revenue \& Expense | 3,584,028 | 2,097,630 | 1,486,397 | 70.9\% | $(3,694,844)$ |
| $(2,785,261)$ | -3.5\% | $(65,618)$ | 1,878,694 | 1,813,076 | Excess of Revenue over Expense (Expenses over Revenue) | 11,215,109 | 9,316,550 | 1,898,559 | 20.4\% | 5,130,126 |

## ADVENTIST HEALTHCARE, INC.

## Consolidating Schedule - Balance Sheet Information

June 30, 2017

ASSETS
Current assets:
Cash, cash equivalents and investments
Patient accounts receivable
Less: Allowance for contractual
Less: Allowance for uncollectible accounts
Net patient accounts receivable
Rate control receivable
Estimated third-party receivables
Other receivables, net
Due from affiliates
Inventories
Current portion of trustee-held funds
Prepaid expenses and other current assets
Total current assets
Property and equipment:
Property and equipment
Accumulated depreciation
Construction in progress
Property and equipment, net

|  | Shady Grove <br> Medical Center |  | Washington <br> Adventist <br> Hospital |  | ackettstown <br> Regional <br> Medical <br> Center |  | Behavioral <br> Health <br>  <br> Wellness |  | chabilitation |  | Imaging Services |  | Clinical Integration Services |  | Other <br> Health <br> Services |  | Support Center |  | inating <br> ntries | Modified <br> Combined AHC Obligated Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 173,766,766 | \$ | (13,848,726) | \$ | 76,369,817 | \$ | (2,762,452) | \$ | 16,876,787 | \$ | (20,358,235) | \$ | (95,131,211) | \$ | 841,246 | \$ | 84,918,370 | \$ | - | \$ | 220,672,362 |
|  | 61,021,378 |  | 46,011,891 |  | 3,198,321 |  | 10,652,985 |  | 10,269,353 |  | 8,838,214 |  | 8,839,258 |  | (519) |  | - |  | - |  | 148,830,881 |
|  | $(8,283,382)$ |  | $(14,615,235)$ |  | - |  | $(4,002,554)$ |  | $(4,245,588)$ |  | $(4,362,326)$ |  | $(5,086,671)$ |  | 0 |  | - |  | - |  | $(40,595,756)$ |
|  | $(9,619,919)$ |  | (10,940,770) |  | $(3,108,458)$ |  | $(1,608,940)$ |  | $(1,520,816)$ |  | $(1,064,140)$ |  | 654,477 |  | - |  | - |  | - |  | $(27,208,566)$ |
|  | 43,118,076 |  | 20,455,886 |  | 89,863 |  | 5,041,491 |  | 4,502,949 |  | 3,411,749 |  | 4,407,064 |  | (519) |  | - |  | - |  | 81,026,559 |
|  | 1,797,295 |  | 980,359 |  | - |  | $(1,674)$ |  | - |  | - |  | - |  | - |  | - |  | - |  | 2,775,980 |
|  | - |  | - |  | - |  | $(401,382)$ |  | 264,390 |  | - |  | - |  | - |  | - |  | - |  | $(136,992)$ |
|  | 1,575,152 |  | 3,132,493 |  |  |  | 2,123,611 |  | 124,569 |  | 1,092,265 |  | 40,960 |  | 484,669 |  | 11,881,541 |  | $(410,290)$ |  | 20,044,969 |
|  | (0) |  | (0) |  | - |  | 0 |  | 180 |  | 0 |  | (0) |  | (0) |  | 0 |  | - |  | 180 |
|  | 5,686,611 |  | 3,875,057 |  |  |  | 90,779 |  | 78,202 |  | - |  | - |  | 142,941 |  | - |  |  |  | 9,873,590 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |  | 1,729,487 |  |  |  | 1,729,487 |
|  | 809,157 |  | 583,829 |  | - |  | 104,868 |  | 63,323 |  | 143,454 |  | 340,890 |  | 104,241 |  | 2,669,909 |  |  |  | 4,819,671 |
|  | 226,753,057 |  | 15,178,898 |  | 76,459,680 |  | 4,195,241 |  | 21,910,399 |  | (15,710,767) |  | (90,342,298) |  | 1,572,579 |  | 101,199,306 |  | $(410,290)$ |  | 340,805,805 |
|  | 385,434,947 |  | 195,955,268 |  | - |  | 25,060,503 |  | 19,455,171 |  | 9,675,031 |  | 1,730,457 |  | 1,071,882 |  | 180,178,691 |  | - |  | 818,561,950 |
|  | $(212,048,934)$ |  | (146,608,048) |  | - |  | $(13,087,097)$ |  | $(10,066,841)$ |  | $(1,888,019)$ |  | $(393,422)$ |  | (844,068) |  | (84,851,852) |  | - |  | $(469,788,281)$ |
|  | 173,386,013 |  | 49,347,221 |  |  |  | 11,973,406 |  | 9,388,330 |  | 7,787,012 |  | 1,337,035 |  | 227,814 |  | 95,326,839 |  |  |  | 348,773,669 |
|  | 3,441,870 |  | 78,883,532 |  | - |  | 1,053,274 |  | 391,253 |  | 400,507 |  | 514,032 |  | - |  | 4,005,928 |  | - |  | 88,690,396 |
|  | 176,827,883 |  | 128,230,753 |  | - |  | 13,026,679 |  | 9,779,583 |  | 8,187,520 |  | 1,851,067 |  | 227,814 |  | 99,332,767 |  | - |  | 437,464,065 |
|  | 331,733 |  | - |  | - |  | 0 |  | 34,951 |  | - |  | - |  | - |  | - |  | - |  | 366,684 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 7,660,800 |  | - |  | 7,660,800 |
|  | - |  | 2,899,575 |  | - |  | - |  | - |  | - |  | - |  | - |  | 59,619,990 |  | - |  | 62,519,566 |
|  | 960,527 |  | - |  | - |  | (0) |  | - |  | - |  | - |  | - |  | 5,015,044 |  | - |  | 5,975,570 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 843,861 |  | 244,239,509 |  | (0) |  | 492,252 |  | 445,371 |  | - |  | - |  | - |  | 3,328,564 |  | - |  | 249,349,557 |
|  | 816,324 |  | 3,321,030 |  | - |  | 69,929 |  | 56,032 |  | - |  | - |  | - |  | 580,159 |  | - |  | 4,843,474 |
|  | 1,069,749 |  | - |  | - |  | 1,280,409 |  | 861,601 |  | 5,435,091 |  | - |  | 44,856 |  | 12,848 |  | - |  | 8,704,554 |
|  | - |  | (0) |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,535,241 |  | - |  | 1,535,241 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 14,265,533 |  | - |  | 14,265,533 |
|  | 1,955,393 |  | 31,351 |  | - |  | 26,674 |  | 43,000 |  | - |  | 53,604 |  | 32,754 |  | 840,356 |  | - |  | 2,983,132 |
|  | 5,977,587 |  | 250,491,466 |  | (0) |  | 1,869,264 |  | 1,440,955 |  | 5,435,091 |  | 53,604 |  | 77,609 |  | 92,858,535 |  | - |  | 358,204,111 |
| \$ | 409,558,527 | \$ | 393,901,117 | \$ | 76,459,680 | \$ | 19,091,184 | \$ | 33,130,937 | \$ | $(2,088,155)$ | \$ | (88,437,628) | \$ | 1,878,003 | \$ | 293,390,608 | \$ | $(410,290)$ | \$ | 1,136,473,981 |

## ADVENTIST HEALTHCARE, INC.

## Consolidating Schedule - Balance Sheet Information

June 30, 2017

LIABILITIES AND NET ASSETS
Current liabilities:
Accounts payable and accrued expenses
Accrued compensation and related items
Deferred revenue
Interest payable
Due to affiliates
Estimated third-party payables
Short term financing
Current portion of long-term obligations Total current liabilities

Long-term obligations, noncurrent portion:
Construction payable
Bonds payable
Internal debt
Interest rate swaps liability
Notes payable
Capital lease obligation
Deferred gain on sale of land
Deferred compensation
Estimated self-insured professional liabilities
Other non-current liabilities
Total long-term obligations, noncurrent portion

## TOTAL LIABILITIE

Net assets:
Unrestricted
Income (loss) summary
Temporarily restricted
Permanently restricted
TOTAL NET ASSETS
TOTAL LIABILITIES AND NET ASSETS

|  | Shady Grove Medical Center |  | Washington <br> Adventist <br> Hospital |  | ackettstown <br> Regional <br> Medical <br> Center |  | Behavioral <br> Health <br>  <br> Wellness |  | Rehabilitation |  | Imaging Services |  | Clinical <br> Integration Services |  | Other <br> Health <br> Services |  | Support Center |  | Eliminating <br> Entries |  | Modified <br> Combined <br> C Obligated <br> Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $\begin{aligned} & 24,673,471 \\ & 11,554,079 \end{aligned}$ | \$ | $\begin{array}{r} 16,015,840 \\ 8,048,435 \end{array}$ | \$ | $\begin{array}{r} 2,917,069 \\ (0) \end{array}$ | \$ | $\begin{aligned} & 2,874,943 \\ & 2,071,792 \end{aligned}$ | \$ | $\begin{array}{r} 436,803 \\ 2,426,924 \end{array}$ | \$ | $\begin{array}{r} 1,816,504 \\ 196,310 \end{array}$ | \$ | $\begin{aligned} & 2,049,009 \\ & 1,116,281 \end{aligned}$ | \$ | $\begin{aligned} & 439,010 \\ & 222,559 \end{aligned}$ | \$ | $\begin{array}{r} 31,480,941 \\ 5,336,138 \end{array}$ | \$ | $(410,290)$ |  | $\begin{aligned} & 82,703,590 \\ & 30,562,228 \end{aligned}$ |
|  | - |  | - |  | - |  | $(136,160)$ |  | - |  | - |  | - |  | 0 |  | 961,521 |  |  |  | 825,362 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 0 |  | 10,316,076 |  |  |  | 10,316,076 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |  |  |
|  | 11,687,689 |  | 6,775,820 |  | 243,372 |  | 101,992 |  | - |  | - |  | - |  | - |  | - |  | - |  | 18,808,872 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |  |  |
|  | 5,018,904 |  | 2,696,293 |  | - |  | 161,090 |  | (0) |  | 679,718 |  | - |  | - |  | 4,014,482 |  | - |  | 12,570,486 |
|  | 52,934,144 |  | 33,536,387 |  | 3,160,440 |  | 5,073,658 |  | 2,863,727 |  | 2,692,532 |  | 3,165,289 |  | 661,569 |  | 52,109,158 |  | $(410,290)$ |  | 155,786,614 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | 289,575,662 |  | - |  | - |  | - |  | - |  | - |  | - |  | 228,065,000 |  |  |  | 517,640,662 |
|  | 125,267,625 |  | 55,272,417 |  | - |  | 6,022,769 |  | 4,347,854 |  | - |  | - |  | - |  | $(190,910,667)$ |  | - |  | (2) |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,612,148 |  | - |  | 1,612,148 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 18,029,428 |  | - |  | 18,029,428 |
|  | 3,067,038 |  | 1,315,958 |  | - |  | 868,313 |  | - |  | 1,401,606 |  | - |  | - |  | 6,994,482 |  | - |  | 13,647,397 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | (0) |  | - |  | - |  | - |  | - |  | - |  | - |  | 5,466,743 |  | - |  | 5,466,743 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 12,808,558 |  | - |  | 12,808,558 |
|  | 3,158,145 |  | 1,311,034 |  | - |  | - |  | $(135,354)$ |  | - |  | 570,301 |  | - |  | 3,462,069 |  | - |  | 8,366,195 |
|  | 131,492,808 |  | 347,475,071 |  | - |  | 6,891,082 |  | 4,212,500 |  | 1,401,606 |  | 570,301 |  | - |  | 85,527,762 |  | - |  | 577,571,130 |
|  | 184,426,952 |  | 381,011,459 |  | 3,160,440 |  | 11,964,739 |  | 7,076,227 |  | 4,094,139 |  | 3,735,590 |  | 661,569 |  | 137,636,920 |  | $(410,290)$ |  | 733,357,744 |
|  | 214,178,498 |  | 5,353,110 |  | 73,299,239 |  | 6,883,549 |  | 24,361,147 |  | $(5,005,366)$ |  | (82,983,127) |  | 1,111,088 |  | 152,550,071 |  | - |  | 389,748,209 |
|  | 10,523,708 |  | 6,786,893 |  | - |  | 242,895 |  | 1,879,407 |  | $(1,176,928)$ |  | $(9,190,091)$ |  | 105,346 |  | 3,108,045 |  | 0 |  | 12,279,276 |
|  | 429,369 |  | 749,655 |  | - |  | 0 |  | $(185,844)$ |  | - |  | - |  | - |  | 95,572 |  | - |  | 1,088,752 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
|  | 225,131,575 |  | 12,889,658 |  | 73,299,239 |  | 7,126,444 |  | 26,054,710 |  | $(6,182,294)$ |  | (92,173,218) |  | 1,216,434 |  | 155,753,688 |  | 0 |  | 403,116,237 |
| \$ | 409,558,527 | \$ | 393,901,117 | \$ | 76,459,680 | \$ | 19,091,184 | \$ | 33,130,937 | \$ | $(2,088,155)$ | \$ | (88,437,628) | \$ | 1,878,003 | \$ | 293,390,608 | \$ | $(410,290)$ | \$ | 1,136,473,981 |

*The consolidating statements included herein include the physician operations contracts as part of the Obligated Group, consistent with the discussion on page 26 of the Official Statement for the Maryland Health and Higher Educational Authority Revenue Bonds, Adventist HealthCare Issue, 2016 A. While the physician operations contracts with $A M G$ bave been, and currently are, included within the Obligated Group, Adventist HealthCare intends to assign such contracts from Adventist HealthCare to Adventist Physician Services, Inc., an affiliate controlled by Adventist HealthCare that is not part of the Obligated Group. No assurance can be provided regarding whether such assignment will occur or the timing of any such assignment. The assignment of these contracts will result in the physician operations being outside of the Obligated Group for future periods. Regardless of whether Adventist HealthCare or Adventist Physician Services, Inc. is the party to the physician agreements with MFA, it is likely that going forvard Adventist HealthCare will provide the funds for any losses of such physician operations. Until the time that the physician contracts are assigned, their operations will be included in the
Obligated Group's financial covenant calculations. The distinction of whether the operating results of these physician agreements are included or excluded in the Obligated Group has no impact on the consolidated financial statements of Adventist HealthCare, Inc.

## ADVENTIST HEALTHCARE, INC.

## Consolidating Schedule - Balance Sheet Info

June 30, 2017


| Lourie Center |  | Adventist <br> Home Care Services |  | AHC Urgent Care Centers |  | One Health <br> Quality <br> Alliance |  | Mid Atlanctic Primary Care ACO |  | Combined <br> Other <br> Entities |  | Consolidated Adventist HealthCare, Inc. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $(780,774)$ | \$ | 6,044,651 | \$ | $(9,005,906)$ | \$ | $(2,087,222)$ | \$ | $(1,121,313)$ | \$ | $(6,950,564)$ | \$ | 213,721,798 |
|  |  |  | 4,344,897 |  | 1,424,619 |  | - |  |  |  | 5,769,516 |  | 154,600,396 |
|  | - |  | 20,503 |  | $(658,511)$ |  | - |  | - |  | $(638,009)$ |  | $(41,233,765)$ |
|  | - |  | $(168,148)$ |  | $(118,613)$ |  | - |  | - |  | $(286,761)$ |  | (27,495,327) |
|  | - |  | 4,197,251 |  | 647,495 |  | - |  | - |  | 4,844,746 |  | 85,871,305 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 2,775,980 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | $(136,992)$ |
|  | 4,609,024 |  | 35,518 |  | - |  | - |  | - |  | 4,644,541 |  | 24,689,510 |
|  | (0) |  | (0) |  | (0) |  | - |  | - |  | (0) |  | 180 |
|  | - |  | - |  | - |  | - |  | - |  |  |  | 9,873,590 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 1,729,487 |
|  | 14,203 |  | 78,246 |  | 15,248 |  | - |  | - |  | 107,697 |  | 4,927,367 |
|  | 3,842,452 |  | 10,355,665 |  | $(8,343,162)$ |  | (2,087,222) |  | $(1,121,313)$ |  | 2,646,420 |  | 343,452,225 |
|  | 3,568,492 |  | 3,012,954 |  | 7,079,192 |  | - |  | - |  | 13,660,638 |  | 832,222,589 |
|  | $(1,879,335)$ |  | $(1,428,588)$ |  | $(374,013)$ |  | - |  | - |  | (3,681,936) |  | $(473,470,217)$ |
|  | 1,689,158 |  | 1,584,366 |  | 6,705,179 |  | - |  | - |  | 9,978,702 |  | 358,752,371 |
|  | - |  | 1,014 |  | - |  | - |  | - |  | 1,014 |  | 88,691,410 |
|  | 1,689,158 |  | 1,585,379 |  | 6,705,179 |  | - |  | - |  | 9,979,716 |  | 447,443,781 |
|  | 465,939 |  | - |  | - |  | - |  | - |  | 465,939 |  | 832,623 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 7,660,800 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 62,519,566 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 5,975,570 |
|  | - |  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 249,349,557 |
|  | - |  | - |  | 15,687 |  | - |  | - |  | 15,687 |  | 4,859,161 |
|  | - |  | 161,840 |  | - |  | - |  | - |  | 161,840 |  | 8,866,394 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 1,535,241 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 14,265,533 |
|  | 5,054 |  | 30,828 |  | 200,582 |  | - |  | - |  | 236,463 |  | 3,219,595 |
|  | 470,993 |  | 192,668 |  | 216,269 |  | - |  | - |  | 879,930 |  | 359,084,040 |
| \$ | 6,002,603 | \$ | 12,133,712 | \$ | $(1,421,714)$ | \$ | $(2,087,222)$ | \$ | $(1,121,313)$ | \$ | 13,506,065 | \$ | 1,149,980,046 |

## ADVENTIST HEALTHCARE, INC.

## Consolidating Schedule - Balance Sheet Info

June 30, 2017

|  | Lourie Center |  | Adventist <br> Home Care Services |  | AHC Urgent Care Centers |  | One Health Quality Alliance |  | Mid Atlanctic Primary Care ACO |  | Combined <br> Other <br> Entities |  | Consolidated Adventist HealthCare, Inc. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES AND NET ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable and accrued expenses | \$ | 2,713,786 | \$ | 519,981 | \$ | 571,948 | \$ | 9,229 | \$ | - |  | 3,814,944 |  | 86,518,533 |
| Accrued compensation and related items |  | 516,286 |  | 1,340,998 |  | 229,780 |  | - |  | - |  | 2,087,065 |  | 32,649,293 |
| Deferred revenue |  | - |  | 923,372 |  | - |  | - |  | - |  | 923,372 |  | 1,748,733 |
| Interest payable |  | - |  | - |  | - |  | - |  | - |  | - |  | 10,316,076 |
| Due to affiliates |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Estimated third-party payables |  | - |  | - |  | - |  | - |  | - |  | - |  | 18,808,872 |
| Short term financing |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Current portion of long-term obligations |  | - |  | - |  | 146,477 |  | - |  | - |  | 146,477 |  | 12,716,963 |
| Total current liabilities |  | 3,230,072 |  | 2,784,351 |  | 948,205 |  | 9,229 |  | - |  | 6,971,858 |  | 162,758,471 |
| Long-term obligations, noncurrent portion: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction payable |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Bonds payable |  | - |  | - |  | - |  | - |  | - |  | - |  | 517,640,662 |
| Internal debt |  | - |  | - |  | - |  | - |  | - |  | - |  | (2) |
| Interest rate swaps liability |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,612,148 |
| Notes payable |  | - |  | - |  | 4,476,017 |  | - |  | - |  | 4,476,017 |  | 22,505,445 |
| Capital lease obligation |  | - |  | - |  | - |  | - |  | - |  | - |  | 13,647,397 |
| Deferred gain on sale of land |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Deferred compensation |  | - |  | - |  | - |  | - |  | - |  | - |  | 5,466,743 |
| Estimated self-insured professional liabilities |  | - |  | - |  | - |  | - |  | - |  | - |  | 12,808,558 |
| Other non-current liabilities |  | - |  | - |  | - |  | - |  | - |  |  |  | 8,366,195 |
| Total long-term obligations, noncurrent portion |  | - |  | - |  | 4,476,017 |  | - |  | - |  | 4,476,017 |  | 582,047,147 |
| TOTAL LIABILITIES |  | 3,230,072 |  | 2,784,351 |  | 5,424,222 |  | 9,229 |  | - |  | 11,447,875 |  | 744,805,619 |
| Net assets: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Unrestricted |  | 2,075,155 |  | 8,635,219 |  | $(5,155,036)$ |  | $(1,863,068)$ |  | $(1,063,901)$ |  | 2,628,369 |  | 392,376,578 |
| Income (loss) summary |  | 203,387 |  | 714,142 |  | $(1,600,901)$ |  | $(233,383)$ |  | $(57,412)$ |  | $(1,064,166)$ |  | 11,215,109 |
| Temporarily restricted |  | 152,567 |  | - |  | - |  | - |  | - |  | 152,567 |  | 1,241,319 |
| Permanently restricted |  | 341,421 |  | - |  | - |  | - |  | - |  | 341,421 |  | 341,421 |
| TOTAL NET ASSETS |  | 2,772,530 |  | 9,349,361 |  | $(6,845,937)$ |  | (2,096,451) |  | $(1,121,313)$ |  | 2,058,191 |  | 405,174,428 |
| TOTAL LIABILITIES AND NET ASSETS | \$ | 6,002,603 | \$ | 12,133,712 | \$ | $(1,421,714)$ | \$ | $(2,087,222)$ | \$ | $(1,121,313)$ | \$ | 13,506,065 | \$ | 1,149,980,046 |

## ADVENTIST HEALTHCARE, INC.

| Consolidating Statement of Operations Information Six Months Ended June 30, 2017 | Shady GroveMedicalCenter |  | Washington <br> Adventist <br> Hospital |  |  |  |  |  |  |  | Clinical <br> Integration <br> Services |  | Other <br> Health <br> Services |  | Support Center |  | EliminatingEntries |  | $\qquad$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Rehabilitation | Imaging Services |  |  |  |  |  |  |  |  |  |  |  |
| Patient revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inpatient Revenue | \$ | 115,574,240 |  |  | \$ | 82,893,044 | \$ | 20,223,528 | \$ | 29,068,783 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 247,759,595 |
| Outpatient Revenue |  | 91,612,127 |  | 55,607,074 |  |  |  | 2,657,006 |  | 6,545,966 |  | 38,728,016 |  | 40,330,676 |  | 1,268 |  | - |  | (144,654) |  | 235,337,478 |
| Patient revenue |  | 207,186,367 |  | 138,500,117 |  | 22,880,534 |  | 35,614,749 |  | 38,728,016 |  | 40,330,676 |  | 1,268 |  | - |  | (144,654) |  | 483,097,073 |
| DEDUCTIONS FROM REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual Adjustments |  | 21,888,620 |  | 13,547,900 |  | 2,564,988 |  | 13,426,353 |  | 23,223,674 |  | 21,648,518 |  | - |  | - |  | 21,038 |  | 96,321,090 |
| Charity Allowance |  | 1,628,311 |  | 3,424,921 |  | 730,689 |  | 121,090 |  |  |  | 12,966 |  | - |  | - |  | - |  | 5,917,977 |
| DEDUCTIONS FROM REVENUE |  | 23,516,932 |  | 16,972,820 |  | 3,295,677 |  | 13,547,443 |  | 23,223,674 |  | 21,661,484 |  | - |  | - |  | 21,038 |  | 102,239,067 |
| NET PATIENT REVENUE BEFORE bad debts |  | 183,669,435 |  | 121,527,297 |  | 19,584,857 |  | 22,067,306 |  | 15,504,342 |  | 18,669,192 |  | 1,268 |  | - |  | (165,691) |  | 380,858,006 |
| PROVISION FOR BAD DEBTS |  | 7,730,355 |  | 6,094,670 |  | 730,689 |  | 238,619 |  | 1,101,947 |  | 1,463,887 |  | 66,587 |  | - |  | - |  | 17,426,754 |
| NET PATIENT REVENUE LESS BAD DEbTS |  | 175,939,080 |  | 115,432,627 |  | 18,854,168 |  | 21,828,687 |  | 14,402,395 |  | 17,205,305 |  | (65,319) |  | - |  | (165,691) |  | 363,431,252 |
| OTHER OPERATING REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Operating Income |  | 4,010,424 |  | 1,965,299 |  | 3,295,135 |  | 1,589,882 |  | 877,348 |  | 200,900 |  | 3,341,517 |  | 2,605,469 |  | (3,368,969) |  | 14,517,006 |
| OTHER OPERATING REVENUE |  | 4,010,424 |  | 1,965,299 |  | 3,295,135 |  | 1,589,882 |  | 877,348 |  | 200,900 |  | 3,341,517 |  | 2,605,469 |  | (3,368,969) |  | 14,517,006 |
| TOTAL OPERATING REVENUE |  | 179,949,505 |  | 117,397,926 |  | 22,149,303 |  | 23,418,569 |  | 15,279,742 |  | 17,406,206 |  | 3,276,198 |  | 2,605,469 |  | (3,534,660) |  | 377,948,258 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Wages |  | 62,455,499 |  | 42,578,383 |  | 11,728,365 |  | 13,174,260 |  | 7,738,737 |  | 18,130,367 |  | 1,153,196 |  | 7,812,375 |  | $(1,017,344)$ |  | 163,753,838 |
| Employee benefits |  | 13,256,023 |  | 8,766,987 |  | 2,515,941 |  | 2,593,049 |  | 1,479,447 |  | 786,585 |  | 209,681 |  | 2,026,233 |  | $(166,506)$ |  | 31,467,440 |
| Contract labor |  | 5,089,823 |  | 1,845,388 |  | 572,848 |  | 148,403 |  | 332 |  | 418 |  | 128,044 |  | 33,050 |  | $(89,176)$ |  | 7,729,129 |
| Professional Fees |  | 4,719,829 |  | 4,854,353 |  | 257,974 |  | 149,496 |  | 435,352 |  | 676,573 |  | 228,062 |  | 9,337 |  | $(174,404)$ |  | 11,156,571 |
| Medical supplies |  | 27,345,978 |  | 20,805,838 |  | 691,364 |  | 634,482 |  | 563,140 |  | 1,030,747 |  | 401,317 |  | $(1,370)$ |  | $(31,854)$ |  | 51,439,641 |
| General and administrative |  | 5,124,889 |  | 5,569,208 |  | 874,637 |  | 626,979 |  | 1,945,601 |  | 4,068,534 |  | 311,016 |  | 2,770,285 |  | (472,957) |  | 20,818,192 |
| Purchased Services |  | 13,143,341 |  | 7,476,693 |  | 1,124,488 |  | 956,256 |  | 630,963 |  | 711,427 |  | 302,538 |  | 15,267,660 |  | $(433,785)$ |  | 39,179,583 |
| Building and maintenance |  | 11,474,784 |  | 4,044,523 |  | 1,177,031 |  | 795,002 |  | 2,492,284 |  | 299,176 |  | 244,628 |  | 476,630 |  | (1,148,634) |  | 19,855,424 |
| Insurance |  | 1,001,289 |  | 696,820 |  | 93,830 |  | 46,741 |  | 315,344 |  | 425,167 |  | 2,106 |  | 21,655 |  | - |  | 2,602,952 |
| Provision for bad debts - non patient |  |  |  |  |  | - |  | - |  | - |  | - |  | 1,000 |  | - |  | - |  | 1,000 |
| Interest |  | 2,843,693 |  | 191,622 |  | 130,717 |  | 77,811 |  | 38,989 |  | - |  | - |  | 1,293,543 |  | - |  | 4,576,375 |
| Depreciation and Amortization |  | 7,534,907 |  | 2,515,070 |  | 623,451 |  | 472,329 |  | 631,239 |  | 223,058 |  | 36,335 |  | 5,643,176 |  | - |  | 17,679,564 |
| IT Depreciation |  | 2,808,269 |  | 1,901,846 |  | 367,999 |  | 252,584 |  | 46,675 |  | - |  | 14,982 |  | $(5,433,425)$ |  | - |  | $(41,070)$ |
| Allocation: IT Services |  | 9,820,623 |  | 6,300,028 |  | 935,978 |  | 1,048,834 |  | 128,193 |  | - |  | 68,619 |  | (18,655,505) |  | - |  | (353,230) |
| Allocation: Shared Services |  |  |  |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| AHC Management Fees |  | 4,292,908 |  | 2,904,780 |  | 801,068 |  | 702,772 |  | 10,376 |  | 244,245 |  | 72,198 |  | (9,705,081) |  | - - |  | (676,734) |
| TOTAL EXPENSES |  | 170,911,856 |  | 110,451,540 |  | 21,895,691 |  | 21,678,999 |  | 16,456,670 |  | 26,596,296 |  | 3,173,721 |  | 1,558,563 |  | (3,534,660) |  | 369,188,677 |
| INCOME (LOSS) FROM OPERATIONS |  | 9,037,649 |  | 6,946,385 |  | 253,612 |  | 1,739,570 |  | $(1,176,928)$ |  | (9,190,091) |  | 102,477 |  | 1,046,906 |  | - |  | 8,759,581 |
| OTHER INCOME |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment income |  | 1,770,412 |  | 2,351 |  | 2,398 |  | 149,343 |  | - |  | - |  | 2,869 |  | 1,695,049 |  | - |  | 3,622,421 |
| Loss on extinguishment of debt |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |
| Other |  | (284,352) |  | (161,844) |  | (13,114) |  | (9,506) |  | - |  | (0) |  | - |  | 366,090 |  | - |  | (102,726) |
| TOTAL OTHER INCOME |  | 1,486,060 |  | $(159,492)$ |  | (10,717) |  | 139,837 |  | - |  | ${ }^{(0)}$ |  | 2,869 |  | 2,061,139 |  | - |  | 3,519,695 |
| PORTION OF EARNINGS RELATED TO MINORITY INTEREST |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| revenue and gains in excess (Deficient) of EXPENSES AND LOSSES | \$ | 10,523,708 | \$ | 6,786,893 | \$ | 242,895 | \$ | 1,879,407 | \$ | (1,176,928) | \$ | (9,190,091) | \$ | 105,346 | \$ | 3,108,045 | \$ | - | \$ | 12,279,276 |

## ADVENTIST HEALTHCARE, INC.

| Consolidating Statement of Operations Information |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Six Months Ended June 30, 2017 |  |  |  |  |  |  | Combined <br> Other <br> Entities | Consolidated <br> Adventist HealthCare, Inc. |
|  | Lourie | Adventist <br> Home Care Services | AHC Urgent Care Centers | One Health Quality Alliance | Mid Atlanctic <br> Primary Care <br> ACO | Eliminating Entries |  |  |
| Patient revenue |  |  |  |  |  |  |  |  |
| Inpatient Revenue | - | \$ | \$ - | \$ - | \$ | \$ - | \$ - | 247,759,595 |
| Outpatient Revenue | 766,105 | 14,553,935 | 5,323,138 | - | - | - | 20,643,178 | 255,980,656 |
| Patient revenue | 766,105 | 14,553,935 | 5,323,138 | - |  | - | 20,643,178 | 503,740,250 |
| DEDUCTIONS FROM REVENUE |  |  |  |  |  |  |  |  |
| Contractual Adjustments | 206,848 | 891,808 | 3,440,495 | - | - | - | 4,539,151 | 100,860,241 |
| Charity Allowance |  | 49,806 |  | - |  | - | 49,806 | 5,967,783 |
| DEDUCTIONS FROM REVENUE | 206,848 | 941,614 | 3,440,495 | - |  | - | 4,588,957 | 106,828,024 |
| NET PATIENT REVENUE BEFORE BAD DEBTS | 559,257 | 13,612,321 | 1,882,643 | - | - | - | 16,054,221 | 396,912,227 |
| PROVISION FOR BAD DEBTS | 76,470 | $(31,349)$ | 93,406 | - | - | - | 138,527 | 17,565,281 |
| NET PATIENT REVENUE LESS BAD DEbTS | 482,787 | 13,643,670 | 1,789,237 | - | - | - | 15,915,994 | 379,346,946 |
| OTHER OPERATING REVENUE |  |  |  |  |  |  |  |  |
| Other Operating Income | 5,100,996 | 135,634 | 27,832 | - | - | (2,360,056) | 2,904,407 | 17,421,412 |
| OTHER OPERATING REVENUE | 5,100,996 | 135,634 | 27,832 | - |  | (2,360,056) | 2,904,407 | 17,421,412 |
| TOTAL OPERATING REVENUE | 5,583,783 | 13,779,305 | 1,817,070 | - | - | $(2,360,056)$ | 18,820,101 | 396,768,358 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |
| Salaries and Wages | 3,074,678 | 9,006,390 | 1,430,528 | 180,140 | 48,850 | - | 13,740,586 | 177,494,424 |
| Employee benefits | 634,301 | 1,742,023 | 201,829 | 34,514 | 8,262 | - | 2,620,930 | 34,088,370 |
| Contract labor | 531,591 | 238,022 | 36 | - | - | 1,150 | 770,799 | 8,499,928 |
| Professional Fees | 94,877 | 1,429 | 288,962 | - | - | - | 385,267 | 11,541,839 |
| Medical supplies | 38,327 | 197,546 | 77,592 | - | - | - | 313,465 | 51,753,106 |
| General and administrative | 521,729 | 464,185 | 492,437 | 1,290 | - | - | 1,479,641 | 22,297,833 |
| Purchased Services | 78,958 | 142,350 | 89,152 | 17,139 |  | $(2,314,525)$ | (1,986,927) | 37,192,656 |
| Building and maintenance | 153,025 | 372,634 | 547,523 | 300 | 300 | $(46,681)$ | 1,027,101 | 20,882,525 |
| Insurance | 14,446 | 37,869 | 79,035 | - | - | - | 131,350 | 2,734,301 |
| Provision for bad debts - non patient | - | 665 | - | - | - | - | 665 | 1,665 |
| Interest | - | - | 78,211 | - | - | - | 78,211 | 4,654,587 |
| Depreciation and Amortization | 77,950 | 90,492 | 148,035 | - | - | - | 316,478 | 17,996,042 |
| IT Depreciation | - | 41,070 | - | - | - | - | 41,070 | (0) |
| Allocation: IT Services | - | 353,230 | - | - | - | - | 353,230 | (0) |
| Allocation: Shared Services | - | - | - | - | - | - |  |  |
| AHC Management Fees | 167,962 | 434,142 | 74,630 | - | - | - | 676,734 | 0 |
| TOTAL EXPENSES | 5,387,843 | 13,122,048 | 3,507,970 | 233,383 | 57,412 | $(2,360,056)$ | 19,948,600 | 389,137,277 |
| INCOME (LOSS) FROM OPERATIONS | 195,940 | 657,257 | (1,600,901) | $(233,383)$ | $(57,412)$ | - | $(1,128,499)$ | 7,631,082 |
| OTHER INCOME |  |  |  |  |  |  |  |  |
| Investment income | 7,447 | 56,885 | - | - | - | - | 64,333 | 3,686,754 |
| Loss on extinguishment of debt | - | - | - | - | - | - | - |  |
| Other | - | - | - | - | - | - |  | (102,726) |
| TOTAL OTHER INCOME | 7,447 | 56,885 | - | - | - | - | 64,333 | 3,584,028 |
| PORTION OF EARNINGS RELATED TO MINORITY INTEREST |  |  |  |  |  |  |  |  |
| REVENUE AND GAINS IN EXCESS (DEFICIENT) OF EXPENSES AND LOSSES | 203,387 | $\xlongequal{\$ 714,142}$ | \$ (1,600,901) | $\xlongequal{\$ \quad(233,383)}$ | $\xlongequal{\$ \quad(57,412)}$ | - | $(1,064,166)$ | 11,215,109 |

Operations at a Glance

## As of June 30, 2017

|  | Current Month |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hospital | Admissions |  |  | Average Length of Stay |  |  |
|  | Actual | Budget | Prior Year | Actual | Budget | Prior Year |
| SGMC | 1,685 | 1,804 | 1,876 | 3.82 | 3.93 | 3.77 |
| WAH | 954 | 943 | 1,023 | 4.44 | 4.85 | 4.66 |
| Subtotal | 2,639 | 2,747 | 2,899 | 4.04 | 4.25 | 4.08 |
| BH\&WS | 314 | 309 | 277 | 8.68 | 11.07 | 12.92 |
| Rehab | 165 | 162 | 149 | 13.85 | 13.82 | 15.63 |
| Total | 3,118 | 3,218 | 3,325 | 5.03 | 5.38 | 5.33 |


|  | Year to Date |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hospital | Admissions |  |  | Average Length of Stay |  |  |
|  | Actual | Budget | Prior Year | Actual | Budget | Prior Year |
| SGMC | 10,475 | 10,883 | 10,919 | 3.84 | 3.93 | 3.94 |
| WAH | 6,163 | 5,690 | 5,789 | 4.70 | 4.85 | 4.87 |
| Subtotal | 16,638 | 16,573 | 16,708 | 4.16 | 4.25 | 4.26 |
| BH\&WS | 1,979 | 1,870 | 1,840 | 8.73 | 11.03 | 12.49 |
| Rehab | 974 | 937 | 939 | 13.16 | 13.81 | 13.95 |
| Total | 19,591 | 19,380 | 19,487 | 5.07 | 5.36 | 5.51 |


| Hospital | Current Month |  |
| :--- | ---: | ---: |
|  | Average Daily Census (ADC) |  |
|  | Actual | Budget |
| SGMC | 215 | 236 |
| WAH | 141 | 153 |
| BH\&WS | 91 | 114 |
| Rehab | 76 | 75 |
| AHC Total | $\mathbf{5 2 3}$ | $\mathbf{5 7 7}$ |


| Hospital | Year to Date |  |  |
| :--- | :--- | ---: | ---: |
|  | Average Daily Census (ADC) |  |  |
| Actual |  | Budget |  |
| SGMC | 222 | 236 |  |
| WAH | 180 | 152 |  |
| BH\&WS | 95 | 114 |  |
| Rehab | 71 | 71 |  |
| AHC Total | $\mathbf{5 4 9}$ | $\mathbf{5 7 4}$ |  |

AHC CONSOLIDATED EBITDA AND MARGIN AS \% OF TOTAL OPERATING REVENUE


| YTD | 2017 Actual | 2017 Budget | 2016 Actual |
| :--- | :---: | :---: | :---: |
| EBITDA | $9.7 \%$ | $9.2 \%$ | $8.2 \%$ |
| MARGIN | $3.8 \%$ | $3.0 \%$ | $2.1 \%$ |

## AHC CONSOLIDATED

## DEBT TO CAPITALIZATION



DAYS CASH ON HAND


