### CONSOLIDATED FINANCIAL STATEMENTS

NorthShore University HealthSystem Years Ended September 30, 2013 and 2012 With Report of Independent Auditors

Ernst & Young LLP





# Consolidated Financial Statements

Years Ended September 30, 2013 and 2012

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# Report of Independent Auditors

The Board of Directors NorthShore University HealthSystem

We have audited the accompanying consolidated financial statements of NorthShore University HealthSystem and its affiliates (collectively, the Corporation), which comprise the consolidated balance sheets as of September 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of NorthShore University HealthSystem and its affiliates at September 30, 2013 and 2012, and the consolidated results of their operations and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Adoption of ASU No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities

As discussed in Note 2 to the consolidated financial statements, NorthShore University HealthSystem changed the presentation of the provision for uncollectible accounts as a result of the adoption of the amendments to the FASB Accounting Standards Codification resulting from Accounting Standards Update No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities, effective October 1, 2012. Our opinion is not modified with respect to this matter.

Ernst + Young LLP

February 3, 2014

# Consolidated Balance Sheets

(Dollars in Thousands)

	September 30			
		2013		2012
Assets				
Current assets:				
Cash and cash equivalents	\$	41,295	\$	21,856
Other short-term investments		36,565		17,016
Internally designated investments, current portion		49,575		44,960
Patient accounts receivable, less allowances for uncollectible				
and charity accounts (2013 – \$55,507; 2012 – \$53,472)		246,113		269,933
Inventories, prepaid expenses, and other		66,221		65,489
Total current assets		439,769		419,254
Investments available for general use		1,313,198	1,211,716	
Internally designated investments for capital replacement and other	171,602			164,185
Property and equipment:				
Land and improvements		96,199		89,396
Buildings		1,351,161		1,221,467
Equipment and furniture		517,492		495,051
Construction-in-progress		26,548		77,332
		1,991,400		1,883,246
Less accumulated depreciation		1,023,604		918,696
Total property and equipment, net		967,796		964,550
Other noncurrent assets		213,001		203,462
Total assets	\$	3,105,366	\$	2,963,167
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# Consolidated Balance Sheets (continued)

(Dollars in Thousands)

	September 30			
		2013		2012
Liabilities and net assets				
Current liabilities:				
Accounts payable	\$	55,124	\$	81,296
Accrued expenses and current portion of self-insurance		198,718		178,494
Due to third-party payors		81,612		88,067
Current maturities of long-term debt		9,263		8,948
Total current liabilities		344,717		356,805
Noncurrent liabilities:				
Long-term debt, less current maturities		367,200		376,463
Employee retirement plans		79,565		171,036
Accrued self-insurance and other		308,061		291,277
Total noncurrent liabilities		754,826		838,776
Net assets:				
Unrestricted		1,830,622		1,596,857
Temporarily restricted		100,951		98,205
Permanently restricted		74,250		72,524
Total net assets		2,005,823		1,767,586
Total liabilities and net assets	\$	3,105,366	\$	2,963,167

See accompanying notes.

# Consolidated Statements of Operations and Changes in Net Assets (Dollars in Thousands)

	Year Ended September 30			
		2013		2012
Unrestricted revenues and other support		4 = 4 = 000	Φ.	4 (55 205
Net patient service and premium revenue	\$	1,765,898	\$	1,677,385
Provision for uncollectible accounts		(62,965)		(46,960)
Net patient service and premium revenue after provision		1,702,933		1,630,425
Investment earnings supporting current activities		33,000		30,000
Net assets released from restrictions used for operations		11,661		13,256
Other revenue		68,348		82,552
Total unrestricted revenues and other support		1,815,942		1,756,233
Expenses				
Salaries and benefits		980,869		912,089
Supplies, services, and other		577,582		573,611
Depreciation and amortization		118,817		115,262
Insurance		45,699		39,960
Medicaid assessment		24,828		24,828
Interest		7,668		7,469
Total expenses		1,755,463		1,673,219
Income from operations		60,479		83,014
Nonoperating income				
Dividend and interest income		27,735		33,046
Net realized gains on investments		52,764		20,664
Net unrealized gains on investments		59,117		121,898
Transfer of investment earnings supporting current activities		(33,000)		(30,000)
Other, net		(41,055)		(36,403)
Total nonoperating income		65,561		109,205
Revenue, gains, and other support in excess of expenses		126,040		192,219

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# Consolidated Statements of Operations and Changes in Net Assets (continued) (Dollars in Thousands)

	Year Ended September 30			
		2013		2012
Unrestricted net assets				_
Revenue, gains, and other support in excess of expenses	\$	126,040	\$	192,219
Pension-related changes other than net periodic costs		105,412		(20,162)
Net assets released from restrictions used for capital		986		1,344
Other transfers, net		1,327		1,149
Increase in unrestricted net assets		233,765		174,550
Temporarily restricted net assets				
Contributions and other		7,702		15,802
Net realized gains on investments		5,559		2,138
Net unrealized gains on investments		2,132		11,010
Net assets released from restrictions		(12,647)		(14,600)
Increase in temporarily restricted net assets		2,746		14,350
Permanently restricted net assets				
Contributions		1,726		1,405
Increase in permanently restricted net assets		1,726		1,405
Increase in net assets		238,237		190,305
Net assets at beginning of year		1,767,586		1,577,281
Net assets at end of year	\$	2,005,823	\$	1,767,586

See accompanying notes.

# Consolidated Statements of Cash Flows

(Dollars in Thousands)

	Year Ended Sept 2013			tember 30 2012		
Operating activities						
Increase in net assets	\$	238,237	\$	190,305		
Adjustments to reconcile increase in net assets to net cash						
provided by operating activities:						
Change in net unrealized gain on investments		(61,249)		(132,909)		
Change in trading portfolio investments, net		(47,651)		80,737		
Restricted contributions		(9,428)		(17,207)		
Depreciation and amortization		118,817		115,262		
Bond premium amortization		(88)		(88)		
Pension-related changes other than net periodic cost		(105,412)		20,162		
Provision for uncollectible accounts		62,965		46,960		
Changes in operating assets and liabilities:						
Patient accounts receivable		(39,145)		(116,443)		
Other current assets		(24,478)		(3,513)		
Noncurrent assets and liabilities		21,650		(16,714)		
Accounts payable and accrued expenses		(5,948)		9,019		
Due to third-party payors		(6,455)		28,057		
Net cash provided by operating activities		141,815		203,628		
Investing activities						
Investments in property and equipment, net		(118,771)		(178,216)		
Acquisition of other long-term assets, net		(4,173)		(36,836)		
Net cash used in investing activities		(122,944)		(215,052)		
Financing activities						
Restricted contributions		9,428		17,207		
Payments of long-term debt		(8,860)		(8,555)		
Net cash provided by financing activities		568		8,652		
Increase (decrease) in cash and cash equivalents		19,439		(2,772)		
Cash and cash equivalents at beginning of year		21,856		24,628		
Cash and cash equivalents at end of year	\$	41,295	\$	21,856		

See accompanying notes.

# Notes to Consolidated Financial Statements (Dollars in Thousands)

September 30, 2013

### 1. Organization and Basis of Presentation

NorthShore University HealthSystem (NorthShore) is an integrated health care system dedicated to providing health care services, including inpatient acute and non-acute care, primary and specialty physician services, and various outpatient services. NorthShore operates four acute care facilities, including Evanston Hospital, Highland Park Hospital, Glenbrook Hospital, and Skokie Hospital, that service the greater Chicago "North Shore" and northern Illinois communities. NorthShore also includes research activities, home health and hospice care, and foundation operations.

NorthShore is the sole corporate member of NorthShore University HealthSystem Faculty Practice Associates (FPA), Radiation Medicine Institute (RMI), and NorthShore University HealthSystem Insurance International (Insurance International). Effective January 1, 2012, NorthShore University HealthSystem Medical Group, Inc. (MG) changed its name to NorthShore Physician Associates, Inc. (NPA). FPA is the sole shareholder of NPA. All significant intercompany accounts and transactions have been eliminated in consolidation. The accompanying consolidated financial statements include the accounts and transactions of NorthShore and its affiliates (collectively, the Corporation).

NorthShore, FPA, and RMI are tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code (IRC). NPA is a for-profit corporation. Insurance International is a foreign corporation organized in the Cayman Islands, which does not tax the activities of this organization.

The Corporation is the primary teaching affiliate of the University of Chicago Pritzker School of Medicine (Pritzker), under which the Corporation sponsors graduate medical education programs for physicians and other health care-related personnel.

### 2. Summary of Significant Accounting Policies

#### **Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the amounts disclosed in the notes to the consolidated financial statements at the date of the consolidated financial statements.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

Estimates also affect the reported amounts of revenues and expenses during the reporting period. Although estimates are considered to be fairly stated at the time that the estimates are made, actual results could differ.

### **Cash Equivalents**

Cash equivalents include investments in highly liquid debt instruments, which are not limited as to use, with a remaining maturity of three months or less from the date of purchase.

### **Accounts Receivable**

The Corporation evaluates the collectibility of its accounts receivable based on the length of time the receivable is outstanding, payor class, and the anticipated future uncollectible amounts based on historical experience. Accounts receivable are charged to the allowance for uncollectible accounts when they are deemed uncollectible.

#### **Inventories**

Inventories are stated at the lower of cost or market, based on the first-in, first-out method.

#### **Investments**

Investments in equity securities and mutual funds are carried at fair value based on quoted market prices. Debt securities are valued using institutional bids or pricing services. Alternative investments, primarily limited partnerships and hedge funds, are accounted for using the cost or equity method, depending on the extent of the Corporation's ownership within the fund, which is evaluated quarterly.

The Corporation classifies substantially all of its investments as trading. Under a trading classification, all unrestricted realized and unrealized gains and losses are included in revenues, gains, and other support in excess of expenses.

Pursuant to Accounting Standards Codification (ASC) 820, *Fair Value Measurement*, the Corporation has no nonfinancial assets and liabilities that are required to be measured at fair value on a recurring basis as of September 30, 2013 and 2012.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

#### **Investments Limited as to Use**

Investments limited as to use include investments internally designated by the Board of Directors (the Board) for property and equipment replacement and expansion that the Board, at its discretion, may subsequently use for other purposes and investments externally designated under indenture or donor restriction.

### **Property and Equipment**

Property and equipment are stated at cost and are depreciated using the straight-line method over the estimated useful lives of the assets. Typical useful lives are 5 to 40 years for buildings and improvements and 3 to 20 years for equipment and furniture. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

#### **Goodwill and Other Intangible Assets**

Goodwill has been recorded at the excess of the purchase price over the fair value of the assets purchased in acquisitions. In fiscal year 2012, the Corporation adopted Accounting Standards Update (ASU) 2011-08, Testing Goodwill Impairment. Under the guidance, a qualitative assessment of the Corporation's base year impairment analysis, fiscal year 2011, is required. The base year analysis included the market and income valuation approaches. In 2013 and 2012, both valuation approaches were qualitatively reviewed against several variables, including macroeconomic conditions, industry/market considerations, cost factors, and overall financial performance. The assessment determined that it is more likely than not (>50%) the Corporation's fair value exceeds its carrying amount, and therefore, as of September 30, 2013, no goodwill has been impaired. The Corporation has goodwill of \$116,300 and \$113,502 included in other noncurrent assets at September 30, 2013 and 2012, respectively. Other intangible assets with definite lives, such as noncompete clauses or trade names, are amortized over the estimated useful life of the asset. The Corporation has \$4,369 and \$6,361 included in other noncurrent assets at September 30, 2013 and 2012, respectively. Amortization expense related to these other intangible assets for the years ended September 30, 2013 and 2012, was \$2,444 and \$3,169, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

### **Asset Impairment**

The Corporation considers whether indicators of impairment are present and performs the necessary tests to determine if the carrying value of an asset is appropriate. Impairment write-downs are recognized in operating expenses at the time the impairment is identified, except for alternative investment impairments, which are recognized in nonoperating income (loss) or changes in temporarily restricted net assets at the time the impairment is identified. There was no impairment of long-lived assets in fiscal years 2013 and 2012, except for the alternative investment impairment described in Note 4.

#### **Asset Retirement Obligations**

The Corporation accounts for the fair value of legal obligations associated with long-lived asset retirements in accordance with ASC 410-20, *Asset Retirement and Environmental Obligations*. The asset retirement obligation, which primarily relates to future asbestos remediation, is recorded in accrued self-insurance and other liabilities and was accreted to its present fair value at September 30, 2013 and 2012, of \$9,112 and \$9,320, respectively.

#### **Derivative Instruments**

Derivative instruments are recorded on the consolidated balance sheets at their respective fair values. The change in the fair value of those derivative instruments is recognized in nonoperating income (loss) unless specific hedge accounting criteria are met. The Corporation had no derivative instruments outstanding as of September 30, 2013 and 2012.

#### **General and Professional Liability**

The provision for self-insured general and professional liability claims, per actuarial calculations, includes estimates of the ultimate costs for both reported claims and claims incurred but not reported. The estimated receivable from the excess insurance carrier is reported in other noncurrent assets.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are assets whose use has been limited by donors or grantors to a specific period of time or a specific purpose. Temporarily restricted gifts, grants, and bequests are reported as an increase in temporarily restricted net assets in the period received. When specific purposes are satisfied, net assets used for capital purposes are reported in the consolidated statements of operations and changes in net assets as additions to unrestricted net assets; net assets used for operating purposes are reported in the consolidated statements of operations and changes in net assets as unrestricted revenues and other support. Contributions received with donor-imposed restrictions are reported as unrestricted if the restrictions are met in the same reporting period.

Permanently restricted net assets have been restricted by donors to be invested by the Corporation in perpetuity. Certain income from such investments may be temporarily restricted as to use. Associated income that is without donor restrictions is recorded in nonoperating income (loss).

#### **Contributions**

Unconditional pledges of others to give cash and other assets to the Corporation are reported at fair value at the date the pledge is received, to the extent estimated to be collectible. Pledges received with donor restrictions that limit the use of the donated assets are reported as increases in temporarily restricted net assets. When donor restrictions are satisfied or met as a result of meeting the specified requirement or the time frame indicated, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions used for operations. Contributions of long-lived fixed assets are recorded at fair value as an increase to property and equipment and an increase to unrestricted net assets.

#### **Net Patient Service Revenue**

Net patient service revenue is revenue generated from services provided by the Corporation to patients. The Corporation receives payments for these services either directly from patients or on behalf of patients from third-party payors. Net patient service revenue is reported at the estimated net realizable amounts in the period the related services are provided and is adjusted in future periods as final settlements and payments are made.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

### **Community Service and Care to the Indigent**

The Corporation provides care to patients who meet certain criteria established under its charity care policy without charge or at amounts less than the Corporation's established rates. Community service and care to the indigent provided by the Corporation are deducted to arrive at net patient service revenue. The estimated costs incurred by the Corporation to provide these services were \$30,357 and \$29,854 for the years ended September 30, 2013 and 2012, respectively. These estimates were determined using a ratio of cost-to-gross charges calculated from the Corporation's most recently filed Medicare cost reports and applying that ratio to the gross charges of charity care provided in the period.

#### **Premium Revenue**

The Corporation has agreements with health maintenance organizations to provide medical services to subscribing participants. Under these agreements, the Corporation receives monthly payments based primarily on the number of participants, regardless of actual medical services provided to participants.

#### Revenues, Gains, and Other Support in Excess of Expenses

The consolidated statements of operations and changes in net assets include revenues, gains, and other support in excess of expenses. The Board has approved a policy to include certain investment earnings in support of academic initiatives, as well as to provide funding to support research. Changes in unrestricted net assets that are excluded from revenues, gains, and other support in excess of expenses include contributions of long-lived assets (including assets acquired using contributions that by donor restriction were used for the purposes of acquiring such assets) and pension-related changes other than net periodic costs.

#### Other Revenue and Other Nonoperating Income (Loss)

Other revenue includes all other miscellaneous activities, such as retail pharmacy, rental income, cafeteria sales, unrestricted donations, and other miscellaneous revenue. Other, net, within nonoperating income (loss), consists primarily of the expenses of the Foundation, investment management expenses, and transfer of professional liability earnings to operating income.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

Revenue from the government as part of the American Recovery and Reinvestment Act of 2009, such as adopting electronic health record (EHR) technology or becoming "meaningful users" of EHRs, is recorded on a grant accounting basis as part of other revenue.

# **New Accounting Pronouncements**

In May 2011, the Financial Accounting Standards Board (FASB) issued ASU 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirement in U.S. GAAP and IFRSs. ASU 2011-04 changes the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. This update was issued to improve the comparability of fair value measurements presented and disclosed in financial statements prepared in accordance with U.S. GAAP and International Financial Reporting Standards (IFRS). ASU 2011-04 includes amendments that clarify the FASB's intent about the application of existing measurement and disclosure and change certain principles and requirements for measuring fair value and for disclosing information about fair value measurements. This new guidance was effective for interim and annual periods beginning after December 15, 2011. Early adoption was not permitted. The Corporation adopted the new guidance on October 1, 2012, and there was no significant impact on the consolidated financial statements.

In July 2011, the FASB issued ASU 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities (a consensus of the FASB Emerging Issues Task Force). The amendments in this update require certain health care entities to change the presentation of the statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, those health care entities are required to provide enhanced disclosures about their policies for recognizing revenue and assessing bad debts. The amendments also require disclosures of patient service revenue by major payor source (net of contractual allowances and discounts), as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. The amendments in ASU 2011-07 were effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011, with early adoption permitted. The amendments to the presentation of the provision for bad debts related to patient service revenue in the statement of operations should be applied retrospectively to all prior periods presented. The disclosures required by the amendments in ASU 2011-07

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

should be provided for the period of adoption and subsequent reporting periods. The Corporation adopted the new guidance on October 1, 2012. As a result of adoption, the prior year provision for uncollectible accounts on the consolidated statement of operations and changes in net assets has been reclassified to be consistent with the current year presentation.

#### Reclassifications

Certain reclassifications were made to the 2012 consolidated financial statements to conform with classifications made in 2013. The reclassifications had no effect on the changes in net assets or on net assets as previously reported.

### 3. Contractual Arrangements with Third-Party Payors

The Corporation has entered into contractual arrangements with various managed care organizations, including Blue Cross Blue Shield (BCBS), the terms of which call for the Corporation to be paid for covered services at predetermined rates. Certain services provided to BCBS program inpatients are paid at interim rates with annual settlements based on allowable reimbursable costs. Outpatient services for this BCBS population are covered by an indemnity fee-for-service policy and, therefore, are not covered under the cost settlement program. The Corporation also provides care to certain patients with government insurance programs, such as Medicare and Medicaid, at predetermined rates. Reported costs and/or services provided, under certain of the arrangements, are subject to audit by the administering agencies. Changes in the various programs, including Medicare and Medicaid, could have an adverse effect on the Corporation.

A provision has been made in the consolidated financial statements for contractual adjustments, representing the difference between the charges for services provided and estimated reimbursement from the various third-party payors. Net patient service revenue increased by \$5,854 and \$9,476 for the years ended September 30, 2013 and 2012, respectively, to reflect changes in the estimated Medicare and Medicaid settlements for prior years. The amount recorded in 2012 includes \$9,900 from a nationwide settlement with the Centers for Medicare & Medicaid Services (CMS) resulting from an error in the Rural Budget Neutrality adjustment factor used in 1998.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 3. Contractual Arrangements with Third-Party Payors (continued)

The percentages of gross patient service revenue applicable to specific payors' contractual arrangements for the years ended September 30 are as follows:

	2013	2012
Medicare	40%	40%
Medicaid	7	7
BCBS	23	23
Managed care	18	18
Other	12	12
Total	100%	100%

The Corporation's concentration of credit risk relating to accounts receivable is limited due to the diversity of patients and payors.

The percentages of gross patient accounts receivable applicable to specific payors' contractual arrangements as of September 30 are as follows:

	2013	2012
Medicare	29%	26%
Medicaid	16	27
BCBS	13	13
Managed care	24	20
Other	18	14
Total	100%	100%

The Corporation's estimation of the allowance for doubtful accounts is based primarily upon the type and age of patient accounts receivable and the effectiveness of the Corporation's collection efforts.

The Corporation's policy is to establish reserves for a portion of all self-pay receivables, including amounts due from the uninsured and amounts related to co-payments and deductibles, as these charges are recorded. The allowance for uncollectible accounts as a percentage of all accounts receivable was 12.2% as of September 30, 2013. The Corporation's total reserve for self-pay accounts receivable, including allowance for uncollectible accounts and charity care, was 91% of self-pay accounts receivable at September 30, 2013.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 3. Contractual Arrangements with Third-Party Payors (continued)

On a monthly basis, the Corporation reviews its patient accounts receivable balances and employs various analytics to support the determination of its estimates. These efforts primarily consist of reviewing the following: historical write-off and collection experience, revenue and volume trends by payor (particularly self-pay components), changes in the aging and payor mix of patient accounts receivable (including accounts due from the uninsured and accounts that represent co-payments and deductibles due from patients), trending of days revenue in accounts receivable, and various allowance coverage statistics.

Total net patient service revenue was \$1,697,952 for the year ended September 30, 2013. Included in this amount is third-party payor revenue of \$1,568,955 and self-pay revenue of \$128,997.

The Corporation believes that it is in compliance with all applicable Medicare and Medicaid laws and regulations and is not aware of any pending or threatened investigations or allegations of potential wrongdoing. While no such Medicare or Medicaid regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action, including fines, penalties, and exclusion from the Medicare and Medicaid programs.

Current liabilities include \$81,612 and \$88,067 for September 30, 2013 and 2012 respectively, related to various estimated settlements due to third-party payors including Medicare, Medicaid and BCBS. Laws and regulations governing Medicare and Medicaid change frequently, are complex, and are subject to interpretation. Administrative procedures for both Medicare and Medicaid preclude the final settlement until the related cost reports have been audited by the sponsoring agency and settled. As a result, there is a reasonable possibility that these recorded estimates will change as new information becomes available, and the amount of the change may be material.

For the years ended September 30, 2013 and 2012, \$67,946 and \$62,496, respectively, of premium revenue was generated through agreements with HMO Illinois.

In December 2008, the CMS approved continuing the State of Illinois' Hospital Assessment Program (the Program), with an effective date beginning on July 1, 2008 (the beginning of the State's fiscal year), through the State's fiscal year 2013. Legislation has been approved to

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 3. Contractual Arrangements with Third-Party Payors (continued)

enhance this program and extend it to December 31, 2014. Under this program, the Corporation recognized \$27,596 and \$28,347 of net patient service revenue for the years ended September 30, 2013 and 2012, respectively. Additionally, \$24,828 of program assessment expense was recognized for both of the years ended September 30, 2013 and 2012. There were no accelerated payments or receipts in fiscal 2013 and 2012.

### 4. Financial Instruments

The presentation of investments at September 30 is as follows:

	 2013	2012
Other short-term investments	\$ 36,565	\$ 17,016
Investments available for general use	1,313,198	1,211,716
Investments limited as to use:		
Internally designated investments, current portion	49,575	44,960
Internally designated for capital replacement and other	171,602	164,185
Other noncurrent assets	45,677	35,346
Total investments	\$ 1,616,617	\$ 1,473,223

Total investment return for the years ended September 30 is summarized as follows:

	 2013	2012
Nonoperating:		
Dividend and interest income	\$ 27,735 \$	33,046
Net realized gains on investments	52,764	20,664
Net unrealized gains on investments	59,117	121,898
Total nonoperating investment return	 139,616	175,608
Temporarily restricted:		
Net realized gains	5,559	2,138
Net unrealized gains	2,132	11,010
Total temporarily restricted investment return	 7,691	13,148
Total investment return	\$ 147,307 \$	188,756

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **4. Financial Instruments (continued)**

Investment fees for the years ended September 30, 2013 and 2012, were \$21,391 and \$16,793, respectively, included in other, net, within nonoperating income (loss).

The Corporation continually reviews its alternative investment portfolio recorded at cost and evaluates whether declines in the fair value of such securities should be considered other than temporary. Factored into this evaluation are general market conditions, the issuer's financial condition and near-term prospects, conditions in the issuer's industry, and the length of time and extent to which the fair value has been less than cost. Based on this evaluation, one investment in the current year and one investment in the prior year held at cost were determined to be impaired. As a result of this impairment, the Corporation recorded a loss reserve of \$5,237 and \$1,102 for the years ended September 30, 2013 and 2012, respectively.

#### 5. Fair Value Measurements

The Corporation holds certain debt securities, equity securities, and investments in funds, which must be measured using a prescribed fair value hierarchy and related valuation methodologies. The concept of the "highest and best use" of an asset is used for valuation.

Highest and best use is determined by the "use of the asset by market participants, even if the intended use of the asset by the reporting entity is different." ASC 820 specifies a hierarchy of valuation techniques based on whether the inputs to each measurement are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Corporation's assumptions about current market conditions.

The prescribed fair value hierarchy and related valuation methodologies are as follows:

Level 1 – Quoted market prices for identical instruments in active markets. Active markets are defined by daily trading and investor ability to exit holdings at the daily pricing. Redemption frequency is daily.

Level 2 – Quoted market prices for similar or identical instruments and model-derived valuations in which all significant inputs are observable in the market. The separately managed accounts are based on institutional bid evaluations. Institutional bid evaluations are estimated prices computed by pricing vendors. These prices are determined using observable inputs for similar securities as of the measurement date. Redemption frequency is daily or monthly.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### **5. Fair Value Measurements (continued)**

Level 3 – Valuations derived from valuation techniques in which one or more significant inputs are unobservable. These prices are based on the net asset value reported from the investee and reviewed by an independent third party as its best estimate of fair market value of the reporting date for its investments in limited partnerships and hedge funds. Because there are no observable market transactions for interests in investments in limited partnerships and hedge funds, any investments of this nature would be classified in Level 3 of the fair value hierarchy. Redemption frequency varies from monthly to longer than one year for hedge funds. Limited partnerships are expected to be held for the life of the fund.

The Corporation's financial assets that are carried at fair value at September 30, 2013, were as follows:

Nature of Investment	Level 1	Level 2	Level 3	Total
Open-ended mutual funds	\$ 48,022	\$ _	\$ - \$	48,022
Domestic equity funds	91,665	177,270	_	268,935
International equity funds	18,221	319,939	_	338,160
Domestic equities	148,687	_	_	148,687
Real asset funds	_	21,474	_	21,474
Bond funds	169,570	_	_	169,570
Fixed income accounts	_	162,380	_	162,380
Treasury inflation protected securities	_	21,746	_	21,746
Total assets at fair value	\$ 476,165	\$ 702,809	\$ - \$	1,178,974

The Corporation's financial assets that are carried at fair value at September 30, 2012, were as follows:

<b>Nature of Investment</b>	Level 1	Level 2	Level 3	Total
Open-ended mutual funds	\$ 37,417	\$ _	\$ - \$	37,417
Domestic equity funds	91,905	155,237	_	247,142
International equity funds	18,358	255,660	_	274,018
Domestic equities	127,145	_	_	127,145
Real asset funds	_	23,466	_	23,466
Bond funds	226,723	_	_	226,723
Fixed income accounts	_	92,220	_	92,220
Treasury inflation protected securities	_	22,347	_	22,347
Total assets at fair value	\$ 501,548	\$ 548,930	\$ - \$	1,050,478

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **5. Fair Value Measurements (continued)**

ASC 825 permits entities to elect to measure many financial instruments and certain other items at fair value. The fair value option may be applied instrument by instrument and is irrevocable. The Corporation has made no such elections to date.

There were no transfers between Level 1, Level 2, and Level 3 assets during the years ended September 30, 2013 and 2012.

Total investments at September 30, 2013, are \$1,616,617. In addition to total investments recorded at fair value, this amount includes \$428,216 in limited partnerships and funds recorded at cost, \$6,805 in limited partnerships recorded using the equity method, and other assets of \$2,622 recorded at cost.

Total investments at September 30, 2012, are \$1,473,223. In addition to total investments recorded at fair value, this amount includes \$412,239 in limited partnerships and funds recorded at cost, \$8,438 in limited partnerships recorded using the equity method, and other assets of \$2,068 recorded at cost.

The carrying values of patient accounts receivable, accounts payable, and accrued expenses are reasonable estimates of their fair values due to the short-term nature of these financial instruments.

The estimated fair value of total debt was \$379,555 and \$401,188 at September 30, 2013 and 2012, respectively. Under the guidance set forth in ASU 2011-04, the Corporation's debt is classified as a Level 2 liability. The estimated fair value of the fixed rate debt is determined by recalculating the dollar prices of each of the Corporation's outstanding fixed rate bonds using current market yields. The variable rate debt is remarketed daily or weekly, and par value is considered as fair value. The fair value included a consideration of third-party credit enhancements, which had no impact on the estimated fair value of the debt.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Long-Term Debt and Debt with Self-Liquidity

All bonds issued by the Corporation were used to pay or reimburse the Corporation for certain capital projects, to provide for a portion of the interest on the bonds, and to pay certain expenses incurred in connection with the issuance of the bonds. The variable rate bonds are subject to periodic remarketing and can be converted to a fixed rate subject to certain terms of the loan agreements. The Series 2001B, 2001C, 1995, and 1996 bonds have standby bond purchase agreements (SBPAs), and the 2008 commercial paper has a letter of credit (LOC) to provide liquidity support in the event of a failed remarketing.

In November 2009, the Corporation remarketed the Series 1995 and 1996 bonds (\$100,000) in a weekly demand mode to external investors. The Series 1995 bonds are backed by an SBPA issued by a financial institution that expires on September 22, 2016. The Series 1996 bonds are backed by an SBPA issued by a financial institution that expires on September 22, 2015. In the event these bonds cannot be remarketed, the bond trustee will call the bonds and the bonds will become bank bonds held by the liquidity facility provider. The liquidity facility provider will hold the bonds for 367 days or until a replacement liquidity facility is secured. After the 367-day period, the bonds will begin to amortize over a three-year period. In the event an SBPA cannot be renewed or replaced, the liquidity facility provider will make a loan in the amount necessary to complete the mandatory tender of the bonds. The principal and interest on the loan will be amortized over three years.

The Corporation has two SBPAs in conjunction with the Series 2001B and 2001C bonds with financial institutions. The Series 2001B bonds have an expiration of November 15, 2017. The Series 2001C bonds have an expiration of November 15, 2016. In the event these bonds cannot be remarketed, the bond trustee will call the bonds and the bonds will become bank bonds held by the liquidity facility provider. The liquidity facility provider will hold the bonds for 367 days or until a replacement facility is secured. After the 367-day period, the bonds will begin to amortize over a three-year period. In the event an SBPA cannot be renewed or replaced, the liquidity provider will make a loan in the amount necessary to complete the mandatory tender of the bonds. The principal and interest on the loan will be amortized over three years.

The Corporation has an LOC backup facility with a financial institution in conjunction with the 2008 Pooled Program that expires on November 30, 2014. The LOC may be drawn upon by the trustee to make payments of principal and interest on maturing commercial paper in the event that an issuance of commercial paper does not roll over. Repayments on any liquidity advance received prior to the LOC expiration date will be made in equal quarterly installments beginning

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### **6.** Long-Term Debt and Debt with Self-Liquidity (continued)

on the first subsequent quarter-end date, no less than 30 days after the commercial paper rollover date.

The Corporation's obligation to purchase the Series 1998, 1992, and 1990A debt issues with self-liquidity upon optional or mandatory tender is not supported by a third-party liquidity facility; however, when outstanding, the Corporation maintains liquid assets to redeem their maturing obligations. During the year ended September 30, 2013, the Corporation retired the 1985B and 1987A-E debt issues. As of September 30, 2013 and 2012, there were no bonds with self-liquidity outstanding with third parties.

The self-liquidity bonds held by the Corporation at September 30 are as follows:

	Final Maturity	2013	2012
1998	2032	\$ 50,000 \$	50,000
1992	2026	50,000	50,000
1990A	2025	50,000	50,000
1987A-1987E	2020	_	50,000
1985B	2015	_	30,000
		\$ 150,000 \$	230,000

For the self-liquidity bonds being held by the Corporation, the Corporation records related interest income and expense within nonoperating income (loss).

Under the terms of the long-term debt arrangements, various amounts are on deposit with trustees, and certain specified payments are required for bond redemption, interest payments, and asset replacement. The terms of certain long-term debt agreements require, among other things, the maintenance of various financial ratios and place limitations on additional indebtedness and pledging of assets. The Corporation remained in compliance with these agreements during the reporting periods.

The Corporation has various outstanding LOCs in connection with construction projects and property lease obligations, which amount to \$2,013 and \$3,287 for the years ended September 30, 2013 and 2012, respectively. No amounts have been drawn against these letters.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### **6.** Long-Term Debt and Debt with Self-Liquidity (continued)

For the years ending September 30, 2014, 2015, 2016, 2017, and 2018, maturities of long-term debt, assuming remarketing of variable rate demand bonds (including an \$88 bond premium), are \$9,263, \$9,638, \$9,998, \$10,383, and \$10,793, respectively.

Interest paid for the years ended September 30, 2013 and 2012, was \$6,924 and \$7,125, respectively. Interest of \$638 and \$1,110 was capitalized for the same periods, respectively. In addition, bond premium amortization was \$88 for the years ended September 30, 2013 and 2012.

Total long-term debt at September 30 is summarized as follows:

		Amortization		Outstanding	g Principal	Interest Rate		
			Years	Septem	ber 30	Septem	ber 30	
Type/Issuer	Series	Amount Range	From - To	2013	2012	2013	2012	
Illinois Develop	ment Fina	nce Authority Varial	ole Rate Deman	d Revenue Bo	nds			
	2001B	\$1,500 - \$5,000	2014 - 2031	\$ 40,700	\$ 42,200	0.07%	0.19%	
	2001C	1,500 - 5,000	2014 - 2031	40,700	42,200	0.03%	0.19%	
Illinois Health F	'acilities A	authority Variable Ra	ite Adjustable I	Demand Rever	nue Bonds			
	1005	Φ1 4 <b>3</b> 0 Φ0 607	2014 2025	45.000	17.065	0.060/	0.170/	
	1995	\$1,420 - \$8,605	2014 - 2035	45,900	47,265	0.06%	0.17%	
	1996	1,415 - 8,560	2014 - 2035	45,930	47,285	0.07%	0.18%	
Illinois Educatio	nal Facili	ties Authority Comm	ercial Paper Re	evenue Notes				
	2008	\$995 - \$13,305	2032 - 2038	75,000	75,000	0.13%	0.14%	
Illinois Finance	Authority	Revenue Refunding	Ronds					
minois i mance	Authority	Revenue Refunding	Donus					
	2010	\$825 - \$9,685	2014 - 2037	126,155	129,295	3.00% - 5.25%	3.00% - 5.25%	
T-4-11 4	1 - 1- 4			254 205	202 245			
Total long-term of		1.4		374,385	383,245			
Less current mate				9,263	8,948			
	_	nium (current and long	-term)	2,078	2,166			
Total long-term of	iebt, less c	urrent maturities	:	\$ 367,200	\$ 376,463	:		

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# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs

The Corporation sponsors a funded, noncontributory, defined benefit pension plan (the NorthShore Plan), which covers substantially all employees with at least one year of employment. The funding policy is to contribute amounts to meet or exceed the minimum funding requirements set forth in the Employee Retirement Income Security Act of 1974 (ERISA).

In June 2013, the Corporation announced that it would freeze the NorthShore Plan on December 31, 2013, and enroll all employees in a new defined contribution plan. As a result of this change, a charge of \$2,730 was recorded as a prior service cost and a \$44,405 reduction to the benefit obligation was recorded as a curtailment. Additionally, the Corporation recorded a charge of \$4,219 related to an early retirement program.

Assets held by the NorthShore Plan consist primarily of fixed income securities, domestic/international stocks, limited partnerships, and hedge funds. A plan measurement date of September 30 is used for the NorthShore Plan.

For the year ended September 30, 2013, the Corporation made contributions of \$25,000 for plan year 2012.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 7. Employee Benefit Programs (continued)

The summary of the changes in the benefit obligation and plan assets of the NorthShore Plan for the years ended September 30 is as follows:

	 2013	2012
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 502,594 \$	430,324
Service cost	25,519	21,401
Interest cost	20,395	19,623
Special termination benefits	4,219	_
Curtailments	(44,405)	_
Actuarial (gains) losses	(37,606)	44,946
Benefits paid	(50,897)	(13,700)
Benefit obligation at end of year	\$ 419,819 \$	502,594
Accumulated benefit obligation	\$ 418,751 \$	456,330
Change in plan assets:		
Fair value of plan assets at beginning of year	\$ 341,529 \$	286,297
Actual return on plan assets	33,940	35,152
Employer contributions	25,000	33,780
Benefits paid	(50,897)	(13,700)
Fair value of plan assets at end of year	\$ 349,572 \$	341,529

A summary of changes in the funded status of the NorthShore Plan and net periodic pension cost as of and for the years ended September 30 is as follows:

	 2013	2012
Funded status of the plan	\$ (70,247) \$	(161,065)
Unrecognized net actuarial loss	92,471	192,899
Unamortized prior service benefit	_	3,156
Prepaid pension cost	 22,224	34,990
Accumulated adjustments to unrestricted net assets	(92,471)	(196,055)
Amounts recognized in consolidated balance sheets	\$ (70,247) \$	(161,065)

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs (continued)

Changes in the NorthShore Plan's assets and benefit obligation recognized in unrestricted net assets for the years ended September 30 include the following:

	 2013	2012
Current year actuarial (gain) loss	\$ (89,711) \$	33,825
Current year amortization of prior service cost	(3,156)	(568)
Recognized loss	(10,717)	(12,522)
	\$ (103,584) \$	20,735

The estimated prior service cost and net loss that will be amortized over the next fiscal year are \$0 and \$1,696, respectively.

The Corporation's target and actual pension asset allocations are as follows:

	Strategic	Actual Asset Allocation at September 30			
Asset Category	Target	2013	2012		
Equity securities	39.0%	34.8%	34.8%		
Debt securities	23.0	26.8	28.3		
Other	38.0	38.4	36.9		
Total	100.0%	100.0%	100.0%		

The Corporation holds certain debt securities, equity securities, and investments in funds, which must be measured using a prescribed fair value hierarchy and related valuation methodologies. The concept of the "highest and best use" of an asset is used for valuation.

Highest and best use is determined by the "use of the asset by market participants, even if the intended use of the asset by the reporting entity is different." ASC 820 specifies a hierarchy of valuation techniques based on whether the inputs to each measurement are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Corporation's assumptions about current market conditions.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs (continued)

The following table presents the NorthShore Plan's financial instruments as of September 30, 2013, measured at fair value on a recurring basis by the ASC 820 valuation hierarchy defined in Note 5:

Nature of Investment	Level 1	Level 2	Level 3	Total
Domestic equity funds	\$ 18,066	\$ 39,748	\$ - \$	57,814
International equity funds	_	73,493	_	73,493
Domestic equities	28,536	_	_	28,536
Real asset funds	_	5,103	_	5,103
Bond funds	49,308	_	_	49,308
Fixed income accounts	_	27,236	_	27,236
Treasury inflation protected securities	_	11,652	_	11,652
Limited partnership and hedge funds	_	_	94,902	94,902
Cash equivalents	1,528	_	_	1,528
Total assets at fair value	\$ 97,438	\$ 157,232	\$ 94,902 \$	349,572

The following table presents the NorthShore Plan's financial instruments as of September 30, 2012, measured at fair value on a recurring basis by the ASC 820 valuation hierarchy defined in Note 5:

<b>Nature of Investment</b>	Level 1	Level 2	Level 3	Total
Domestic equity funds	\$ 18,806	\$ 31,429	\$ - \$	50,235
International equity funds	_	66,244	_	66,244
Domestic equities	34,102	_	_	34,102
Real asset funds	_	5,577	_	5,577
Bond funds	58,730	_	_	58,730
Fixed income accounts	_	21,642	_	21,642
Treasury inflation protected securities	_	11,995	_	11,995
Limited partnership and hedge funds	_	_	91,073	91,073
Cash equivalents	 1,931	_	_	1,931
Total assets at fair value	\$ 113,569	\$ 136,887	\$ 91,073 \$	341,529

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# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs (continued)

The table below sets forth a summary of changes in the fair value of the NorthShore Plan's Level 3 assets for the years ended September 30:

	2013	2012
Balance, beginning of year	\$ 91,073	74,114
Dividends and interest income	338	533
Unrealized gains	7,735	40
Realized gains	24	650
Purchases	8,289	18,766
Sales	(12,557)	(3,030)
Balance, end of year	\$ 94,902	91,073
The amount of total gains or losses for the period		_
included in changes in net assets attributable to		
the change in unrealized gains or losses relating		
to assets still held at the reporting date	\$ 7,735	8 40

The components of net periodic benefit costs included in the consolidated statements of operations and changes in net assets for the years ended September 30 are as follows:

	2013	2012
Service cost	\$ 25,519 \$	21,401
Interest cost	20,395	19,623
Expected return on plan assets	(26,240)	(24,032)
Prior service cost recognized	3,156	568
Actuarial loss	10,718	12,522
Special termination benefit	4,219	_
Net periodic pension cost	\$ 37,767 \$	30,082

The Corporation anticipates that contributions to the NorthShore Plan's assets will be made during 2014 from employer assets of \$20,000. Expected employee benefit payments are \$35,092 in 2014, \$23,416 in 2015, \$24,031 in 2016, \$25,353 in 2017, \$26,003 in 2018, and \$139,820 during the period from 2019 through 2023.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs (continued)

Assumptions used to determine benefit obligations at the measurement date for the years ended September 30 are as follows:

	2013	2012
Discount rate	4.99%	4.16%
Expected return on plan assets	7.75	7.75
Rate of compensation increase	3.60	3.60

Assumptions used to determine net pension expense for the years ended September 30 are as follows:

	2013	2012
Discount rate	4.16%	4.70%
Expected return on plan assets	7.75	7.75
Rate of compensation increase	3.60	3.78

To develop the expected long-term rate of return on assets assumption, the Corporation considered the historical returns and the future expectations for returns for each asset class, as well as the target asset allocation of the pension portfolio. This resulted in the selection of the 7.75% long-term rate of return on assets assumption for 2013 and 2012.

The Corporation also sponsors a defined contribution plan that matches employee contributions at an annual discretionary percentage. Matching contributions to the defined contribution plan totaled \$18,305 and \$18,607 in 2013 and 2012, respectively, and are included in salaries and benefits expense. The related liability at September 30, 2013 and 2012, is \$14,079 and \$13,771, respectively, included in accrued expenses.

The Corporation also sponsors a supplemental executive retirement plan. The total plan liability is \$12,456 and \$14,305 for the years ended September 30, 2013 and 2012, respectively, and are included in accrued expenses and current portion of self-insurance and employee retirement plans based on the expected payout dates.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Employee Benefit Programs (continued)

The Corporation also offers an Executive and Physician Income Deferral Plan (457B), which is 100% employee-funded. The plan assets and liabilities for September 30, 2013, are \$45,959 and for September 30, 2012, are \$35,415. These amounts are included in other noncurrent assets and accrued self-insurance expense and other for the years ended September 30, 2013 and 2012, respectively.

### 8. Professional Liability Insurance

The Corporation has claims-made basis policies in excess of the amounts retained by the Corporation for professional and general liability claims. As of September 30, 2013 (beginning with policy year March 26, 2009), claims are subject to deductibles of \$10,000 with a \$15,000/\$15,000 buffer layer. The estimated professional liability losses are calculated with the assistance of consulting actuaries, and an accrual has been made for potential claims to be paid. The discounted reserve balance (using a discount rate of 4%) was \$290,340 as of September 30, 2013, and \$281,116 as of September 30, 2012. Included in these amounts is a receivable for anticipated insurance recoveries of \$17,360 as of September 30, 2013, and \$15,116 as of September 30, 2012. The undiscounted reserve balance would have been higher by approximately \$45,380 as of September 30, 2013, and \$46,027 as of September 30, 2012. The Corporation is not aware of any factors that would cause insurance expense to vary materially from the amounts provided. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on occurrences during its term but reported subsequently may not be insured.

### 9. Litigation and Contingencies

In February 2004, the Federal Trade Commission (FTC) issued a complaint against the Corporation challenging its January 2000 merger with Highland Park Hospital (HPH). On April 28, 2008, the FTC issued a Final Order that requires the Corporation to conduct separate negotiations with private third-party payors for health care services of HPH unless a payor specifically elects to opt out and negotiate jointly for all of the Corporation's hospitals. The Final Order also requires the Corporation to give prior notification to the FTC for any future acquisitions of hospitals within the Chicago Metropolitan Statistical Area through April 2018. The Final Order terminates in April 2028.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### **9.** Litigation and Contingencies (continued)

In August 2007, three individual private plaintiffs filed a purported antitrust class action lawsuit against the Corporation in Federal District Court in Chicago, Illinois, alleging anticompetitive price increases as a result of the Corporation's January 2000 merger with HPH. In May 2008, an entity titled the Painters District Counsil No. 30 Health and Welfare Fund filed a nearly identical antitrust class action against the Corporation. All four of the separate suits have been consolidated into one action. On March 30, 2010, the District Court denied the plaintiffs' motion for class certification. The plaintiffs appealed the District Court's denial of class certification to the Seventh Circuit Court of Appeals, and on January 13, 2012, the Seventh Circuit issued an opinion that vacated the District Court's decision and remanded the case back to the District Court for further proceedings. On April 4, 2012, the plaintiffs filed a renewed motion for class certification that the Corporation opposed on July 12, 2012. On December 10, 2013, the District Court granted plaintiffs renewed motion for class certification. Fact and expert discovery is ongoing and a final resolution of the matter is not expected until 2015-2016.

The Corporation has denied all allegations within the plaintiffs' complaints and intends to pursue its rights in defense of the claims. The Corporation is unable to predict the ultimate outcomes, including liability, if any, in this litigation; however, such liabilities could be material.

On June 14, 2012, the State of Illinois enacted Illinois Public Act 97-0688, which includes provisions governing property and sales tax exemptions for Illinois non-profit hospitals. Based on initial interpretations and estimates, the Corporation believes that community benefits provided by each of the hospitals will exceed their respective tax assessments and, therefore, no property or sales tax will be due for the calendar year 2012 or 2013.

Prior to the new legislation, the Corporation filed required applications seeking real estate tax-exempt status for certain of the Corporation's Skokie Hospital and related facilities, which were certified as tax-exempt as part of Rush NorthShore Medical Center prior to the merger with the Corporation on January 1, 2009. These applications are now subject to the provisions of Illinois Public Act 97-0688 enacted on June 14, 2012. The Illinois Department of Revenue has recently issued real estate tax exemption certificates, which have approved the Corporation's tax exemption filing for either full or partial exemption of the Skokie Hospital and related facilities for tax years 2009, 2010, 2011, and 2012. A local taxing district has intervened in each of the tax years and has requested a formal hearing before the Department of Revenue asserting that Public Act 97-0688 is unconstitutional. The Corporation is reviewing this request and is in discussion with the taxing district to resolve this matter.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Litigation and Contingencies (continued)

The Corporation is a defendant in various lawsuits arising in the ordinary course of business. Although the outcome of these lawsuits cannot be predicted with certainty, management believes the ultimate disposition of such matters will not have a material effect on the Corporation's financial condition or operations.

#### 10. Commitments

Future minimum lease payments for property and equipment for all noncancelable operating leases for the next five years are as follows:

2014	\$ 15,144
2015	14,632
2016	13,566
2017	12,930
2018	11,370

Lease expense for the years ended September 30, 2013 and 2012, was \$22,001 and \$24,553, respectively.

At September 30, 2013, the Corporation is committed to \$51,817 in construction-related contracts.

At September 30, 2013, the Corporation is committed to fund \$91,855 to limited partnerships, which is expected to occur over the next decade. At September 30, 2013, the pension plan is committed to fund \$24,909 to limited partnerships, which is expected to occur over the next decade.

Future minimum intangible asset amortization for the next five years is as follows:

2014	\$ 2,382
2015	1,034
2016	501
2017	184
2018	49

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 11. General, Administrative, and Fund-Raising Expenses

General and administrative expenses incurred in connection with providing inpatient, outpatient, professional, and emergency care services amounted to \$273,148 in 2013 and \$266,753 in 2012. Fund-raising expenses for the years ended September 30, 2013 and 2012, were \$2,396 and \$2,728, respectively.

### 12. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes at September 30:

	2013			2012		
Restricted for:				_		
Research	\$	18,089	\$	16,875		
Special purpose		82,862		81,330		
Total temporarily restricted net assets	\$	100,951	\$	98,205		

Permanently restricted net assets totaled \$74,250 and \$72,524 for the years ended September 30, 2013 and 2012, respectively. Earnings from permanently restricted net assets are used toward research, special purpose, and general operations and to fund department chairs, as well as uncompensated care offered to patients who meet certain criteria established under the Corporation's charity care policy.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 12. Temporarily and Permanently Restricted Net Assets (continued)

Activity in the endowment funds was as follows:

			Temporarily	P	ermanently	
	Un	restricted	Restricted		Restricted	Total
Endowment net assets at September 30, 2011	\$	5,385	\$ 27,258	\$	71,119	\$ 103,762
Contributions		_	_		1,405	1,405
Investment return		796	4,544		_	5,340
Change of value in trust		1,926	11,010		_	12,936
Distributions		(796)	(5,374)		_	(6,170)
Net asset reclassification from unrestricted						
investment		(114)	(2,045)		_	(2,159)
Endowment net assets at September 30, 2012		7,197	35,393		72,524	115,114
Contributions		_	_		1,726	1,726
Investment return		1,307	7,573		_	8,880
Change of value in trust		263	2,131		_	2,394
Distributions		(1,307)	(4,883)		_	(6,190)
Net asset reclassification from unrestricted						
investment		(13)	(924)		_	(937)
Endowment net assets at September 30, 2013	\$	7,447	\$ 39,290	\$	74,250	\$ 120,987

The State of Illinois passed the Uniform Prudent Management of Institutional Funds Act (UPMIFA) effective June 30, 2009. The Corporation has interpreted UPMIFA as sustaining the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulation to the contrary. In compliance with this interpretation of UPMIFA, the Corporation classifies permanently restricted net assets as (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated in a manner considered with the standard of prudence prescribed by UPMIFA.

The Corporation has adopted a policy of requiring a minimum donation of \$1,500 to establish an endowed chair and \$1,000 to establish an endowed research project or endowed clinical program.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 12. Temporarily and Permanently Restricted Net Assets (continued)

The Corporation has adopted endowment investment and spending policies that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain the purchasing power of endowment assets. Currently, the Corporation expects its endowment funds over time to provide an average rate of return of approximately 5% annually. To achieve this long-term rate of return objective, the Corporation relies on a total return strategy in which investment returns are achieved through capital appreciation (realized and unrealized) and current yield (interest and dividends). Actual returns in any given year may vary from this amount.

An endowment fund is considered to be underwater when the market value of the endowment is less than the original (and any subsequent) donations received by the Corporation. The Corporation has adopted a policy that such shortfall amounts will be funded by the Corporation from the Corporation's unrestricted investment funds. The funded amount was \$108 and \$1,046 as of September 30, 2013 and 2012, respectively.

#### 13. Income Taxes

The Corporation and its related affiliates, except for NPA, known as NorthShore Exempt Group, have been determined to qualify as a tax-exempt organization under Section 501(c)(3) of the IRC. Most of the income received by NorthShore Exempt Group is exempt from taxation under Section 501(a) of the IRC, as income related to the mission of the organization. Accordingly, there is no material provision for income tax for these entities. Some of the income received by exempt entities is subject to taxation as unrelated business income. NorthShore and its subsidiaries file federal income tax returns and returns for various states in the U.S.

ASC 740, *Income Taxes*, requires that realization of an uncertain income tax position is more likely than not (i.e., greater than 50% likelihood of receiving a benefit) before it can be recognized in the financial statements. Furthermore, this interpretation prescribes the benefit to be recorded in the financial statements as the amount most likely to be realized assuming a review by tax authorities having all relevant information and applying current conventions. This interpretation also clarifies the financial statement classification of tax-related penalties and interest and sets forth new disclosures regarding unrecognized tax benefits. No amount was recorded for the years ended September 30, 2013 or 2012.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 13. Income Taxes (continued)

The Corporation currently has a net operating loss carryforward of \$11,671, which generated assets of \$4,706. NPA currently has a net operating loss carryforward of \$642, which generated assets of \$259. These assets are 100% offset by valuation allowances.

### 14. Subsequent Events

The Corporation evaluated events and transactions occurring subsequent to September 30, 2013 through February 3, 2014, the date of issuance of the consolidated financial statements. During this period, there were no items requiring disclosure or recognition in the consolidated financial statements.

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